



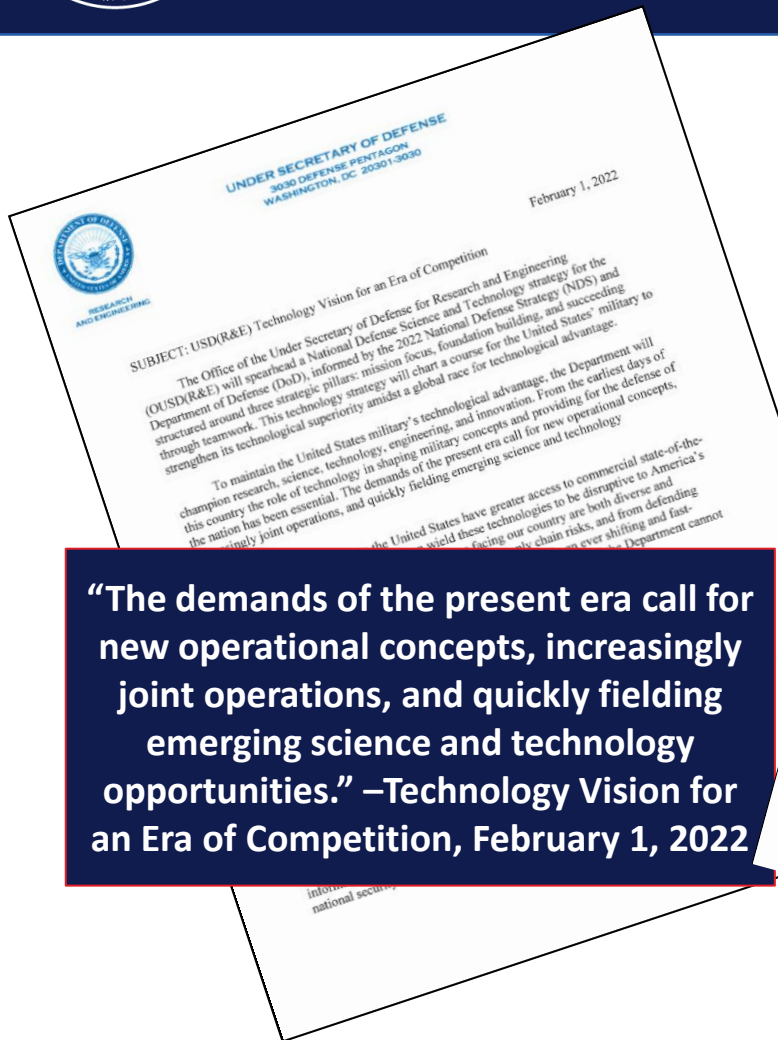
Program Protection and Secure Cyber Resilient Engineering Initiatives

Presented to NDIA Systems and Mission Engineering Conference
Norfolk, Virginia
October 2023

Melinda Reed
Director, System Security
Office of Under Secretary of Defense for
Research and Engineering
Science and Technology Program Protection

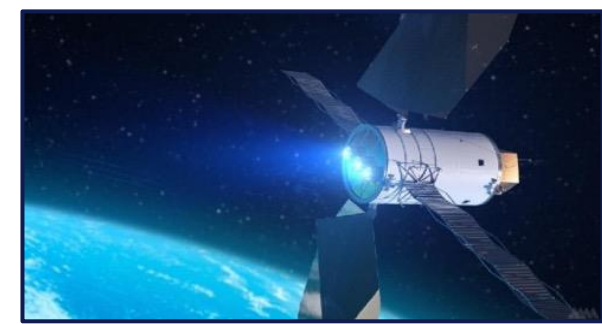
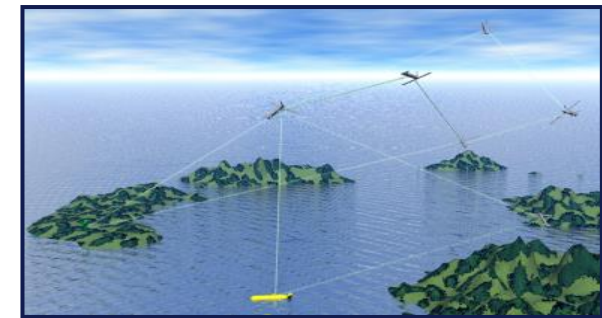


R&E Mission – Technology Vision in the Era of Competition



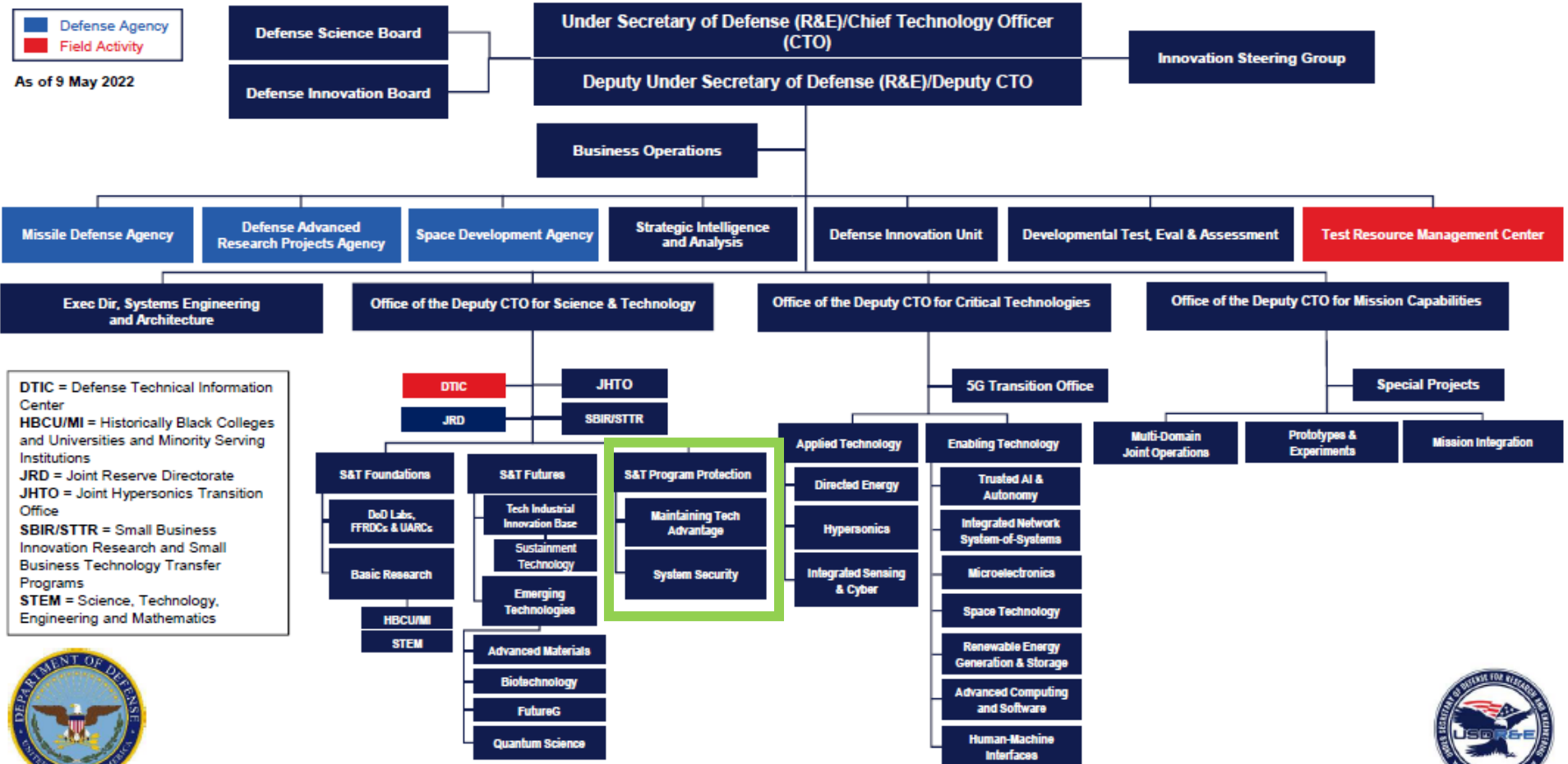
- Focus on the Joint Mission
- Create and field capabilities at speed and scale
- Ensure the foundations for research and development

“The demands of the present era call for new operational concepts, increasingly joint operations, and quickly fielding emerging science and technology opportunities.” –Technology Vision for an Era of Competition, February 1, 2022





Office of the Under Secretary of Defense for Research and Engineering (OUSD(R&E)) Organization



STPP Mission: Protect technology advantage and counter unwanted technology transfer to ensure warfighter dominance through assured, secure and resilient systems and a healthy viable national security innovation base

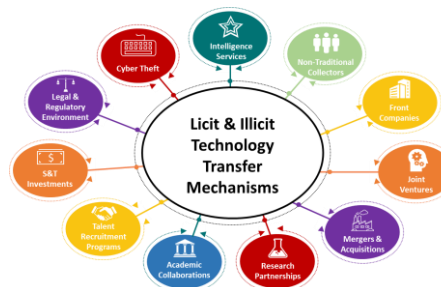


System Security Mission - FY2024

Building Enduring Advantage

U.S. competitors increasingly hold at risk our defense ecosystem - the Department, the defense industrial base, and the landscape of private and academic enterprises that innovate and support the systems on which the Joint Force depends – NDS 2022

- **Adapt policy, guidance and standards to balance Technology and Program Protection that enables accelerated delivery of warfighter capability**
- **Cultivate the System Security, Secure Cyber Resilient Engineering we need**
- **Strengthen Technology and Program Protection methods to ensure technological superiority**
- **Accelerate integration of data, software assurance, and microelectronics trust and assurance efforts through Joint Federated Assurance Center**



Lead Policy :

DoDI 5000.83, DoDI 5200.44, DoDI 5200.NP, DoDD 5200.47E

Guidance:

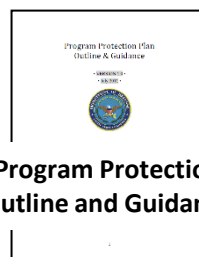
- Program Protection Planning
- Information Communications Technology Supply Chain
- Secure Software Supply Chain
- Controlled Technical Information
- Anti Tamper
- Hardware Assurance
- Microelectronics Assurance Framework
- Software Assurance

Competency:

- System Security Engineering
- Secure Cyber Resilient Engineering

Engagements:

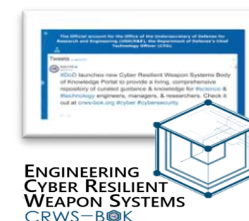
- CRWS Workshops
- NDIA SSE Committee



Program Protection Outline and Guidance



SCRE Standards Area
Standards, Specifications, Handbook, Data Item Descriptions and associated Guidance



ENGINEERING CYBER RESILIENT WEAPON SYSTEMS CRWS-BOOK

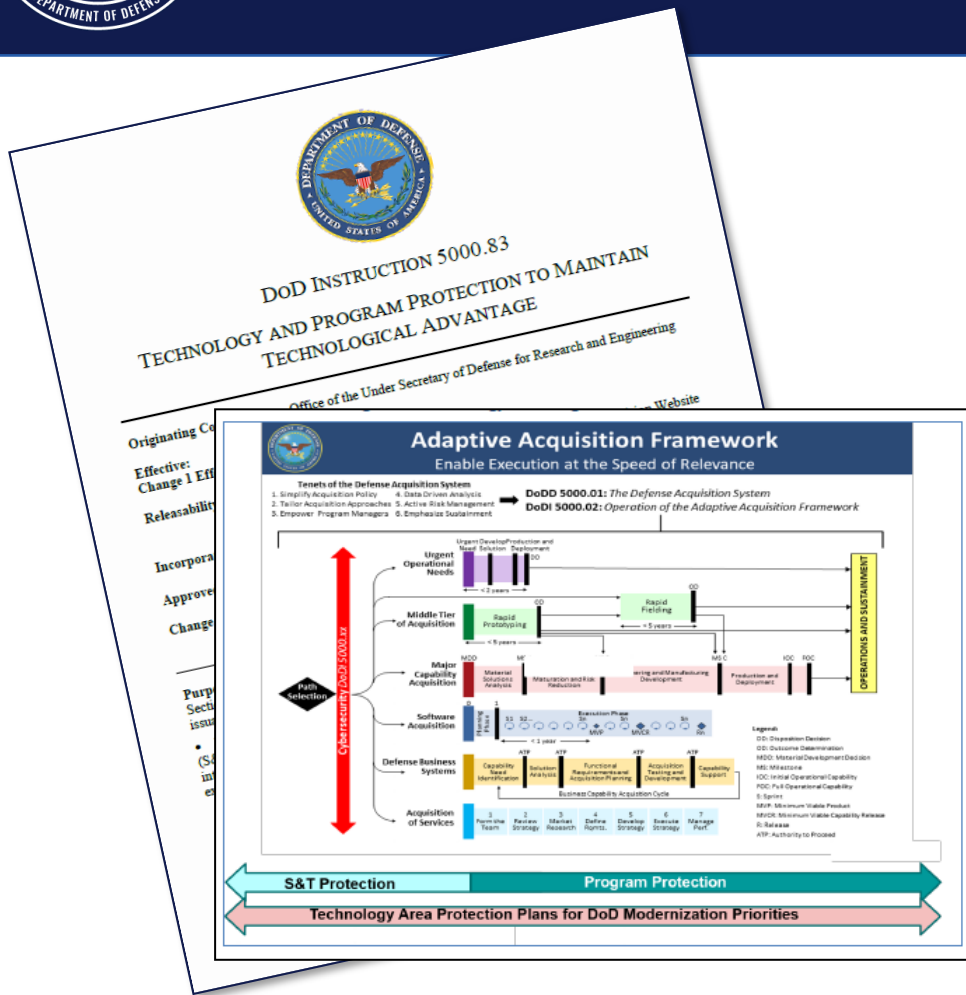


Joint Federated Assurance Center (JFAC)

