

# **Surveys in Operational Test & Evaluation**

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## DOT&E Guidance on Surveys June 2014



- Surveys are an important aspect of DOT&E evaluation
- Surveys should be used to (determine)
  - the *usability* of the system
  - the operators' thoughts of the system's utility
  - maintainers' thoughts of the system's maintainability
  - the effects of system design on workload
- Academically-established surveys should be used for *human factors* constructs
- Use surveys only when appropriate
- It is essential to understand the goal of why you are conducting the survey
- Employ best practices for writing and administering surveys
  - Memo provides a best practices guide attachment

| OFFICE OF   | THE SECRETARY OF DEFENSE<br>700 DEFENSE PENTAGON<br>SHINGTON, DC 20301-1700  |
|---|--|
| OPERATIONAL TEST<br>AND EVALUATION  | JUN 2 3 2014   |
| MEMORANDUM FOR COMMAN<br>CENTEI<br>DRECTOI<br>EVALU.<br>COMMAN<br>FORCE<br>COMMAN<br>EVALU.<br>COMMAN<br>DIRECTOI<br>SUBJECT: Guidance on the Use an<br>(OT&E)<br>Operational tests are designed<br>enable a robust and defensible deter<br>mechanism to obtain needed data to  | DING GENERAL, ARMY TEST AND EVALUATION<br>R,<br>R, MARINE CORPS OPERATIONAL TEST AND<br>ATION ACTIVITY<br>DER, OPERATIONAL TEST AND EVALUATION<br>DER, OIENTITIKONERATIONAL TEST AND<br>DER, JOINT TITEROPERABILITY TEST COMMAND<br>R, MISSILE DEFENSE AGENCY<br>d Design of Surveys in Operational Test and Evaluation<br>d to collect a variety of quantitative and qualitative data to<br>mination of mission capability. Surveys are a key<br>ait the operational evaluation. Properly designed surveys,   |
| which measure the thoughts and opin<br>elements in the evaluation of a sys  | and the operational evaluation: a roporty designed surveys,  |
| body of scientific research exists of<br>leverage in OT&E. I have noted in<br>are not consistently applying best<br>attachment outlines my expectation<br>TEMP's and Test Plans to be writte<br>Surveys should be used to<br>determining (1) the usability of the<br>human system integration assessm<br>including their opinions on whethe<br>maintainers' perceptions of the sys-<br>workload. Surveys are also used<br>(e.g., training, system design). In<br>diagnostic information, to help ex-<br>feedback to system developers. Si<br>system performance across the op-<br>response might change under the<br>(e.g., workload may change as a fi<br>. In operational testing, surv<br><i>response</i> voriable in a test design,<br>the test to assess the system. For | Attachment: Best Fractices of Survey Design, Administration & Analytis<br>Lorder to obtain accurate information from surveys the analyst should ensure that the survey is<br>well written, ensure that adequate repondents are available, be mindful of the contexts in which<br>best practices for each of these are described in the following paragraphs.<br><b>J. Writing Surveys that Collect Accurate Data</b><br><b>D. Writing Surveys that Collect Accurate Data</b><br>Each of the survey of the survey dust in the following paragraphs.<br><b>J. Writing Surveys that Collect Accurate Data</b><br><b>D. Writing Surveys that Collect Accurate Data</b><br><b>D. Writing Surveys that Collect Accurate Data</b><br><b>B. Surveys that Collect Accurate Data</b><br><b>D. Surveys dust D. Surveys that Collect Accurate Data</b><br><b>D. Surveys dust D. Survey Collect Data</b><br><b>D. Surveys dust D. Surveys dust D. Surveys dust D. Surveys dust Data<br/><b>D. Surveys dust D. Surveys dust D. Surveys dust D. Surveys dust D. Surveys dust Data<br/><b>D. Surveys dust D. Surveys dust Desta Desta D. Surveys dust D. Surveys dus</b></b></b> |
|   | <ul> <li>'do you agree, 'the queetion implies that agreement is the desired answer. Conversely, asking individuals to rate agree disagree does not imply a correct answer.</li> <li><i>Knowledge liability</i>: Surveys should not ask questions the respondents cannot answer due to limitizions in their knowledge.</li> </ul>   |
|   | $\mathbf{Bad}:$ "The training prepared me to use all of the functions."  |
|   | Good: "I feit as if I needed more training."<br>His not possible for individuals to know if it was the training, the system design, or their own<br>ingemuity that led to success. They may have halded accomplish the mission, but think they<br>succeeded. They only have knowledge about the tasks they completed in the test, not all<br>possible tasks. For these reasons the first puestions can led to inaccurate data. Conversely,<br>the second question provides accurate data to the manyly.<br>Similarly, users, should not be aded whether days users exceeding in the test most in<br>the question is not helphic in assessing the system under test. If a massion focused question<br>is desired, the tester may elect to ak whether the user found the system contributes of<br>himdered their ability on compliable minission questions of unity. Such average layering the<br>is desired, the tester may elect to ak whether the user found the system contributes to<br>himdered their ability on compliable minission questions of unity. Such average layering and<br>the system size of the system size of test.   |
|   | nanoeres users assuring to accompany the mission (a question of sumry). Such questions should  |



