

# NDIA

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## TRIAD



October 10, 2018

Westfields Marriott Washington Dulles

Chantilly, VA

[NDIA.org/TRIADOct18](http://NDIA.org/TRIADOct18)

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## NDIA

### WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more information, visit [NDIA.org](http://NDIA.org)



### LEADERSHIP AND COMMITTEES

**Diane Dempsey**  
TRIAD Co-chair

**Suzanne Raheb**  
TRIAD Co-chair

## TRIAD

### WHO WE ARE

The TRIAD was formed in 1967 to coordinate the efforts of small business subcontracting representatives. It was formed to serve the best interests of the industry associations and their member companies, affected government agencies, and the small business community.

The meeting provides an opportunity to exchange pertinent information concerning small and diverse business utilization, legislative changes and its impact on government prime contractors. Its mission is to further an open exchange, promoting broad-based government-industry communications, cooperation, and understanding.

# EVENT INFORMATION

## LOCATION

Westfields Marriott Washington Dulles  
14750 Conference Center Drive  
Chantilly, VA 20151

## EVENT WEBSITE

[NDIA.org/TRIADOct18](http://NDIA.org/TRIADOct18)

## EVENT CONTACT

**Renata Casiel**  
Meeting Planner  
(703) 247-2561  
[rcasiel@ndia.org](mailto:rcasiel@ndia.org)

## SURVEY AND PARTICIPANT LIST

A survey and list of attendees (name and organization only) will be emailed to you after the conference. NDIA would appreciate your time in completing the survey to help make our event even more successful in the future.

## SPEAKER GIFTS

In lieu of speaker gifts, a donation is being made to the Fisher House Foundation.

## HARASSMENT STATEMENT

NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds for revoking access to the NDIA event.

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# AGENDA

- 7:00 am – 5:00 pm      **REGISTRATION OPEN**
- 7:00 – 8:00 am      **NETWORKING BREAKFAST**
- 8:00 – 8:30 am      **WELCOME, INTRODUCTIONS AND PLEDGE OF ALLEGIANCE**  
**Diane Dempsey**  
Meeting Chair, TRIAD Co-Chair; Director, Small Business Programs, BAE Systems, Intelligence & Security Sector  
**Suzanne Raheb**  
TRIAD Co-Chair; Corporate Supplier Diversity Lead, Lockheed Martin Corporation
- 8:30 – 9:30 am      **DEPARTMENT OF DEFENSE UPDATE**  
**Shannon Jackson**  
Acting Director, Department of Defense, Office of Small Business Programs
- 9:30 – 10:00 am      **NDIA LEGISLATIVE UPDATE**  
**Wesley Hallman**  
Senior Vice President, Policy, National Defense Industrial Association  
**Christian Larsen**  
Legislative Policy Associate of Policy, National Defense Industrial Association
- 10:00 – 10:15 am      **NETWORKING BREAK**
- 10:15 – 11:20 am      **CUSTOMER PANEL**  
**Suzanne Raheb**  
TRIAD Co-Chair; Corporate Supplier Diversity Lead, Lockheed Martin Corporation  
*Moderator*  
**Brad Taylor**  
Assistant Director, Department of the Navy, Office of Small Business Programs  
**Karen Mumford**  
Director, Small Business Program Office, Defense Intelligence Agency  
**Lee Rosenberg**  
Director, Small Business Programs, Missile Defense Agency  
**Valerie Muck**  
Director, Small Business Programs, U.S. Air Force  
**Glenn Delgado**  
Associate Administrator, Office of Small Business Programs, NASA
- 11:20 – 11:40 am      **DEFENSE CONTRACT MANAGEMENT AGENCY UPDATE**  
**Tatia Bellamy-Vaughan**  
Director, Defense Contract Management Agency, Small Business Office and Compliance Center
- 11:40 am – 12:00 pm      **NATIONAL VETERANS SMALL BUSINESS COALITION UPDATE**  
**Scott Denniston**  
Executive Director, National Veteran Small Business Coalition
- 12:00 – 1:15 pm      **NETWORKING LUNCH**

