NDIA S&ME Conference 16-19 Oct 2023

Daniel Hettema
Director, Digital Engineering,
Modeling & Simulation
Office of Systems Engineering and
Architecture (SE&A)
10/19/2023



SLIDES ONLY
NO SCRIPT PROVIDED





## Chat GPT question about aligning DE and M&S

Digital engineering, modeling, and simulation are powerful tools that, when used together, can create a significant advantage in various industries. This combination offers numerous benefits that contribute to better product development, increased efficiency, and cost savings. Here's how they form a winning combination:

- 1. Faster Development and Iteration: Digital engineering allows for the creation of a virtual representation of a product or system. By using computer-aided design (CAD) software, engineers can create detailed 3D models of their designs. When combined with simulation tools, these models can be tested and analyzed virtually before physical prototypes are built. This accelerates the design and iteration process, enabling quicker development cycles.
- 2. Reduced Costs: Traditional product development involves building physical prototypes 8. and conducting multiple rounds of testing, which can be expensive and time-consuming. Digital modeling and simulation help identify potential issues and flaws early in the design phase. This reduces the need for physical prototypes, saving both time and resources.
- **3. Enhanced Collaboration:** Digital engineering and simulation allow multidisciplinary teams to work collaboratively on a single digital model. This shared platform facilitates communication between various teams, such as design, engineering, manufacturing, and testing. Everyone can contribute their expertise and insights, leading to more informed decisions.
- **4. Risk Reduction:** Modeling and simulation enable engineers to test different scenarios and conditions in a controlled environment. This helps identify potential risks and challenges before they become significant issues during the manufacturing or operational phases. By addressing these issues early, companies can avoid costly rework and delays.
- **5. Optimized Performance:** Simulation tools can analyze how a product or system will behave under different conditions. Engineers can fine-tune designs to optimize

- performance, durability, and efficiency. This leads to products that better meet customer requirements and expectations.
- **6. Iterative Improvement:** The digital engineering and simulation process allows for continuous improvement. As new data and insights become available, models can be updated and refined. This iterative approach leads to better designs over time.
- 7. Complexity Management: Many modern systems are incredibly complex, and traditional testing methods might not cover all possible scenarios. Simulation can simulate a wide range of conditions, helping engineers uncover issues that might be challenging to detect through physical testing alone.
- **Training and Education:** Digital models and simulations can be used for training purposes. For example, in fields like aviation and healthcare, pilots and surgeons can practice their skills in virtual environments, improving their proficiency and safety.
- **9. Sustainability and Environmental Impact:** Digital engineering and simulation can help optimize designs for sustainability. By analyzing factors such as material usage, energy efficiency, and emissions, engineers can develop products with a reduced environmental footprint.
- **10. Regulatory Compliance:** In industries with strict regulatory requirements, digital models and simulations can aid in demonstrating compliance. Simulations can be used to showcase that a product meets safety, reliability, and performance standards.

In essence, the integration of digital engineering, modeling, and simulation creates a comprehensive framework that enhances product development, reduces costs, mitigates risks, and promotes innovation. This synergy enables companies to deliver higher-quality products to the market more quickly and efficiently.



