

United States Air Force

Integrity - Service - Excellence

AF Community Partnership Initiative

Public-Public; Public-Private (P4) Partnerships

“Leveraging military installation and local community capabilities and resources to reduce operating and service costs in support of the AF mission”



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Vision and Goals

- **Air Force Vision** is Public-public and public-private (P4) partnerships offer a means to leverage the capabilities and resources of military installations, local governments or commercial entities *to reduce operating costs and the cost of services while retaining or enhancing quality*
- **Air Force Goal** is to bring AF leadership and resource support to Installation and Community leaders as they develop, prioritize and implement partnership initiatives

AF and Local Community Leadership is key!

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AF Community Partnership Initiative

- **FY 13: 16 prototype installations developed 400+ crosscutting, innovative initiatives**
- **FY14: 20 locations have identified 200 additional initiatives**
- **Policy/Guidance in development (AFPD; Task Force Charter; AFI)**
- **Strategic Communications is a key to success**
 - **Part of VCSAF “Every Dollar Counts” campaign (28 Mar 13)**
 - **PAG issued to the field (30 May 13); updated PAG in work**
 - **Briefed HAF/SAF staff meeting (30 May 13)**
 - **Briefed CSAF Civic Leaders Group (20 Aug 13)**
 - **Included in courses for new Wing Commanders**
 - **Will be in Every Dollar Counts 2.0 guidance (Apr 14?)**



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AF Community Partnership Process

- ***“The Art of the Possible”***
 - **Tested AF process guides Installation and Community leaders in creating, prioritizing, managing and implementing installation-community partnerships**
 - **Provide a Partnership “Brokering Team” when Installation and Community Leaders commit to using the AF process**
 - **Schedule a series of 7 workshops that enable identifying potential partnership initiatives—identify and address mutual needs and capacities**
 - **Find creative ways to leverage underutilized facilities, infrastructure and real estate**
 - **Once initiatives are “fleshed-out” in adequate detail, bring in experts to help define way forward & drive initiative priority**



Possible Stakeholders

- **Local, State & Federal Governments (City Managers, Emergency Management, and Public Works)**
- **Regional Planning Organizations**
- **Key Tenant Organizations**
- **Economic Development Organizations**
- **Educators and University Organizations**
- **Non-Governmental Organizations**
- **Conservation Organizations**
- **Union Representatives**
- **Utility Companies**
- **Community Thought Leaders (e.g., Community Alliances, Chambers of Commerce)**
- **Non-Profits**
- **Private sector experts (as appropriate)**
- **Medical Professionals and Hospitals**



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Initiatives Under Review

- **Environmental mitigation**
- **Shared use firing ranges (O&M/MILCON avoidance)**
- **Cooperative police/fire training/support**
- **Streamlined dormitory mail delivery**
- **Cooperative medical training and initiatives**
- **Many AF services-provided Airmen support programs**
 - **Youth programs/library ops**
 - **Shared golf course/athletic field operations**
 - **Community educational center (near front gate)**
 - **Shared food service facilities**
- **Waste management/recycling/pavements**
- **Energy Initiatives; Utility Energy Service Contracts (UESC)**
- **Shared waste water treatment facilities/other utilities**
- **Airport operations and maintenance**
- **University training of critical-need interns**
- **Aircraft mechanic training**



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Conclusion

“Leveraging military installation and local community capabilities and resources to reduce operating and service costs in support of the AF mission”