Provide the Department the Tools Needed to Build Cost Effective Enduring Advantage Through Resilient Assured, Secure, Innovation, Missions, Systems and Components



DoD Instruction (DoDI) 5000.83: Technology and Program Protection to Maintain Technological Advantage, Jul 2020

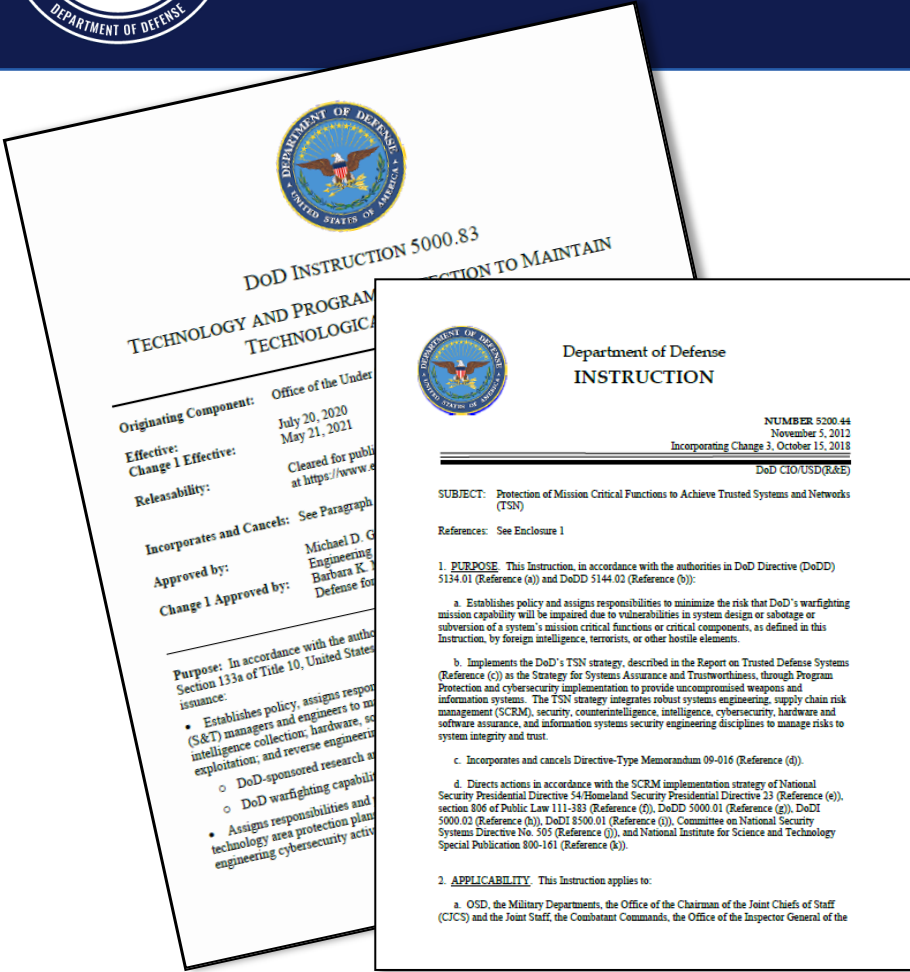


- Establishes responsibilities and procedures for S&T managers and engineers to manage systems security and cybersecurity technical risks to:
 - DoD-sponsored research and technology
 - DoD warfighting capabilities
- **Systems security and cybersecurity technical risks include:**
 - Hardware, software, supply chain exploitation
 - Cyber, and cyberspace vulnerabilities
 - Reverse engineering, anti-tamper
 - Controlled Technical Information / data exfiltration
- **Employs SSE and SCRE methods**
- **Introduces S&T protection and Technology Area Protection Plans (TAPPs)**
- **Points to Engineering and Test and Evaluation issuance**
- **Aligns Program Protection Planning and SCRE with acquisition pathways**

Establishes responsibilities for technology and program protection in support of the Adaptive Acquisition Framework; includes considerations to design for security and cyber resiliency



DoDI 5200.44: Trusted Systems and Networks



- Implements the DoD’s Trusted Systems and Networks (TSN) strategy
- Manage risk of mission-critical function and component compromise throughout lifecycle of key systems by utilizing
 - Criticality Analysis as the systems engineering process for risk identification
 - Countermeasures: Supply chain risk management, software assurance, secure design patterns
 - Intelligence analysis to inform program management
 - Trusted supplier requirement for DoD-unique application-specific integrated circuits (ASICs)
- Document Program’s implementation and outcomes in Program Protection Plan and relevant cybersecurity plans, as appropriate

Draft update incorporates procedures to implement information communication technology (ICT) exclusion authorities and use of Trusted Suppliers when available



DoDD 5200.47E: Anti-Tamper

DoD INSTRUCTION 5000.83
TECHNOLOGY AND PROGRAM PROTECTION
TECHNOLOGICAL ADVANTAGE

Originating Component: Office of the Under Secretary of Defense
Effective: July 20, 2020
Change 1 Effective: May 21, 2021
Releasability: Cleared for public release. Available at <https://www.esd.whs.mil/DD/>

Incorporates and Cancels: See Paragraph 1.3.
Approved by: Michael D. Griffin, Under Secretary of Defense for Research and Engineering
Change 1 Approved by: Barbara K. McQuiston, Performance Director for Research and Engineering

DoD DIRECTIVE 5101.01
DoD EXECUTIVE AGENT

Department of Defense
DIRECTIVE

NUMBER 5200.47E
September 4, 2015
Incorporating Change 3, December 22, 2020
USD(R&E)

SUBJECT: Anti-Tamper (AT)
References: See Enclosure 1

1. **PURPOSE.** This directive:

- a. Establishes policy and assigns responsibilities for AT protection of critical program information (CPI) in accordance with DoD Instruction (DoDI) 5000.02 (Reference (a)) and DoDI 5200.39 (Reference (b)).
- b. Designates the Under Secretary of Defense for Acquisition, Technology, and Logistics (USD(AT&L)) as the Principal Staff Assistant (PSA) responsible for oversight of the DoD AT program and policy, in accordance with the DoD Directive (DoDD) 5101.1 (Reference (c)).
- c. Designates the Secretary of the Air Force (SECAF) as the DoD Executive Agent (EA) for AT in accordance with Reference (c).
- d. Incorporates and cancels USD(AT&L) memorandums (References (d) and (e)).

2. **APPLICABILITY.** This directive applies to:

- a. OSD, the Military Departments, the Office of the Chairman of the Joint Chiefs of Staff and the Joint Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the DoD (referred to collectively in this directive as the "DoD Component").
- b. All DoD activities, research, development, test, and evaluation programs, urgent operational needs programs, international cooperative programs, foreign military sales, direct commercial sales, excess defense article transfers, and any other exports in which CPI is resident within the end item.

- **Establishes and Charters the DoD Executive Agent, per DoDD 5101.01**
 - Establishes policy and assigns responsibilities for AT protection of critical program information (CPI) in accordance with DoDI 5000.02 and DoDI 5200.39.
 - Designates the Secretary of the Air Force (SECAF) as the DoD Executive Agent (EA) for AT in accordance with DoDD 5101.1
- **Applicable to:**
 - All DoD activities, research, development, test, and evaluation programs, urgent operational needs programs, international cooperative programs, foreign military sales, direct commercial sales, excess defense article transfers, and any other exports in which CPI is resident within the end item.
- **CPI Identification Working Group:**
 - CPI Capstone and Implementation Plan developed to capture necessary updates to policies, process, tools, guidance, and training to optimize the Department’s approach to identification and validation of CPI

Update required to reassign USD(AT&L) responsibilities to USD(R&E) and USD(A&S)



DoDI 5200.XX: Access to Assured Trusted Microelectronics

“The Department will continue to invest in programs to secure U.S. microelectronics interests; reverse the erosion of domestic innovation and supply; and establish a strong foundation for the next generation of microelectronics technology for DoD applications, while also sustaining current systems.”

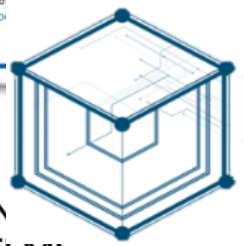
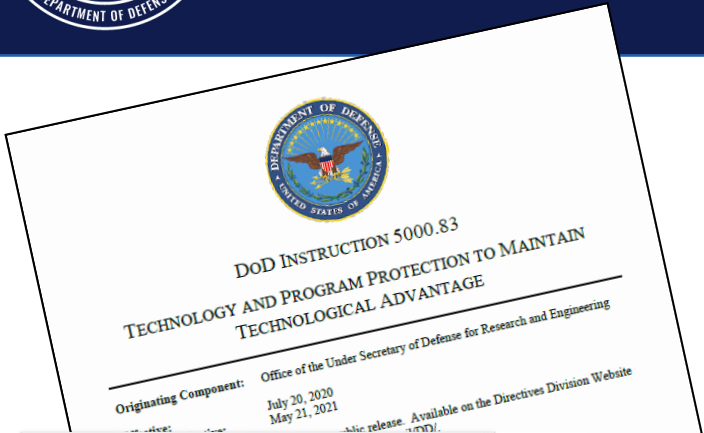
Lloyd J. Austin III
Secretary of Defense

- **Status: DoDI 5200.XX completed informal coordination**
 - Incorporating feedback prior to initiating DoD Issuance Formal Coordination process
- **Codify FY2017 NDAA Section 231(d) Access to Assured Trusted Microelectronics and FY2021 NDAA Section 276 Section 231(d) as amended by 276(3)**
 - (d) Not later than September 30, 2019, the Secretary of Defense shall issue a directive for the Department of Defense describing how Department of Defense entities may access assured and trusted microelectronics supply chains for Department of Defense systems.
- **Informed by NDAA FY 2023 Report 117-130; Air Force Independent Review of USD (R&E) Microelectronics Quantifiable Assurance Effort**

