

NDIA

33rd Annual National **LOGISTICS Forum**

Logistics - The Global Enabler



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April 19-20, 2017

Tampa Airport Marriott • Tampa, FL

<http://www.ndia.org/logistics>

33RD ANNUAL NATIONAL LOGISTICS FORUM

Welcome to the 33rd Annual National Logistics Forum. The forum has become recognized as the premier conference focused upon the nation's industry support to the Department of Defense and our nation's warfighters. This year's conference occurs at a pivotal time...Military Services focusing on readiness of the force while new and emerging challenges present themselves around the globe. Meanwhile, threats from global terrorism and ISIS continue front and center for our collective National Security decision makers. Our forum theme this year, "Logistics – The Global Enabler" aims to focus the discussion and remarks upon the requirement to meet the demands of national readiness for DoD through a strong partnership with the industrial base. Innovative processes and technology promise readiness with ever more efficiency.

We will present the prestigious Logistical Emeritus Award to the Honorable Alan Estevez, former Principal Deputy to the Undersecretary of Defense for Acquisition, Technology and Logistics. The Edward M. Greer Award will be presented to Ms. Peri Widener, Vice President and General Manager for Integrated Logistics, Global Services & Support, The Boeing Company. Be sure to add your congratulations to these two great professionals who have contributed so much to our DoD logistics and sustainment efforts over the years.

On Tuesday and Wednesday, we have a great line up of keynotes led by the Commander of United States Central Command, General Joseph Votel, USA. He will be providing an update of the challenges he is facing and underscore the importance of creating value in the sustainment mission. Ms. Carey Smith, the President, Federal Business Unit of Parsons will provide the industry perspective regarding DoD sustainment and logistics capabilities. Ms. Kristin French, Principal Deputy to the Deputy Undersecretary of Defense for Logistics and Materiel Readiness, will address the forum on Thursday and hopefully provide insight into the upcoming reorganization efforts in the Department and how it might impact policy. On Thursday, we will kick off our day with a speech by General Gus Perna, USA, Commander, Army Materiel Command. He will provide his vision for more operationalized and networked Army Sustainment. We will also have remarks by Major General Angus Fay, Assistant Chief of Staff for Defence, United Kingdom, (Logistics Operations), who will provide his insight into how departments should approach outsourcing and execution of the logistics mission. Intermixed with the keynotes are a number of focused panels on the strategic issues we face, including the renowned "Fire Side Chat" by our most senior military logisticians and the service acquisition executives.

During the forum, we will provide a final update and close-out on the NDIA Logistics Division's focus areas over the past three years: Best Logistics Contracting, Public/Private Partnerships, and Multi-year funding. As usual, we will have top industry, DoD leadership, and respected former senior military leaders co-chairing senior-level teams looking at how we can improve performance in these critical focus areas. They will provide answers to your questions regarding how we can execute our mission more effectively and efficiently.

This forum offers an open exchange between senior government, military, and industry leaders on national security Logistics and Sustainment priorities. Thank you for being here and taking part in this critical discussion. I encourage you to take full advantage of this exceptional opportunity to fully participate and help influence the future of national defense logistics.

Sincerely,
LTG Robert T. Dail, USA (Ret)
Chairman, NDIA Logistics Management Division

TUESDAY, APRIL 18

12:00 pm - 5:00 pm **REGISTRATION OPEN**

WEDNESDAY, APRIL 19

7:00 am - 6:30 pm **REGISTRATION OPEN**

7:00 am - 8:00 am **NETWORKING CONTINENTAL BREAKFAST**

8:00 am - 10:00 am **DISPLAYER SET-UP**

8:00 am - 8:10 am **OPENING REMARKS**

- LTG Robert Dail, USA (Ret), *Chairman, NDIA Logistics Management Division*

8:10 am - 8:15 am **WELCOME REMARKS**

- Gen Craig McKinley, USAF (Ret), *President & CEO, NDIA*

8:15 am - 9:00 am **GOVERNMENT WELCOME & KEYNOTE ADDRESS**

- GEN Joseph Votel, USA, *Commander, United States Central Command*

9:00 am - 9:45 am **INDUSTRY KEYNOTE ADDRESS**

- Ms. Carey Smith, *President, Federal Business Unit, Parsons Corporation*

9:45 am - 10:15 am **NETWORKING BREAK IN THE DISPLAY AREA**

10:15 am - 11:45 am **CCMD 4 PANEL: SHAPING AND SUSTAINING GLOBALLY INTEGRATED LOGISTICS**

The Joint Force faces a future security environment characterized by trans-regional crises, increasingly capable adversaries and contested environments, broad demand for constrained resources, and increasing information and Cyber threats to joint and partner logistics networks. This panel will discuss the requirements and implications of globally integrated logistics and how the Joint Logistics Enterprise might address these challenges to sustain global engagements.