## Digital Engineering, Modeling & Simulation's Place in the Federal Government













Joe Biden President



Lloyd J. Austin III Secretary of Defense



Heidi Shyu Under Secretary of Defense for Research and Engineering



**Thomas W. Simms** Executive Director, SE&A



**Daniel Hettema** Director

https://www.cto.mil/



## What do we Mean by Saying "DE"



#### **Business Practices**

- Tools & Environments
- Resource DE Enablers

## Day-to-Day Engineering Tasks

- Engineering Culture
- Document vs Model Delivery

#### PM Processes

- Review Cycles
- Requirements

#### **Expectations**

- Tech Rigor Metrics
- Institutionalized Processes

## Adoption of Emerging Tech

- Risk Mitigation of new Tech
- Local / Strategic Technical Thrusts

## **Procurement Policy**

- Data Rights
- Contract Language

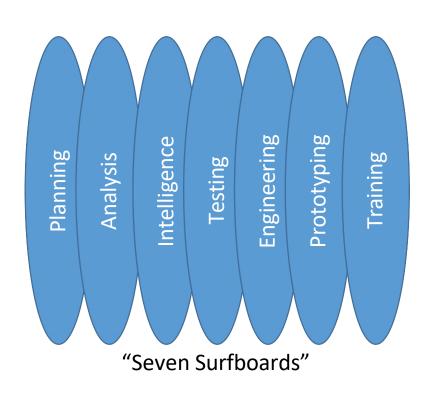
# Academic vs. Practical Solutions

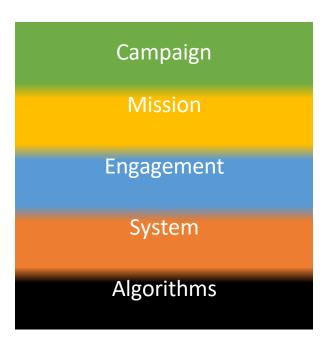
- Emerging Tech Standards
  - Tech Breakthroughs

The Pursuit of "Digital Engineering" as a monolithic entity is vast beyond practicality: trying to solve all of it = boiling the ocean

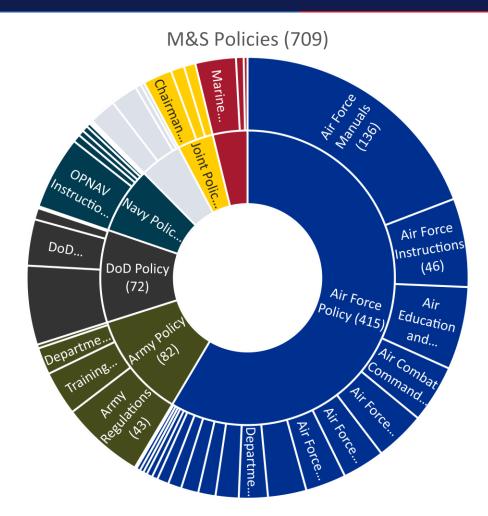


## What do we Mean by Saying "M&S"



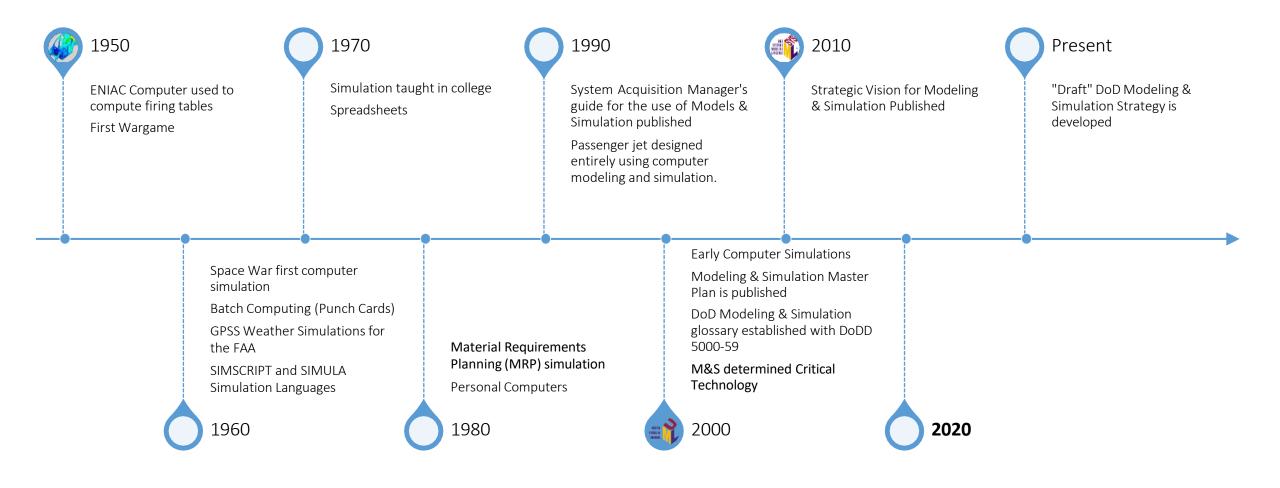


**Modeling Levels** 





## **History of DoD M&S**





## History of Systems Engineering



1950s

Databases Emerge Computer-Aided Engineering (CAE)



1970s

Computer-Aided Design (CAD)



