UNCLASSIFIED Approved for Public Release. Distribution Unlimited.



Optimizing Warfighter Performance through the Development of HSI Metrics, Requirements and Collaboration

Pam Savage-Knepshield, PhD Chief, Human Factors Integration Division Human Research and Engineering Directorate U.S. Army Research Laboratory

The Nation's Premier Laboratory for Land Forces

UNCLASSIFIED



## Overview

- Army HSI
- Our roles
- Optimizing Performance
- Case Study: JTRS Manpack Radio
  - Requirements & Metrics (R&Ms)
  - Collaborative User-Centered Design
     Process

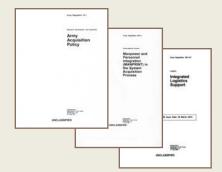
## RDECOM Army HSI Program Mission

The Nation's Premier Laboratory for Land Forces

**Optimize total system** performance, reduce life cycle costs, and minimize risk of soldier loss or injury by ensuring a systematic consideration of the impact of materiel design on Soldiers throughout the system development process.

ARI





**Focus on the Soldier and Mission Success** 

RDECOM<sup>®</sup>

## **User-Centered Process**

SME Interviews Focus Groups / user juries Interviews / surveys Applied research	<ul> <li>Literature reviews</li> <li>Previous Army HSI Assessments</li> <li>Product reviews / competitive analysis</li> <li>Reverse engineering</li> <li>Task analyses (cognitive, heuristic, etc.)</li> <li>Observation (contextual, ethnographic)</li> </ul>	Early & Ofte
Visualiz,e • Personas, scripted scenarios & storyboards (use cases) • Job & training aids	<ul> <li>Conceptual design(s) / wireframes</li> <li>System architecture "system view" / "human view"</li> <li>Models / mock-ups (hardware &amp; software)</li> <li>IMPRINT: workload modeling</li> <li>JACK: human figure modeling</li> <li>C3TRACE: information management network modeling</li> </ul>	es
<ul> <li>Evaluate</li> <li>Interviews / surveys</li> <li>Integrated product team working groups</li> <li>Source selection</li> </ul>	<ul> <li>Expert reviews / discount usability techniques</li> <li>Usability testing / benchmarking / laboratory experimentation</li> <li>Psychophysiological measurements (e.g., eye-tracking, electrocephalogram, event-related potentials, neuroimaging)</li> <li>Comparative usability studies / participatory design techniques</li> <li>Large-scale experiments (NIE, Empire Challenge, etc.)</li> <li>SME Observation / inspection (contextual &amp; ethnographic)</li> <li>System safety assessments /safety releases /safety confirmation</li> </ul>	

Adapted from Savage-Knepshield, P.A. (2009). Applying a warfighter-centric system design process to a DoD acquisition program. *Journal of Cognitive Engineering & Decision Making, 3*(1), 47-66.

U.S.AR

U.S. ARMY RDECOM®

## **Our Roles are Critical**

The Nation's Premier Laboratory for Land Forces

As researchers, engineers, designers and content developers, we shape how people learn, how they accomplish their goals, and how they connect with each other...

## Users, Goals, Resources, Context of Use

UNCLASSIFIED

## **Optimizing Performance**

# **Positive User Experience (UX)**

- Useful: Enhance Effectiveness
  - Support work practices
  - › Augment human performance
  - Reduce burdens

U.S. ARMY RDECOM®

- Usable
  - >Learnable
  - Memorable
- Desirable/Compelling Communicate



Move

Shoot

## Suboptimal HSI

The New Hork Times

## System design tendency...

-overly complex

U.S. ARMY RDECOM®

- difficult to train, learn to use, operate, & maintain
- -contribute to injury
- -contribute to fratricide



Business Dav

Technology

'Friendly Fire' Deaths Traced to Dead Battery; Taliban Targeted, but U.S. Forces Killed

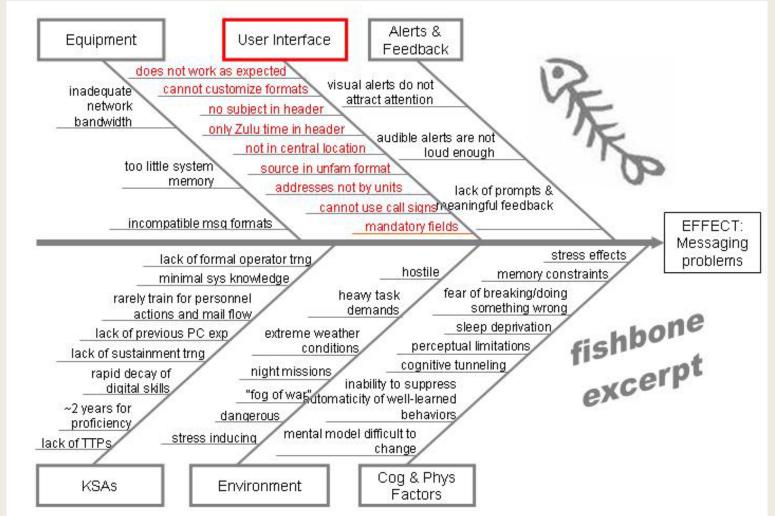
t Lan y TH ublisi	Ehr Westington Post	T
Vhe ielic	The Washington Post March 24, 2002   Veman Loeb	Planetsian Secondaria anticipation
oun ruci illas	The deadliest "friendly fire' December by the simple at hattery on a Global Positiot outpost north of Kandahar.	HIH SH
<b>'ou</b> i Vîred	Three Special Forces soldie satellite-grided bomb land command post occupied by Hamid Karnai, now the int	Constitution data languages languages data languages data language