Moderator: Maj Gen James Hawkins, USAF (Ret), *Director for Strategic Logistics, J4, Joint Chiefs of Staff*

- Brig Gen Evan Miller, USAF, *Director for Logistics, Engineering and Security Assistance (J4), U.S. Pacific Command*
- Brig Gen Stan Sheley, USAF, *Director for Logistics and Engineering, J4, U.S. Northern Command*
- RADM Paul Verrastro, USN, *Director for Logistics, U.S. European Command*

11:45 am - 1:00 pm **NETWORKING LUNCHEON**

1:00 pm - 1:30 pm **INTERNATIONAL KEYNOTE ADDRESS**

- Major General Angus Fay (UK), *Assistant Chief of The Defence Staff, UK Ministry of Defence*
General Fay will discuss the latest for UK defence logistics, including a changing political landscape and a global support requirement for operations – from deterrence on NATO's eastern flank to intervention operations in the Middle East. He will also describe how UK defence has approached outsourcing at the home base and the developing Defence Support Network Transformation programme and his vision for more globally agile, responsive and precise logistics.

WEDNESDAY, APRIL 19 (CONTINUED)

1:30 pm – 3:00 pm **CONTRACTING FOR SERVICES PANEL**

In an era of recognition of significant services, contract spending amidst recurring budget challenges, high visibility contingency contracting, proliferation of mega multiple award IDIQ contracts and price centric competition, how can innovation and incentivized performance exist? This panel will examine trends and challenges in the contracted services market space – from the perspective of OSD contracts policy, industry market segment advocacy, an industry services market contracting expert and the ultimate end user customer.

Moderator: MG Jeanette Edmunds, USA (Ret), *President & CEO, Upper Right Business Strategies*

- Mr. Kenneth Brennan, *Deputy Director, Services Acquisition in the Office of Defense Procurement and Acquisition Policy*
- Mr. Kim Denver, *Senior Vice President, Chief Corporate Contracts Executive, Leidos*
- MG Edward Dorman, USA, *Director, Logistics and Engineering, J4, U.S. Central Command*

3:00 pm – 3:15 pm **NETWORKING BREAK IN DISPLAY AREA**

3:15 pm – 4:45 pm **SERVICE 4'S PANEL**

This panel will explore the challenges facing the respective uniformed Services in DoD regarding readiness and operational sustainment in 2017 and in the future. The panel members will also discuss priorities and programs to ensure the Services meet their operational and institutional readiness objectives. Finally, panel members will highlight innovative concepts, processes, and approaches towards increased efficiency and improved readiness outcomes.

Moderator: LTG Robert Dail, USA (Ret), *Chairman, NDIA Logistics Management Division*

- Lt Gen John Cooper, USAF, *Deputy Chief of Staff for Logistics, Engineering and Force Protection, Headquarters, U.S. Air Force*
- LTG Aundre Piggee, USA, *Deputy Chief of Staff for Logistics, Office of the Chief of Staff of the Army*
- RDML John Polowczyk, USN, *OPNAV N41, Director, Logistics Programs and Business Operations Division*
- BGen Terry Williams, USMC, *Assistant Deputy Commandant for Installations and Logistics (Plans), Headquarters, U.S. Marine Corps*

4:45 pm – 5:00 pm **PRESENTATION OF AWARDS**

Join us in a celebration of logistics excellence as we recognize the recipients of this year's awards. Achievements in logistics leadership, integrated logistics support engineering, and supply chain management will be presented, and award recipients will be acknowledged.