1990s

Unified Modeling Language (UML) Computer-Aided Software Engineering (CASE)



2010

Data Standards
Al Gains Traction
SysML v1



Present

Chat GPT

Digital

Manufacturing

Quantum Computing

Lifecycle Management

Early Computer Simulations



1960s

Integrated
Development
Environments (IDE)

Software Graphics (GUIs)



1980s

Digital Twin

Integration with Enterprise Systems

Augmented Reality (AR)

Virtual Reality (VR)

**2000s** 

**DE Strategy** 

**Data Strategy** 

Al Strategy

Service DE Strategies



2020



## **DEM&S Organizational Journey**



2007 Stand up Modeling and Simulation Coordination Office (MSCO) 2015 Modeling and Simulation Community of Practice (M&S CoP)





MSCO is renamed to the Modeling and Simulation Enterprise (MSE) Office

2022 M&S CoP and DEWG Combined

2010 Acquisition M&S Working Group (AMSWG)

2011 OUSD AT&L Systems Analysis Division



#### 2015

0

- OUSD AT&L Systems Analysis Division
- Digital Engineering Working Group (DEWG) replaces AMSWG

2018 Stand up of OUSD R&E



0

Organizationally merged to create Digital Engineering Modeling and Simulation



2022



#### **Emerging Technologies**

- High Level Architecture (HLA) an early success and prominent focal point for wins in the Department. Now an enduring international standard.
- The Synthetic Environment Data Representation and Interchange Specification (SEDRIS) - filled an early need and continues to be used within the Department.

#### **Collaboration and High-level Coordination**

- Integrated Threat Analysis Simulation Environment (ITASE) funded under centralized management and has become a classified environment hosted by the Intelligence community and utilized by the Services and Agencies.
- Combatant Command's four-star summit DMSCO led working groups responded back to a Senior Steering Group with recommendations on solving interoperability issues in mission rehearsal planning.



Insufficient authoritative data sources

Insufficient
collaborative body for
M&S resource decision
making and problem
solving
Lack of a resourced and

Lack of a current DoD strategy for simulation La interoperability rep

Lack of a DoD-wide repository for models and simulations

empowered centralized organization that can make tangible decisions / develop interoperability solutions for implementation across the Services

Lack of Cyber / EMS models / Space models Lack of guidance and tools to better integrate all M&S with Digital Engineering

Infrastructure

Insufficient
Multi-Level

Insufficient
agile/responsive RMF
process to quickly stand
up LVC simulation events

Security
guidance Insufficiently trained
M&S Workforce

Lack of guidance and tools to better integrate all M&S with Digital Engineering Infrastructure

Lack of adequate standards program

DoD lacks authoritative data sources that are accessible, understandable and trustworthy

Poor understanding among program managers of the issues surrounding how to contractually request digital technical data and how to contractually request it to avoid these issues.

The DoD lacks

The DoD lacks a decision and visualization framework to communicate across decision makers and stakeholders.

DoD lacks a concept of operations, reference models/architectures to guide Digital Engineering implementation

DoD lacks methodologies to use model-based approaches to perform lifecycle activities Models are not consistently planned, developed or used across Services, engineering disciplines, domains, lifecycle phases, or programs

mechanisms for the

accurate and timely data

exchange



Insufficient collaborative for resource decisions Insufficient authoritative Lack of a centralized organization data sources for solutions across the Services Lack of a strategy for interoperability Lack of a DoD-wide repository Lack of guidance to Lack of emerging integrate M&S with Digital domain models **Engineering Infrastructure** Insufficient agile/responsive process Insufficient

