

Model-Based Engineering: Opportunities, Risks, and Best Practices

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Model-Based Engineering

Using idealized representations of technical content as significant support of engineering reasoning, evaluating, decision making, and creating.

The representations and the infrastructure that supports them are convenient for sharing, collaborating, adapting, innovating, and re-using

Key Issues

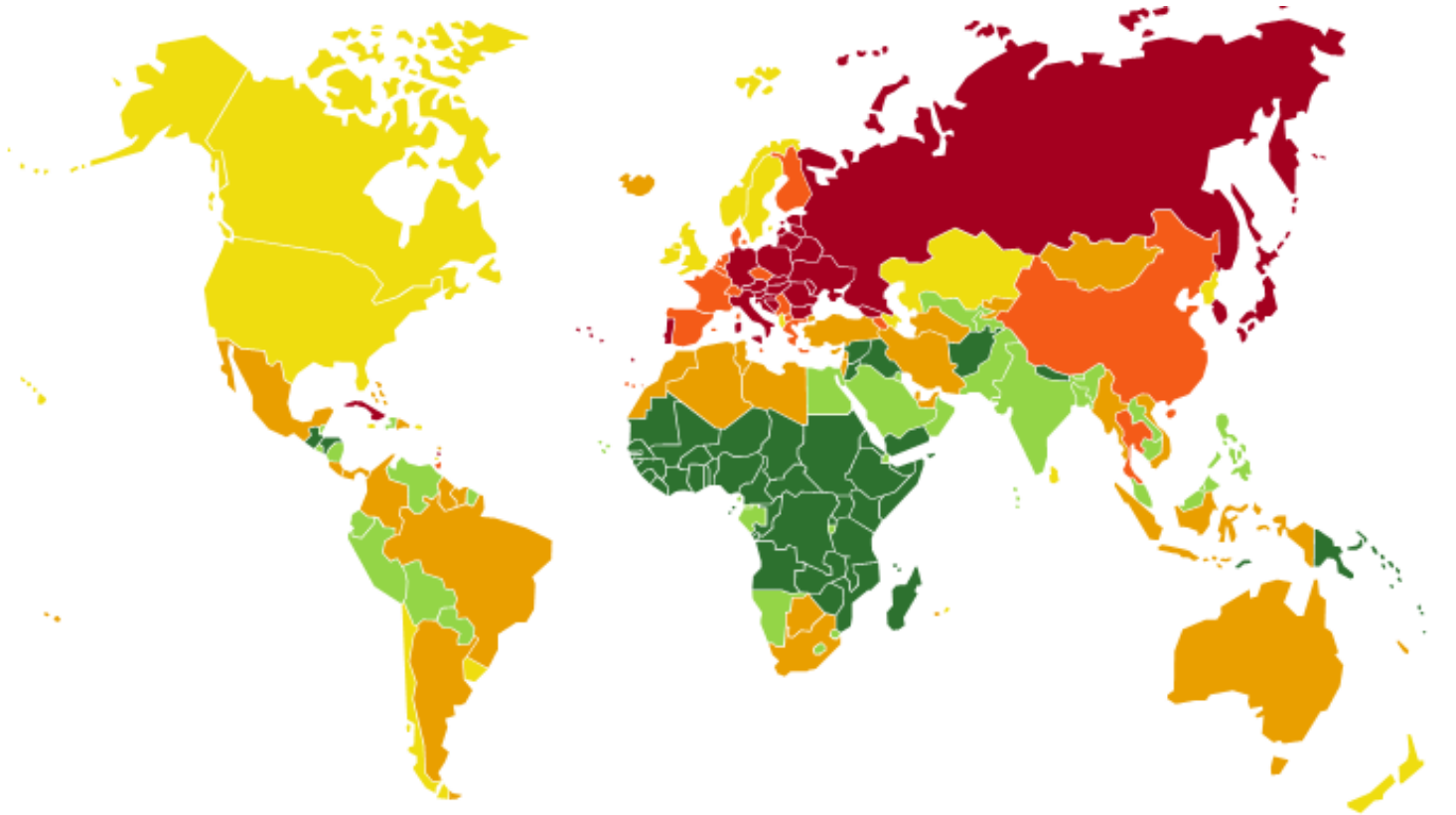
- What economic, business, and technology factors currently make model-based engineering a significant opportunity?
- What are today's major challenges at enabling model-based engineering?
- What top priorities for planning model-based engineering and best practices for implementing it?

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Organizations Need Agility to Address Changing Global Business Conditions

Changing Demographics

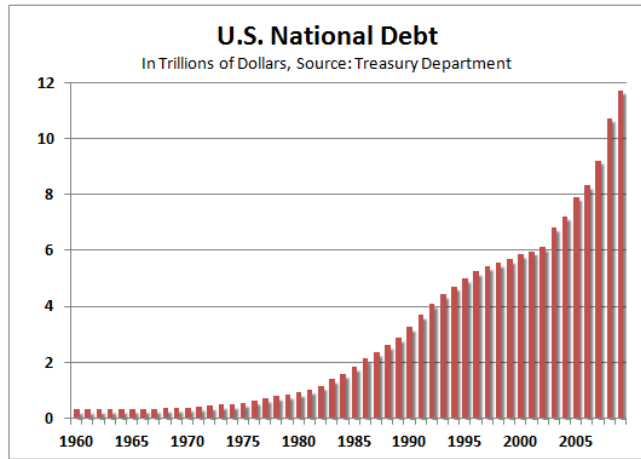


Growths and Declines of Working-Age Populations (Ages 20-59) Relative to 2010

■ Below -10% ■ -10% to 0% ■ 0% to 10% ■ 10% to 30% ■ 30% to 60% ■ Greater than 60%

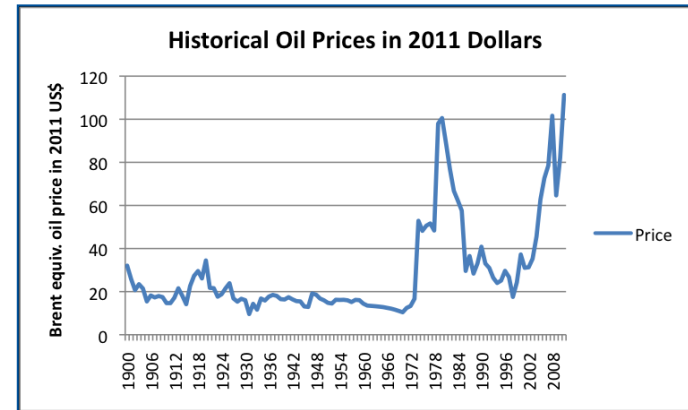
<http://www.rand.org/publications/randreview/issues/2011/winter/world.html>

Organizations Need Agility to Address Changing Global Business Conditions

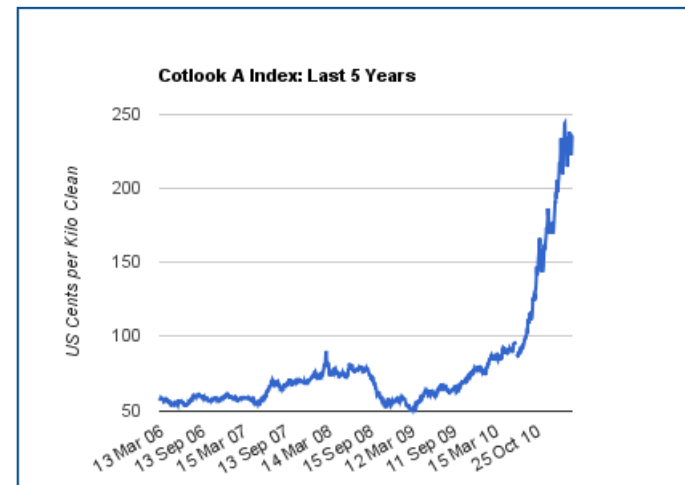
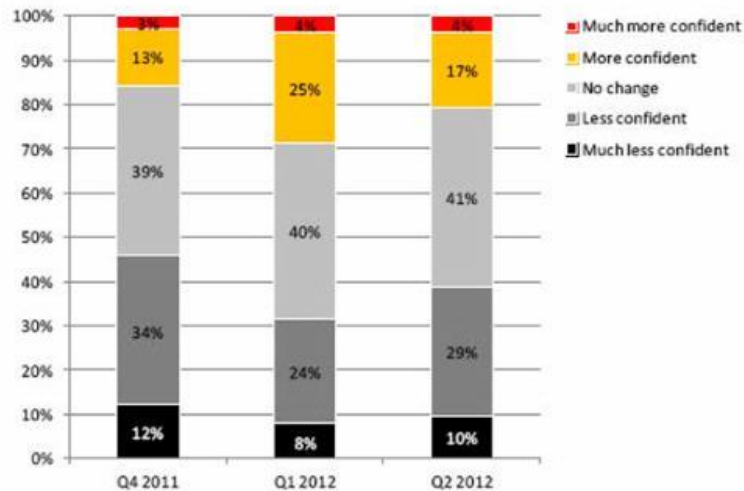