Presented by Ms. Kristin K. French, *Principal Deputy Assistant Secretary of Defense Logistics and Materiel Readiness*

- DoD Award for Supply Chain Excellence
- NDIA Edward M. Greer Award
- NDIA Logistician Emeritus Award

5:00 pm – 6:30 pm **NETWORKING RECEPTION IN DISPLAY AREA**

THURSDAY, APRIL 20

7:00 am – 5:15 pm **REGISTRATION OPEN**

7:00 am – 8:00 am **NETWORKING CONTINENTAL BREAKFAST**

8:00 am – 8:45 am **GOVERNMENT KEYNOTE ADDRESS**

- GEN Gustave Perna, USA, *Commanding General, U.S. Army Materiel Command*

8:45 am – 10:00 am **PUBLIC PRIVATE PARTNERSHIP PANEL**

Existing DoD policy calls for the consideration of PPPs to enable the best use of public and private sector capabilities and encourages the use of PPPs for more than simply depot repairs. However, the expansion of PPPs across all 12 Integrated Product Support (IPS) Elements is largely uncharted territory with the focus of PPPs remaining depot level touch labor. Given the benefits that accrue to all participants in a PPP, it is imperative that we approach partnering with greater flexibility in terms of IPS element coverage and process implementation. Rather than waiting until after IOC, partnering earlier in the acquisition process for any of the IPS elements provides the potential for significant savings through greater cooperation, risk sharing and the avoidance of duplicate efforts. Further, the application of outcome based service contracts could provide additional savings for the government through the avoidance of capital investments. This panel will explore the potential benefits to be realized from expanding our PPP horizons beyond touch labor. Questions to be addressed include: What can be done to best leverage the core competencies of both parties? When should a PPP be put in place to maximize the benefits to both parties? Which of the other IPS elements have the greatest PPP savings potential? How can the government avoid unnecessary capital investments?

Moderator: Ms. Laura Frank, *Vice President, Enterprise Sustainment Solutions, Lockheed Martin Corporation*

- Mr. Jeff Allen, *Executive Director, Air Force Sustainment Center, Air Force Materiel Command*
- Ms. Lynn Kohl, *Vice Commander, Naval Supply Systems Command, Weapon Systems Support*
- Mr. Chris Lowman, *Acting Principal Deputy Assistant Secretary of the Army for Acquisition, Logistics and Technology*
- Mr. Donald Wetekam, *Vice President, Government & Defense Business Development, AAR Corporation*

10:00 am – 10:30 am **NETWORKING BREAK IN DISPLAY AREA**

10:30 am – 12:00 pm **JOINT PROVIDERS PANEL**

The ability of Joint and commercial logistics providers to anticipate, recognize, and quickly adapt to shifting Combatant Command requirements in the 21 Century battlefield is essential to mission success. In addition to current resource constraints impacting logistics readiness (capability, capacity, and responsiveness), our U.S. logistics enterprise is faced with increasingly complicated transregional and multifunctional threats across information, operations, space and cyber environments. What are the logistic challenges and vulnerabilities that have been identified under the ongoing Department of Defense review of military readiness? Forward commercial logistics are becoming increasingly vulnerable by precision weapons capabilities of our near-peer adversaries. Given the necessary support gained from commercial capacity and capabilities, what are the implications and potential mitigations for this evolving vulnerability? What are the challenges to global logistics providers in addressing the adoption of commercial best practices when faced with Lowest Price, Technically Acceptable (LPTA) and/or other contracting constraints? How are global logistics providers addressing mission requirements to include leveraging partner logistics capabilities; and increased use and integration of commercial systems? What are the implications for global logistics in a Cyber-Degraded Environment? What is our expected resiliency in terms of the ability to recover rapidly from adversity and setbacks in a Cyber threat environment?

Moderator: Lt Gen Brooks Bash, USAF (Ret), *Chief Commercial Officer, AAR Corporation*

- VADM William Brown, USN, *Director for Logistics, J-4, Joint Chiefs of Staff*
- RADM Vincent Griffith, USN, *Director, DLA Logistics Operations (J3)*
- LTG Stephen Lyons, USA, *Deputy Commander, U.S. Transportation Command*

THURSDAY, APRIL 20 (CONTINUED)

12:00 pm – 1:00 pm **NETWORKING LUNCHEON**

1:00 pm – 1:30 pm **GOVERNMENT KEYNOTE ADDRESS**

- Ms. Kristin French, *Principal Deputy Assistant Secretary of Defense Logistics and Materiel Readiness*

1:30 pm – 2:30 pm **LOGISTICS DASD PANEL – A GLIMPSE OF THE FUTURE**

At the time of the forum, we will be three months into the new administration. Arguably, it was, and perhaps remains, a period of significant uncertainty within the Department of Defense. Our panelists will be asked to polish their crystal balls and discuss what they see as the future for logistics within the Department of Defense. What do they see as the key enablers for continued or improved positive relationships with industry? What do they see as the key inhibitors of a positive relationship with industry? The panel will blend logistics leaders from both government and industry to discuss what we need to start doing, and what we need to stop doing, in order to ensure success.

