

# Supply Chain Lessons Learned from the Peace Dividend

- Logistics became a bill-payer... and readiness tanked.
- Demand reductions generated huge cash reserves in the working capital funds. If you restrict obligation authority...don't forget to turn it back on.
- Many productive commercial partnerships built during Reagan build-up did not survive when resources were reduced. Endless acquisition reform followed.
- Many smaller suppliers were unable to absorb the reductions. No source of supply became an all too common occurrence.
- BRAC became the tool to reduce infrastructure...and a brain drain followed.
- DoD built better supply chain metrics (CWT, LRT, Perfect Order Fulfillment) ...opportunity for new metrics to evaluate partnerships and performance.
- Prime time for big ideas...yes there was a day when the Services and not DLA owned and operated large wholesale/retail warehouses.
- If we don't fix our processes, we will most likely get help we don't want.