Source: U.S. Energy Information Administration, U.S. Bureau of Labor Statistics

Uncertain Materials Pricing



GECS confidence index



Source: <http://www.emergingtextiles.com>

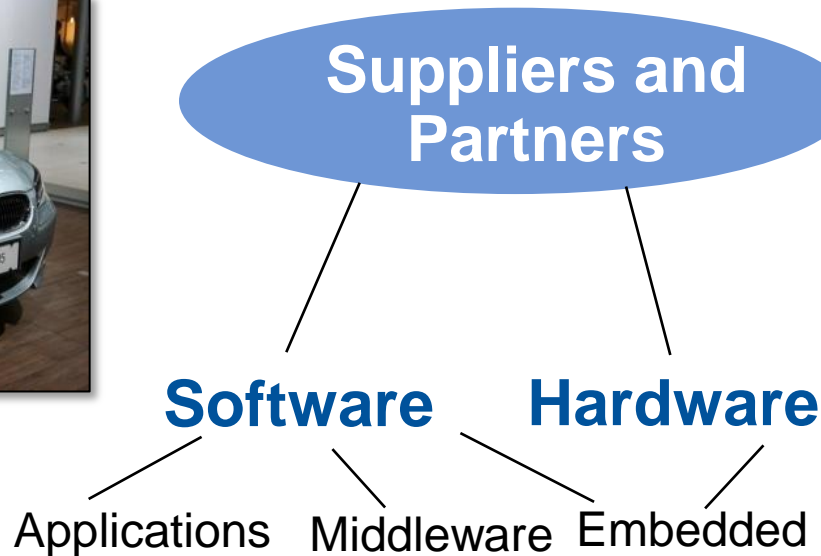
Embedded Software Increases Complexity of Product Design and Quality Risks



Cars



Smart Devices

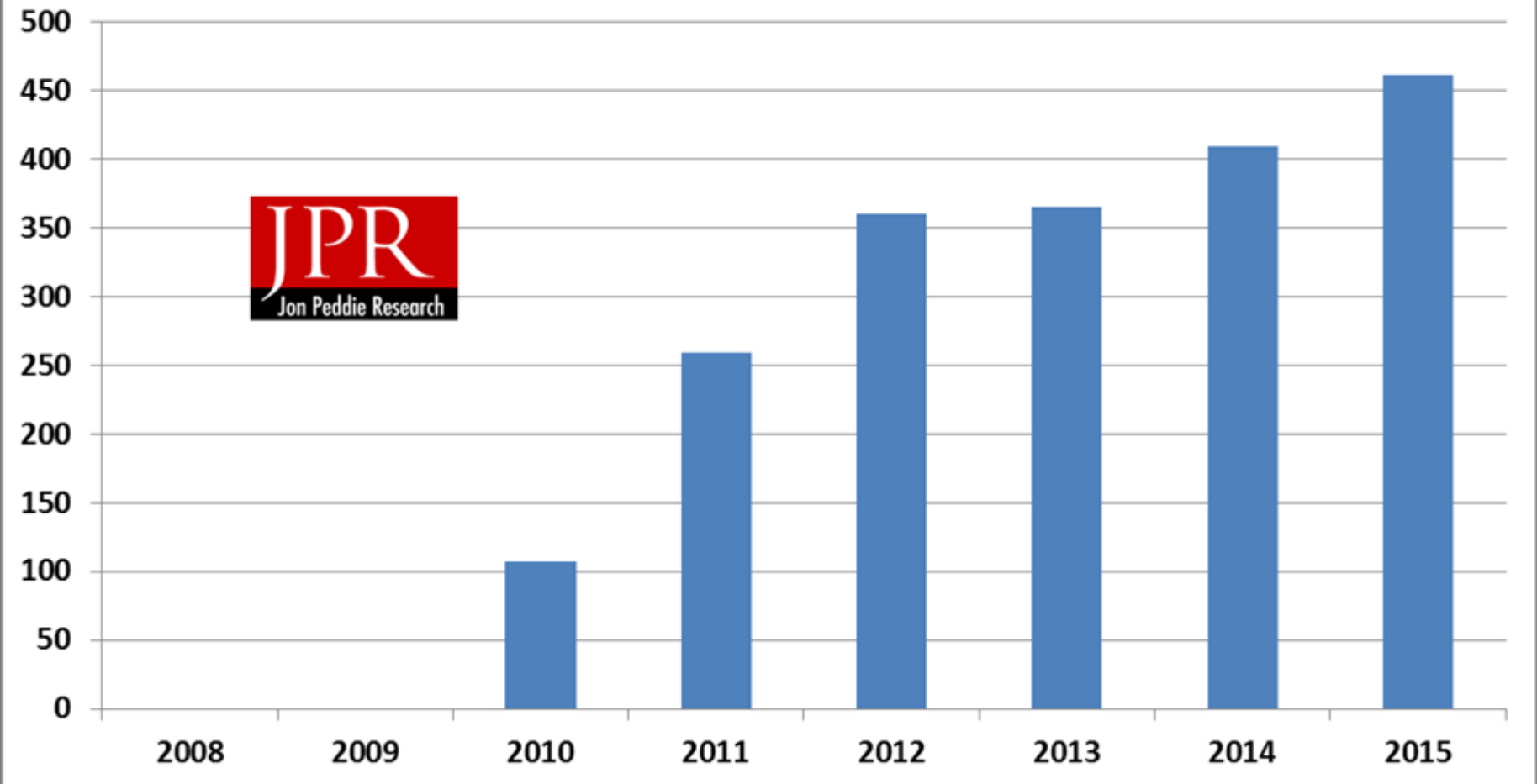


<http://electronics.howstuffworks.com/tech-gadgets/computer-clothing>

Even Computerized Clothing

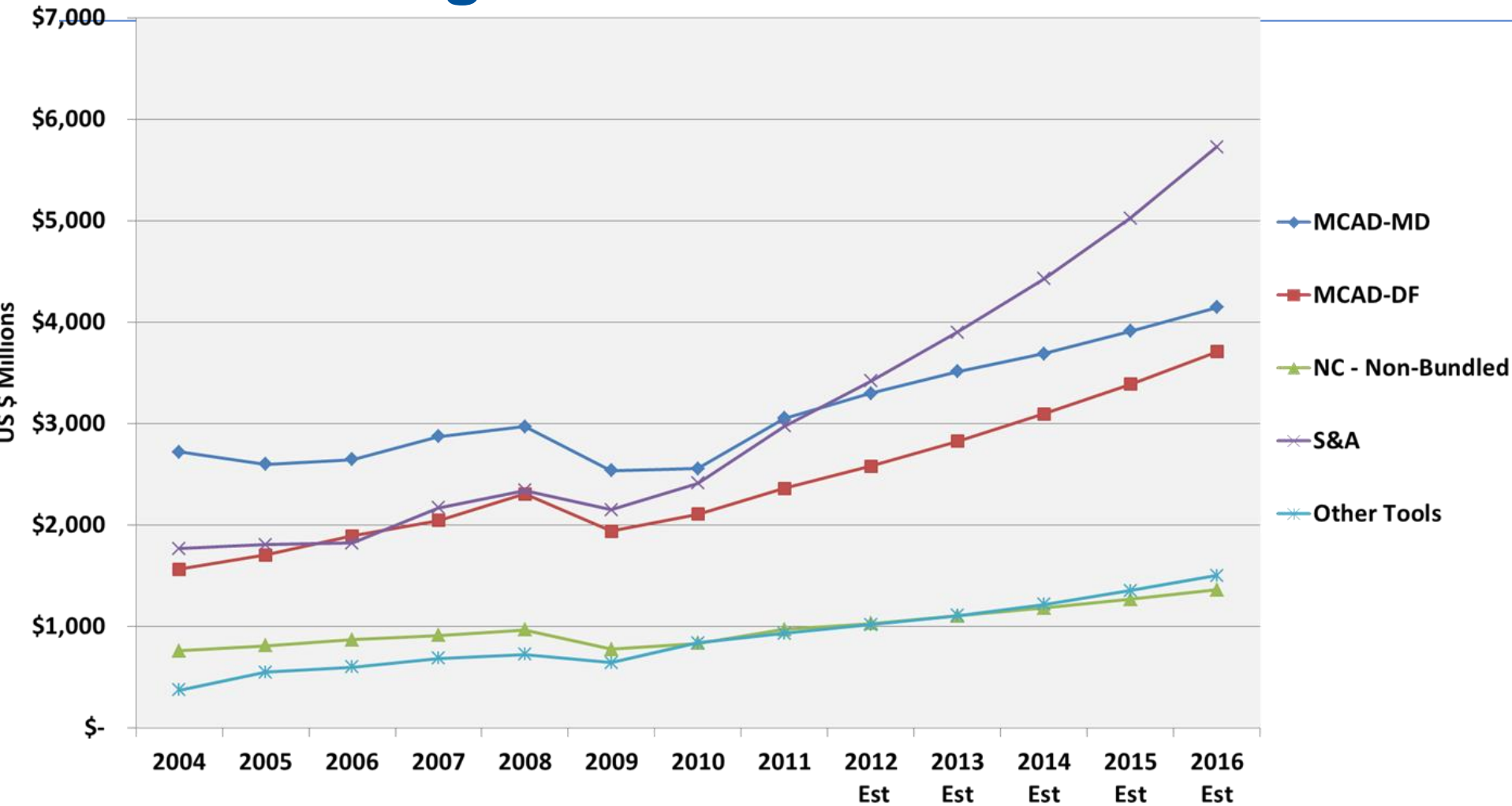
HPU/GPU Will Further Accelerate Ongoing Hardware Price / Performance Advances