Moderator: MajGen James Kessler, USMC (Ret), *Vice President, Materiel Management, LMI Corporation*

- Mr. Terry Emmert, *Deputy Assistant Secretary for Materiel Readiness, Assistant Secretary of Defense for Logistics and Materiel Readiness*
- Mr. Andrew Haeuptle, *Management, Policy and Analysis Director, Office of the Deputy Chief Management Officer*
- VADM Mark Harnitchek, USN (Ret), *Director, Aircraft Modernization & Sustainment Global Sales & Marketing/Global Services & Support, The Boeing Company*
- Mr. David Wilkins, *Vice President, Contracts and Supply Chain, Raytheon Company*

2:30 pm – 3:00 pm **NETWORKING BREAK IN DISPLAY AREA**

3:00 pm – 3:30 pm **INDUSTRY KEYNOTE ADDRESS**

- Mr. Tom Captain, *Vice Chairman and Global Aerospace & Defense Leader, Deloitte, LLP*
Mr. Captain will discuss his latest, thought-provoking observations impacting U.S. and global aerospace and defense markets, what challenges are affecting government-industry partnerships, and what changes might be made to improve the relationships between the Defense Department and its commercial suppliers.

3:30 pm – 5:15 pm **ACQUISITION AND PROCUREMENT: EQUIPMENT, MATERIAL AND SERVICES**

Military Service and Agency Acquisition and Procurement professionals convert the Department's requirements for commercial equipment, material and services into contract vehicles. These contracts drive industry's behavior and the outcomes they ultimately deliver for defense customers. This panel will explore the readiness and cost outcomes being experienced by defense customers and where changes might be effected by industry and/or the government to improve these outcomes.

Moderator: Mr. Al Banghart, *Vice Chairman, NDIA Logistics Management Division; Defense Supply Chains Lead, Deloitte Consulting, LLP*

- Ms. Claire Grady, *Director Procurement and Acquisition Policy*
- Maj Gen Darryl Scott, USAF (Ret), *Vice President, Contracts and Pricing, The Boeing Company*
- Mr. Rod Skotty, *President, Maritime Helicopter Support Company, a Lockheed Martin and Sikorsky Wholly Owned Subsidiary*

5:15 pm – 5:20 pm **CLOSING REMARKS AND ADJOURN**

- LTG Robert Dail, USA (Ret), *Chairman, NDIA Logistics Management Division*

Thank you to our event emcee, Mr. Al Banghart, Vice Chairman, NDIA Logistics Management Division; Defense Supply Chains lead, Deloitte Consulting, LLP.

DISPLAYER INFORMATION

Bloomberg Government

Bloomberg Government is a premium, subscription-based service that provides comprehensive information and analytics for professionals who interact with the government. Delivering rich data, sophisticated tools and breaking news alongside original, in-depth analysis, BGOV solutions help government relations and government contracting professionals perform at the top of their game.

Defense Logistics Agency

As America's combat logistics support agency, the Defense Logistics Agency provides nearly 100% of consumable items America's military needs to operate: food, fuel and energy, uniforms, medical supplies, and construction and barrier equipment. DLA supplies 88% of spare parts, provides reutilization, disposition, cataloging, and document automation & production services.

Dun & Bradstreet, Inc.

For 90 years, we have adapted our proprietary data and analytics into high-impact public sector solutions to deliver maximum taxpayer value. Dun & Bradstreet helps agencies streamline due diligence efforts in their procurement process and uncover risks among suppliers in their supply chain through improved oversight.

Lowry Solutions

Since 1974, Lowry Solutions has been implementing technology innovations nationwide, and with over 10,000 customers, it has established itself as a premier Enterprise Mobility Systems Integrator focused on wireless networks, tablets and mobile devices, barcode, RFID, biometrics and asset management solutions. Lowry understands that each enterprise has its own specific issues and requirements and that, in order to provide best-in-class solutions to address these issues, a deep understanding of our clients' unique business processes is a necessity.