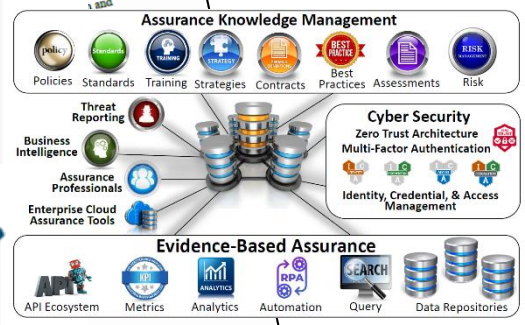
Scheduled to Complete April 2024



Design for Security and Cyber Resiliency



**ENGINEERING
CYBER RESILIENT
WEAPON SYSTEMS
CRWS-BOK**



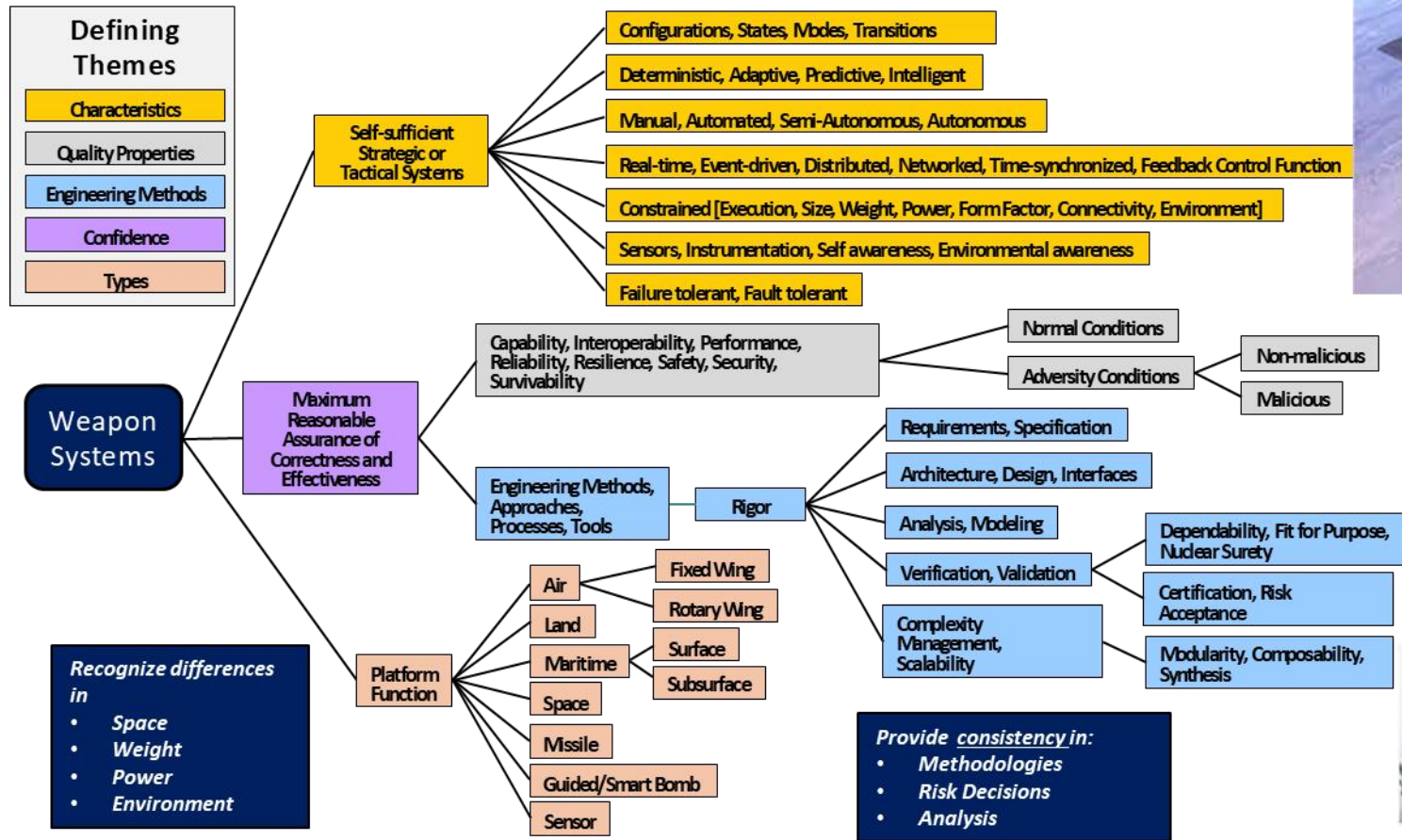
**Joint Federated
Assurance Center (JFAC)**

- **Allocate cybersecurity and related system security requirements to the system architecture and design and assess the design for vulnerabilities. The system architecture and design will address, at a minimum, how the system:**
 - (a) Manages access to, and use of, the system and system resources.
 - (b) Is structured to protect and preserve system functions or resources, such as through segmentation, separation, isolation, or partitioning.
 - (c) Maintains priority system functions under adverse conditions.
 - (d) Is configured to minimize exposure of vulnerabilities that could impact the mission, including through application of techniques, such as:
 1. Design choice.
 2. Component choice.
 - (e) Monitors, detects, and responds to security anomalies.
 - (f) Interfaces with the DoD Information Network or other external services.

Includes Allocation of Requirements for System Architecture and Design



Design for Security and Cyber Resiliency



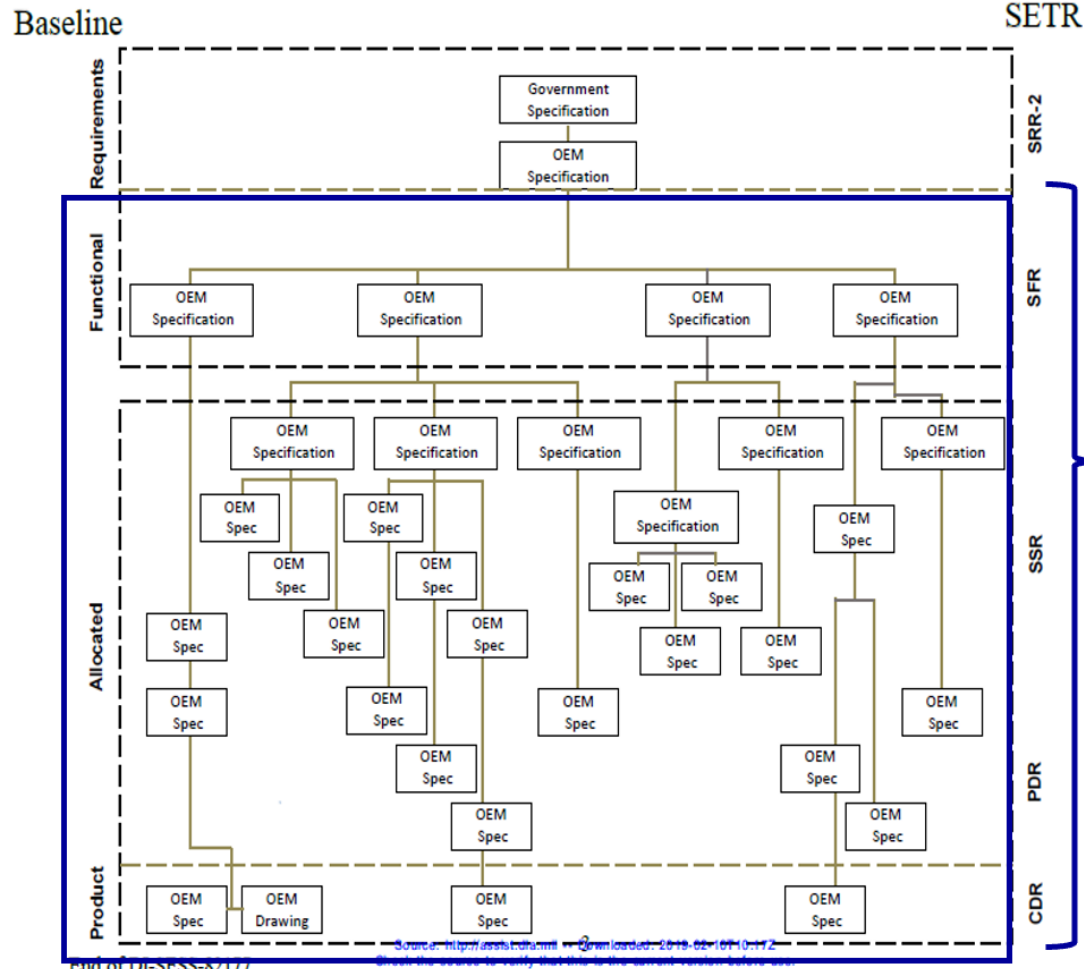
Includes Allocation of Requirements in System Architecture and Design



Consider Physics Based Constraints

FIGURE 1. Example: Specification Tree

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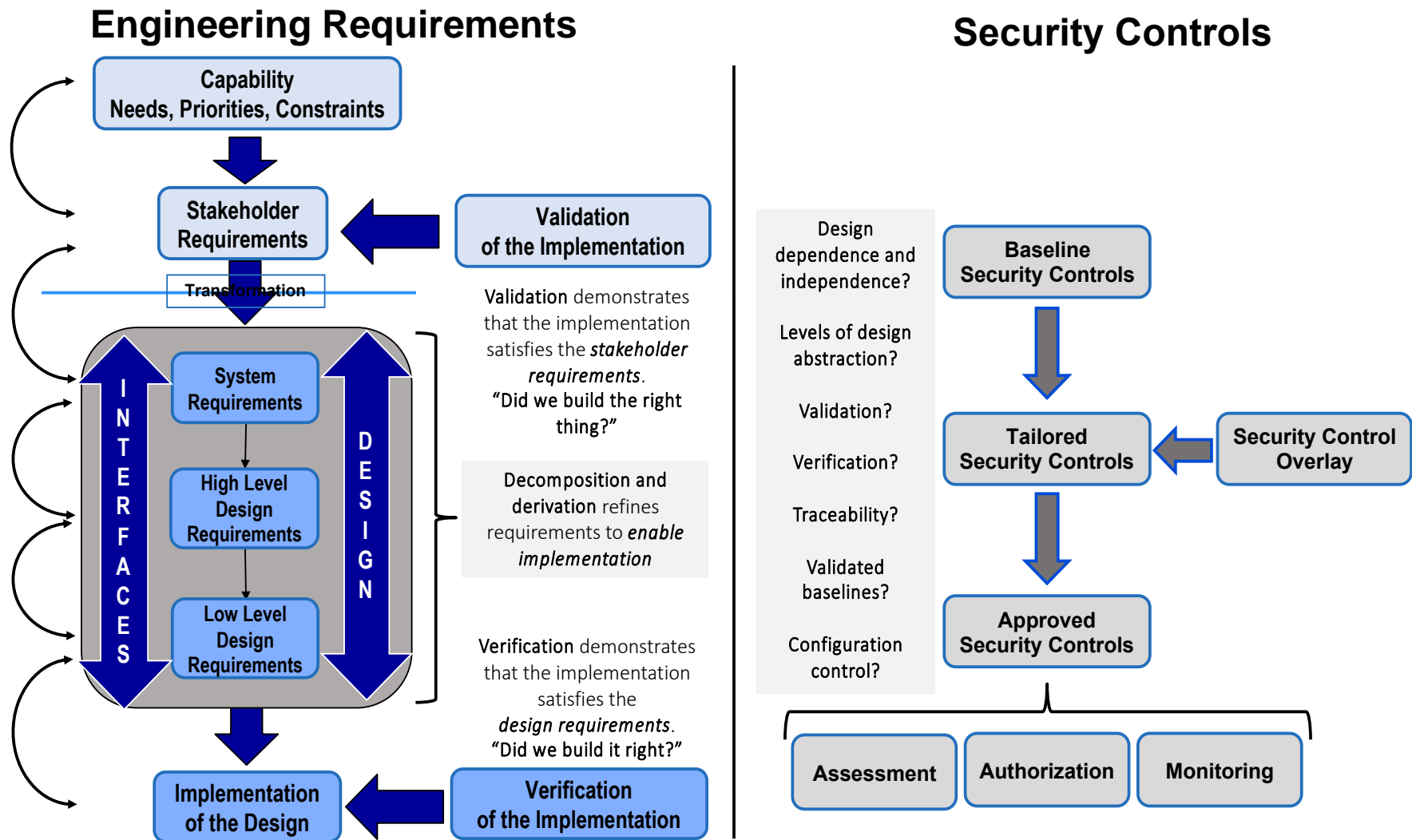


DoDI 5000.83 Expectations

- **Requirements**
 - Derive and include cybersecurity, security, and other system requirements into system performance specifications
 - Incorporate the derived requirements, design characteristics, and verification methods in the technical baseline and system requirements traceability verification matrix
 - Maintain bi-directional traceability among requirements throughout the system lifecycle
- **Design**
 - Allocate cybersecurity and related system security requirements to the system architecture and design
 - Manages access to, and use of, the system and system resources
 - Has a structure sufficient to protect and preserve system functions or resources
 - Maintains priority system functions under adverse conditions
 - Is configurable to minimize exposure of vulnerabilities that could adversely impact system function, intended operational use driven, and mission objectives.
 - Monitors, detects, and responds to security anomalies
 - Interfaces with supporting systems and external networks and external services
- **Analysis**
 - Assess the design for vulnerabilities

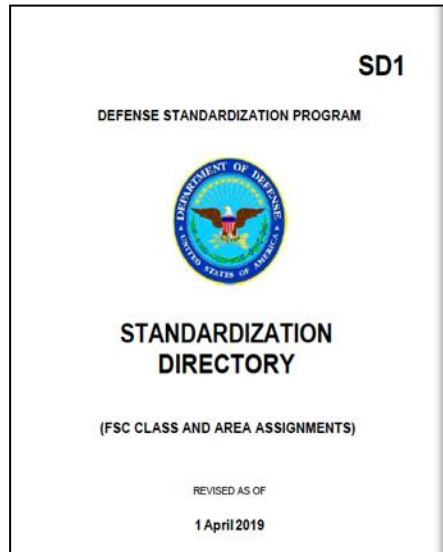


Consider Technical Implementation of Cybersecurity Requirements





Engineering Design Standards



Standards, Specifications, Handbook, Data Item Descriptions and associated Guidance

Driving Transformation: Consistent, Repeatable Implementation

- **Secure Cyber Resilient Engineering (SCRE) Standardization Area**

- Covers the **integration of life cycle security and protection considerations** in the requirements, design, test, demonstration, operations, maintenance, sustainment, and disposal of military systems that operate in physical and cyberspace operational domains.
- Specifically encompasses the standards, specifications, **methods, practices, techniques, and data requirements for the security aspects of systems engineering** activities executed and artifacts produced, with explicit consideration of malicious and non-malicious adversity.