Embedded GPU CPUs (M units WW)

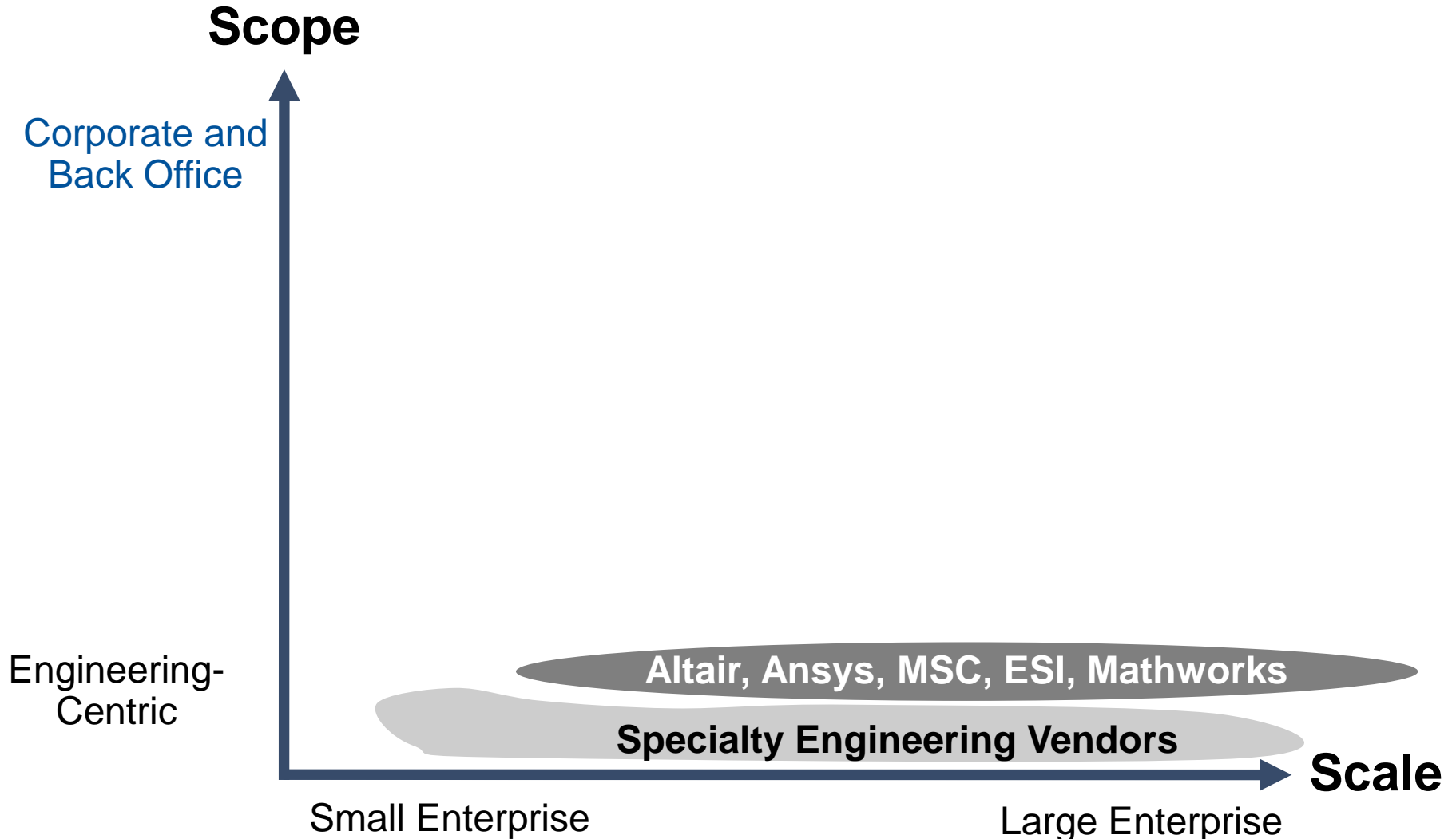


Source: Jon Peddie Research, 2012

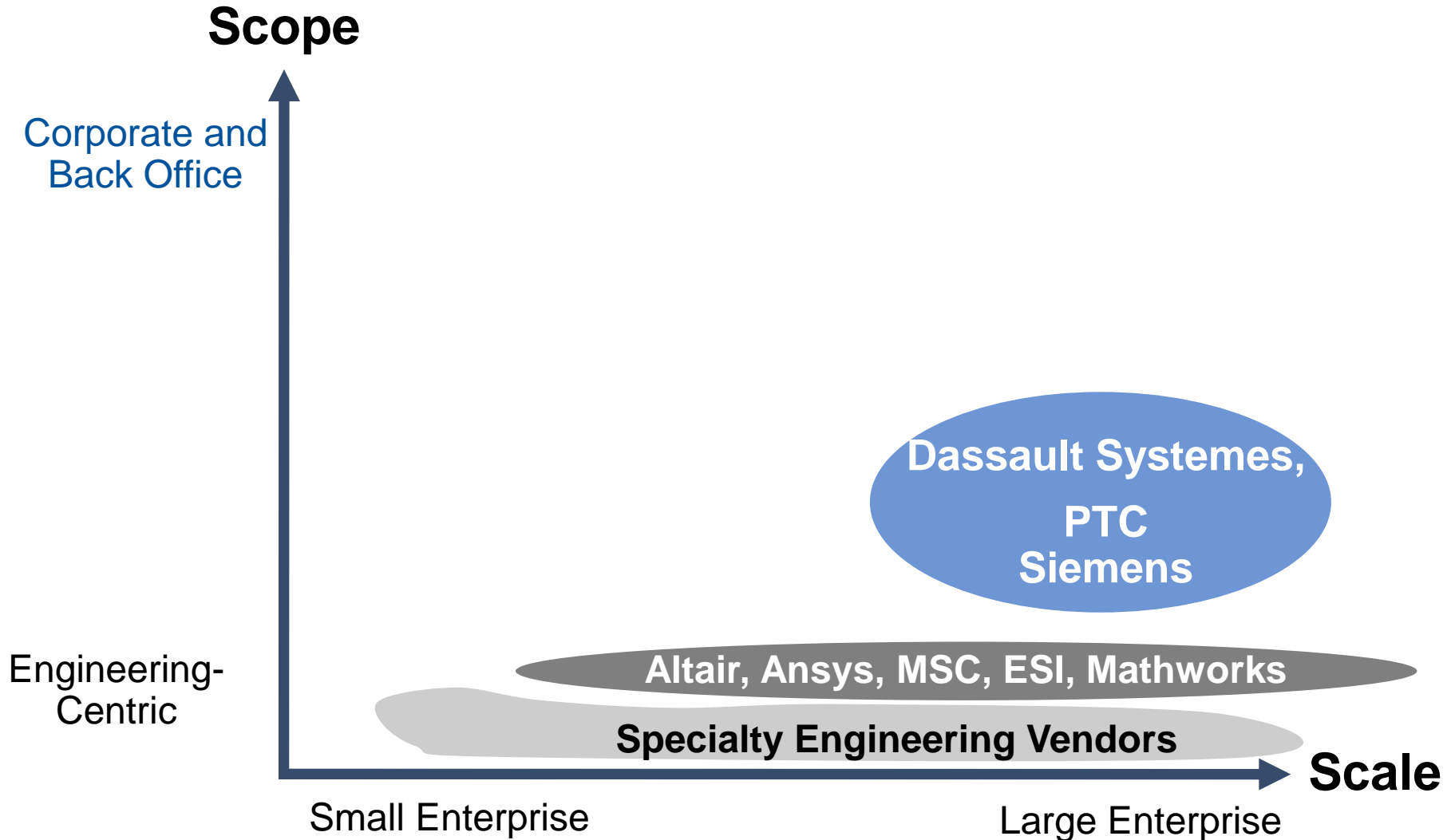
Enabling Software Markets are Growing and Maturing



