Supply Chain Lessons Learned from the Peace Dividend

• Logistics became a bill-payer... and readiness tanked.
• Demand reductions generated huge cash reserves in the working capital funds. If you restrict obligation authority... don’t forget to turn it back on.
• Many productive commercial partnerships built during Reagan build-up did not survive when resources were reduced. Endless acquisition reform followed.
• Many smaller suppliers were unable to absorb the reductions. No source of supply became an all too common occurrence.
• BRAC became the tool to reduce infrastructure... and a brain drain followed.
• DoD built better supply chain metrics (CWT, LRT, Perfect Order Fulfillment) ... opportunity for new metrics to evaluate partnerships and performance.
• Prime time for big ideas... yes there was a day when the Services and not DLA owned and operated large wholesale/retail warehouses.
• If we don’t fix our processes, we will most likely get help we don’t want.