Lessons From Naked and Afraid

NDIA-AIA Joint Industrial Security Conference

David Morrison, NCSC Assistant Director for Special Security
May 2016
How do you plan to survive?

I’ve noticed several overarching principles displayed by those who complete the 21 day challenge. I have recognized how research, preparation and joint execution are as important for life in general as out in the wild.

- Steve Case
@JoeBugBuster
Knowledge and Research

What is Our Personal Survival Rating (PSR) and How Do We Get Better?
What Do We Know?

Strategy Development

National Security Strategy
February 2015

The National Intelligence Strategy of the United States of America 2014

National Counterintelligence Strategy of the United States of America 2016

2016 - 2020
National Counterintelligence and Security Center

Strategy Plan
“unpredictable instability has become the ‘new normal.’”
Our Choices

Risk Versus Survival.
Research Provides New Insights

- **Personnel Security**
  - 19% Other
  - 20% Criminal Behavior
  - 21% Substance Abuse
  - 40% Personal Conduct

- **Operational Security**
  - 27% Other
  - 33% Employment Information

- Other Categories:
  - Job Dissatisfaction
  - MySpace: 8%
  - Twitter: 42%
  - Facebook: 38%
  - LinkedIn: 10%

National Counterintelligence and Security Center
Can We Prepare for the Gaps?

Get the Right Tools and Apply Them When Needed the Most.
SecEA Policy Tools

Position Designation System

5 CFR 1400 – Designation of National Security Positions in the Competitive Service and Other Related Matters
Celebrate the SUMMER of S.E.A.D.s

Security Executive Agent Directives 3, 4, and 5 coming soon.
## Technical Tools
### Continuous Evaluation Data Sources & Periodicity

<table>
<thead>
<tr>
<th>Data Category</th>
<th>Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eligibility</td>
<td>Daily</td>
</tr>
<tr>
<td>Terrorism</td>
<td>Daily</td>
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<tr>
<td>Foreign Travel</td>
<td>Daily</td>
</tr>
<tr>
<td>Suspicious Financial Activity</td>
<td>Monthly</td>
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<tr>
<td>Criminal Activity</td>
<td>• Push/ongoing**</td>
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<tr>
<td></td>
<td>• Daily</td>
</tr>
<tr>
<td>Credit</td>
<td>Baseline, then</td>
</tr>
<tr>
<td></td>
<td>monthly**</td>
</tr>
<tr>
<td>Commercial</td>
<td>As frequently as</td>
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<tr>
<td></td>
<td>possible**</td>
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Legislative Tools
Enhanced Personnel Security Program (EPSP)

**Covered Individuals**
Individuals employed by an agency or a contractor of an agency who has been determined eligible for access to classified information or eligible to hold a sensitive position.
Our Recommended Approach

- Combine CE and EPSP into one SEAD
  - Organize CE checks as a part of the EPSP to leverage on-going CE efforts
  - Answers legislative mandate, may expedite SEAD coordination process
  - Efficiently addresses DNI/SecEA’s role and responsibilities for two similar programs and allows for effective coordination on requirements and oversight.
  - Provides opportunity for DNI/SecEA to broaden CE/automated records checks standards to include T3 population

- Redefine initial CE “required” checks to allow ISPs to meet T5 IOC, with a focus on ramping up ODNI CES for full functionality for CE/EPSP requirements
  - Leverages CES capability to meet larger demand of EPSP
Group Execution

Knowledge, Research, and Tools Aren’t Enough
PAC Governance

OMB
Chair, Performance Accountability Council (PAC)

ODNI
Security Executive Agent

OPM
Suitability Executive Agent

National Background Investigation Bureau (NBIB)

PAC Program Management Office (PMO)
*PAC members include: OMB, ODNI, OPM, State, Treasury, DoD, DOE, DOJ, DHS, FBI, GSA, NSC, ISOO, and NBIB.
How Is It Connected?

Counterintelligence & Security
Special Security Directorate

Security Policy Advocacy, Advice and Guidance
Convergence - How Connected?

Security Connects CI Directly to the Front Line
Government, Industry, Academia

Front Line CI/Security, Oversight Elements, SecEA Advisory Committee, NISPPAC, Industry Partners
Our Mutual Endeavor

the thrill of victory...
the agony of defeat...
the human drama of survival...
QUESTIONS?