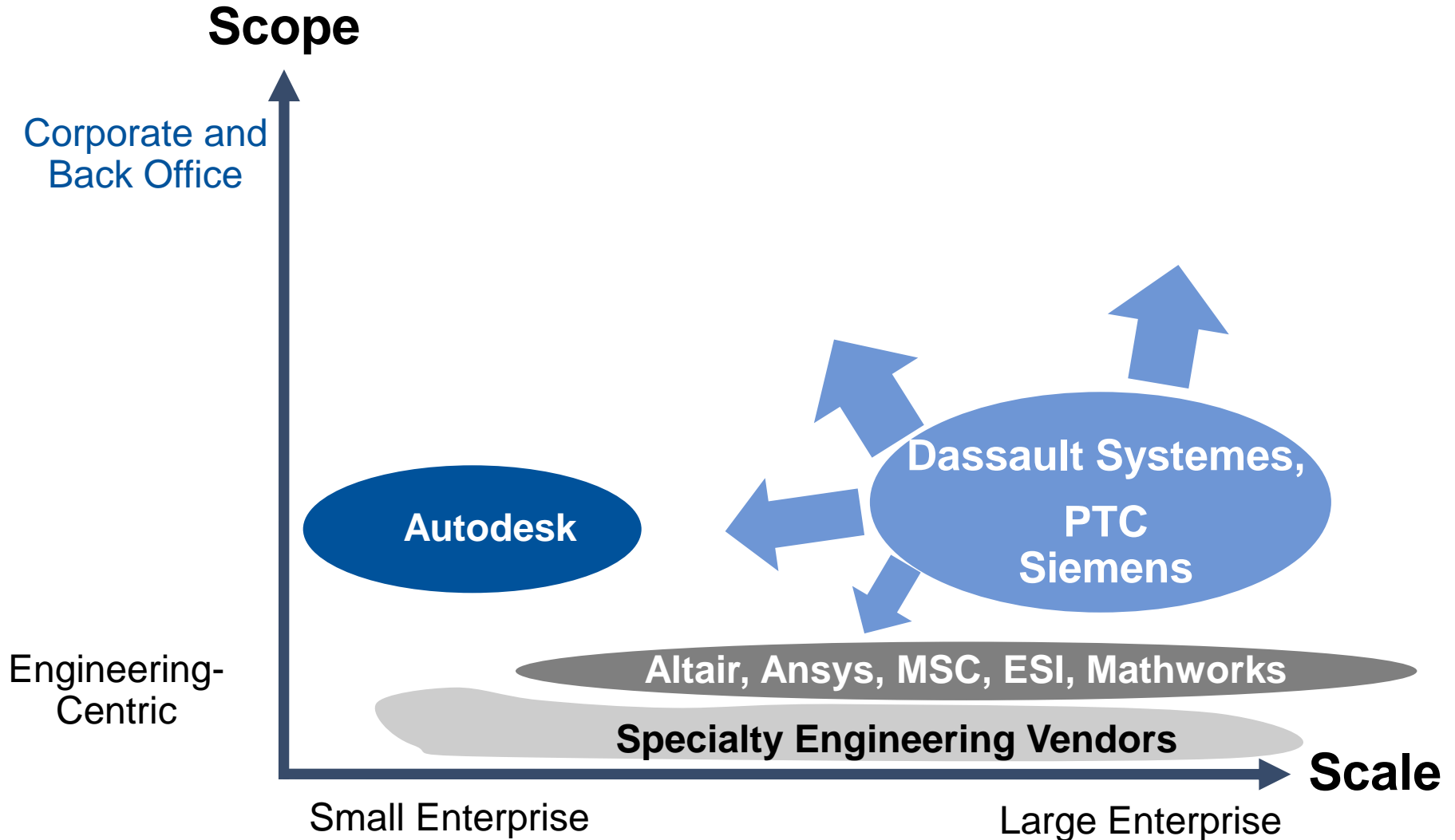
Maturing Market of Commercial Vendors with Ongoing Innovation