1:15 – 2:15 pm

## **SMALL BUSINESS ADMINISTRATION UPDATE**

### **Robb Wong**

Associate Administrator, Office of Government Contracting and Business Development,  
U.S. Small Business Administration

### **Angela Terry**

Subcontracting Program Manager, U.S. Small Business Administration

2:15 – 3:15 pm

## **USG LARGE BUSINESS PRIME CONTRACTOR SBLO PANEL**

### **Camille Geiger**

Global Supply Chain Diversity Leader, SBLO,  
The Boeing Company  
*Moderator*

### **Lynn Livengood**

Manager, Small Business Office, Booz Allen Hamilton

### **Shawn Ralston**

Small Business Liaison Officer, AECOM

### **Rita Brooks**

Small Business Program Manager, Textron Systems

### **Hudson Oliveira**

Director, Global Supply Chain Programs, RTI International

### **Dorothy Callahan**

Director, FGS Small Business & Strategic Partnerships,  
National Government Services

3:15 – 3:30 pm

## **NETWORKING BREAK**

3:30 – 3:45 pm

## **ALLIANCE SUPPLIER DIVERSITY PROFESSIONALS – TRAINING UPDATE**

### **Thosie Varga**

Supplier Diversity Manager and Corporate Team Lead, L3 Technologies

3:45 - 4:00 pm

## **MBDA UPDATE**

### **Efrain Gonzalez, Jr.**

Associate Director, Office of Business Development, Minority Business Development Agency,  
U.S. Department of Commerce

4:00 – 4:25 pm

## **TRIAD EXERCISE RESULTS/RECAP**

### **Camille Geiger**

Global Supply Chain Diversity Leader, SBLO, The Boeing Company

### **Carol Wooden**

Director, Supplier Diversity, Raytheon Company

4:25 – 4:30 pm

## **CLOSING ANNOUNCEMENTS**

### **Diane Dempsey**

TRIAD Co-Chair; Director, Small Business Programs, BAE Systems

4:30 pm

## **ADJOURN**

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

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# BIOGRAPHIES

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## TATIA BELLAMY-VAUGHAN

*Director, Small Business Office Small Business Compliance Center, Small Business Ombudsman, Defense Contract Management Agency*

Ms. Tatia Bellamy-Vaughan currently serves as the Director of the Defense Contract Management Agency Small Business Office and the Small Business Compliance Center. She is also DCMA's Small Business Ombudsman, advocating the concerns of small businesses. Ms. Bellamy-Vaughan is responsible for ensuring DCMA's small business objectives are included in the agencies strategic plan, the return on investment is adequately portrayed, monitoring and advising on small business achievements, and the development and execution of small business policy. She oversees surveillance and compliance of prime contractor subcontracting programs and performance conducted by DCMA's Small Business Professionals, administration and management of both the Mentor Protégé Pilot Program and the Comprehensive Subcontracting Plan Test Program for the Department of Defense, Office of Small Business Programs; and providing support to Defense Agencies in the review, evaluation, and approval of various types of subcontracting plans.

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## RITA BROOKS

*Small Business Program Manager, Textron Systems*

Rita Brooks manages the strategically important socio-economic business program for Textron Systems. In this position, she oversees all aspects of programs and processes related to small, disadvantaged, women-owned, HUBZone, veteran and service disabled veteran-owned small businesses, native American, and Alaska native corporations.

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## DOROTHY CALLAHAN

*FGS Strategic Partnering Director, National Government Services*

Dorothy Callahan is a passionate small business advocate with over 25 years in supplier diversity, small business program administration, subcontracts and contract support. With a background working with the Federal Acquisition Regulations (FAR), Defense Acquisition Relations (DFAR), Small Business Administration (SBA) Size Standards, and variety of federal, state and local regulations. She is a seasoned veteran in managing multiple subcontractors and partners for large and mid-scale procurements.

