International Security

Successful Strategies for Managing Risk

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Security Issues in the International Environment

- Crime
- Theft of Intellectual Property
- Political Violence and Instability
- Terrorism
- Natural Disasters
Emerging Challenges

- Increasingly volatile security threats within MENA region
  - More complex operating environment
- National Military Strategy places increased emphasis on nation state building
  - U.S. and coalition military force presence is decreasing
- Contractors must consider a range of options to ensure employee safety
Emerging Challenges

- European Union migration crisis is impacting border security
- Increased risk of attacks in Europe
  - employees becoming more fearful of international travel
- Criminal threats evolving in Central and South America
- Use of social networking to target employees
  - Virtual kidnappings
Understand the risk

- Different types of threats
  - Criminal
  - Terrorist
  - CI

- Country Ratings – based on threats
  - Group I and Group II Countries
    - Require approval from security before tickets are issued
Protect your Employees

- **Education**
  - Training – online or in person
  - Security assessments for criminal, terrorist, CI, health and environmental risks
    - Papers and face to face briefings
    - Country risk ratings
- **Provide Emergency Points of Contact**
  - Wellness checks in emergencies
- **Push out security notices to travelers and expatriates**
Potential Resources

Threat and risk information from:

- Department of State, OSAC
- International SOS/Control Risk
- IHS, Global Insight
- ASIS International
- STRATFOR
- FBI
- AFOSI
- NCIS
Protect your employees - Travel Advice

- Mitigate the threat — be a “hard target”
  - Stay away from protests and demonstrations
  - Regularly monitor the news media
  - Do not wear clothing or carry items that identify you as an American
  - Pay attention to your surroundings
  - Identify safe areas before your trip, know how to get to them
  - If you think you are being followed:
    • Do not approach the person/people following you
    • Walk or drive to a police station or a hotel with security features (not the hotel you are staying at)
  - Check fire exits at your hotel and buildings where you attend meetings
  - Program emergency contact numbers in your phone
Protect your Employees

- Assist with planning for high-risk countries
- Security companies (e.g., GardaWorld International Protective Services, Risk Advisory Group/Janusian, OliveGroup)
- Provide Transportation
- Create and provide pre-travel checklists (high risk/medium-low risk, short trips/long term)
## Afghanistan and Iraq Security Requirements

**Current Corporate Security Guidelines:**

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<th>Provider</th>
<th>Work/Reside within Base</th>
<th>Transit to Outside Work</th>
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Protect Your Information

- Clear IT Security Policies
  - Clean Loaner Laptops and phones
  - Virtual Desktop Infrastructure
  - Clear policies regarding use of encrypted devices
    - For example: Do not use in hotel business centers, on customer systems, or in Internet cafes

- Clear Counterintelligence Policies
  - Post travel debriefs
  - Suspicious Contact Reporting
  - Insider Threat Program
Emerging Threats – Attacks on Hotels and Large Events

- Active Shooter Response

  - Run, Hide, Fight is a three step process to prevent or reduce loss of life in an active shooter event.
    - Run – immediately evacuate the area
      • run out of the building
      • move far away until you are in a safe location
    - Hide – seek a secure place where you can hide and/or deny the shooter access
      • hide in as safe a place as possible,
      • hide in a location where the walls might be thicker
        - Should not trap you or restrict your options for movement
    - Fight – attack and incapacitate the shooter to survive
      • last resort
      • disrupt and/or incapacitate the active shooter by using aggressive force
Have a Plan and Contingencies for a Crisis

- When will you limit movement within a country, limit travel to a country, or evacuate your employees from a country
  - Have clear criteria
- How will you evacuate?
  - Have a plan
  - Do not wait for the embassy to close and evacuate
Questions