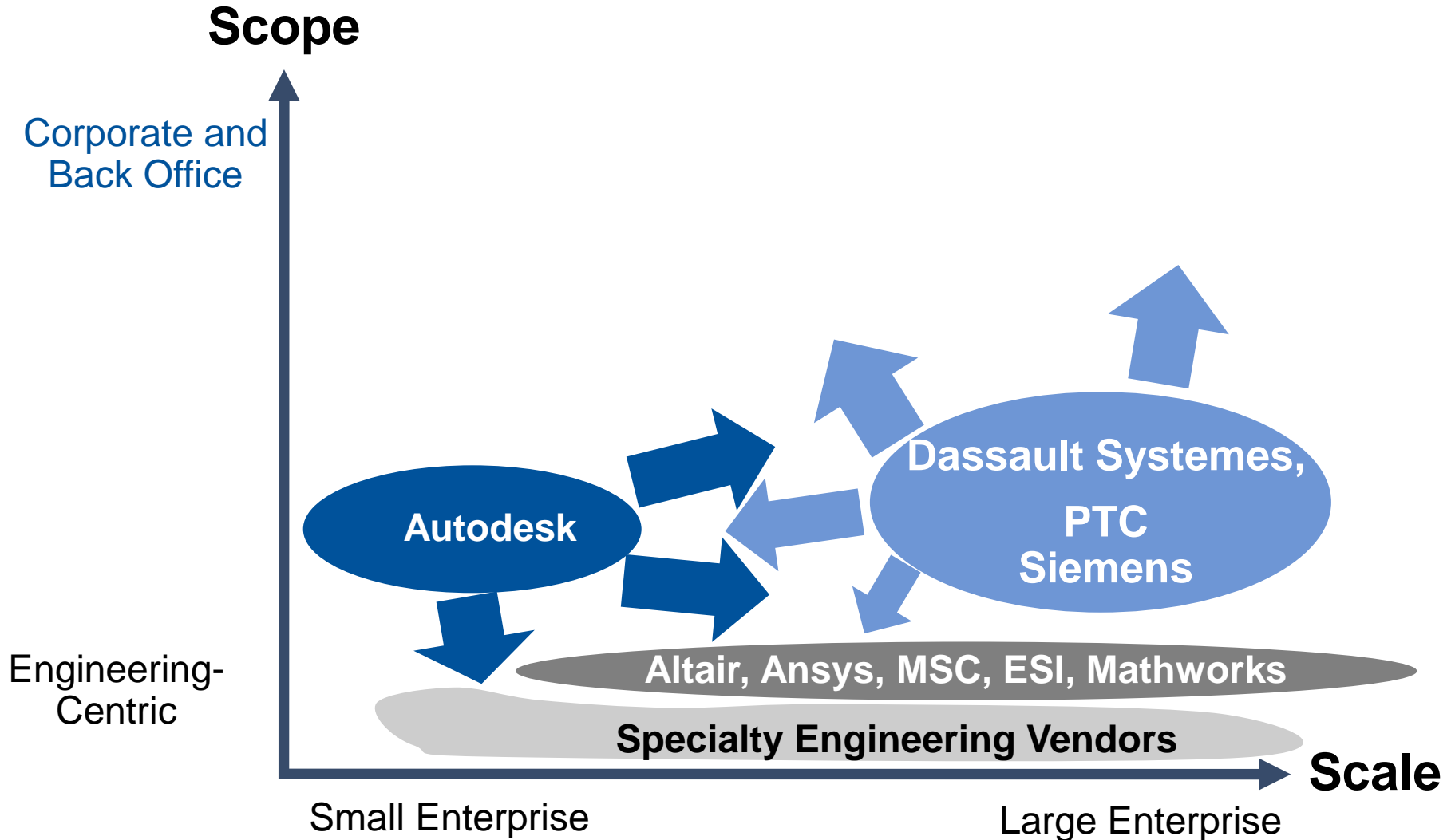
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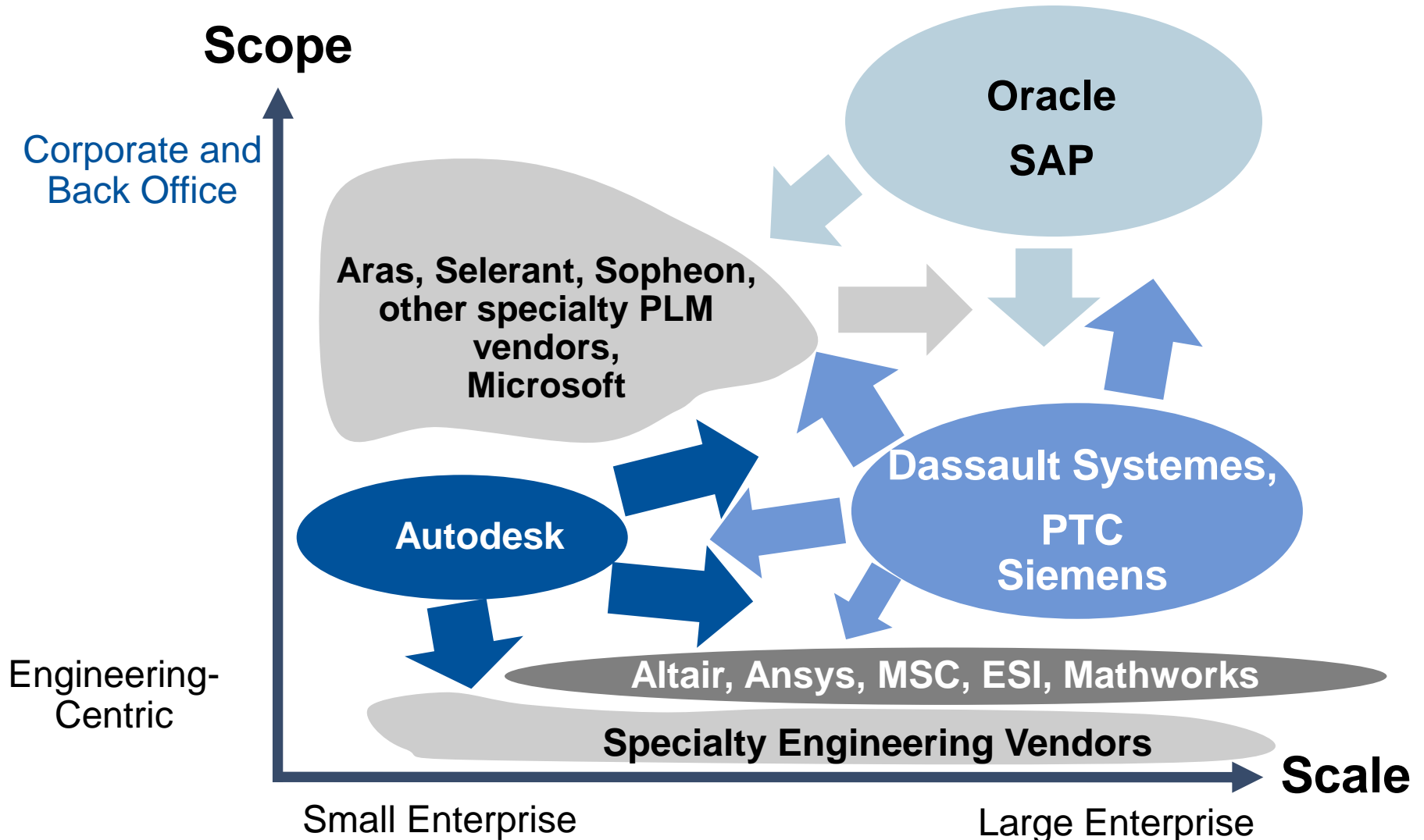
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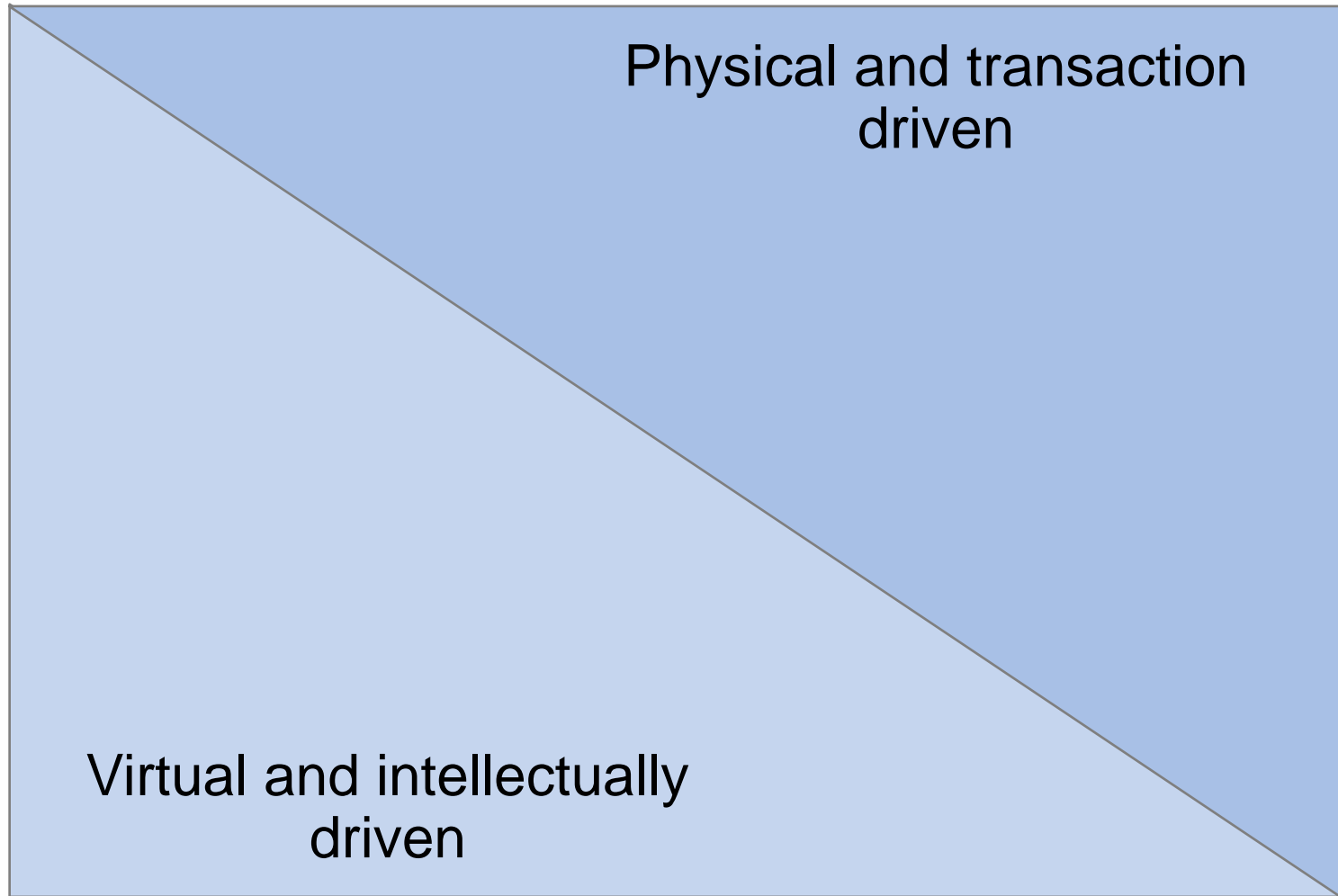
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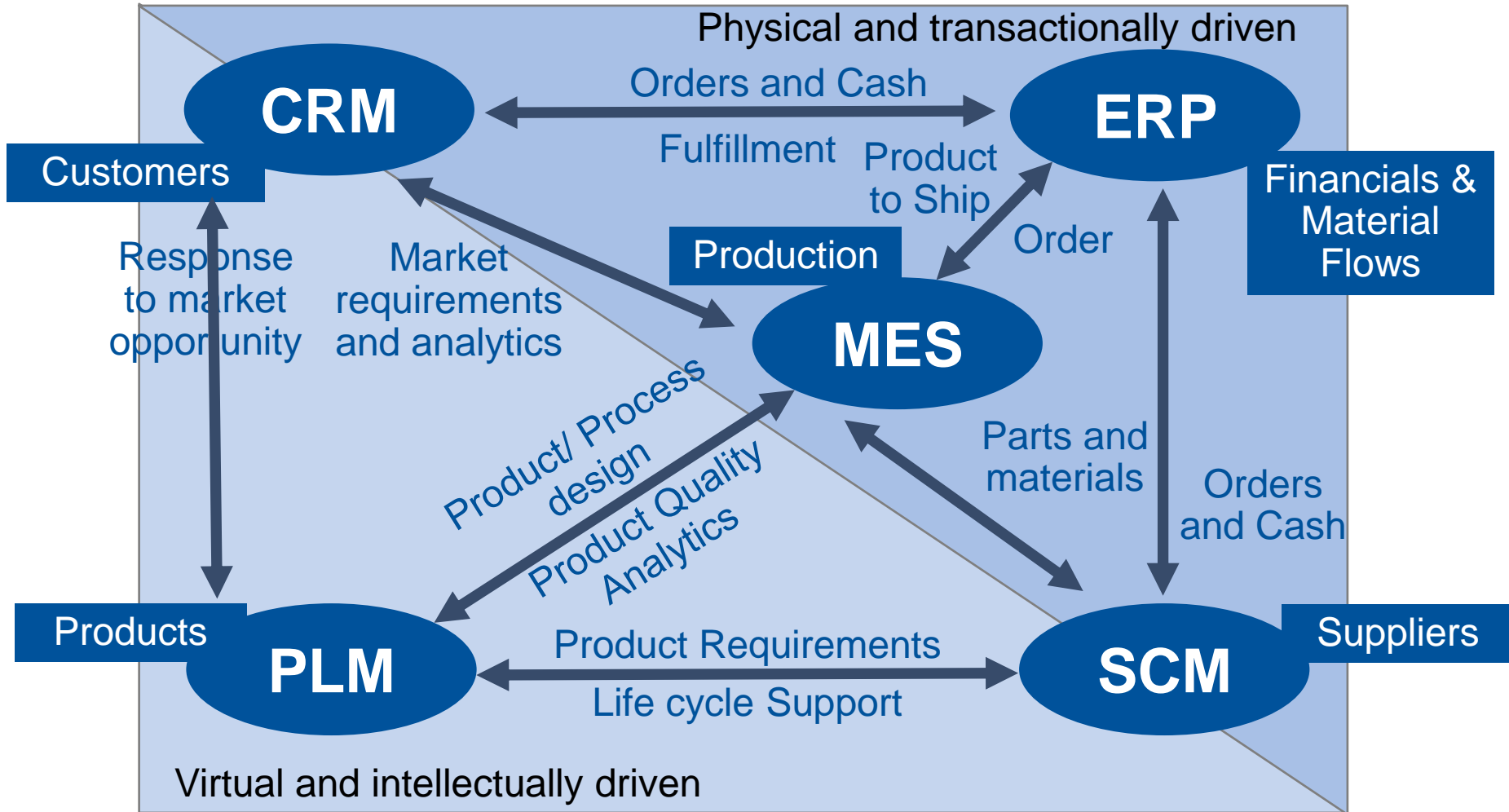
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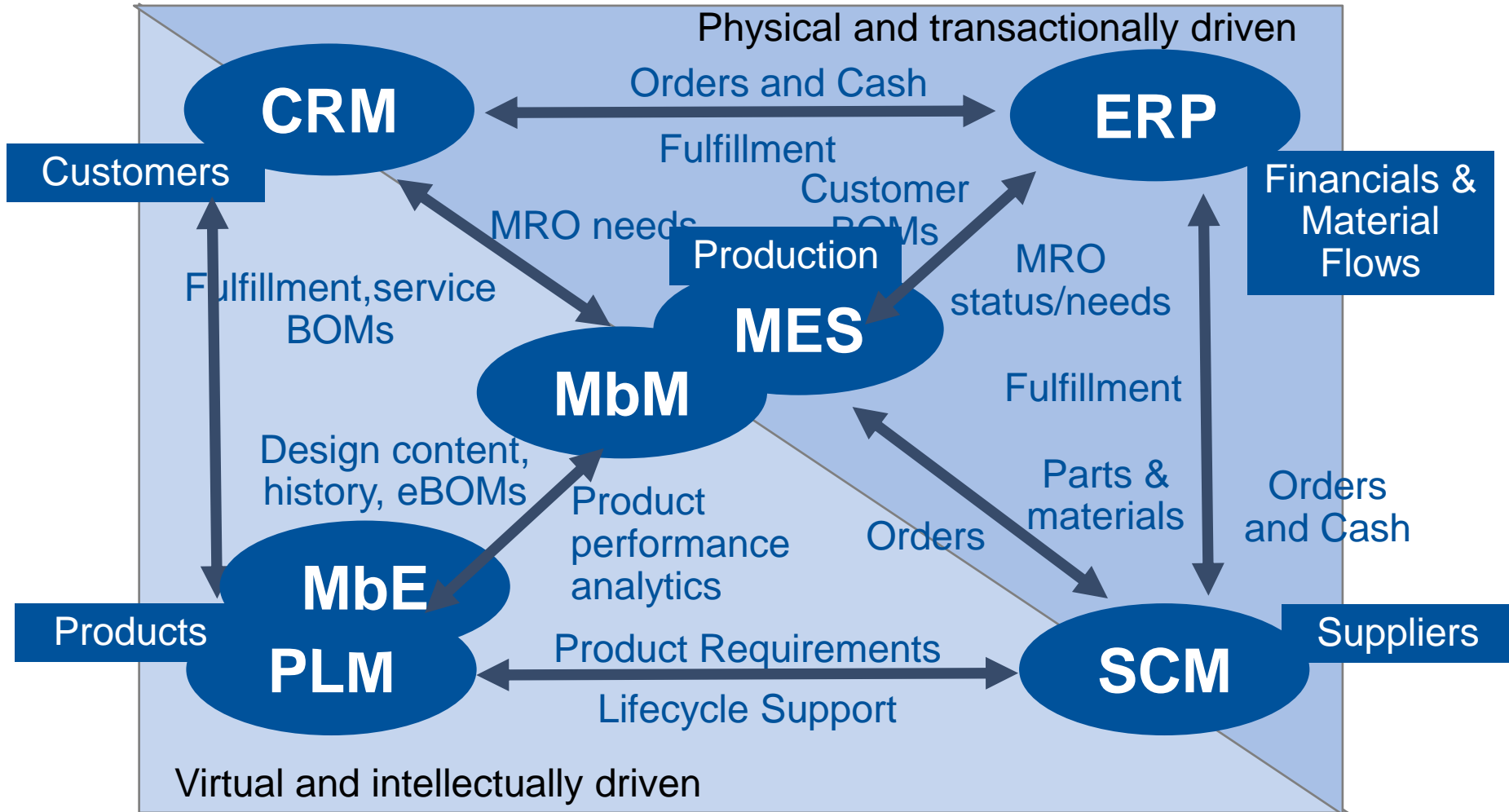
Positioning MbE and MbM in the Business Application Landscape



