U.S.-SPAIN DEFENSE INDUSTRY DAY 2015

The U.S. and Spain have maintained a very fruitful and positive relationship for decades. The mutual collaboration between the two countries reflects a strong commitment to successfully working together to develop state-of-the-art technologies in the Defense and Security Industry sectors.

As part of the commitment to peace and security, Spain and the U.S. have structured bilateral agreements and exchange training programs based upon sound international acquisition and cooperation that have strengthened military capabilities.

With today’s rapidly growing threats, our strong alliance has been critical to ensure peace and stability. Our troops have served jointly a number of scenarios, and are still deployed in the hottest points all over the world working for the maintenance of peace and freedom.

Under this scenario, the National Defense Industrial Association (NDIA), the Spanish Association of Defense, Aeronautics, Security and Space Technology Companies (TEDAE), the Armament and Materiel Directorate of the Spanish MoD, the Joint Technological Center and the Spanish Defense Cooperation Attaché Office are collectively hosting the first “U.S.-Spanish Defense Industry Day” at the Former Ambassador’s Residence in Washington, DC.

Representatives from the Spanish MoD and U.S. DoD, as well as experts and industry representatives from both countries, will examine new cooperative opportunities and provide an overview of industrial capabilities. The Joint Technological Center, under the Spanish MoD, were recently established to coordinate all of the R&D centers in Spain in an effort to make better use of technological efforts and budgets. The industry day will be an outstanding platform for industry and government officials to identify and discuss new opportunities and areas of cooperation.

In the course of the event, NDIA and TEDAE will officially sign a Memorandum of Understanding (MoU) to promote broader cooperation and exchange of information between both associations for the benefit of their member companies.

MONDAY, MAY 18, 2015

8:00am – 8:45am REGISTRATION & NETWORKING COFFEE IN DISPLAY AREA

8:45am – 8:50am WELCOME REMARKS
▶ Ambassador Ramón Gil-Casares, Ambassador of Spain to the United States

8:50am – 9:05am OPENING REMARKS
▶ Senator Tim Kaine, D-VA, Honorary Chairman of the United States-Spain Council

9:05am – 9:10am ACKNOWLEDGEMENT
▶ Lieutenant General Juan Manuel Garcia-Montaño, National Armament Director
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>9:10am – 9:40am</td>
<td><strong>INTERNATIONAL RELATIONS IN THE ARMAMENT FIELD: NEW CHALLENGES FOR THE SPANISH ARMAMENT AND MATERIEL DIRECTORATE</strong></td>
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<td>► Brigadier General Alfonso Meiriño, Deputy National Armament Director for International Relations, National Armaments Directorate</td>
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<td>9:40am – 10:00am</td>
<td><strong>SPANISH DEFENSE INDUSTRY OVERVIEW</strong></td>
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<td>► Mr. Adolfo Menéndez, President, TEDAE</td>
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<td>10:00am – 10:10am</td>
<td><strong>NDIA REMARKS</strong></td>
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<td>► Major General Barry Bates, USA (Ret), Vice President, Operations, National Defense Industrial Association</td>
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<td>10:10am – 10:15am</td>
<td><strong>MEMORANDUM OF UNDERSTANDING NDIA-TEDAE SIGNING CEREMONY</strong></td>
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<td>10:15am – 10:40am</td>
<td><strong>NETWORKING BREAK IN DISPLAY AREA</strong></td>
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<td>10:40am – 11:10am</td>
<td><strong>U.S. GOVERNMENT PERSPECTIVE - INTERNATIONAL COOPERATION</strong></td>
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<td>► Mr. Keith Webster, Director, International Cooperation, Office of the Under Secretary of Defense (Acquisition, Technology &amp; Logistics)</td>
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<td>11:10am – 11:40am</td>
<td><strong>U.S. GOVERNMENT PERSPECTIVE - EMERGING CAPABILITIES PROTOTYPING</strong></td>
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<td>► Mr. Earl Wyatt, Deputy Assistant Secretary of Defense for Emerging Capability and Prototyping, Office of the Under Secretary of Defense (Acquisition, Technology &amp; Logistics)</td>
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<td>11:40am – 12:10pm</td>
<td><strong>SPANISH TECHNOLOGICAL CENTERS OVERVIEW</strong></td>
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<td>► Lieutenant General Ignacio Azqueta, Joint Technological Centers Director</td>
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<td>12:10pm – 1:10pm</td>
<td><strong>NETWORKING LUNCHEON</strong></td>
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<td>1:10pm – 1:40pm</td>
<td><strong>SPAIN’S NAD: TRANSFORMATION AND NEW MODEL OF MANAGEMENT</strong></td>
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<td>► Lieutenant General Juan Manuel García-Montaño, National Armament Director</td>
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<td>1:40pm – 2:40pm</td>
<td><strong>STRATEGIC PARTNERSHIPS BETWEEN U.S.-SPAIN COMPANIES PANEL</strong></td>
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<td>Moderated by Mr. Frank Cevasco, President, Cevasco International, LLC</td>
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<td>► Mr. Alfredo Gordo Álvarez, Navantia</td>
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<td>► Mr. Doug Wilhelm, Lockheed Martin Corporation</td>
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<td>► RADM Gerard Hueber, USN (Ret), Raytheon Company</td>
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<td>► Mr. Jose Manuel Perez-Pujazón, Indra</td>
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<td>2:40pm – 3:00pm</td>
<td><strong>NETWORKING BREAK IN DISPLAY AREA</strong></td>
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The National Defense Industrial Association provides individuals from academia, government, the military services, small businesses, prime contractors, and the international community, the opportunity to network effectively with the government - industry team, keep abreast of the latest in technology developments, and address and influence issues as well as government policies critical to the health of the defense industry and the preservation of our national security.