Quick Search **ASSIST**

Data updated: 28 Aug 2020. Basic Search

Filter	Values				
FSC/Area:	SCRE				
Img	Document ID	Status	FSC/Area	Doc Date	Title
Y	DI-ADMN-81306	A	SCRE	25-Jan-1993	Program Protection Implementation Plan (PIIP)
Y	DI-MGMT-82247	A	SCRE	31-Oct-2018	Contractor's Systems Security Plan And Associated Plans Of Action to Implement NIST SP 800-171 on a Contractor's Internal Unclassified Information System
Y	DI-SCRE-82258	A	SCRE	13-Mar-2019	Contractor's Record Of Tier 1 Level Suppliers Receiving/Developing Covered Defense Information

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Design Standard Considerations

Trilateral Australia-UK-US Partnership on Nuclear-Powered Submarines



On March 13, 2023, AUKUS partners announced an optimal pathway to produce a nuclear-powered submarine capability in Australia at the earliest point while ensuring all three partners maintain the highest non-proliferation standards.

IMMEDIATE RELEASE Fact Sheet on U.S. Security Assistance to Ukraine September 7, 2023

The United States has committed more than \$44.4 billion in security assistance to Ukraine since the beginning of the Biden Administration, including more than \$43.7 billion since the beginning of Russia's unprovoked and brutal invasion on February 24, 2022.

Air Defense

- One Patriot air defense battery and munitions;
- 12 National Advanced Surface-to-Air Missile Systems (NASAMS) and munitions;
- HAWK air defense systems and munitions;
- AIM-7, RIM-7, and AIM-9M missiles for air defense;
- More than 2,000 Stinger anti-aircraft missiles;
- Avenger air defense systems;
- VAMPIRE counter-Unmanned Aerial Systems (c-UAS) and munitions;
- c-UAS gun trucks and ammunition;
- mobile c-UAS laser-guided rocket systems;
- Other c-UAS equipment;
- Anti-aircraft guns and ammunition;
- Equipment to integrate Western launchers, missiles, and radars with Ukraine's systems;
- Equipment to support and sustain Ukraine's existing air defense capabilities; and
- 21 air surveillance radars.

National Defense Strategy: Anchoring our strategy in Allies and Partners



Contract Considerations



REQUEST FOR INFORMATION ON CYBERSECURITY REGULATORY HARMONIZATION

AGENCY: Office of the National Cyber Director, Executive Office of the President
ACTION: Request For Information (RFI).

SUMMARY: The Office of the National Cyber Director (ONCD) invites public comments on opportunities for and obstacles to harmonizing cybersecurity regulations. Strategic Objective 1.1 of the [National Cybersecurity Strategy](#)¹ recognizes that while voluntary approaches to critical infrastructure cybersecurity have produced meaningful improvements, the lack of mandatory requirements has resulted in inadequate and inconsistent outcomes. The Strategy calls for establishing cybersecurity regulations to secure critical infrastructure where existing measures are insufficient, harmonizing and streamlining new and existing regulations, and enabling regulated entities to afford to achieve security. ONCD, in coordination with the Office of Management and Budget (OMB), has been tasked with leading the Administration's efforts on cybersecurity regulatory harmonization.² We will work with independent and executive branch

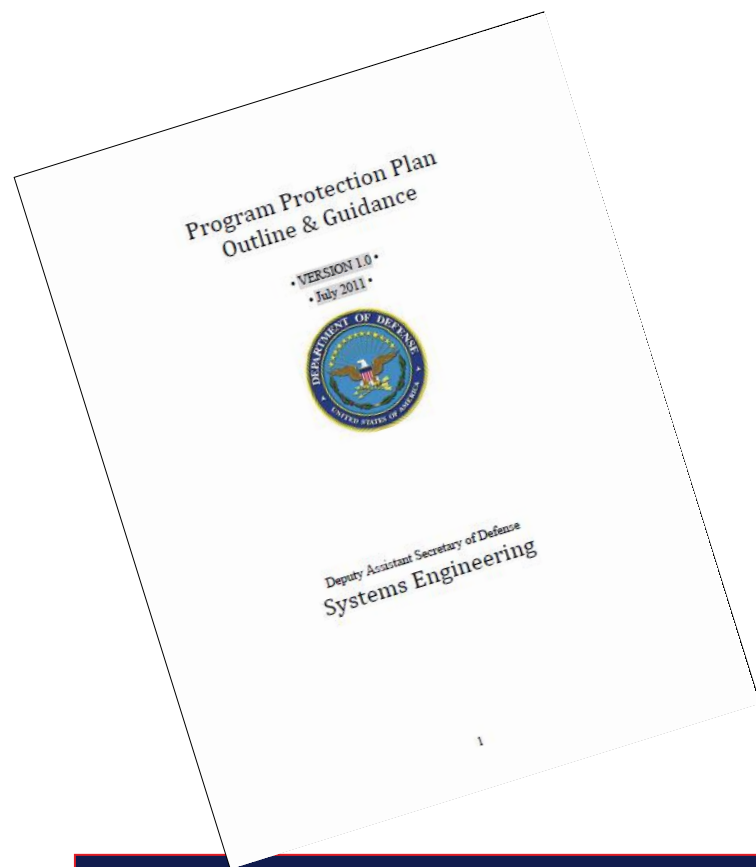
¹ <https://www.whitehouse.gov/wp-content/uploads/2023/03/National-Cybersecurity-Strategy-2023.pdf>
² Pursuant to the National Cybersecurity Strategy: "ONCD, in coordination with the Office of Management and Budget (OMB), will lead the Administration's efforts on cybersecurity regulatory harmonization."

Find an effective balance between supply chain health – represented by the scope and capability of the DIB – and the implementation of the necessary cybersecurity and related supply chain regulatory requirements to protect the asymmetric advantages generated by the DIB's innovation and technologic capabilities

The Office of the National Cyber Director (ONCD) invites public comments on opportunities for and obstacles to harmonizing cybersecurity regulations. Comments must be received in writing by 5 p.m. EDT October 31, 2023.



Managing Program Protection Risks



- **Program Protection Plan update in process, includes:**
 - Updates signatory from USD(AT&L) to USD(R&E) for ACAT 1D programs
 - Delegates responsibility to DoD Component heads for all other acquisition
 - Allows for tailoring to the Adaptive Acquisition Framework
 - Proposed Software Assurance Tables include development frameworks, services, and reuse practices
 - Clarifies Government and industry responsibilities

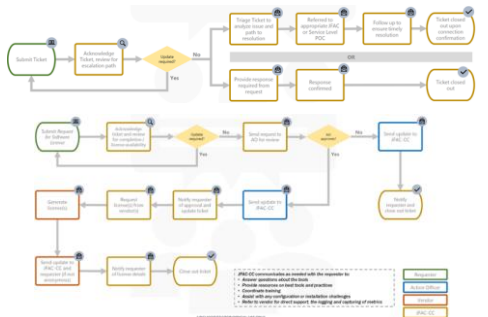
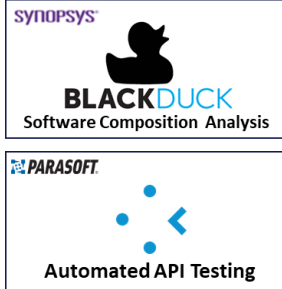
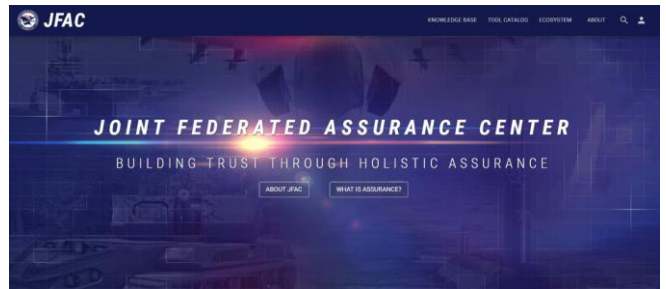
Informed by 4 Tabletop Exercises conducted with Army, Navy, Air Force and Missile Defense Agency



Joint Federated Assurance Center

Joint Federated Assurance Center – Coordination Support Center (JFAC-CSC)

Software Factory	Partnership with Big Bang, Party B&G, I&I&B&B	TEAM (AMM, CMATS, C&ATA)	Black Point Lighthouses, Party B&G	MCBOSS (T&M, C&G)	INCC (I&W, C&S)
Capabilities	Development Environment: Yes CI/CD: Yes Production Environment: Yes Support Services: Yes	Development Environment: Yes CI/CD: Yes Production Environment: Yes Support Services: Yes	Development Environment: Yes CI/CD: Yes Production Environment: No Support Services: Yes	Development Environment: Yes CI/CD: Yes Production Environment: No Support Services: Yes T&M: No	Development Environment: Yes CI/CD: Yes Production Environment: Yes Support Services: Yes
ATO Rights	Party B&G can use their ATO if you are using containers Big Bang used our own ATO	Development ATO	ATO covers Party B&G, not production environment	Party inherits most of the ATO, but still need your own ATO C&G: does not cover ATO	Development ATO
Availability/Schedule	Available Now Time to RTD Environment * Party B&G - 2 weeks * Party B&G - 6-12 weeks	Available now 3 - 6 months to set up prod environment	Available now 4-6 weeks Party B&G setup	Available Now * Needs to set up AWS accounts * Potentially longer to get access	Available Q2 FY23
Cost	\$400,000	TBD	Cost for Year Self-managed under ATO or can go through O&M contract, fee based 20-25 users - \$2400 license \$2400 cloud 30-35 users - \$3600 license \$3600 cloud 40-45 users - \$4800 license \$4800 cloud 50-60 users - \$7200 license \$7200 cloud 60-80 users - \$9600 license \$9600 cloud 80-100 users - \$12000 license \$12000 cloud 100-150 users - \$18000 license \$18000 cloud		
Restrictions	* Database has to be managed in AWS to use their ATO	* Army only?	* Can only touch AWS through Terraform. No production cloud target	* No production cloud target	* Available in a private cloud * AWS is not managed yet



JFAC Digital Infrastructure: DoD Cloud Broker Analysis of Alternatives

JFAC Portal Modernization

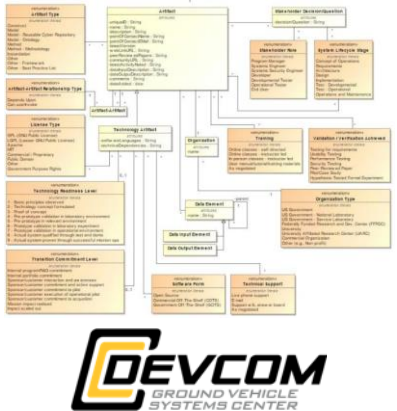
Enterprise License Dissemination

JFAC Ticketing Process

Joint Federated Assurance Center - Software Assurance



JFAC Portal Infrastructure
NDIA S&ME Conference
Oct 16-19, 2023



Enterprise Broker
Software Assurance Report for Joint Federated Assurance Center (JFAC) - Vulnerability Analysis Report

Final Report

Name	Version	Targets	Hosts	Review Status
CASL	8.3	Web applications	Windows	Failed
Janchnet	2021.1.0	Protocols/Formats	Linux/Windows	Failed
KIM	5.1.9	Linux/Windows files and protocols	Linux	Failed
Silverline	1.24.44.1448	Web applications	Windows, Linux, Solaris	Failed
Understand	1.6.2.1109	All applications	Linux/Windows	Failed

Architectural Analysis:
5 Tools Assessed

SecureOS: RHEL Benefits to DoD

- Provides a Secure Host Baseline for Red Hat Enterprise Linux (RHEL) that streamlines the hardening of RHEL through a standardized and centralized process
- A default "plain" system and existing system can be "95% compliant with DISA standards through a yum update"
- Reduces costs by having one individual working part-time performing STIG maintenance for all, eliminating the same cost repeated by each command
- Scripts that relax STIGs due to operational requirements become self-documenting (this would be at individual command level)
- Fix software weaknesses and vulnerabilities
 - Ex: Reduce the threat surface with removal of dead and/or fix undesired code
- Supports the hardening of physical machines, virtual machines and containers
- Collaboration with Red Hat: sharing security findings and recommendations for implementation into Red Hat upstream to improve high-reliability in open-source software via a Cooperative Research and Development Agreement (CRADA)