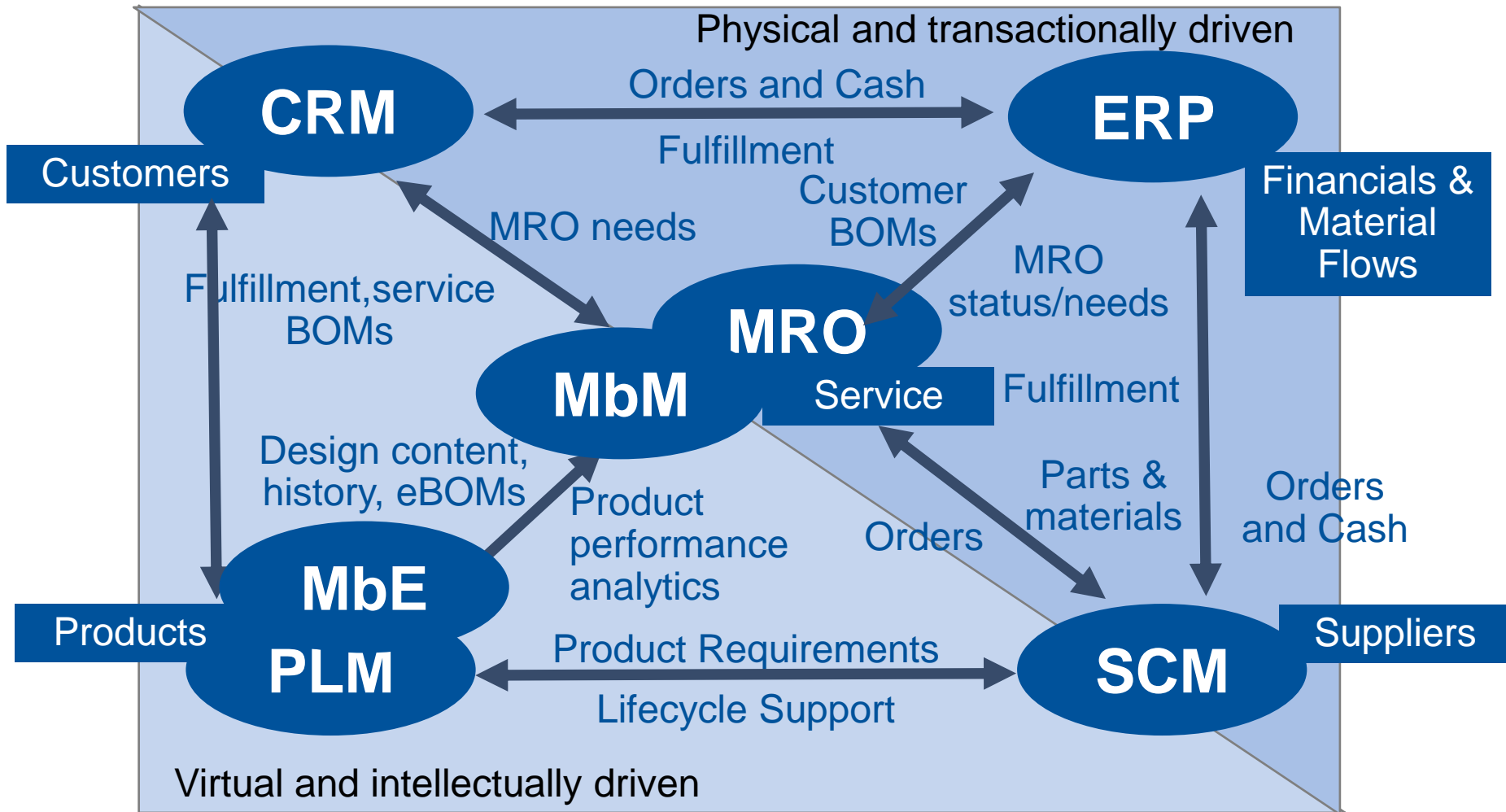
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Key Issues

