



DLA Supply Chain Alliance Conference & Exhibition



PLANNING / FORECASTING

OPENING REMARKS / PRESENTERS

Amanda Bangs

Planning Deputy Director, DLA Aviation

Teresa Harris

Deputy Director of Business Process Support, DLA L&M

OPEN Q&A

Bryan Rudgers

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Enid Haines

Branch Manager, Business Process Support, DLA Aviation





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AGENDA

- DLA Supply Chain
- DLA Business Model
- DLA Planning and Methods of Management
- Q&A Open Forum
 - Supplier Collaboration and Planning



DLA: End-to-End Global Supply Chain Management

- \$49B in revenue
- \$13B in small business
- \$5.7B in support to DefenseAgencies (\$1B in foreign military sales)
- \$5.3B in support to Whole of Government

- ~100% Military Services' consumables
- Over 10K suppliers
- ~10K awards per day (94% automated)
- Manage over 5M line items

- \$205B active contracts managed
- ~26K workforce, ~2K forward positioned
- Executive Agent for bulk fuel* (DoDD, medical materiel**, subsistence***, construction & barrier materiel****

SIX MAJOR SUBORDINATE COMMANDS/BUSINESS UNITS

TROOP SUPPORT

PHILADELPHIA, PA



- Global Supply Chains: Subsistence, Clothing & Textiles, Construction & Equipment, and Medical
- \$21.5B Revenue
- 51K+ Customers
- 3 Locations

LAND AND MARITIME

COLUMBUS, OH



Repair parts for ground-based and Maritime Systems

- \$3.9B Revenue
- 13K+ Customers
- 2K Weapon Systems
- 8 Locations

AVIATION

RICHMOND, VA



Repair parts for Aviation Systems, Nuclear Systems, maps and Industrial Plant Equipment

- \$4.9B Revenue
- 13K+ Customers
- 2K Weapon Systems
- 19 Locations

ENERGY

FORT BELVOIR, VA



Global fuel and comprehensive energy solutions

- \$9.5B Revenue
- 4K+ Customers
- 597 Fuel Locations

DISTRIBUTION

NEW CUMBERLAND, PA



Global storage and distribution solutions

- \$980M in Revenue
- 46K+ Customers
- \$137B in Inventory
- 55 Locations

STORE /DISTRIBUTE

DISPOSITION SERVICES

BATTLE CREEK, MI



Global solutions for disposal of excess property

- \$418M Revenue
- 31K+ Customers
- Reutilization: \$2.5B
- 89 Locations

DISPOSE

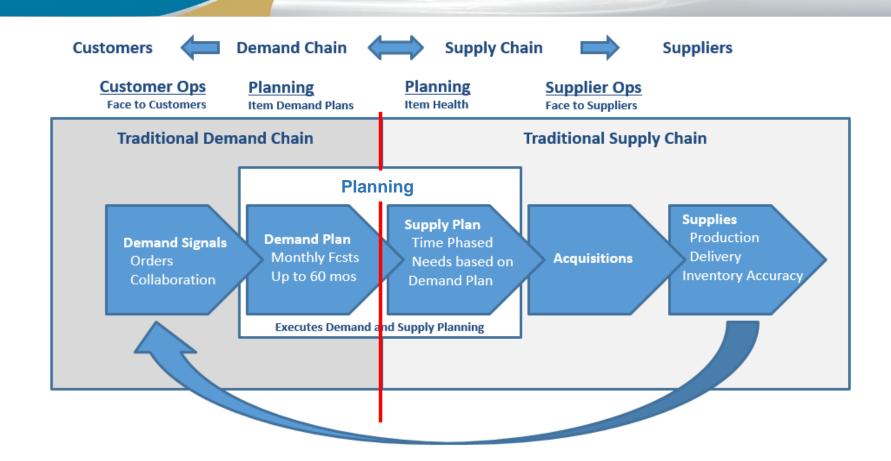
BUY

PLAN / SURGE





DLA Business Model



Process driven by input from the customer





DLA Planning Criteria

- Using Stockability policy and criteria, DLA determines if they will stock an item or manage as customer direct
 - Stockability criteria considers historic and, in some cases, forecasted requirements as well as weapon system coding and essentiality
- Using **Forecastability** criteria, DLA determines if they will consider managing the stocked items as forecastable or non-forecastable
 - Forecastablity evaluations consider the frequency and volatility of historic and, in some cases, forecasted demand
 - Forecastable items utilize JDA (DLA's Planning ERP Solution)
 forecasting models to develop the item's demand plan over lead
 time. DLA will also calculate and set safety stock levels using optimization
 algorithms that consider supply variability, demand variability, and funding
 allocations.
 - Non-forecastable or Level Set items utilize one of DLA's level setting strategies to set minimum and maximum levels
 - Consumption Pull System (CPS), NextGen (NG), Peak (P), and SKU Build





DLA Planning Models or Methods of Management

- More frequent, Low variability demand
- Purchase requisitions (PRs) when assets fall below the reorder level
- Safety Stock levels optimized based on performance targets, cost, and demand patterns
- Forecast is demand and customer driven

IO / Forecastable (AAC D)

Next Gen (AAC Z)

- More frequent, highly variable demand
- Optimized to performance targets
- Levels based on LT, Price, Demand Freg, and Variance
- PRs when assets fall below the min reorder point level

CPS

- Low demand frequency
- Does not qualify for other models
- Levels based on demand over LT and EOQ
- PRs when assets fall below the min reorder point level

SKU Build (AAC Z)

Peak (AAC Z)

- Low frequency, highly variable demand
- Optimized to performance target
- Levels based on high demand point and price
- PRs when assets fall below the min reorder point level
- Positive demand frequency while considering lead times
- Max level based on high demand over LT, Min is .5 less
- PRs when assets fall below Min level and hit release schedule
- · Goal is to drive flow and replace only what is consumed





Supplier Collaboration to Enhance DLA Planning

- Timely notification and visibility to DLA of Supply Chain complexities to ensure planning parameters are set to execute appropriately and mitigating actions are taken as needed
 - Accurate delivery timeframes at contract award
 - Notice of issues that may impact on-time contract delivery
 - Changing delivery timeframes
 - Pricing issues
 - Technical issues
 - Requests for cancellation
 - Awareness of lead time changes
- Time is crucial when supporting the warfighter...please coordinate as soon as possible when supply chain delays or disruptions occur or are likely to occur