We have to build it in, not bolt it on... we cannot afford for every program in the fleet to do it independently. How do we build it once and give it to everybody? - Scott St. Pierre - NAVSEA Technology Officer

Securing Operating System Software

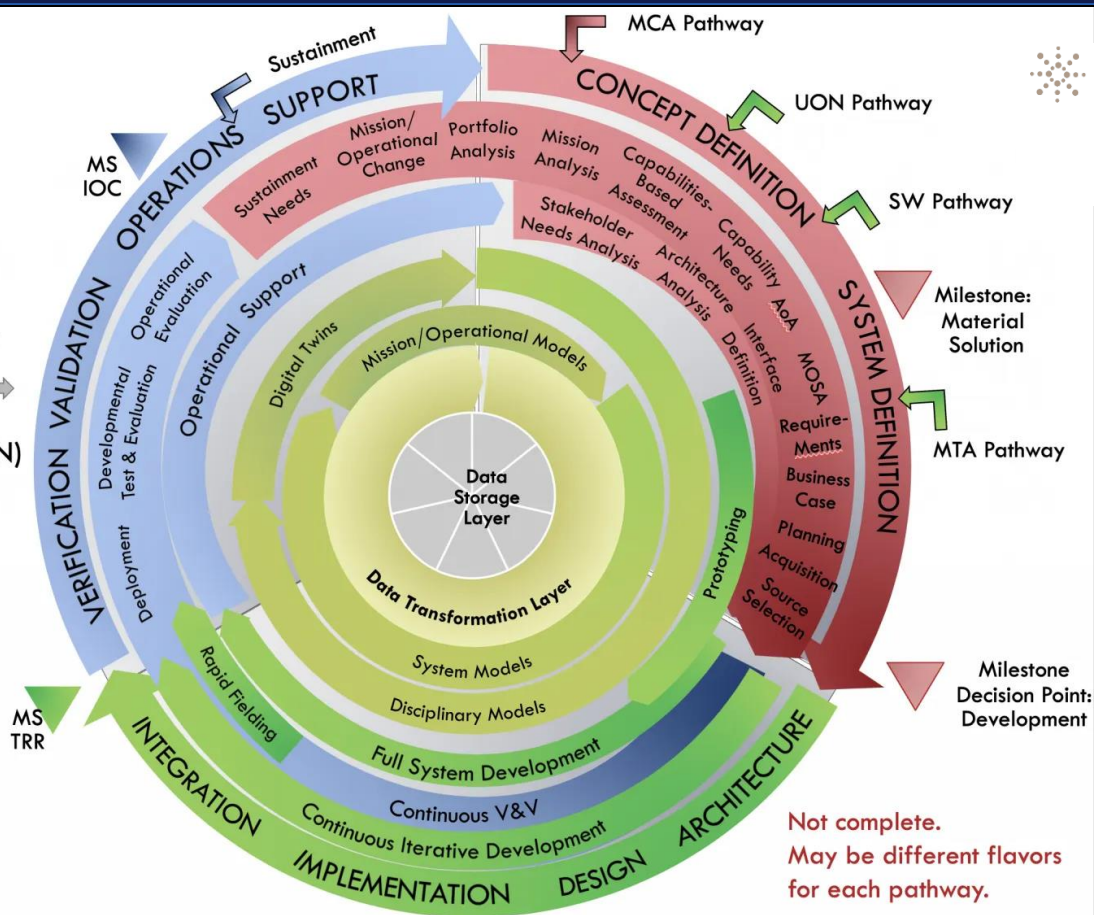
Joint Software Assurance Tool (J-SwAT)



Digital Transformation Opportunities

NOTIONAL VIEW: FULL SE MODERNIZATION LIFE CYCLE

- Cyclic nature of modern SE
- Still milestone-based
- SE core principles in every Acq pathway
- Flexible system life cycle entry points:
 - ↳ Learn-Build-Measure (MCA)
 - ↳ Build-Measure-Learn (Mid-Tier, SW, UON)
 - ↳ Measure-Learn-Build (Sustainment)
- Continuous Iterative Development processes (around the circle)
- Continuous Data Management and Transformation processes (at the core)



Modernizing Systems Engineering For Digital Transformation

Leverage System Engineering and Architecture Digital Transformation Initiative



Engineering Cyber Resilient Weapon Systems Workshop Series

#1 Baseline Understanding

- Requirements derivation is a challenge area
- Require clarity on Risk Acceptance
- Assessments should be integrated with and driven by SE Technical Reviews

#2 Assess Frameworks

- Definitions, Taxonomy & Standards Framework
- Knowledge Repository
- Consolidated Risk Guide
- Assessment Methods
- Needs Forecasting
- Industry Outreach

#3 Chart Path Forward

- Establish DAU CRWS CoP; facilitate definitions, taxonomy standards
- Develop RIO engineering cyber appendix
- Align assessment approaches
- Explore S&T opportunities
- Address Workforce needs
- Industry Outreach

#4 Engineering Methods

- Cyber effects on Technical Performance Measures and Metrics
- Examine cyber requirements and SETR criteria
- Leverage System Safety
- Identify considerations for embedded software
- Inform RIO based on cyber effects

#5 Supply Chain Risk Management

- Integrate supply chain mitigation approaches in standards, guidance and assessment methods
- Consider approach for systems in sustainment
- Plan for sustainment
- Use available validated Intel and CI to make risk informed decisions

#6: Cybersecurity Engineering

- Identify skill sets and curriculum needs for our current and future engineering workforce
- Develop a BoK
- Establish a cyber engineering competency model
- Establish a practice

#7: Move the Ball, Move the Chain

- Establish roadmap for engineering standardization of J6 Cyber Survivability Endorsement
- Fundamental challenge is preventing losses
- Establish a cyber engineering competency model
- Scope of cyber loss

#8: Engineering Design Activities

- Identify skill sets and curriculum needs for our current and future engineering workforce
- Need Loss Control Objectives
- Refine Design Materials
- System Analysis of Loss Guidance

#9: Technical Exchange

- Virtual sharing of ongoing activities to shape the landscape
- Army Practices
- Air Force Practices
- Navy Practices

#9a: CYBER Mission Forces

- Planning for integration of CYBER Mission Forces capability
- Mission Level / System Level
- Actionable Mission information needed
- CYBERCOM requirements / system requirements

#10: Initiate the "Building Code"

- Establish roadmap for secure cyber resilient engineering practice standardization
- Apply 12 SCRE White Paper
- Identify secure cyber resilient engineering activities
- Inform SCRE Credential Program

#11: Application of SCRE Concepts

- Identify opportunities in RFI to apply SCRE concepts to inform secure designs
- SCRE role
- DoDI 5000.83 para 3.3.c.(2) guidance
- Education and training

- **August 2016:** Established CRWS Workshop identify engineering methods, standards and grow the workforce to engineer cyber resilient weapon systems
- **January 2017:** Issued DTM 17-001/DoDI 5000.02 Enclosure 14 – Cybersecurity in the Defense Acquisition System
- **March 2017:** Secure Cyber Resilient Engineering (SCRE) Standardization Area
- **August 2018:** CRWS Workshop Report: Preparing the Engineering Workforce for Cybersecurity Challenges
- **March 2019:** Draft SCRE Competency Model
- **July 2020:** Issued DoDI 5000.83; codified SCRE in policy
- **November 2020:** Defense Acquisition University (DAU) Approved to Establish the SCRE Credential Program
- **June 2021:** CRWS Book of Knowledge Deployment
- **August 2022:** 12 Secure Cyber Resilient Engineering Design Code White Papers
- **November 2022:** NIST adopted efforts in NIST SP 800-160 volume 1
- **September 2023:** CRWS #12 Industry Perspectives

“ It is true you can build a [securer] system by building [secure] parts. However, you can’t build a truly [secure] system without having [secure] parts interacting with each other in a [secure] manner” ...

John A. Thomas in introduction article to INCOSE Insight Vol 16 Issue 2 July 2013 Special Issue on SSE

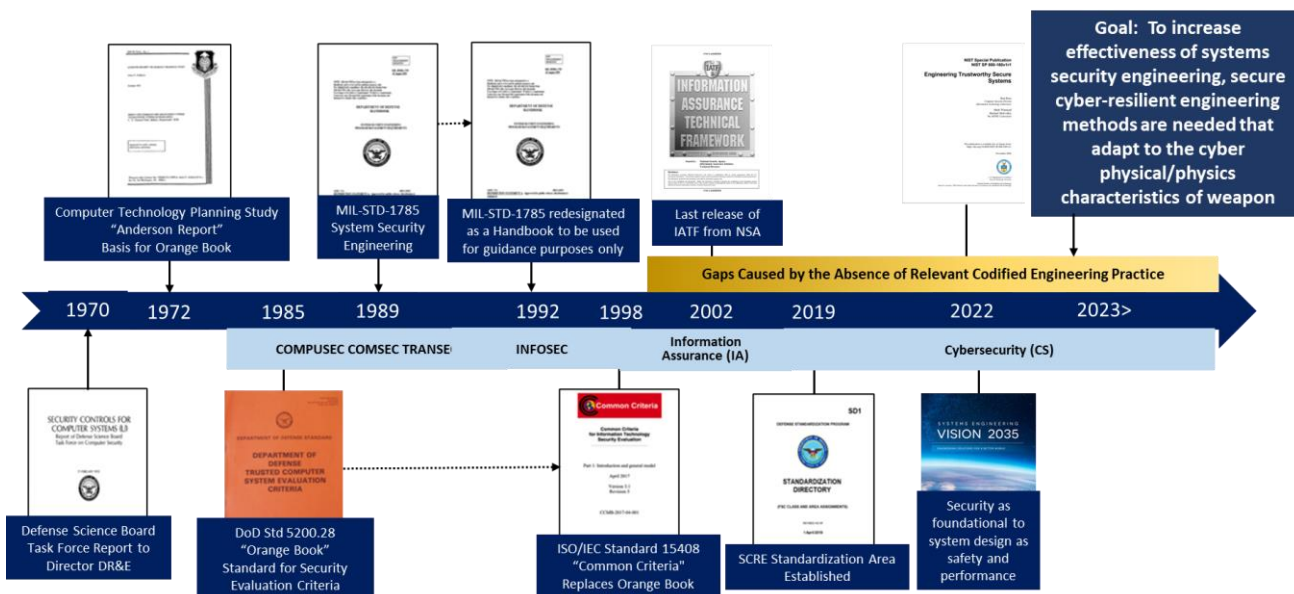
Partnership with Govt, industry, academia stakeholders to address recurring challenges



Engineering Cyber Resilient Workshops

Provide a forum for DoD, Government, the defense industrial base, and academia to collaboratively address secure cyber resilient engineering:

- *Technical challenges*
- *Workforce competency*



Secure Cyber Resilient Engineering Vision

- Secure cyber resilient engineered systems that embody a system-centric and effects-oriented perspective to address the ubiquitous nature of security concerns associated with the design, development, fielding and sustainment of military systems.
- The approach seeks to establish and maintain a strategic, principled, and effective engineering capability for delivery of cost-effective secure cyber resilient engineered weapon systems to the warfighter



Engineering Cyber Resilient Workshops



NIST SP 800-160v1r1
November 2022

Engineering Trustworthy Secure Systems

THE IMPORTANCE OF SCIENCE AND ENGINEERING

When crossing a bridge, we have a reasonable expectation that the bridge will not collapse and will get us to our destination without incident. For bridge builders, the focus is on equilibrium, static and dynamic loads, vibrations, and resonance. The science of physics combines with civil engineering principles and concepts to produce a product that we deem trustworthy, giving us a level of confidence that the bridge is fit-for-purpose.