# Review of OT&E Surveys: Percentage Appropriate Questions





# Surveys Measure <u>IDA</u> <u>Thoughts</u> about Performance Only

# • Not Time:

"Put your hand on a hot stove for a minute, & it seems like an hour. Sit with a pretty girl for an hour, & it seems like a minute."



- Albert Einstein

3 Mile Island

**Vincennes Incident** 

# • Not Situation Awareness:

"....There are things we do not know we don't know." - Donald Rumsfeld



#### **Review of OT&E Surveys:** Percentage of Questions for each Topic







- I would like to use this system to accomplish the mission.
- The instructor presented the material clearly.
- I feel as though additional training is needed.
- The \_(e.g., work station, cockpit)\_ is well organized.
- I did not have the information needed to \_\_(e.g., execute the mission, perform a specific task)\_\_.
- It was difficult to \_(e.g., perform a specific task)\_.
- \_(e.g., Equipment, Controls, Information, Features, Applications)\_ are easily accessible.
- Are there any improvements that you would make to the system?
- Please comment on any safety concerns that you have.



# Surveys Are An Important Aspect of DOT&E

# Performance Data What: time & accuracy

#### Subject Matter Expert Observation

How: actions taken, moments of frustration, etc.

### User Surveys

Why: usability, workload, thoughts about specific design features, etc.

Questions known ahead to be appropriate for test
Finite set of concise

 Finite set of concise responses possible



#### User Interviews Why: non-specific thoughts

- Questions in response to rare or unexpected test events
- Infinite number of possible responses
- Possible responses are long



# When to Design A Survey

#### **Appropriate**

- 1. There Isn't an Appropriate Academically-Established Survey
- 2. Measure Specific User/Maintainer Thoughts
  - Utility/Ease
  - Specific features/ components
  - Specific issues with regard to CONOPS

#### 3. Quantify Observer Ratings

"A good plan is like a road map: it shows the final destination and usually the best way to get there." *H. Stanely Judd* 

#### Not Appropriate

- 1. Obtain Random Thoughts of Respondents
  - Interview

#### 2. Measure Performance

- Time
- Accuracy via Appropriate Physical Measure
- Observers

#### 3. Measure Requirements

- Appropriate Physical Measure
- See e.g., MIL-STD-1472G

#### 4. Measure Situation Awareness

- Numerous techniques in Human Factors Literature
- Salmon et al (2006) for review

# **IDA** Some Common Self Report Workload Measures

|    | Measure   | Published | Citations | Description   |  |  |
|----|---|-----------|-----------|---|--|--|
|    | Cooper Harper & Variants<br>- Modified Cooper Harper (1992)<br>- Bedford (1990) | 1969      | 2036      | 1 -3 Questions<br>Score: (good)1-10 (bad)<br>High workload: 4<br>One-dimensional/Not Diagnostic<br>Task Relative<br>No Theory                         |  |  |
| 24 | Crew Status Survey/<br>Integrated Workload Scale                                | 1993/2005 | 26/63     | 1 Question<br>Score: (good) 0 -7/9 (bad)<br>High Workload: ????<br>Uni-dimensional/Not Diagnostic<br>Task Agnostic<br>No Theory                       |  |  |
|    | NASA-TLX<br>- Original/Weighted<br>- RawTLX (RTLX)/ Unweighted                  | 1988      | 7020      | 6 or 21 Questions<br>Score: (good) 0 -100 (bad)<br>High workload: ?????<br>Multi-dimensional/ Diagnostic<br>Task Agnostic<br>Resource Pool Theory     |  |  |
|    | MRQ   | 2001/2007 | 217       | Up to 17 Questions<br>Score: (good) 0 -100 (bad)<br>High workload: ?????<br>Multi-dimensional/Diagnostic<br>Task Agnostic<br>Multiple Resource Theory |  |  |