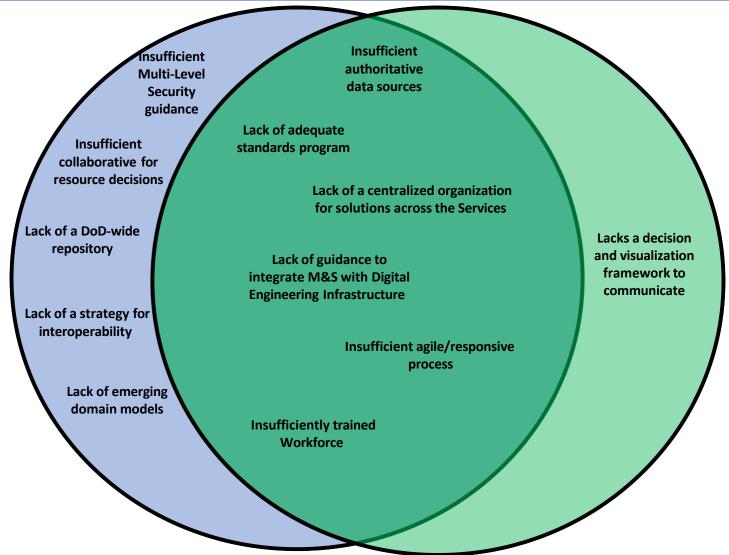
Workforce

Multi-Level Security guidance Lack of adequate standards program

Insufficiently trained

Insufficient authoritative data sources Lack of adequate standards program Lacks a decision and visualization framework to Lack of guidance to integrate M&S communicate with Digital Engineering Infrastructure Insufficient agile/responsive Lack of a centralized organization for solutions process across the Services **Insufficiently trained** Workforce





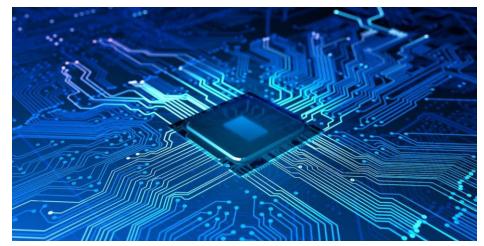


## The Vision for Digital Engineering, Modeling & Simulation

- 1. Digital becomes the normal
- 2. Data & Information flow across disciplines and ecosystems throughout the lifecycle
- 3. Powerful modeling, simulation, and visualization tools are used
- 4. All is used to **elevate experts** and gain insights
- 5. Decisions are **data driven** and made with confidence earlier
- **6. Innovative culture** is adaptive and continuously improves practices across the Defense Acquisition Lifecycle

#### **Outcomes**

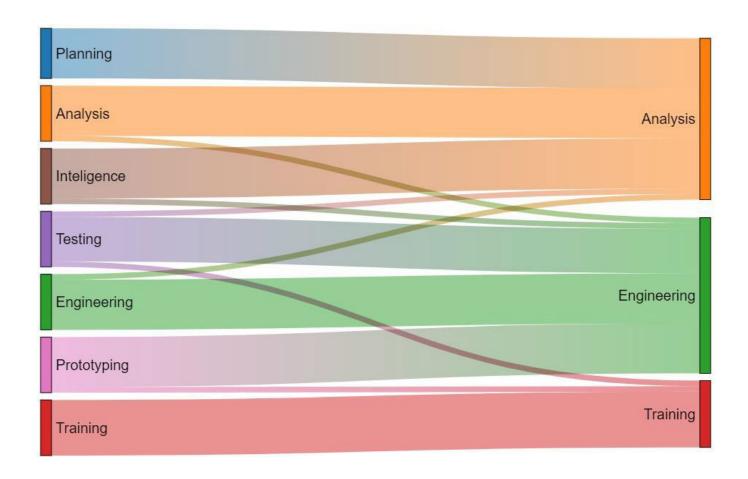
- Outpace rapidly changing threats and technological advancements
- Deliver advanced capabilities more quickly and affordably with improved sustainability to the warfighter