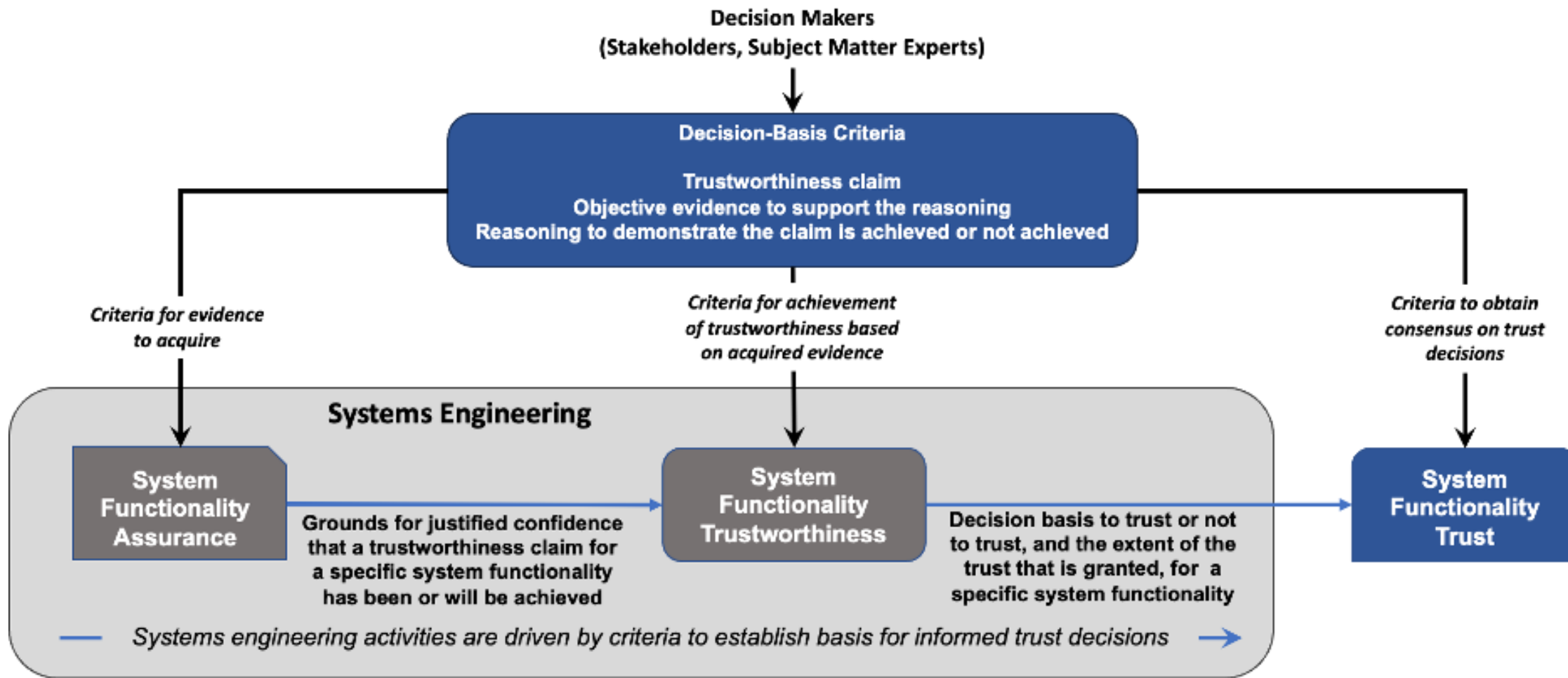
For system developers, there are also fundamental principles and concepts that can be found in mathematics, computer science, computer and electrical engineering, systems engineering, and software engineering that when properly employed, provide the necessary trustworthiness to engender that same level of confidence. Trustworthy secure systems are achieved by making a significant and substantial investment in strengthening the underlying systems and system components by employing transdisciplinary systems engineering efforts guided and informed by well-defined security requirements and secure architectures and designs. Such efforts have been proven over time to produce sound engineering-based solutions to complex and challenging systems security problems. Only under those circumstances can we build systems that are adequately secure and exhibit a level of trustworthiness that is sufficient for the purpose for which the system was built.

“Scientists study the world as it is, engineers create the world that never has been.”

Theodore von Kármán
1962 National Medal of Science Recipient

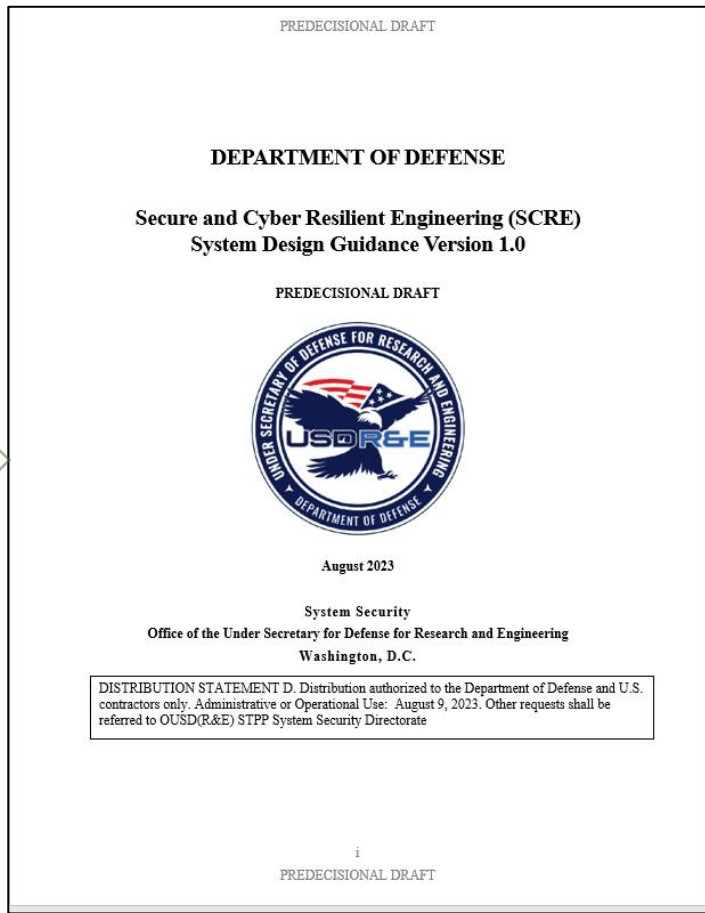
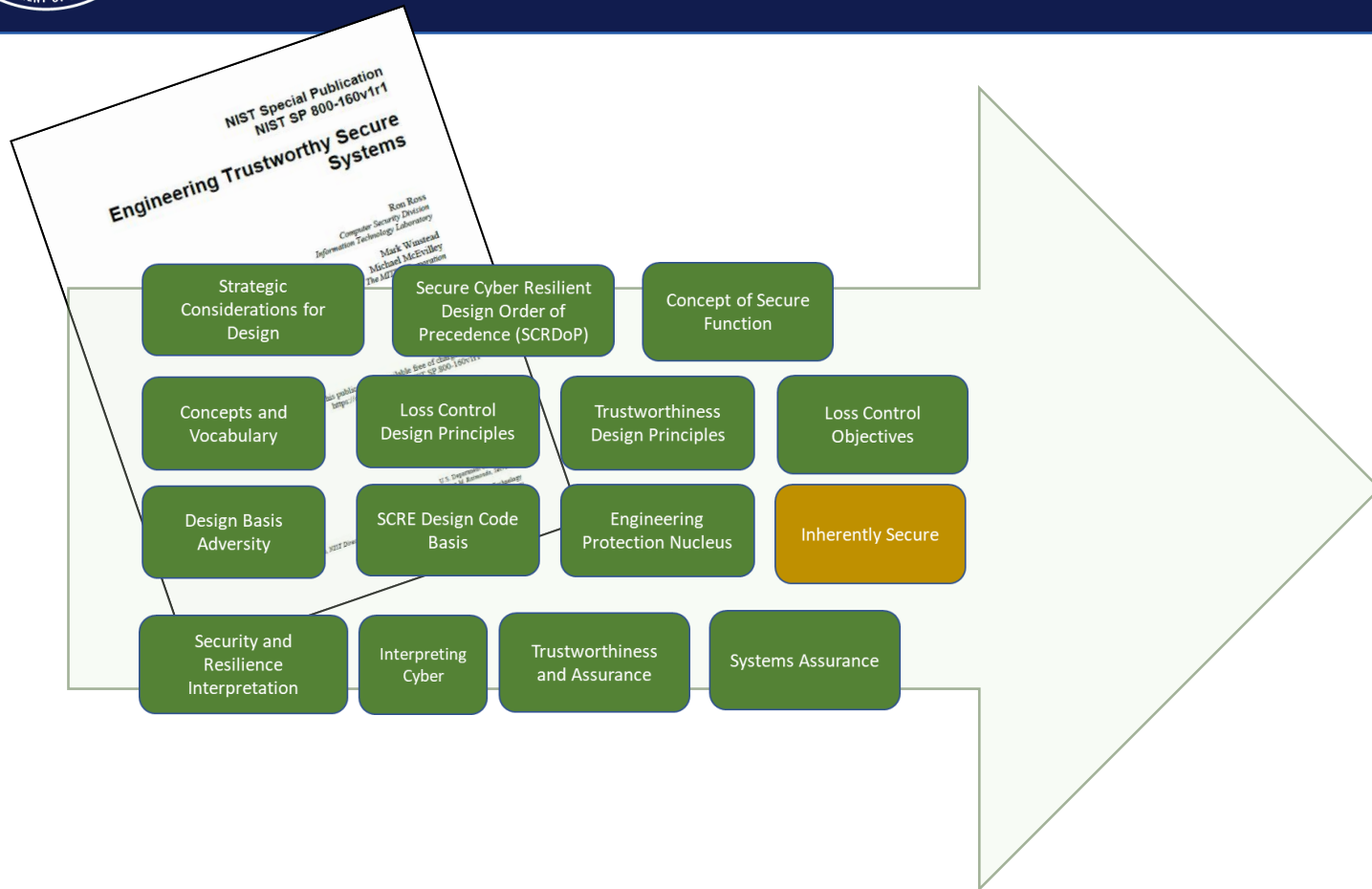


... building assured system trustworthiness





Pulling it together - Guidance



Design Guidance Under Development



Workforce Competency

**System Security
Engineering**

**Secure Cyber
Resilient Engineering**

Defense Acquisition University

- Program Protection Credential Program
 - ACQ 160: Program Protection Planning Awareness
 - ACQ
 - ENG 260: Program Protection for Practitioners
- CLE 022: Program Manager Introduction to Anti-Tamper

Defense Acquisition University

- Secure Cyber Resilient Engineering Credential Program

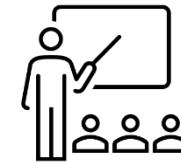
Partnering with NDIA System Security Engineering Committee and DAU

- Hardware Assurance Tabletop Tutorial initiative

Partnered with National Defense University and National Security Agency

- Included “Integrating Cross Domain Solutions” in the fall 2023 NDU Cybersecurity Awareness course syllabus

DAU





Summary

Building enduring advantage requires:

- **A world-class system security and secure cyber resilient engineering workforce that can engineer inherently safe and secure designs**
- **Partnerships across government, industry, academia, Allies and partners**
- **Technology and Program Protection Policy, guidance and standards that can adapt to an ever shifting and fast moving global environment to create and field capabilities at speed and scale**
- **System security and secure cyber resilient engineering tools to build cost effective inherently safe and secure systems**

Customer-Focused: Outcome-Based



Questions?

