Actions to Date

- 11 CEOs send letter to Senate/House Committees and Agency Executives – June 2017
- Meetings with Committee Professional Staffs
- NVTC and Industry convene an ad-hoc Industry Group of 6 Industry Associations and 16 Companies – CEOs, CSOs, and Government Relations personnel – Oct 2017
- PAC Principals & CEOs meeting – Nov 2017
- Senator Warner & NVTC Conference Call – Jan 2018
  - Mulvaney Letter (Funding)
- Industry formulates Security Clearance Reform Campaign Plan – Jan 2018
  - PAC Tiger Team
- Industry CEOs meet with Bill Evanina (results of workforce study) – Jan 2018
- GAO High Risk List
- CSIS Roundtable – Feb 2018 – Follow-up – April 2018
- Industry testimony at SSCI open hearing – Mar 2018
- President’s Management Agenda – Mar 2018
- “Trusted Workforce 2.0 Meeting” – March 2018
  - Tiger Team
- PDDNI Gordon & CEOs meeting – April 2018
- OSD/CEOs Meeting – April 2018
- ODNI briefing to consolidated Oversight Committee’s Professional Staff – May 2018
The backlog and increasing time delays
- National Security Issue
- Mission impacts and economic costs

Lack of true reciprocity

Lack of uniform standards to determine trust

Recommendations
- CE replaces scheduled PRs
- Funding/IT Modernization/Process Reengineering
- Reciprocity
- Single Govt. Standard for determining Trust
- Harmonize Clearance and Insider Threat efforts
Industry Clearance Reform Campaign
INTERMEDIATE OBJECTIVES TO ACHIEVING GOALS

- Congressional advocacy and oversight
- IRTPA timeline performance goals to drive reduction of backlog
- Adequate funding for investigative and adjudicative capacity, visibly displayed and designated as a special Congressional interest item.
- Reciprocity and mobility with change in policy, procedures, legislation, and better execution –
- Continuous Evaluation (CE) and replace scheduled Periodic Reinvestigations with risk-based reinvestigation
- Speed adoption of automation and modern IT in investigations
- Information sharing between Government and Industry
- Dramatically raise the public profile of the issue, putting sustained pressure on both Congress and Executive Branch to fix the security clearance problem.
President’s Management Agenda

- Security Clearance, Suitability/Fitness and Credentialing Reform one of 14 agenda items

- Goal -- “A Federal workforce entrusted to protect Government information and property and to promote a safe and secure work environment, sustained by an enhanced risk management approach”

- Goal Leaders -- 4 PAC Principals

  - Four “Sub goals”:
    - Trusted workforce
    - Modern policies and processes
    - Secure and Modern IT
    - Continuous Performance Improvement
CEOs - PDDNI Meeting

- Work toward significant backlog reduction over the next 12 months
- Work toward significant reduction in initial clearance and onboarding times, to include the contractor community
- Commitment to including time in performance tracking
- Agreement to get legal teams working on uniform standards/application of current regulations, where feasible.
- Agreement to review accessibility to flagged information for industry, where feasible (Information Sharing)
- Focus on bringing new talent into the workforce and utilizing AI to improve the clearance process.
- Review FIS changes that have increased field work
- Direct reciprocity from DNI level where feasible (SEAD 7)
Bottom Line – Speed and Efficiency of:

Time to Onboard
Time to Transfer
Time to Terminate
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