# System Usability Scale (SUS)

| lost Used Usability Survey  | Strongly<br>disagree  |   |   |   | Strongly<br>agree |   |
|---|---|---|---|---|-------------------|---|
| <ul> <li>43% of usability studies</li> </ul>  | 1. I think that I would like to<br>use this system frequently   | 1 | 2 | 3 | 4                 | 5 |
| <ul> <li>Sauro &amp; Lewis (2009)</li> </ul>  | 2. I found the system unnecessarily<br>complex  |   | _ |   |                   |   |
| <ul> <li>10 Questions</li> <li>5 point alternating Likert response</li> <li>Administered immediately after user completes tasks</li> </ul>  | 3. I thought the system was easy to use   | 1 | 2 | 3 | 4                 | 5 |
|   | 4. I think that I would need the  | 1 | 2 | 3 | 4                 | 5 |
|   | support of a technical person to<br>be able to use this system  | 1 | 2 | 3 | 4                 | 5 |
| <ul> <li>Score: (bad)0 – 100(good)</li> <li>Subtract 1 from each odd question</li> <li>Subtract each even question from 5</li> <li>Multiply the sum of above by 2.5</li> <li>2.5 [20+Q1 + Q3 + Q5 + Q7 + Q9 - Q2 - Q4 - Q6 - Q8 - Q10]</li> </ul> | 5. I found the various functions in<br>this system were well integrated                                   |   |   |   |                   |   |
|   | 6. I thought there was too much<br>inconsistency in this system   | 1 | 2 | 3 | 4                 | 5 |
|   |   | 1 | 2 | 3 | 4                 | 5 |
|   | <ol> <li>I would imagine that most people<br/>would learn to use this system<br/>year quickly.</li> </ol> |   |   |   |                   |   |
|   | 8. I found the system very  | 1 | 4 | 3 | -                 | , |
|   | awkward to use  | 1 | 2 | 3 | 4                 | 5 |
|   | 9. I felt very confident using the<br>system  | 1 | 2 | 3 | 4                 | 5 |
|   | 10. I needed to learn a lot of<br>things before I could get going   |   |   |   |                   |   |
|   | with this system  | 1 | 2 | 3 | 4                 | 5 |



- HSI is an important component of Operational Test & Evaluation
- All measurement should be done with a goal in mind and according to best practices
- Academically vetted surveys tell the test team about HSI constructs
  - Usability: are there likely to be critical errors in operational context?
  - Workload: how much effort is required to achieve performance level?
- Situation Awareness should not be measured via survey



### Further Reliability & Validity Assessments of SUS

- Tullis & Stetson (2004)
  - Compared SUS to other usability surveys
  - More accurate conclusions with smaller sample sizes
- Bangor, Kortum, & Miller (2008)
  - 2324 tests over 10 years wide range of systems
  - High internal consistency (r = 0.91)
  - Correlated to user-friendliness rating (r = 0.806)
  - Sensitive to usability differences

#### • Lewis & Sauro (2009) & Borsci et al (2009)

- Two Interdependent Factors
  - » Usability (Items 1, 2, 3, 5, 6, 7, 8, & 9)
  - » Learnability (Items 4 & 10)





# Recommended Modifications to SUS



- **Learnability** (items 4 & 10)
  - Key Component of HSI
  - Key Component of Effectiveness
  - Key Component of Suitability
- Slight Modifications to Text Suggested for Military Operators
  - Item 1: Military missions are not frequent
  - Item 7: Clarify baseline

#### User Sophistication is a Test Design Issue

*ISO:* "The extent to which a product can be used by <u>specified users</u> to achieve <u>specified goals</u> with effectiveness, efficiency & satisfaction in a <u>specified</u> <u>context</u> of use."

*Effective*: "<u>mission accomplishment</u> when used by <u>representative personnel</u> in the (<u>expected environment</u>) ...considering organization, <u>training</u>..."

#### **Recommended Military SUS**

1. I think that I would like to use this system frequently to accomplish the mission.

- 2. I found the system unnecessarily complex
- 3. I thought the system was easy to use
- 4. I think that I would need the support of a technical person to be able to use this system
- 5. I found the various functions in this system were well integrated

6. I thought there was too much inconsistency in this system

7. I would imagine that most people *with my MOS* would learn to use this system very quickly

- 8. I found the system very awkward to use
- 9. I felt very confident using the system

10. I needed to learn a lot of things before I could get going with this system.



# **Case Study: DSL Self Installation**



Kortum, P., Grier, R. & Sullivan, M. (2009). DSL Self-installation: From Impossibility to Ubiquity. Interfaces, 80, 12-14.



#### Using NASA TLX to Compare Versions: Value of Multi-Modal System to C<sup>2</sup>













# **Questions?**



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