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## GLENN DELGADO

*Associate Administrator, Office of Small Business Programs, The National Aeronautics and Space Administration*

Mr. Glenn A. Delgado is the Associate Administrator of the Office of Small Business Programs at the National Aeronautics and Space Administration. As the Associate Administrator, Mr. Delgado provides executive leadership and policy direction for developing and implementing policies and initiatives throughout NASA to ensure that all categories of small businesses are afforded opportunities to compete for Agency contracts. Since Mr. Delgado's arrival in 2006, NASA has seen a 28% increase in direct awards, which equates to approximately \$769M to small businesses.

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## DIANE DEMPSEY

*Director, Small Business Programs, Intelligence & Security Sector, BAE Systems*

Ms. Dempsey has enjoyed an extensive career in the field of procurement, subcontracts and supplier diversity. Currently she is the Director, Small Business Programs for BAE Systems Intelligence & Security Sector. Ms. Dempsey has also been a small business advocate for several prime contractors in the DC Metropolitan area. She serves on multiple boards and committees as well as receiving many awards for her advocacy in the small business community. Most recently the 2018 Capital Regional Minority Supplier Development Council, Chairman's Award.

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## SCOTT DENNISTON

*Executive Director, National Veteran Small Business Coalition*

Mr Denniston is the Executive Director of the National Veteran Small Business Coalition. The NVSBC is the nation's largest non-profit trade association representing veteran and service disabled veteran owned small businesses in the federal marketplace as prime and subcontractors.

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## CAMILLE GEIGER

*Global Supply Chain Diversity Leader, Small Business Liaison Officer, The Boeing Company*

Camille Geiger is the leader of Global Supply Chain Diversity for The Boeing Company and corporate Small Business Liaison officer. Ms. Geiger is responsible for the overall development, deployment and success of supplier diversity strategies and initiatives for Boeing; the world's largest aerospace company and leading manufacturer of commercial jetliners and defense, space and security systems. She has an MBA from the University of Southern California and a bachelor's in management and marketing from the University of Redlands.

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**EFRAIN GONZALEZ, JR.**

*Associate Director for Business Development, Minority Business Development Agency (MBDA)*

Efrain Gonzalez serves as Associate Director for Business Development at the Minority Business Development Agency (MBDA) at the U.S. Department of Commerce. He oversees the Agency's business development operations and programs. The Office of Business Development is responsible for creating, developing and implementing innovative solutions to address the challenges faced by minority-owned businesses such as access to capital, access to contracts, access international markets and capacity building. He is one of MBDA's longstanding leaders and has served in numerous roles at MBDA throughout his 17-year career at the Department of Commerce.

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**WESLEY HALLMAN**

*Senior Vice President, Policy, National Defense Industrial Association*

Wes comes to NDIA after a 27-year career in the Air Force, serving last as the Chief Air Force Liaison to the House of Representatives advising the Secretary and Chief of Staff of the Air Force on engagement with Congress and working directly with members of the House of Representatives and their offices on Air Force and national security matters.

Prior to his work with Congress, he was the senior executive assistant to the Joint Staff Director of Strategic Plans and Policy.

Wes served in several operational and staff positions including commanding a squadron, and a fighter group. He also led a staff of over 2,000 as Chief of Staff for the Air Force's forward headquarters in the Middle East simultaneously managing and supporting Air Force units conducting air operations over Iraq and Afghanistan.

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**SHANNON JACKSON**

*Acting Director, Office of Small Business Programs, Department of Defense (DoD)*

Mr. Jackson leads a network of 700 full- and part-time Small Business Professionals across the Department of Defense (DoD). He ensures they leverage DoD's small business industrial base to contribute to military readiness, introduce innovation to build a more lethal force and provide timely and cost-effective products and services. The work of DoD's Small Business Professional workforce annually results in more than \$50 billion in prime-contract spending and over \$40 billion of subcontract-spending for small businesses.

Mr. Jackson is a retired Lieutenant Colonel of the U.S. Army where he served for 23 years. In the military, he was the Deputy Program Manager for the U.S. Army Rapid Equipping Force; a Foreign Military Sales Acquisition Officer/Program Manager for a Major Weapon Systems, Ammunition and Service for the Government of Iraq; and the Department of the Army System Coordinator (DASC) within the office of the Assistant Secretary of the Army for Acquisition Logistics and Technology directly managing the Joint Air to Ground Missile (JAGM) and the Hellfire Missile System.