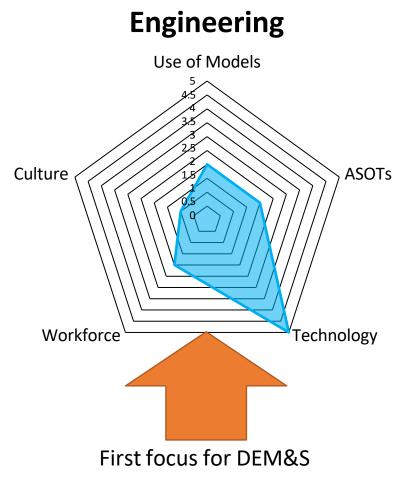


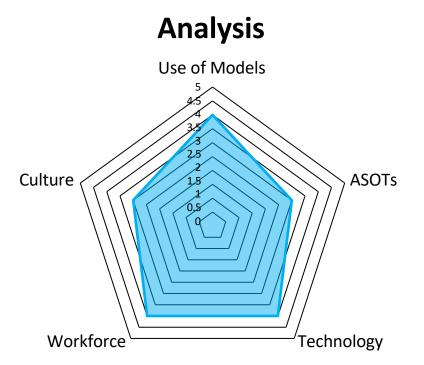


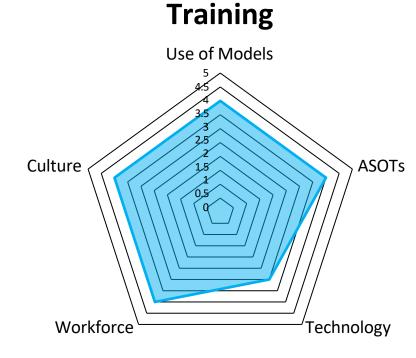
## **Back to the Future: Simplified Alignment**



## **Perceived Maturity of M&S**







<sup>\*</sup>based on community feedback & observations



## Mission Engineering Success Story

#### **Mission Engineering Guide**



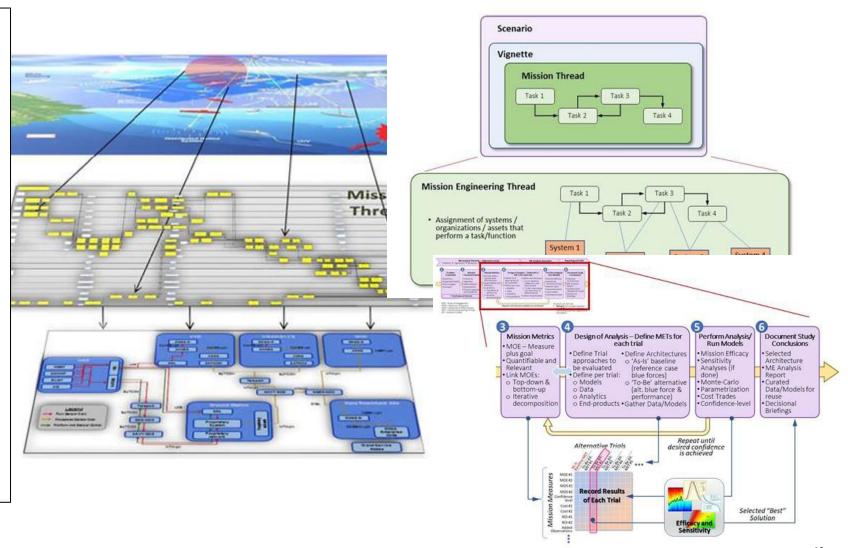
November 2020

Office of the Deputy Director for Engineering

Office of the Under Secretary of Defense for Research and Engineering

Washington, D.C.

DISTRIBUTION STATEMENT A Approved for public release. Distribution is unlimited.





