



# **ACQUISITION INNOVATION IN SUPPORT OF SPECIAL OPERATIONS FORCES**

**Special Operations Forces Industry Conference (SOFIC)  
Tampa, Florida -- 22 May 2019**

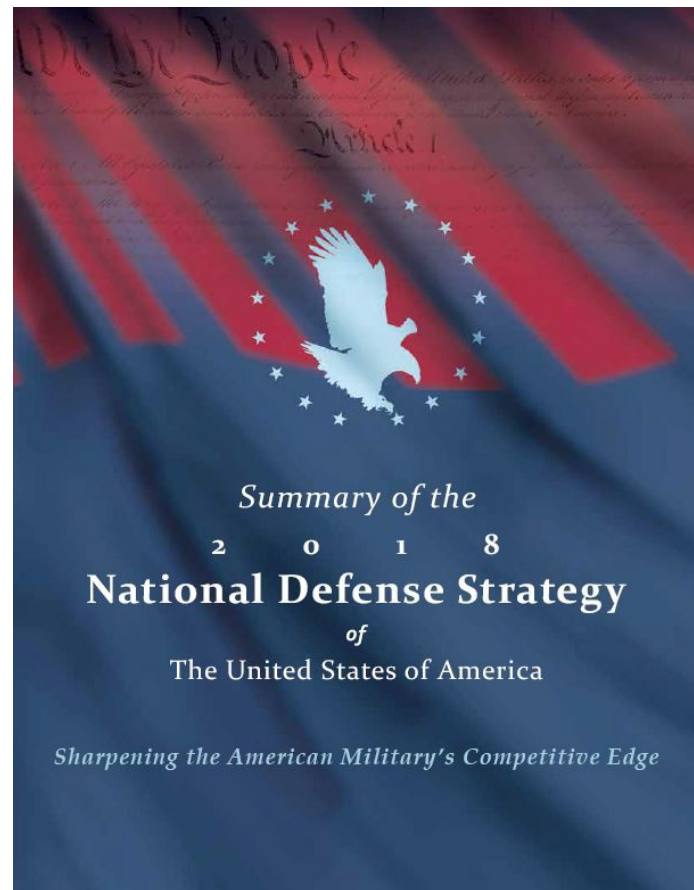
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# National Defense Strategy

- ◆ **Lethality** –  
Build a More Lethal Force
- ◆ **Alliances/Partnerships** –  
Strengthen Alliances and Attract  
New Partners
- ◆ **Business Reform** –  
Reform the Department for  
Greater Performance and  
Affordability





# A&S Philosophy

**Mission: The Office of the Under Secretary of Defense for Acquisition and Sustainment provides policy and governance, for the Department of Defense and the national security innovation base, that enables the delivery and sustainment of critical capabilities to the U.S. Service Members and allies.**

**AT&L**



**Warfighter**

**Oversight**

**Anecdotal**

**Silos of Excellence**

**Risk Averse**



**Warfighter**



**A&S**

**Policy & Governance**

**Data-Driven**

**Enable at Scale**

**Creative Compliance**





# A&S Acquisition Reform Vision

**Problem: DoD acquisition is known for being expensive (with excessive cost overruns), slow (many years from R&D until capability is provided to the warfighter), and burdensome (over-regulation of the Services and industry).**

**DoD acquisition reform is being implemented within four broad categories:**

- 1. Restructuring Acquisition Policy and Governance**
- 2. Contracting at the Speed of Relevance**
- 3. Strengthening and Securing the Defense Industrial Base**
- 4. Effective Training of the Acquisition Workforce**

**Successful implementation of these acquisition reform efforts will reduce timelines, lower costs, and improve quality while rapidly introducing new technology to enhance capability for our warfighters.**