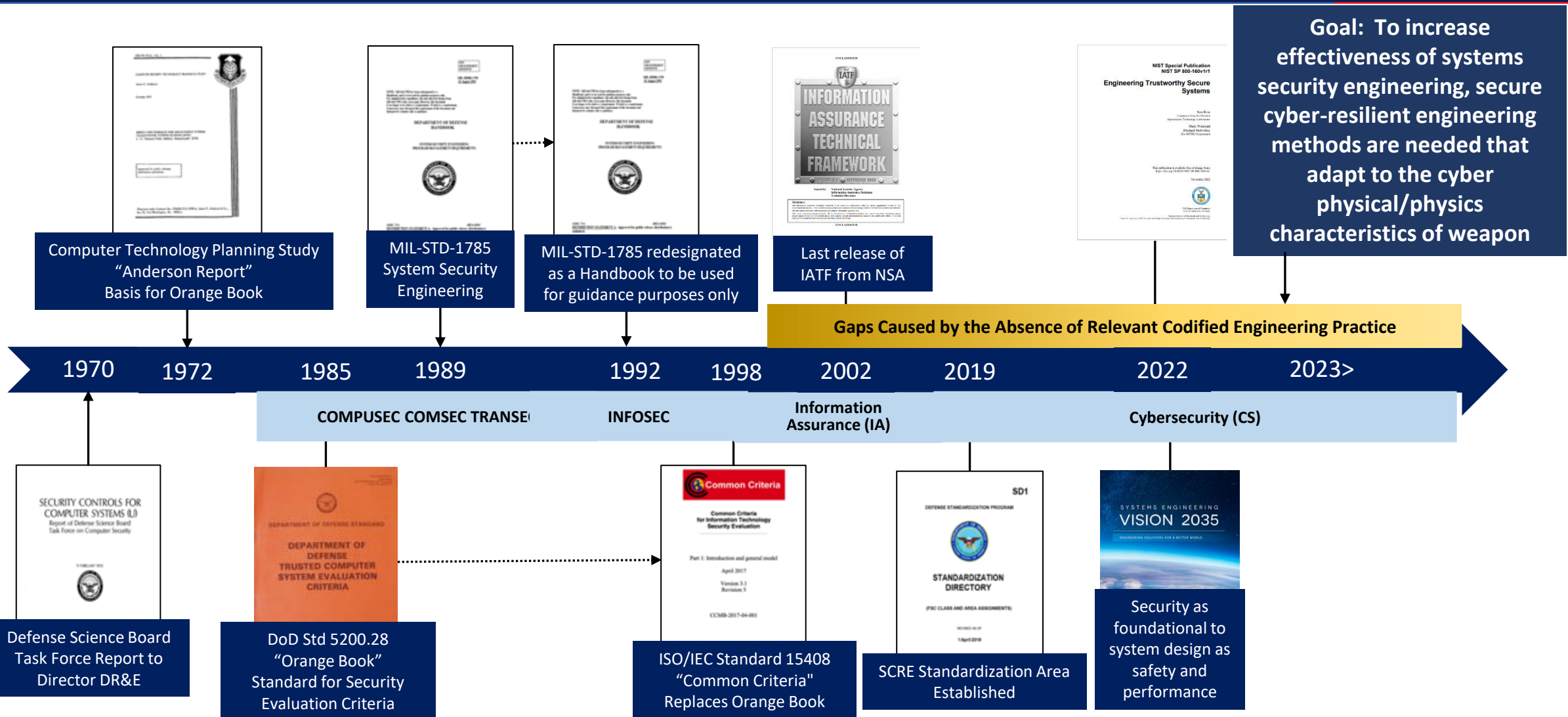


Backup

Backup

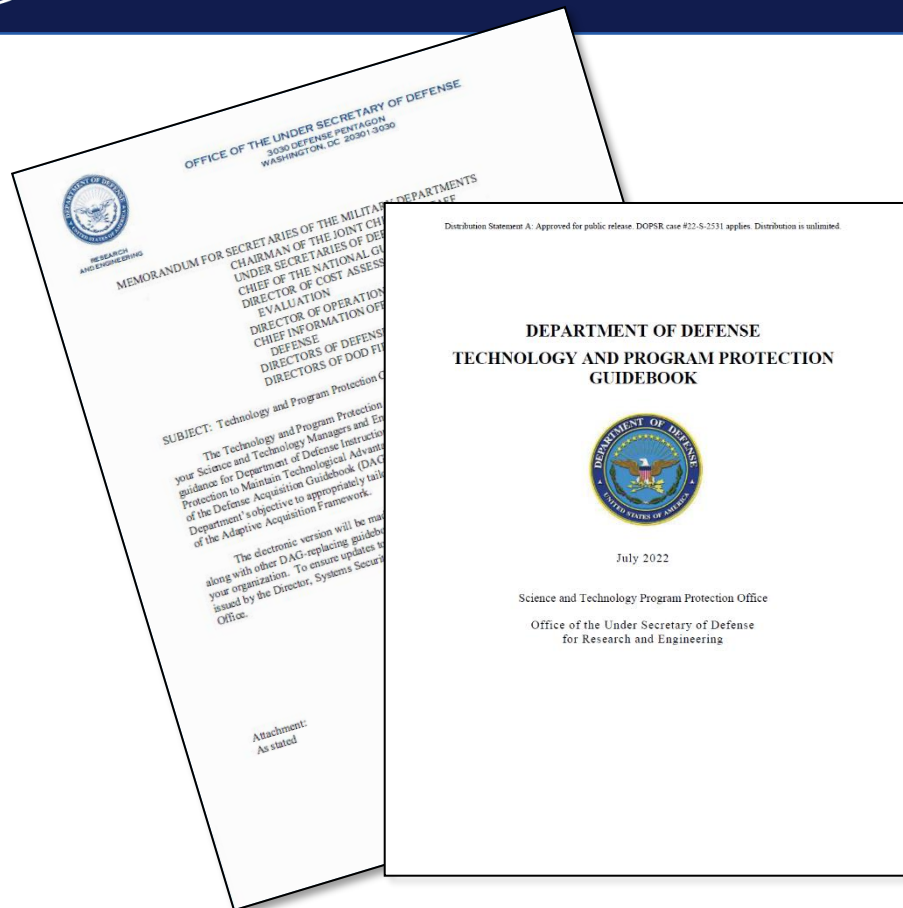


DoD-centric System Security Engineering Timeline





Technology and Program Protection Guidebook



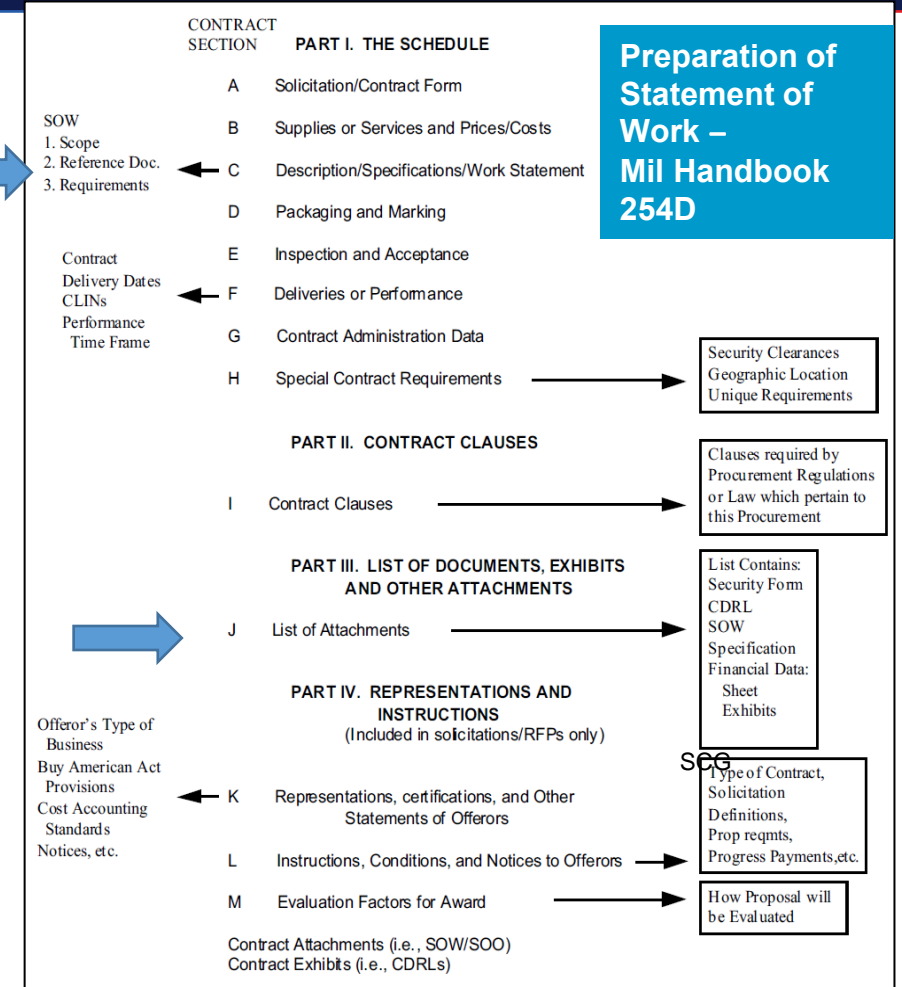
- Provides implementing guidance for DoDI 5000.83, “Technology and Program Protection to Maintain Technological Advantage”
 - Replaces Defense Acquisition Guidebook (DAG) Chapter 9, “Program Protection”
- Incorporates technology protection activities for DoD-sponsored research and technology
- Emphasizes the S&T manager and engineering responsibilities for technology protection, program protection, and cyber
- Aligns S&T manager and engineering procedures with DoDI 5000.02, “Operation of the Adaptive Acquisition Framework”

Supports the Department’s objective to tailor acquisition of capabilities through the Adaptive Acquisition Framework pathways



Acquiring Capability Through FAR-Based Contracting

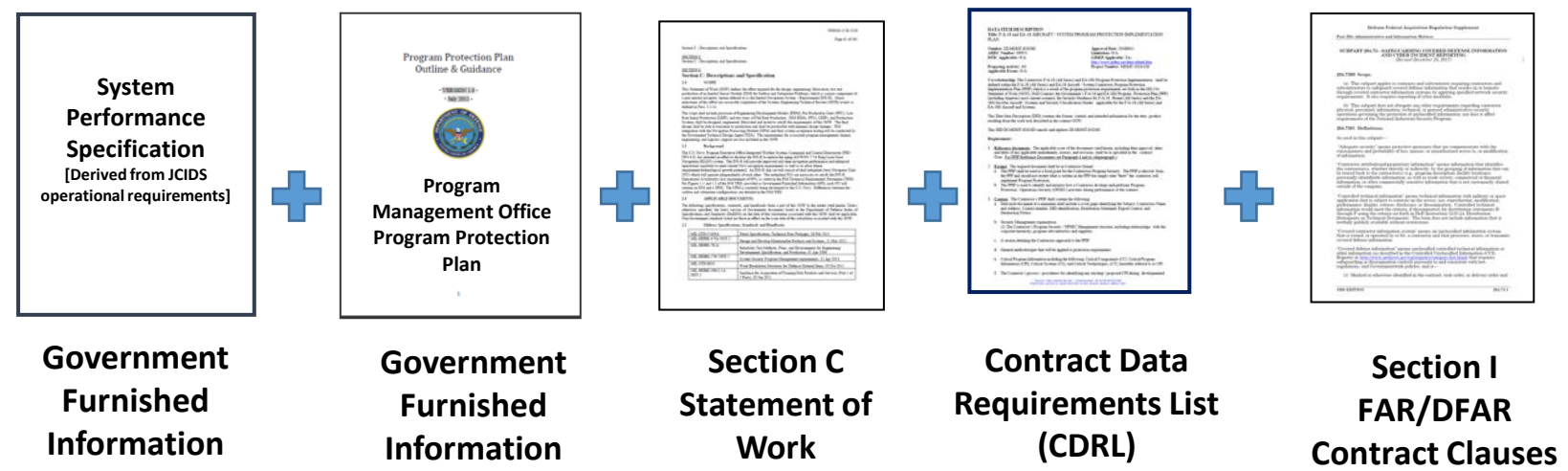
- Statement of Work (Section C)
 - Prepared by Program Office (PM)/ Requiring Activity (RA)
- Contract Clauses (Section I),
 - Prepared by Contracting Officer
 - FAR Clause 52.204-2, when contract involves access to Confidential, Secret, or Top Secret information
 - FAR Clause 52.204-21, when contract involves Federal Contract Information
 - DFARS Clause 252.204-7012 in all contracts except COTS
- List of Attachments (Section J)
 - Attachments collected by Program Office
 - Data deliverables as identified in Contract Data Requirements List (CDRL): Prepared by PM/RA
 - Security Classification Guides
 - Specifications: Prepared by PMO/RA
 - Other Government Furnished Information: Various



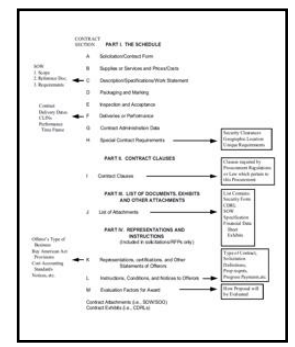
One approach is a Federal Acquisition Regulation (FAR)-Based Contract



Delivering Assured, Secure, Resilient Systems



Consistent implementation will provide balanced and seamless protections



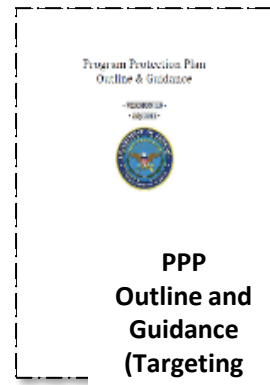
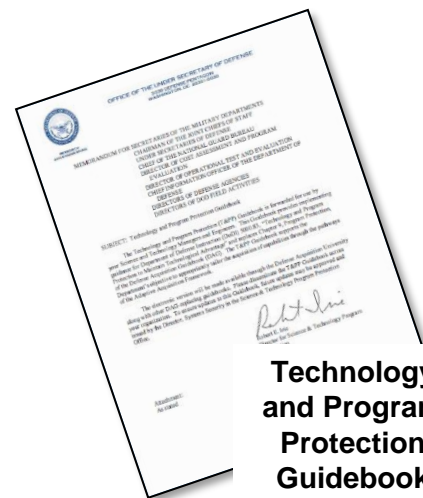
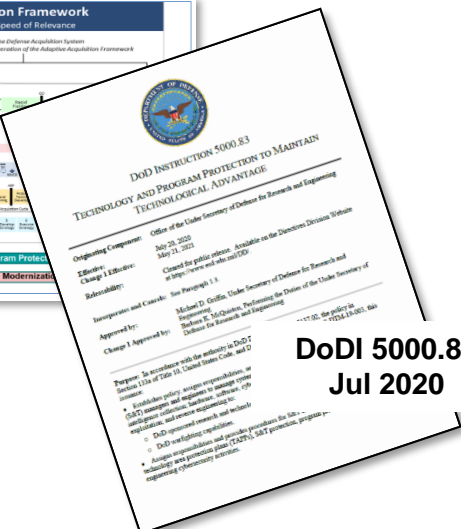
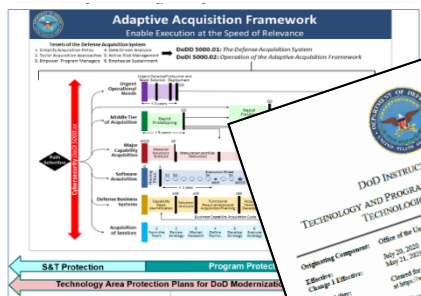
Solicitation/Contract

