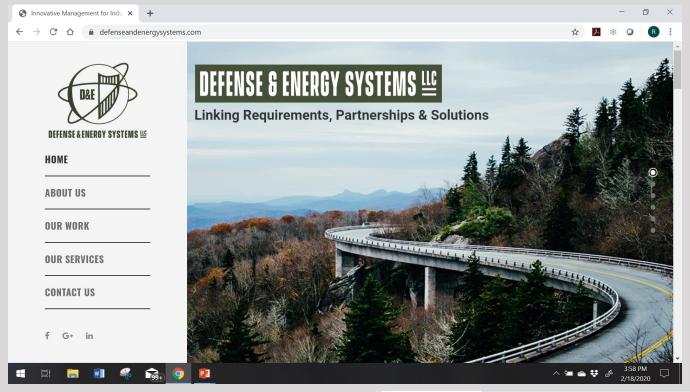
Defense & Energy Systems, LLC

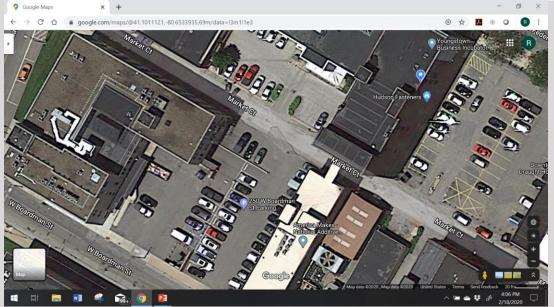
FEB NDIA Manufacturing Division Meeting
Rich Lonardo, Principal
rich@dne.systems

Discussion Points

- Company Overview
- Perspective
- Value of OSD Investments Regionally and Nationally











Youngstown Business Incubator

- Value Added Services Partners
 - Technology Start Ups
 - Program Management
 - Relationship & Cluster Development
 - Bolster advanced manufacturing supply chain
 - Regional/State Connectivity





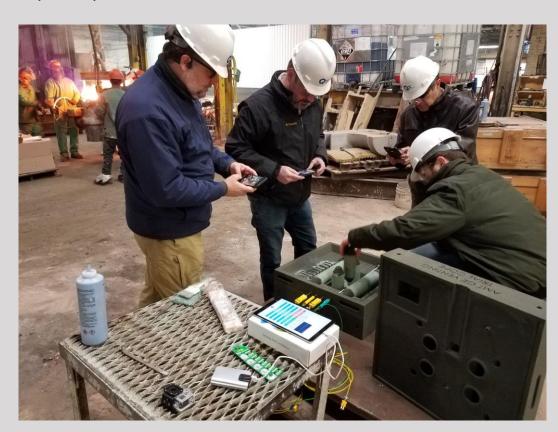




Defense & Energy 2020 Contracts

- State
 - Ohio Advanced Manufacturing Technology Effort (AMT)
- Regional
 - AM NOW
 - U.S. Air Force Academic Partnership and Engagement Experiment (APEX)
- Federal: Maturation of Advanced Manufacturing For Sustainment







Engineering Services





PRODUCTS

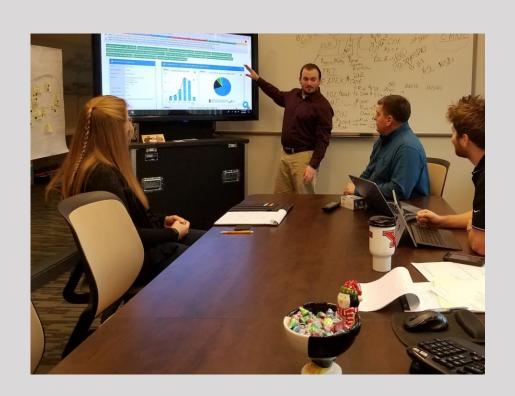






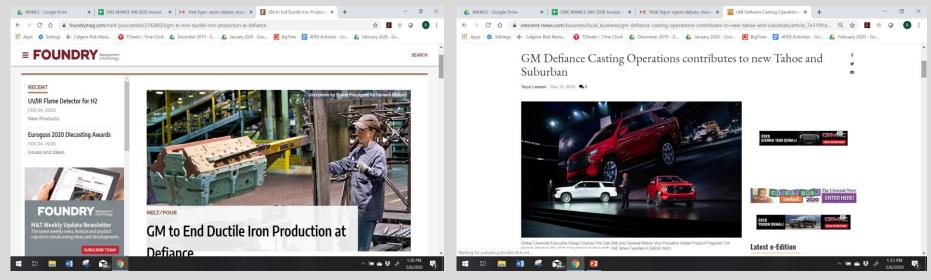


Government/OEM Vendor





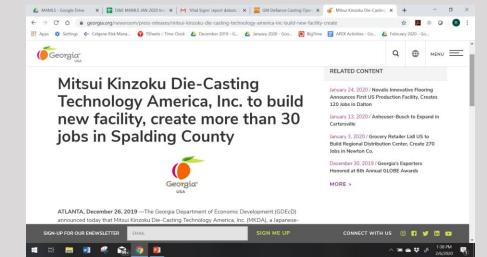
Observations: DOD Supply Chain Impacts?



NOV 2016, 285 jobs lost

DEC 2019, jobs retained?

The Future, Demand Shift?



Parting Shots

- DOD R&D Investments
 - Far reaching impacts which probably don't get captured: PTACs, OTAs, etc.
 - Workforce residuals
 - Regional ecosystems through EDOs
 - Increased business intelligence
- Be a Forcing Function... in a good way
 - Think capacity building versus auditing
 - Ex: CMMC
- Get out of the beltway to reality land