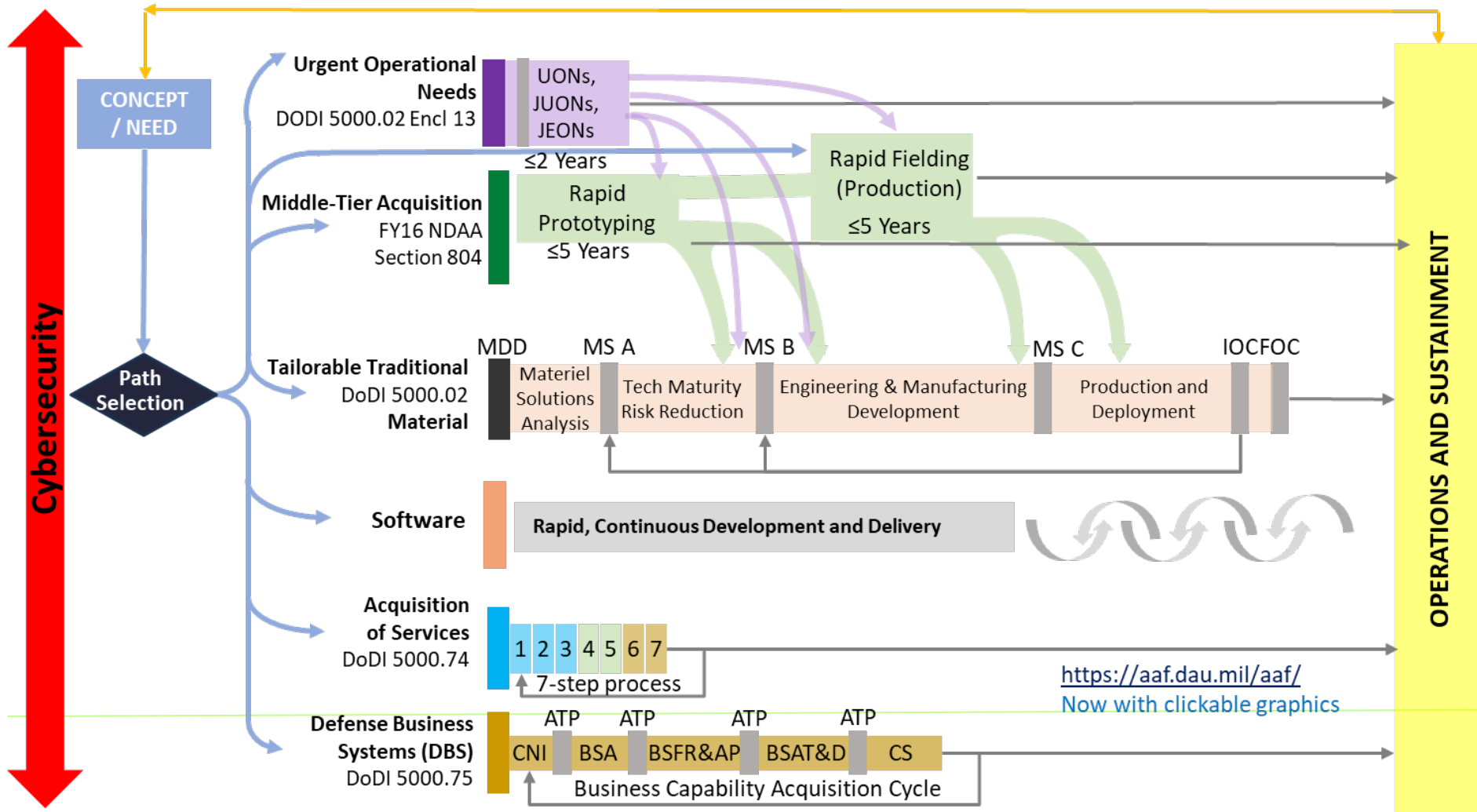


# Acquisition and Sustainment Reform Priorities

- **Pilots to revise software development, acquisition, and sustainment**
- **Expansion or implementation of acquisition workforce initiatives**
- **Expansion of several Office of the Under Secretary of Defense for Acquisition and Sustainment missions**
- **Expansion of pilot efforts to streamline contracting in the DoD**
- **Offensive and defensive cybersecurity measures for the Defense Industrial Base, weapons systems, and critical infrastructure**
- **Acceleration of Defense Acquisition University transformation curriculum overhaul**
- **Development of a mission engineering capacity for defense acquisition**
- **Streamlining the DoD Directive 5000.01 "The Defense Acquisition System"**



# Adaptive Acquisition Framework



**There are Many Pathways to Acquire and Deliver Capabilities**



# ***ACQUISITION REFORM ALL THE TIME!!!***