Increase consistency and repeatability of system assurance, system security, and cybersecurity methods and technologies

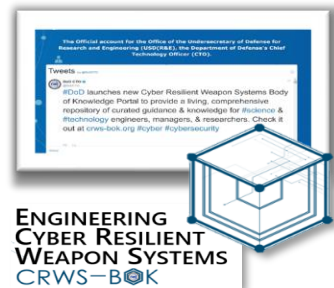
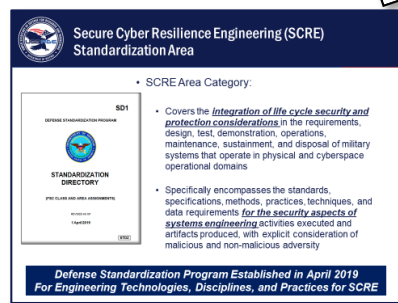
Improve expectations across Government, industry, academia and operational stakeholders



Alignment to the Adaptive Acquisition Framework



- Fact of Life Policy Updates
- Acquisition Regulations updates
- Standardization
- Remove duplication
- Lessons Learned



Support USD(R&E) Program Protection and Cyber Independent Technical Risk Assessments Assessments



Example of a DoD Standard

METRIC

MIL-STD-461G
 11 December 2015
 SUPERSEDING
 MIL-STD-461F
 10 December 2007

DEPARTMENT OF DEFENSE INTERFACE STANDARD

REQUIREMENTS FOR THE CONTROL OF ELECTROMAGNETIC INTERFERENCE CHARACTERISTICS OF SUBSYSTEMS AND EQUIPMENT

AMSC 9618
AREA EMCS

DISTRIBUTION STATEMENT A. Approved for public release; distribution is unlimited.

MIL-STD-461G

TABLE IV. Emission and susceptibility requirements.

Requirement	Description
CE101	Conducted Emissions, Audio Frequency Currents, Power Leads
CE102	Conducted Emissions, Radio Frequency Potentials, Power Leads
CE106	Conducted Emissions, Antenna Port
CS101	Conducted Susceptibility, Power Leads
CS103	Conducted Susceptibility, Antenna Port, Intermodulation
CS104	Conducted Susceptibility, Antenna Port, Rejection of Undesired Signals
CS105	Conducted Susceptibility, Antenna Port, Cross-Modulation
CS109	Conducted Susceptibility, Structure Current
CS114	Conducted Susceptibility, Bulk Cable Injection
CS115	Conducted Susceptibility, Bulk Cable Injection, Impulse Excitation
CS116	Conducted Susceptibility, Damped Sinusoidal Transients, Cables and Power Leads
CS117	Conducted Susceptibility, Lightning Induced Transients, Cables and Power Leads
CS118	Conducted Susceptibility, Personnel Borne Electrostatic Discharge
RE101	Radiated Emissions, Magnetic Field
RE102	Radiated Emissions, Electric Field
RE103	Radiated Emissions, Antenna Spurious and Harmonic Outputs
RS101	Radiated Susceptibility, Magnetic Field
RS103	Radiated Susceptibility, Electric Field
RS105	Radiated Susceptibility, Transient Electromagnetic Field

MIL-STD-461G

TABLE V. Requirement matrix.

Equipment and Subsystems Installed In, On, or Launched From the Following Platforms or Installations	Requirement Applicability																		
	CE101	CE102	CE106	CS101	CS103	CS104	CS105	CS109	CS114	CS115	CS116	CS117	CS118	RE101	RE102	RE103	RS101	RS103	RS105
Surface Ships	A	A	L	A	S	L	S	L	A	S	A	L	S	A	A	L	L	A	L
Submarines	A	A	L	A	S	L	S	L	A	S	L	S	S	A	A	L	L	A	L
Aircraft, Army, Including Flight Line	A	A	L	A	S	S	S		A	A	A	L	A	A	A	L	A	A	L
Aircraft, Navy	L	A	L	A	S	S	S		A	A	A	L	A	L	A	L	L	A	L
Aircraft, Air Force		A	L	A	S	S	S		A	A	A	L	A		A	L		A	
Space Systems, Including Launch Vehicles		A	L	A	S	S	S		A	A	A	L			A	L		A	
Ground, Army		A	L	A	S	S	S		A	A	A	S	A		A	L	L	A	
Ground, Navy		A	L	A	S	S	S		A	A	A	S	A		A	L	L	A	L
Ground, Air Force		A	L	A	S	S	S		A	A	A		A		A	L		A	

Legend:

A: Applicable

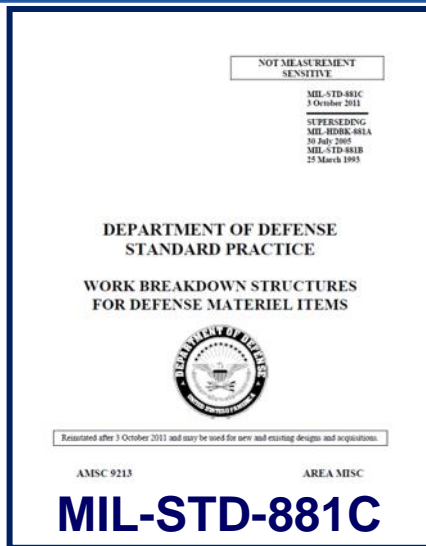
L: Limited as specified in the individual sections of this standard.

S: Procuring activity must specify in procurement documentation.

System requirements vary across weapon system platform, installation, use, and operational environments.



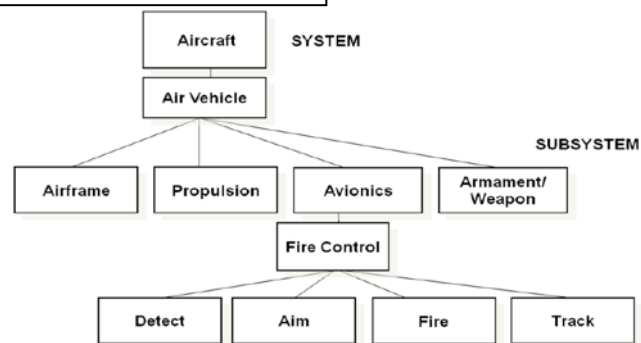
Standard Practices for Work Breakdown Structures



WBS #	Level 1	Level 2	Level 3	Level 4
1.0	Aircraft System			
1.1		Air Vehicle		
1.1.1			Airframe	
1.1.1.1				Airframe Integration, Assembly, Test and Checkout
1.1.1.2				Fuselage
1.1.1.3				Wing
1.1.1.4				Empennage

Aircraft System

Provides a consistent and visible framework for defense materiel items



MIL-STD-881C
APPENDIX I

I.3 WORK BREAKDOWN STRUCTURE LEVELS

WBS #	Level 1	Level 2	Level 3	Level 4
1.0	Unmanned Maritime System			
1.1		Maritime Vehicle		
1.1.1			Hull and Structure	
1.1.2			Propulsion	
1.1.3			Energy Storage / Conversion	
1.1.4			Electrical Power	
1.1.5			Vehicle Command and Control	
1.1.5.1				Vehicle Command and Control Integration, Assembly, Test and Checkout
1.1.5.2				Mission Control
1.1.5.3				Navigation

Unmanned Maritime System

E.3 WORK BREAKDOWN STRUCTURE LEVELS

WBS #	Level 1	Level 2	Level 3
1.0	Sea System		
1.1		Ship	
1.1.1			Hull Structure
1.1.2			Propulsion Plant
1.1.3			Electric Plant
1.1.4			Command, Communications and Surveillance
1.1.5			Auxiliary Systems
1.1.6			Outfit and Furnishings
1.1.7			Armament
1.1.8			Total Ship Integration/Engineering
1.1.9			Ship Assembly and Support Services

Sea System



Standard Practices for Work Breakdown Structures – more...

K.3 WORK BREAKDOWN STRUCTURE LEVELS

WBS #	Level 1	Level 2	Level 3	Level 4
1.0	Automated Information System (AIS)			
1.1	Automated Information System Prime Mission Product Release/Increment X			
1.1.1	Custom Application Software 1...n (Specify)			
1.1.1.1	Subsystem Hardware			
1.1.1.2	Subsystem Software CSCI 1...n (Specify)			
1.1.1.3	Subsystem Software Integration, Assembly, Test and Checkout			
1.1.2	Enterprise Service Element 1...n (Specify)			
1.1.2.1	Enterprise Service Element Hardware			
1.1.2.2	Enterprise Service Element Software CSCI 1...n (Specify)			
1.1.2.3	Enterprise Service Element Integration, Assembly, Test and Checkout			

Automated Information Systems

WBS #	Level 1	Level 2	Level 3	Level 4	Level 5
1.0	Space System				
1.1	SEIT/PM and Support Equipment (1...s) 1				
1.1.1	Systems Engineering				
1.1.2	Assembly, Integration and Test				
1.1.3	Program Management				
1.1.4	Support Equipment				
1.2	Space Vehicle 1...n (Specify)2				
1.2.1	SEIT/PM and Support Equipment				
1.2.1.1	Customs Engineering				

Space System

WBS #	Level 1	Level 2	Level 3	Level 4
1.0	Ordnance System			
1.1	Munition			
1.1.1	Airframe			
1.1.1.1	Airframe Integration, Assembly, Test and Checkout			
1.1.1.2	Primary Structure			
1.1.1.3	Secondary Structure			
1.1.1.4	Aero-Structures			
1.1.1.5	Other Airframe Components 1...n (Specify)			

Ordnance System

G.3 WORK BREAKDOWN STRUCTURE LEVELS

WBS #	Level 1	Level 2	Level 3
1.0	Surface Vehicle System		
1.1	Primary Vehicle		
1.1.1	Primary Vehicle Integration, Assembly, Test and Checkout		
1.1.2	Hull/Frame/Body/Cab		
1.1.3	System Survivability		
1.1.4	Turret Assembly		
1.1.5	Suspension/Steering		
1.1.6	Vehicle Electronics		
1.1.7	Power Package/Drive Train		

Surface Vehicle System

Complete Work Breakdown Structures can be found in MIL-STD 881

WBS #	Level 1	Level 2	Level 3	Level 4
1.0	Electronic System			
1.1	Prime Mission Product (PMP) 1...n (Specify)			
1.1.1	PMP Subsystem 1...n (Specify)			
1.1.1.1	PMP Subsystem Hardware 1...n			
1.1.1.2	PMP Subsystem Software Release 1...n			
1.1.1.3	Subsystem Integration, Assembly, Test and Checkout			
1.1.2	PMP Software Release 1...n (Specify)			
1.1.2.1	Software Product Engineering			
1.1.2.2	Computer Software Configuration Item (CSCI) 1...n			
1.1.2.3	Subsystem Integration, Assembly, Test and Checkout			
1.1.3	PMP Integration, Assembly, Test and Checkout			

Electronic Systems

WBS #	Level 1	Level 2	Level 3	Level 4
1.0	Missile System			
1.1	Air Vehicle			
1.1.1	Airframe			
1.1.1.1	Airframe Integration, Assembly, Test and Checkout			
1.1.1.2	Primary Structure			
1.1.1.3	Secondary Structure			
1.1.1.4	Aero-Structures			
1.1.1.5	Other Airframe Components 1...n (Specify)			
1.1.2	Propulsion Subsystem (1...n) Specify			
1.1.2.1	Propulsion Integration, Assembly, Test and Checkout			
1.1.2.2	Motor/Engine (Specify)			
1.1.2.3	Thrust Vector Actuation			
1.1.2.4	Attitude Control System			
1.1.2.5	Fuel/Oxidizer Liquid Management			
1.1.2.6	Arm/Fire Device			

Missile System