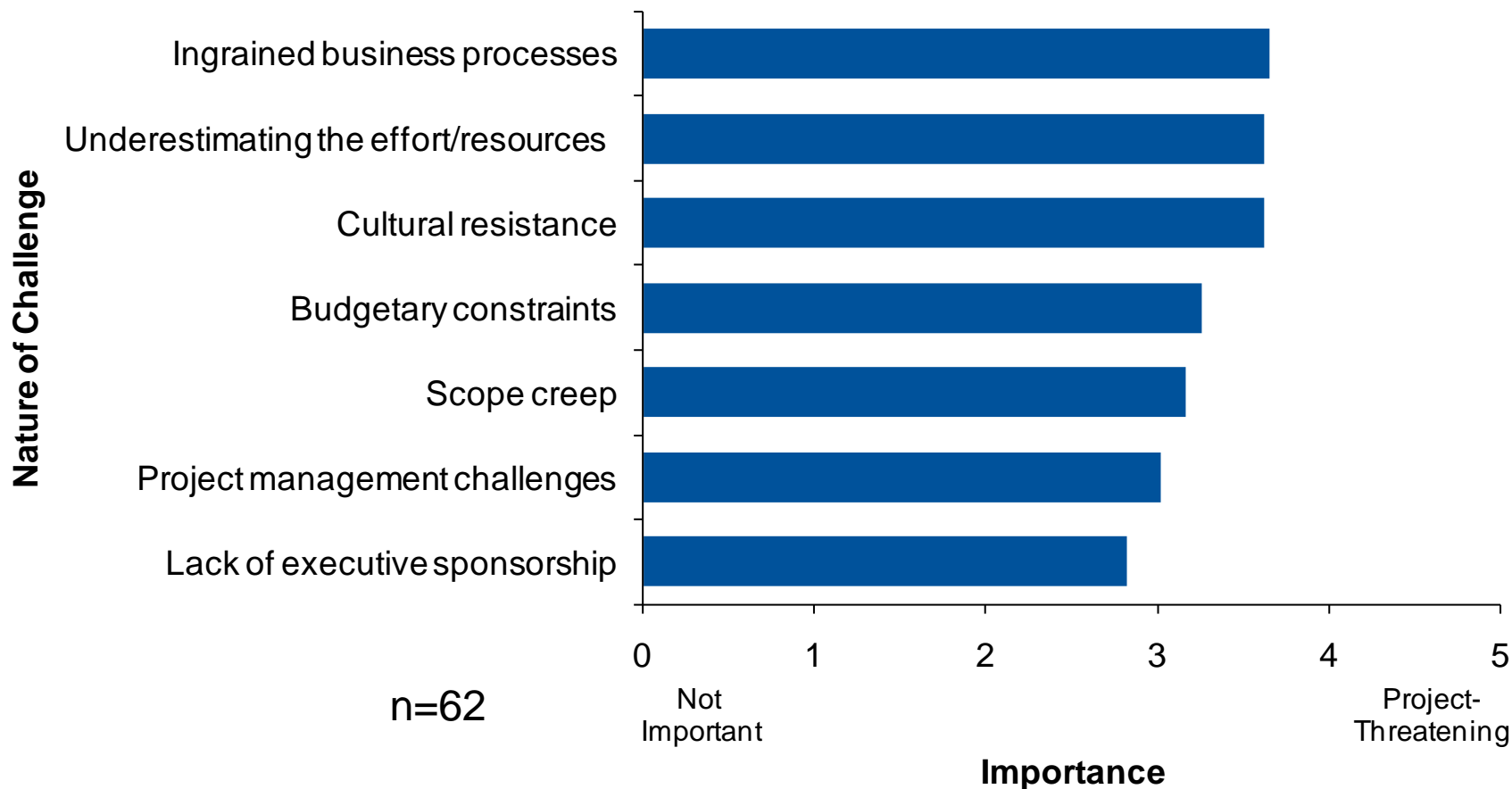
- What economic, business, and technology factors currently make model-based engineering a significant opportunity?
- **What are today's major challenges at enabling model-based engineering?**
- What top priorities for planning model-based engineering and best practices for implementing it?

Key Model-Based Engineering Challenges That Organizations Face

- Change management
- Knowledge transfer
- Defining data architecture
- Redundant application architectures
- Data/drawing/document synchronization
- Synchronizing role-based views of content
- Sharing data
- Enabling models with sufficient fidelity for needs
- Defining user environments (e.g. 2D/3D harmonization)

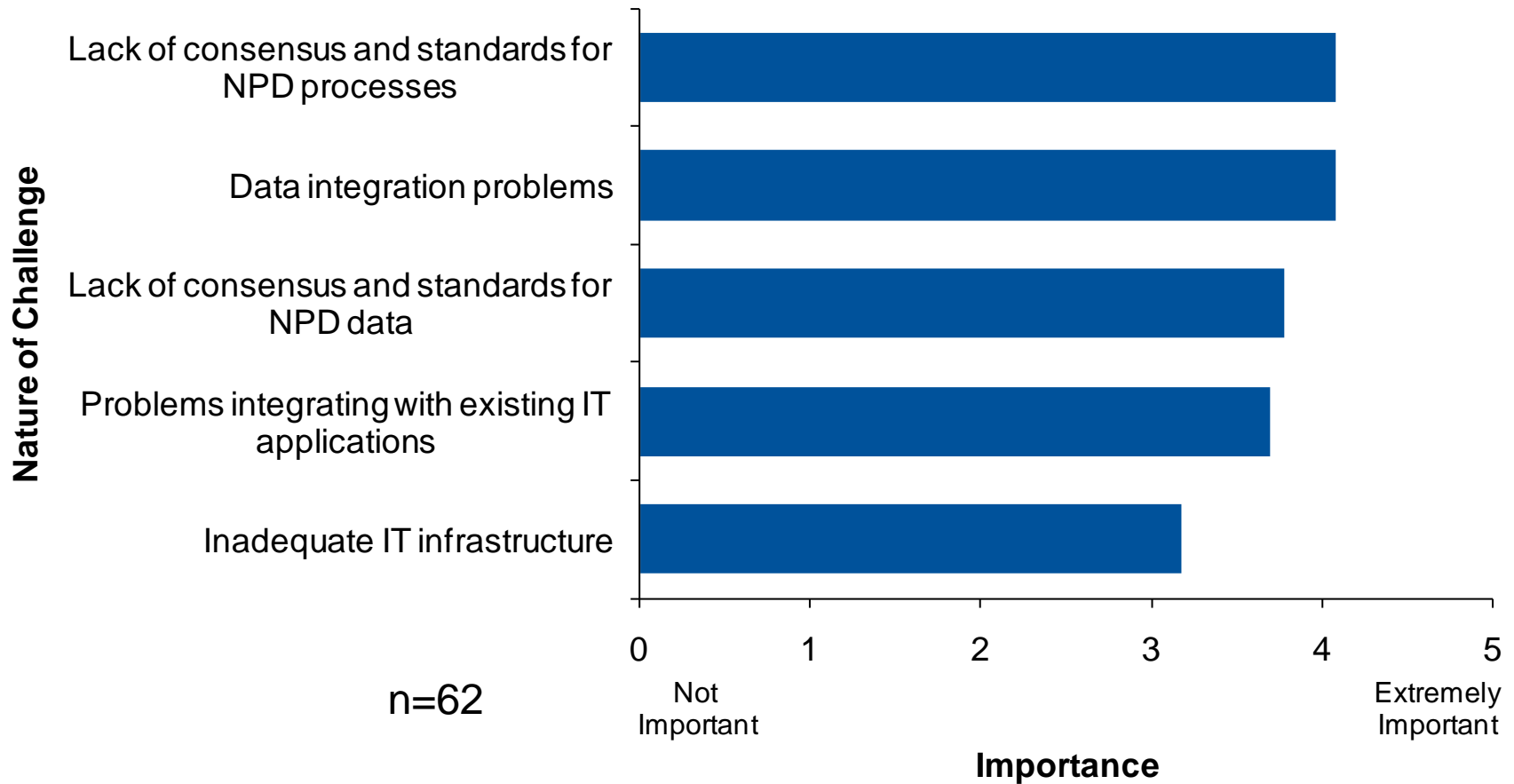
Management Challenges Deploying PLM Are Relevant to ERS