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**CHRISTIAN LARSEN**

*Legislative Policy Associate, National Defense Industrial Association*

In his role, Christian Larson has a legislative portfolio that includes small-business defense contracting, foreign military sales, export control reform, and the international political and business landscapes surrounding those issues.

Before joining NDIA, Larson served as an intern in the Senate, the German Marshall Fund of the United States, and most recently with Aerospace Industries Association, where he assisted with its presence at the Farnborough International Air Show in London while also focusing on issues relating to the aerospace industry's competitive presence overseas.

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**LYNN LIVENGOOD**

*Manager, Small Business Office, Booz Allen Hamilton, Inc.*

Ms. Livengood possesses more than 25 years of defense industry experience, having held increasingly responsible positions in procurement, subcontracts and the small business office. In an effort to reach out to businesses across the nation, Ms. Livengood represents Booz Allen at numerous supplier diversity seminars, conferences, and trade fair events. All small, disadvantaged, women-owned, historically underutilized, veteran-owned, service-disabled veteran-owned small businesses and Alaska native corporations, as well as historically black colleges, universities and minority institutions are extended the opportunity to compete for acquisitions and participate as subcontractors. Ms. Livengood also oversees Booz Allen's participation in federal government Mentor-Protégé Programs.

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**VALERIE MUCK**

*Director, Small Business Programs, U.S. Air Force*

Ms. Valerie L. Muck, a member of the Senior Executive Service, is the Director of Air Force Small Business Programs, located in the Pentagon, Washington, D.C. She is responsible for policy, advocacy, execution and advice pertaining to Small Business Programs and personnel throughout the Department.

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## **SUSAN “KAREN” MUMFORD**

*Director, Small Business Program Office, Defense Intelligence Agency*

Ms. Susan “Karen” Mumford is the Defense Intelligence Agency (DIA) Small Business Programs Office Director. The principal advisor to DIA leadership on all small business related matters, she’s a small business advocate, promoting utilization in DIA requirements to strengthen the industrial base. Additionally, she leads the team in the oversight of DIA’s Mentor Protégé Program, 8(a) Program, and Subcontracts Management. Previously, Ms. Mumford was the DIA Science & Technology (S&T) Directorate Resource Management Office Chief, overseeing all resource activities, leading to sound fiscal and budgetary decisions. Prior to this, she was the S&T Deputy Contracting Office Chief, establishing the acquisition strategy for multiple S&T acquisitions. Before joining DIA, Ms. Mumford was a Senior Contracts Manager for a large defense contractor responsible for \$100M annual revenue. Ms. Mumford also worked at two other federal agencies as a Contracting professional, providing contractual leadership and guidance, and was a Contracting Officer for an Advanced Technology Program. Ms. Mumford earned a Bachelor’s degree in Sociology from the University of Maryland, a Master of Business Administration from the University of Baltimore. She is Defense Acquisition Workforce Improvement Level III certified in Contracting and Business Financial Management, and a member of the Defense Acquisition Corps.

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## **HUDSON OLIVEIRA**

*Director, Global Supply Chain Programs, Research Triangle Institute (RTI)*

Mr. Hudson Oliveira is a Director of Global Supply Chain Programs at the Research Triangle Institute. He earned a Bachelor of Arts in Business Administration from Portland State University and earned a Master of Science with concentration in Corporate Social Responsibility from the University of South Florida. He has 26 years of experience in supply management including 16 years in supplier diversity and small business program management.

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## **SUZANNE RAHEB**

*Corporate Supplier Diversity Leader, Lockheed Martin Corporation*

Suzanne currently serves as Corporate Supplier Diversity Leader of Lockheed Martin. In this position, Ms. Raheb identifies strategic initiatives to help Lockheed Martin achieve its supplier diversity goals and objectives to maximize the corporation’s utilization of small businesses through subcontracting and partnering initiatives. Ms. Raheb is also responsible for the operations of the Supplier Diversity function, compliance and reporting activities as well as outreach efforts. In her prior assignment, Ms. Raheb served as the manager and corporate focal point for Government Programs, including Mentor Protégé, Indian Incentive and Small Business Innovation Research / Small Business Technology Transfer (SBIR/STTR) programs.