## 5 Foundational Principles for the Next Chapter





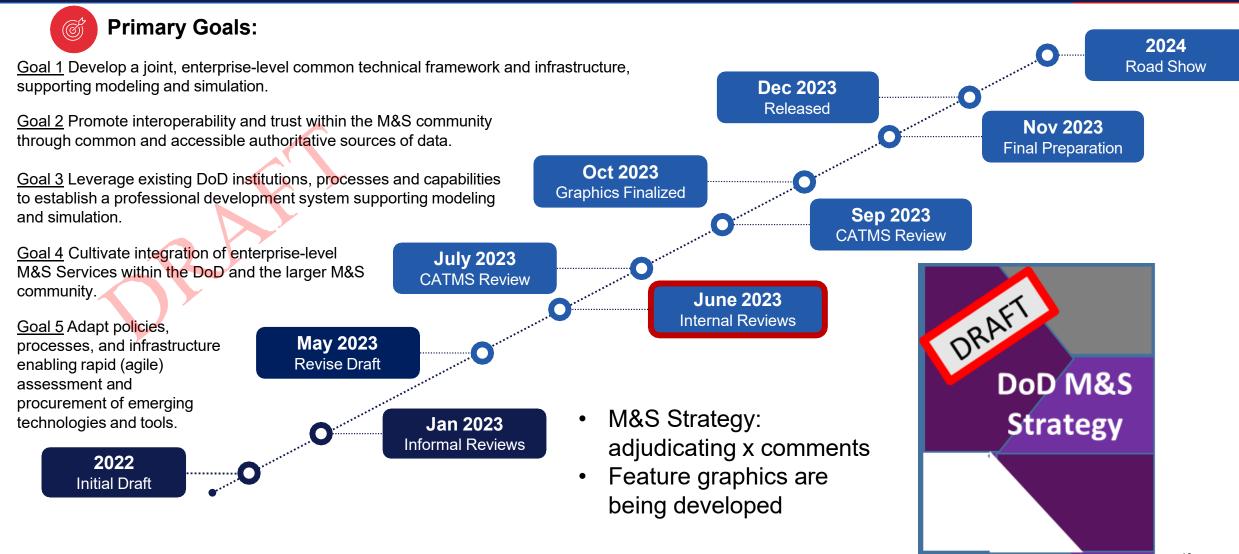








## **Development of Modeling & Simulation Strategy**



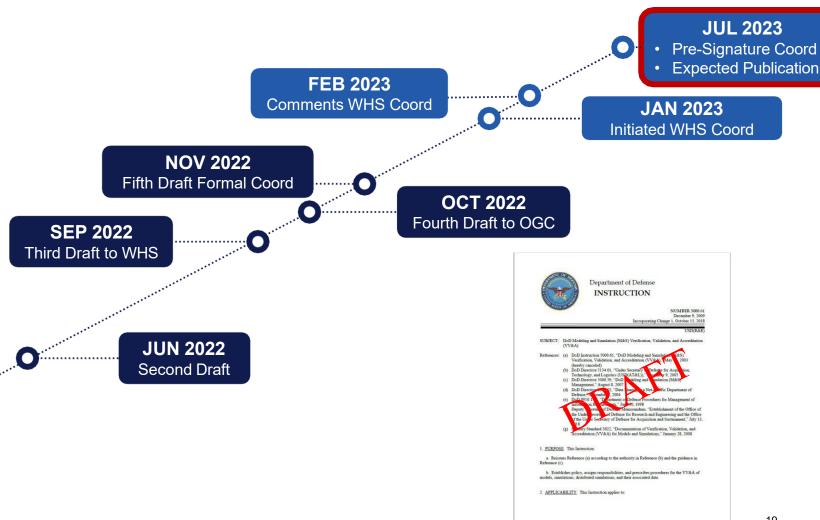


#### DODI 5000.61 Verification Validation & Accreditation (VV&A)

#### Establishes DoD policy for VV&A of M&S

- Requires VV&A of models, simulations and data used to support DoD processes, products and decisions
- Directs VV&A results be documented and made accessible
- Assigns Components and PAS\* Officials as final validation authority for representations in their areas of responsibility

**Establishes standards for** documentation and accessibility of **VV&A results** 



**JAN 2022** First Draft



## DoDD 5000.59 (Retired) / DoDI 5000.70 (update)

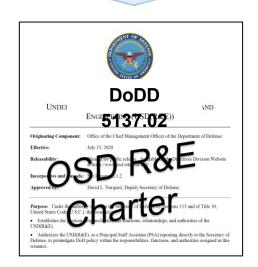
#### **Organizational construct is OBSOLETE**

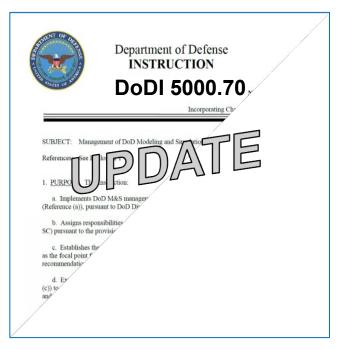
- USD AT&L
- DMSCO/MSCO/MSE
- M&S Steering Committee, Coordination & Executive Agents
- MSCO Website
- M&S Catalog

# Department of Defense DIRECTIVE DODD 5000.59 MBER 5000.59 August 8, 2007 Incorporating Change 1, Effective October 15, 2018 USD(R&E) SUBJECT: DoD Modeling and Simulation Olds Scholl References: (a) interference of the control of t

#### **Roles and Responsibilities**

- M&S OPR maintained with OSD R&E
- Replaces 5000.59 for all M&S Authority and Responsibilities Management