Simio LLC and Eagle6

Capture untapped cost and timing efficiencies from logistics operations by augmenting existing ERP, optimization, Excel-based planning systems with Simio detailed scheduling solutions. Military officers, defense contractor executives turn to the experienced team from Simio and Eagle6, a Service Disabled Veteran Owned Small Business, for unique solutions.

Systecon North America

Systecon provides world recognized strategic analytic modeling and simulation tools to better understand and execute missions - resulting in enhanced readiness at optimal cost. By providing capabilities to conduct holistic studies and analyses that enable senior leader decisions, customers can understand potential outcomes of various funding and operational decisions resulting in more effective operations, lower costs, and robust capabilities for your program.

AWARD RECIPIENTS

THE LOGISTICIAN EMERITUS AWARD

The Logistician Emeritus Award is presented to an individual who has demonstrated outstanding competence and has made a substantial contribution in the field of national security logistics while serving in a governmental position. The award was established by the Logistics Management Division in 1980 as a means of recognizing deserving individuals.



HON. ALAN ESTEVEZ

The Honorable Alan F. Estevez has distinguished himself throughout thirty-six years of exceptional service to the U.S. Government and the Department of Defense, culminating in his appointment as the Principal Deputy Undersecretary of Defense for Acquisition, Technology and Logistics, and retiring from that position earlier this year. His leadership, managerial skill, and unparalleled dedication enabled him to provide exceptional support to deployed forces in combat, effectively manage some of our nation's largest and most complex programs, and successfully develop and implement transformational improvements across the entire defense logistics enterprise. His consistently superb performance earned him recognition as one of our nation's most valuable senior officials.

As the principal deputy for AT & L, he spearheaded efforts to improve warfighting capabilities, management efficiency, and buying power across DoD. He supported efforts for OSD on all matters related to acquisition: logistics and materiel readiness, research and engineering, nuclear, chemical and biological weapons, operational energy, installations and environment, and the defense industrial base. He provided the leadership that enabled many different parts of the national security community to work together to support our warfighters and build the capabilities our nation will benefit from for many years to come. The initiatives he championed, instituted and supported resulted in significant improvements to logistics that have saved billions of dollars.

From his initial assignment with the Department of the Army in 1981, he was quickly and consistently recognized as one of the top managers in the logistics community, rising rapidly to positions of great responsibility in Military Traffic Management Command (now SDDC), the Army Staff, and OSD. After Operation Desert Storm he was one of the key authors of the logistics AAR that led to the development of the Army's Total distribution plan, a major initiative that greatly improved readiness and reduced support costs. Mr. Estevez was the driving force behind the In Transit Visibility/Total Asset Visibility program that continues to pay dividends today and will for many years to come.

Mr. Estevez has been the recipient of many awards and distinctions during his career, including the DoD Distinguished Civilian Service Medal, the Presidential Rank Distinguished Executive Award, multiple Secretary of Defense Medals for Meritorious Civilian Service, and the Service to America Medal. He is a graduate of Rutgers University and holds a master's degree in National Resource Strategy from the Industrial College of the Armed Forces (now the Eisenhower School) at National Defense University.

PAST RECIPIENTS OF THE LOGISTICIAN EMERITUS AWARD INCLUDE:

2016 LTG Kathleen Gainey, USA (Ret)	2004 LTG Charles Mahan, Jr., USA (Ret)	1985 ADM Isaac Kidd, Jr., USN (Ret)
2015 Mr. Randy T. Fowler, Former DASD Materiel Readiness	2003 LTG Roy Beauchamp, USA (Ret)	1984 RADM Duncan McGillivray, USN (Ret)
2014 MG Kevin Leonard, USA (Ret)	2002 LTG Mike McDuffie, USA (Ret)	1983 Maj Gen Graham Rider, USAF (Ret)
2013 Ms. Debra Tune, OASAF (IE&L) (Ret)	2001 Mr. James Emahiser, DoD (Ret)	1982 Maj Gen Martin Fulcher, USAF (Ret)
2012 Gen Duncan McNabb, USAF (Ret)	2000 Maj Gen John Phillips, USAF (Ret)	1981 Lt Gen George Rhodes, USAF (Ret)
2011 VADM Justin McCarthy, USN (Ret)	1999 Mr. Eric Orsini, Dept. of the Army (Ret)	1980 LTG Joseph Heiser, USA (Ret)
2010 LTG Robert Dail, USA (Ret)	1998 GEN William Tuttle, Jr., USA (Ret)	
2009 LTG C.V. Christianson, USA (Ret)	1988 Mr. Richard Bruner, Former Executive Director, DLA (Ret)	
2008 LTG John J. Cusick, USA (Ret)	1987 Maj Gen Monroe Smith, USAF (Ret)	
2007 VADM Keith Lippert, USN (Ret)	1986 Mr. Edwin Greiner, United States Army Materiel Command (Ret)	
2006 Gen John Handy, USAF (Ret)		
2005 VADM Gordon Holder, USN (Ret)		