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## **SHAWN RALSTON**

*Small Business Program Manager, AECOM*

Mr. Ralston is a Small Business Program Manager at AECOM where he provides strategic guidance around small business legal and regulatory matters as well as oversees reporting, outreach and mentor-protégé participation for his division. Mr. Ralston previously worked at Booz Allen Hamilton and prior to that, for a United States Senator where he was responsible for a variety of legislative areas including small business, government contracting, and grants. Mr. Ralston holds a B.A. from the University of Virginia, a M.S. from Virginia Commonwealth University, and a J.D. from George Mason University’s School of Law.

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## **LEE ROSENBERG**

*Director for Small Business Programs, Missile Defense Agency*

Mr. Lee R. Rosenberg is the Director for Small Business Programs at the Missile Defense Agency. He has responsibility for the development and oversight of MDA’s small business program and acts as an advocate for the utilization of small businesses throughout the Agency. His responsibilities also include oversight of MDA’s Small Business Program, the Agency’s small business outreach efforts, the Agency’s Mentor-Protégé Program and the Agency’s implementation of the new Small Business Career Field.

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## **BRADLEY TAYLOR**

*Assistant Director, Secretary of the Navy’s, Office of Small Business Programs*

Mr. Taylor is currently the Assistant Director, Secretary of the Navy’s Office of Small Business Programs, located in Washington, DC, and works to foster industry innovation, technology development and the acquisition of quality products, services and solutions to support the needs of our Sailors and Marines. He also serves as the Navy’s Subcontracting Program Manager and is the Small Business Program’s principal advisor to the Deputy Assistant Secretary of the Navy for Acquisition and Procurement.

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## **THOSIE VARGA**

*Supplier Diversity Manager, L3 Aerospace Systems, L3 Corporate Small Business Team Lead*

Ms. Varga is responsible for development, implementation and maintenance of the Comprehensive Small Business Subcontracting Plan, increasing awareness to all departments within L3 Aerospace Systems, counseling suppliers, establishing initiatives that will enhance subcontracting bidding opportunities for small business concerns and ensuring L3’s compliance and performance to all Small Business goals. As the Corporate Small Business Team Lead, Thosie facilitates monthly meetings for other L3 division small business advocates, providing a forum for regulation updates, training and benchmarking. In addition, Ms. Varga is an Officer for the Alliance of Supplier Diversity Professionals (ASDP) organization.

## ROBB WONG

*Associate Administrator, Office of Government Contracting and Business Development (GCBD), U.S. Small Business Administration*