#### **Roles and Responsibilities**

- Changes in Organizational construct & implementation
- Replaces 5000.59 for all Mgmt. of DoD M&S Activities
- Transposes some of 5000.59 Responsibilities
- Alignment with DE and M&S Strategies



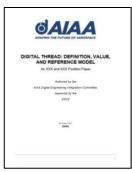
#### **Professional Engagements**

#### **AIAA DEIC**

American Institute of Aeronautics and Astronautics(AIAA)
Digital Engineering Integration Committee (DEIC)







#### Key Initiatives:

- Digital Twin Position Paper
- Digital Thread Position Paper
- Digital Ecosystem Position Paper
- Digital System Model Position and Implementation Paper
- Workforce Development

#### SERC/AIRC

Systems Engineering Research Center (SERC) Acquisition Innovation Research Center (AIRC)





#### Key Initiatives:

- Digital Engineering Transformation
  - Digital Engineering Measures
  - Enablers to Systems
     Engineering Modernization
  - Foundations for Model Based Portfolio Analysis

#### **INCOSE**



#### Key Initiatives:

- DE Primer
- DE Guide for IEEE
- DE Taxonomy for IEEE
- Digital Engineering View Model (DVM)
- Decision Analysis Data Model



#### **ISO & SISO**





#### **Key Initiatives:**

- Joint Enterprise Standards Committee (JESC) voting member
- JESC Modeling & Simulation (M&S) Technical Working Group (TWG)
   Chair Lead
- Support update of the High-Level Architecture (HLA) standard Distributed Simulation Engineering and Execution Process (DSEEP) IEEE 1730
- Support of completing Simulation Interoperability Readiness Levels (SIRL)
- Proactive Engagement with Simulation Interoperability Standards Organization (SISO) Innovation Workshops (IW)

#### **OMG**

**Object Management Group** 





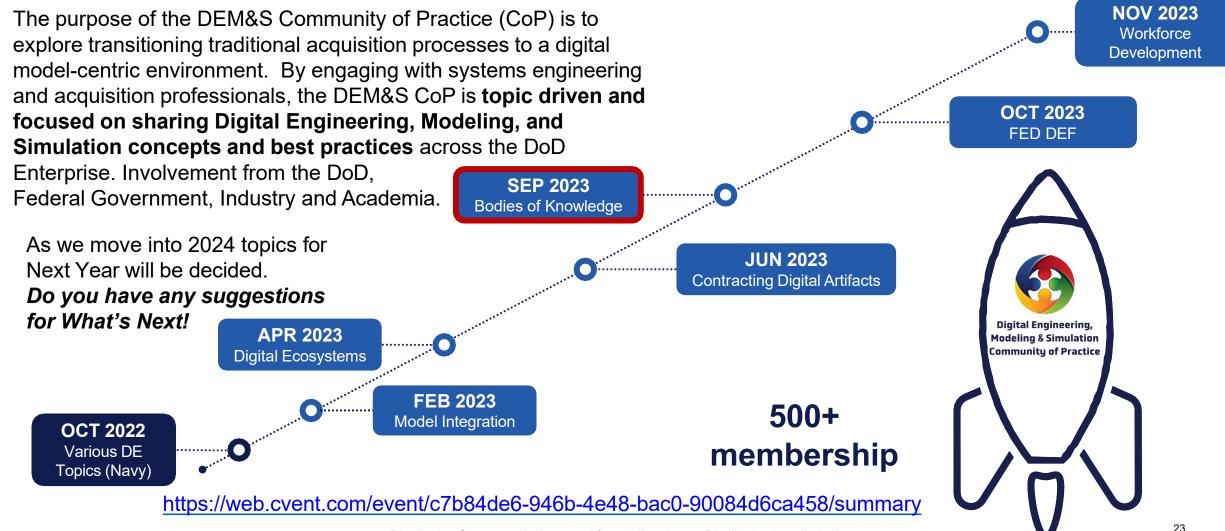


#### **Key Initiatives:**

- OUSD (R&E) rep to OMG
- DODAF to UAF Collaboration with CIO
- MBAcq
- SysML V2 Specification
- SysML V2 Transition Guide
- Digital Twin Consortium