**U.S.-Spain Defense Industry Day Planning Committee:**

- Colonel Ángel Rodríguez, Defense Cooperation Attaché, Embassy of Spain
- Commander Jaime Montero, Assistant Defense Cooperation Attaché, Embassy of Spain
- Lieutenant Colonel Hiscio Belluga, Assistant Defense Cooperation Attaché, Embassy of Spain
- Ms. Erin Bruce, Stroock & Stroock & Lavan, LLP
- Mr. Wayne Fujito, Chairman, NDIA International Division; President, International Division, Decisive Analytics Corporation
- Mr. John Kenkel, PA Consulting Group
- Mr. John Lopes, Lockheed Martin Corporation
- Ms. Britt Sullivan, National Defense Industrial Association
3:00pm – 4:10pm  
**RESEARCH AND DEVELOPMENT PANEL**  
Moderated by Mr. Wayne Fujito, **Chairman, NDIA International Division; President, International Division, D**ecive Analytics Corporation  
► Dr. Walter Jones, **Office of Naval Research**  
► Mr. Jeffrey Singleton, **Office of the Deputy Assistant Secretary of the Army for Research and Development**  
► Mr. William McCluskey, **Office of the Deputy Assistant Secretary of the Air Force for Acquisition**  
► Colonel Scott Wallace, USAF; **OSD Comparative Technology Office**  
► Ms. Merry Lutz, **Office of the Under Secretary of Defense for Acquisition, Technology and Logistics, International Cooperation**  
► Mr. Jeff Grover, **Office of the Undersecretary of Defense Acquisition, Technology and Logistics, Procurement and Acquisition Policy**

4:10pm – 5:00pm  
**SPACE INDUSTRY PANEL**  
Moderated by Mr. Marc Johansen, **The Boeing Company**  
► Mr. Jose Juan Guillamón, **Airbus DEFENCE and SPACE**  
► Mr. Miguel Angel Panduro, **HISDESAT**  
► Mr. Pedro Schoch, **GMV North America**  
► Mr. Angel Moratilla, **INTA**

5:00pm – 5:50pm  
**ENSURING COMPETITIVENESS IN A GLOBAL DEFENSE MARKET THROUGH TECHNOLOGY**  
Moderated by Mr. John Kenkel, **PA Consulting Group**  
► Dr. Javier Marti, **Das Photonics**  
► Mr. Steve Dart, **Expal**  
► Mr. David Ayala, **Einsa**  
► Mr. Francisco Delgado, **Tecnobit**  
► Mr. Leon Bitar, **Everis**

5:50pm – 6:00pm  
**CLOSING ADDRESS**  
► Brigadier General Ángel Valcárcel, **Defense Attaché, Embassy of Spain**

6:00pm – 7:30pm  
**NETWORKING RECEPTION “TAPAS AND WINE”**  
► Hosted by Spanish Industry

*Speaker introductions by Colonel Ángel Rodríguez, Defense Cooperation Attaché, Embassy of Spain*
EXHIBITING SPANISH COMPANIES

AIRBUS
ARPA
CT INGENIEROS
DAS PHOTONICS
EINSA
EVERIS
EXPAL
GMV
HISDESAT
ITP
NADS
NAVANTIA
NUCLEO DF/EPICOM
SAPA-PLASENCIA
TECNOBIT