#### Patriot Fratricides: The Human Dimension Lessons of Operation Iragi Freedom

A Be door 8. Reades (Pol)
 A B

"... solutions are not designed for what we do ... they need to understand what we do"

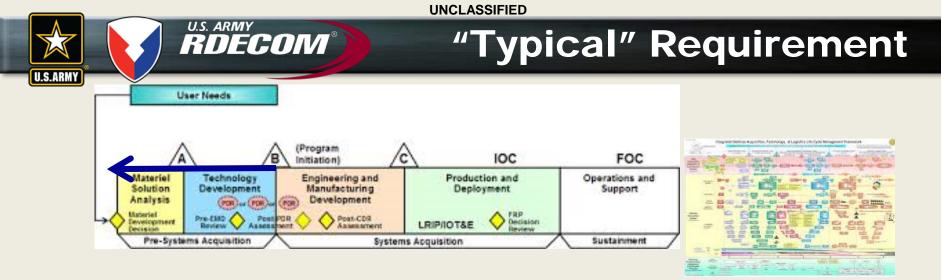
# RDECOM Suboptimal HSI: Root Causes



Savage-Knepshield, P. A. (2012). Solder-centered design and evaluation techniques. In P. Savage-Knepshield, J. Martin, J. Lockett III, and L. Allender (Eds.). (2009), Designing Soldier Systems: Current Issues in Human Factors (275-307). Farnham, Surrey, UK: Ashgate.

#### UNCLASSIFIED

U.S.ARMY



"The system capability design shall promote effective Soldier-machine integration for optimal total system performance. Design principles, shall be incorporated...taking into account human capabilities & limitations ... The capability will not interfere with the performance of common Soldier tasks...

ARI

UNCLASSIFIED

## **RDECOM** Developing Effective R&Ms

- Develop relevant realistic humansystem interaction & performance R&M
- What UX/UI aspects are critical?
   Time on task? Accuracy? Other?
- Context of Use
  - > Who are the users? Goals?
  - › Critical & high frequency tasks/functions?
  - > Work environment?
- User-Driven Research
  - > Understand current work practices
  - › Validate requirements

<u>A</u>RI



## Case Study: Manpack Radio

## **Requirements:**

 "The design shall allow trained operators and maintainers to perform all critical tasks required to install, operate and maintain the radio correctly on the first attempt 90% of the time."



 "The design shall have a 3x4 button keypad."

## **Metrics/Usability Targets:**

RDECOM®

(1) 90% accomplish critical tasks on the 1<sup>st</sup> attempt
(2) 85% judge ease of use acceptable
(3) 85% judge cognitive workload acceptable

UNCLASSIFIED RDECOM Case Study: Manpack Radio **Metrics for Logging into the Radio** Completion Rate EoU CW 40% 20% 60% 80% 0% 100%

# Benchmarking study: performance compared across design alternatives 128% more button presses 131% more time





# **Evolution of the UI**

## Pre-Milestone B Prototype



## Technology Demonstration Unit



## **Final Design**

**ARL** The Nation's Premier Laboratory for Land Forces

UNCLASSIFIED

U.S.ARM

# **RDECOM** Warfighter-Centric Process

Multidisciplinary SE, HFE, Trng/Doc, Safety, SW, HW, T&E Multi-organizational PM, Contractors & Subs, ARL TRADOC, Joint Services

AR

# Collaboration





UNCLASSIFIED



## References

Savage-Knepshield, P. A. (2012). Solder-centered design and evaluation techniques. In P. Savage-Knepshield, J. Martin, J. Lockett III, and L. Allender (Eds.). (2009), *Designing Soldier Systems: Current Issues in Human Factors* (275-307). Farnham, Surrey, UK: Ashgate.

(2009). Applying a warfighter-centric system design process to a Department of Defense acquisition program. *Journal of Cognitive Engineering and Decision Making*, 3(1), 47-66.

(2009). Usability testing: Making it work for the Army. *Proceedings of the HFES 53<sup>rd</sup> Annual Meeting*, 1868-1872.

(2008). Incorporating reverse engineering and competitive analysis techniques into the system design process: A JTRS HMS case study. *Proceedings of the HFES 52<sup>nd</sup> Annual Meeting*, 1969-1673.

(2007). Usability testing for rapid fielding with small Ns: Lessons learned during an Army operational field experiment. Proceedings of the HFES 51<sup>st</sup> Annual Meeting, 1622-1626.

(2006). Adaptive soldiers: Overcoming obstacles imposed by new technology. *Proceedings of the HFES* 50<sup>th</sup> Annual Meeting, 2512-2516.

Savage-Knepshield, P. A., & Martin, J. (2005). A human factors field evaluation of a handheld GPS for dismounted soldiers. *Proceedings of the HFES 49<sup>th</sup> Annual Meeting*, 1719-1723.

DoD. (2013). HSI and ESOH handbook for pre-milestone A JCIDS and AoA activities. https://acc.dau.mil/adl/en-US/683692/file/75171/HSI%20and%20ESOH%20 Handbook% 20for%20Pre-Milestone%20A%20JCIDS%20and%20AoA%20Activities%202013.pdf

HQ Department of the Army, (27 January 2015). Army Regulation 602-2, Human systems integration in the system acquisition process. http://www.apd.army.mil/pdffiles/r602\_2.pdf

U.S. Air Force Human Systems Integration Office. (September 2009). *Human systems integration requirements pocket guide*. http://www.wpafb.af.mil/shared/media/document/AFD-090121-055.pdf