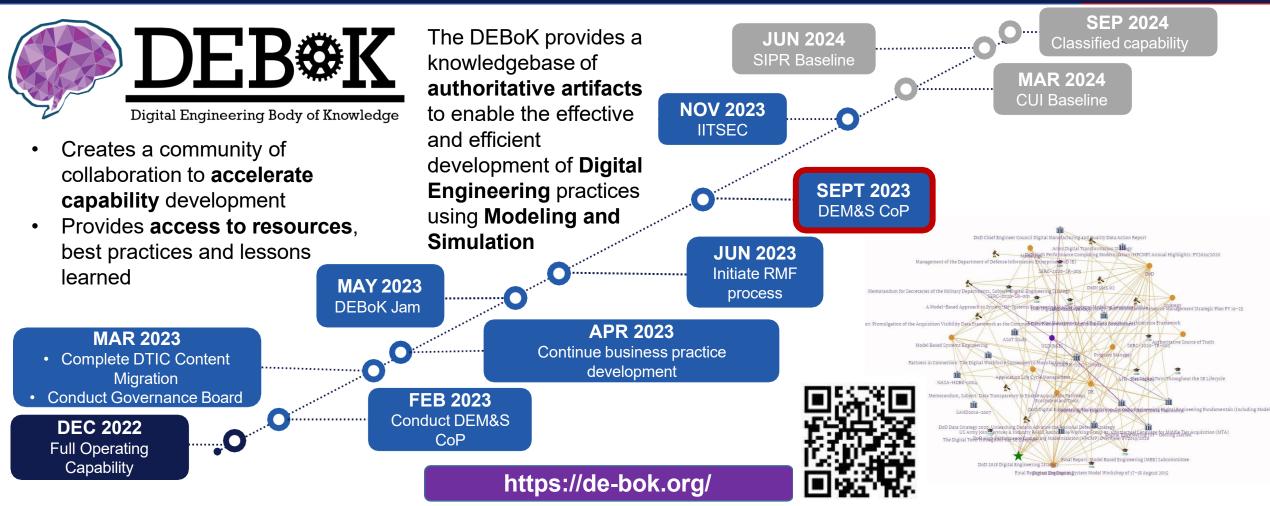


#### **DEM&S Community of Practice**





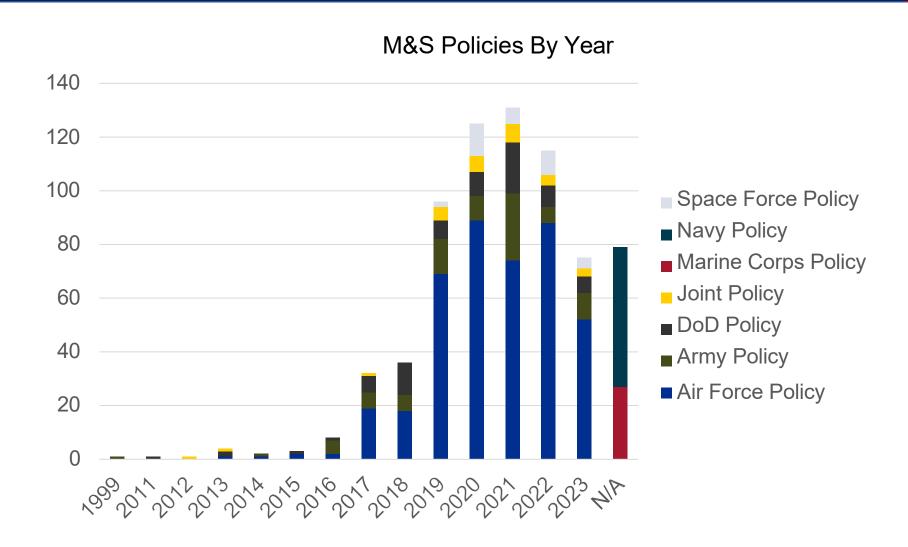
## **Digital Engineering Body of Knowledge**



Continuous Capability Maturity | Continuous Content Curation | Continuous Outreach Activities



#### **Community Feedback: Where can DEM&S Help?**







Office of the Under Secretary of Defense for Research and Engineering

osd.r-e.comm@mail.mil | Attn: SE&A

https://www.cto.mil

https://ac.cto.mil/engineering