Visit our website at www.ndia.org/divisions/logistics/awards for a full listing of past award recipients.

EDWARD M. GREER AWARD

The Greer Award is presented annually to an industry individual in recognition of noteworthy contributions or meritorious service to the Department of Defense in the area of integrated logistics support engineering and its implementation in maintenance and product support. The award was established in 1956 by Greer Hydraulics, Inc. to stimulate thought and develop programs which will benefit industry and the public. The award program encourages solutions to troublesome maintenance problems or to the development of integrated logistics support planning techniques to be employed in their solution. The award is presented in honor of its originator, Edward M. Greer.



MS. PERI WIDENER

Ms. Peri Widener is Vice President and General Manager for Integrated Logistics, a division of the Global Services & Support business unit of The Boeing Company. Integrated Logistics provides optimized readiness and after-delivery support for a wide variety of military platforms and systems worldwide through innovative sustainment concepts, leveraging efficient supply-chain management, industry-leading engineering services and public/private partnerships.

Prior to this role, Widener has served as senior company executive for Rotorcraft Support Programs, leading a team of more than 1,000 people worldwide who provide readiness and after-delivery support for multiple rotorcraft and other platforms and systems, including the AH-64 Apache, A-6i Little Bird, CH-47 Chinook and H-46 Sea Knight helicopters, the V-22 Osprey tiltrotor aircraft, as well as support to the Special Operations Command and at U.S. Army depots, including the Corpus Christi, Texas, Army Depot.

Ms. Widener has been responsible for developing rotorcraft support programs worldwide to support parts and maintenance for both U.S. Army and international customers.

Since joining The Boeing Company in 1979 at the Wichita, Kan., site, Ms. Widener has held a variety of increasingly responsible program management, business development, government affairs and staff leadership positions. She has worked in program management, government relations, marketing, public relations and business development including previous assignments with the Huntsville operation, the Military Airplanes organization based in Seattle and the company's corporate offices in Washington, D.C., area.

She was previously senior executive for Boeing Integrated Defense Systems in Alabama, where she was responsible for all business activities and operations at the Boeing Huntsville facility and for providing support to other Alabama sites, including Decatur. In this position, she supported several critical programs, including Ground-based Midcourse Defense, the International Space Station, PAC-3, Avenger and other space and missile programs. She also was the company's senior representative for community and state activities.

Ms. Widener has a bachelor's degree from Wichita State University and holds an M.B.A. from the Florida Institute of Technology. She is listed in World Who's Who, Who's Who in America in Finance and Industry, 2,000 Notable American Women, World Who's Who of Women, and Who's Who of Emerging Leaders.

PAST RECIPIENTS OF THE EDWARD M. GREER AWARD INCLUDE:

2016 Dinesh Verna, Stevens Institute of Technology	2007 Eric Stange, Accenture National Security Services	1999 Jack Garrison, Lockheed Martin	1990 Russell Van de Steeg, Hughes Aircraft Company
2015 Karl Voepel, Leidos Corporation	2006 John Bezner, Lockheed Martin	1996 Curtis Barton, Raytheon Company	1989 Thomas Roberts, Lockheed Electronics Company
2014 Kevin Cody, ManTech International	2005 Joseph Grosson, Lockheed Martin	1995 W. B. Zimmerman, Lockheed Martin	1988 Harold Stromfultz, Northrop Grumman
2013 Mark Schroeder, Raytheon Company	2004 David Spong, Boeing Integrated Defense Systems	1994 John Tiller, Raytheon Company	1987 Edwin Cull, Westinghouse Electronics Corporation
2012 Gustavo M. (Gus) Urzua, Globemaster III Integrated Sustainment Program (GISP)	2003 Hyman Shulman, Rand Corporation	1993 R. Noel Longuemare, Westinghouse Electronics Systems Group	1986 Siegfried Goldstein, Siegfried Enterprises, Inc.
2011 Denise Richards, SPLP Production Programs	2002 Timothy Raupp, Oshkosh Truck Corporation	1992 William Rogers (Posthumously) Martin Marietta Corporation	1985 Ralph Shapiro, Hughes Aircraft Company
2009 Joe Davis, Saddle Butte Systems	2001 Carl Albergo, American Systems Engineering	1991 Donald Hall, Logistics Management Engineering, Inc.	1984 Richard Hale, Westinghouse Electric
2008 George Pearl, SAIC	2000 James Restelli, The Boeing Company		1983 Ernest Manuel, ITT Corporation

AWARD RECIPIENTS

DOD AWARD FOR SUPPLY CHAIN OPERATIONAL EXCELLENCE

The DoD Award for Supply Chain Operational Excellence provides a showcase for innovative management and technology tools, which are used to improve our supply chain efficiency and effectiveness in order to enhance our support to the warfighter. The award honors organizations that have made exceptional progress through innovative development or adoption of the best supply chain practices.



448TH SUPPLY CHAIN MANAGEMENT WING, AIR FORCE SUSTAINMENT CENTER, AIR FORCE MATERIEL COMMAND, UNITED STATES AIR FORCE

This year, we received several exceptional nominations. One organization displayed exceptional dedication and excellence through the implementation of state-of-the-art developments or by adopting best supply chain practices and demonstrating significant improvements in supply chain management.

The 448th Supply Chain Management Wing (448 SCMW), within Air Force Sustainment Center, is responsible for putting parts on the shelf to sustain the AFSC weapon systems and major equipment. The 448 SCMW accomplishes this by providing Supply Chain Management lifecycle support, specifically by forecasting wholesale inventory on Air Force managed depot level reparable and consumables. In fiscal year (FY) 2016, the 448 SCMW focused their efforts on their supply chain requirements planning process and the need to critically analyze what was needed to meet Warfighter demand in a cost effective manner. In this capacity, the 448 SCMW improved forecast accuracy, enhanced collaborative efforts, and institutionalized their successes in these areas.

This initiative impacted 6 of the 11 areas outlined in DoDM 4140.01, and utilized several industry best practices including the use of the Supply Chain Operations Reference (SCOR) model, the optimization model, PeakTM, which targets an entire population of sporadic demand items, and Next Generation Inventory Model (NextGen) which assists in better forecasting for high demand/high variability items. Through the use of these industry best practices, the 448 SCMW achieved several notable outcomes. Specifically, excess material and assets without demand in over 10 years were declared excess, resulting in over one million parts valued at over \$76 million being removed from Air Force inventory. Overall, the 448 SCMW's efforts to save resources resulted in a reduction of the overall requirement to ~\$2.4 billion, or a savings of \$90 million in FY 2017's plan; this reduction was applied to the FY 2017 budget which allows for the Air Force to fund other high priority needs. The improvement efforts of the 448 SCMW allow Air Force to be more responsive and more agile in meeting Warfighter demands.

WELCOME EMERGING PROFESSIONALS!

NDIA's Logistics Management Division would like to welcome our 2017 class of Emerging Professionals!

Ms. Elaine Banner
Business Development Principal
Manager, CALIBRE Systems, Inc.

Mrs. Renee Cooper
Assistant Public Works Director,
City of Safety Harbor

Mr. Lloyd Knight
Director, Global Government
Operations, UPS

Maj Allen Batiste, USAF
Education with Industry Fellow, UPS

Mr. Kenneth Howell
SFC/E-7, U.S. Army

Ms. Heather Misiano
Logistics Manager, Tamco Group

Mr. Wilson Carter
Masters in Marketing Student,
Florida State University

Mr. Steven Kelly
MBA Student, Florida State
University

LT Ashley Ward, USN
Education with Industry Fellow, UPS

Mr. Brenton Williams
MBA Student, Florida State
University

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