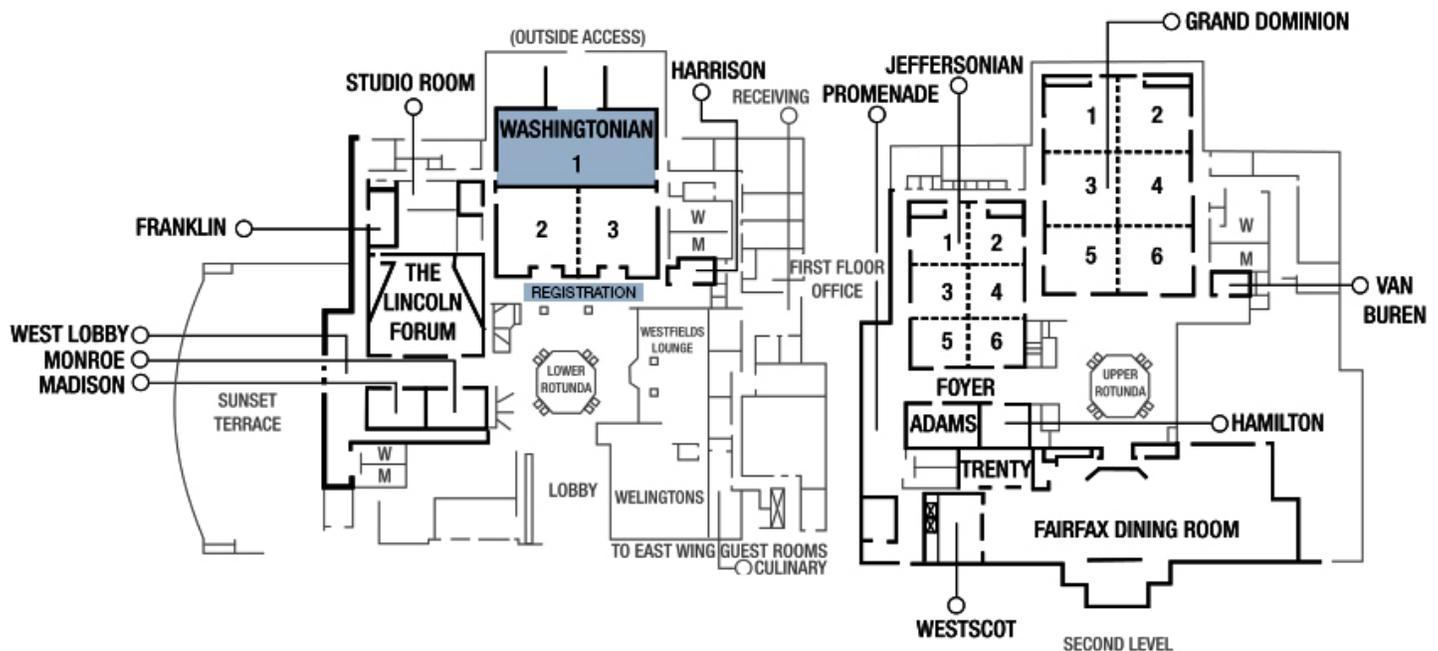
Robb Wong was sworn in as Associate Administrator, Office of Government Contracting and Business Development (GCBD) in March of 2017 where he advocates for small businesses and represents them on behalf of the President of the United States. Robb has a depth of experience focused on small business. He started his career as an SBA attorney in the Office of General Counsel then was a Special Assistant U.S. Attorney in the Houston District Office and later was the SBA acting District Director/Counsel in the Lubbock District Office. From 1996 to 2017 Robb was CEO for several small businesses that successfully used SBA's products and programs to enhance their growth. His SBA experience, coupled with his business acumen, fuels his passion to promote the growth of today's small businesses in the federal marketplace. Robb's philosophy is cemented in the belief that small businesses are the job generators that will help make America great again. He is a graduate of Georgetown University Law Center.

## CAROL WOODEN

*Director of Supplier Diversity, Raytheon Company*

Carol Wooden is the Director of Supplier Diversity for Raytheon Company. Raytheon Company, with 2017 sales of \$25.3 billion, is a technology and innovation leader specializing in defense, homeland security and other government markets throughout the world. With headquarters in Waltham, Mass., Raytheon employs 64,000 people worldwide. Currently, Carol is the Corporate Liaison Officer to the US Department of Defense and leads the execution of Raytheon's strategic engagement, development and utilization of small diverse businesses in alignment with federal socioeconomic policies.

# VENUE MAP







# SAVE THE DATE



## 2019 TRIAD WINTER CONFERENCE

NDIA runs the TRI-Association Small Business Advisory Panel (TRIAD) Conference, which formed in 1967 to coordinate the efforts of small-business subcontractors in the defense space. It looks to serve the best interests of industry associations, their members, government agencies and the small-business community. TRIAD encourages an open exchange of information and communication that promotes government and industry collaboration and understanding.

TRIAD seeks to meet these goals with its Winter meeting. It's a great opportunity to network and to exchange important information on small and diverse businesses in government contracting, including legislation and rules and changes that affect prime contractors.

February 11, 2019

Gaylord Nashville

Nashville, TN

[NDIA.org/TRIADFeb19](http://NDIA.org/TRIADFeb19)