Question: How would you characterize the potential/actual impact of these managerial challenges on your PLM implementation?



Technical Challenges Deploying PLM are Relevant to ERS

Question: How would you characterize the potential/actual impact of these technological challenges on your PLM implementation?



Discordant Formats Will Make Software Support of ERS Challenging

Mergers and acquisitions

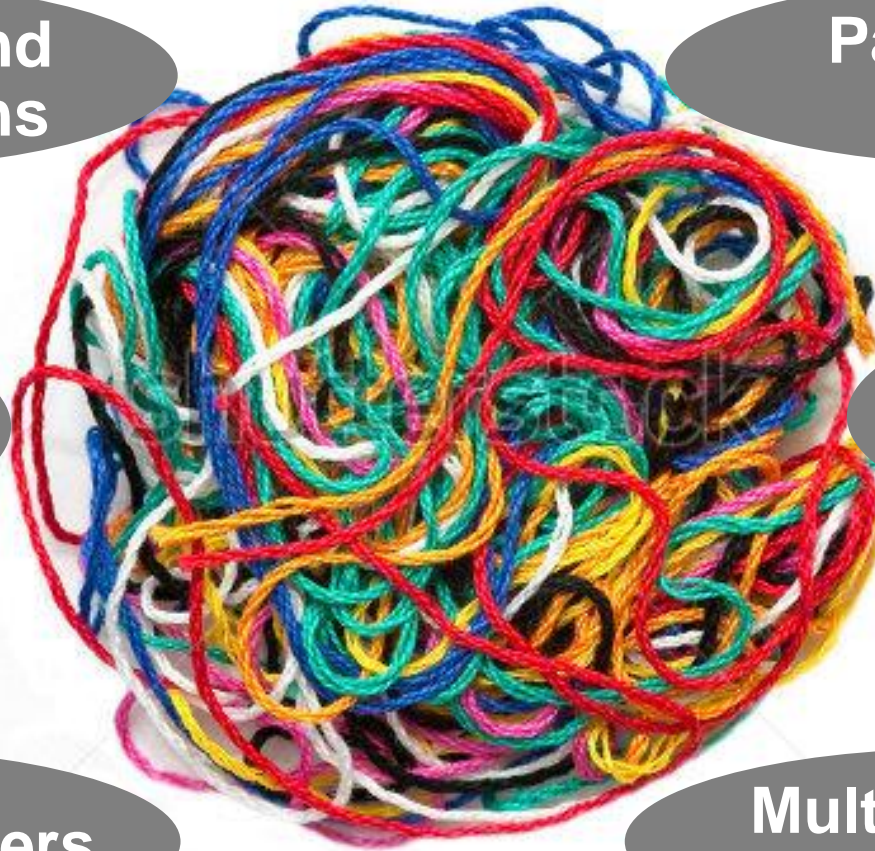
Partners and suppliers

Customers

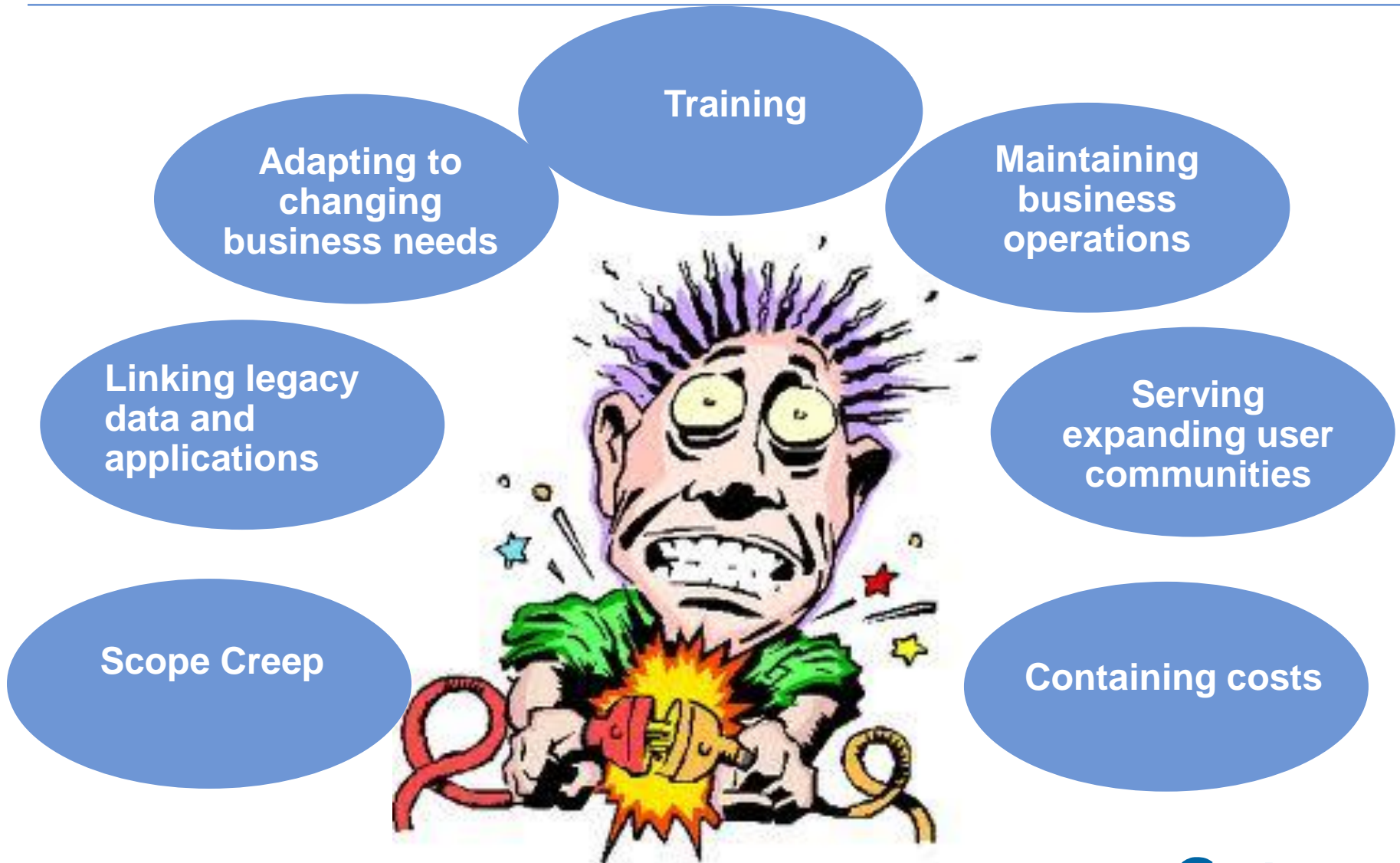
Legacy data

MRO providers

Multiple design applications



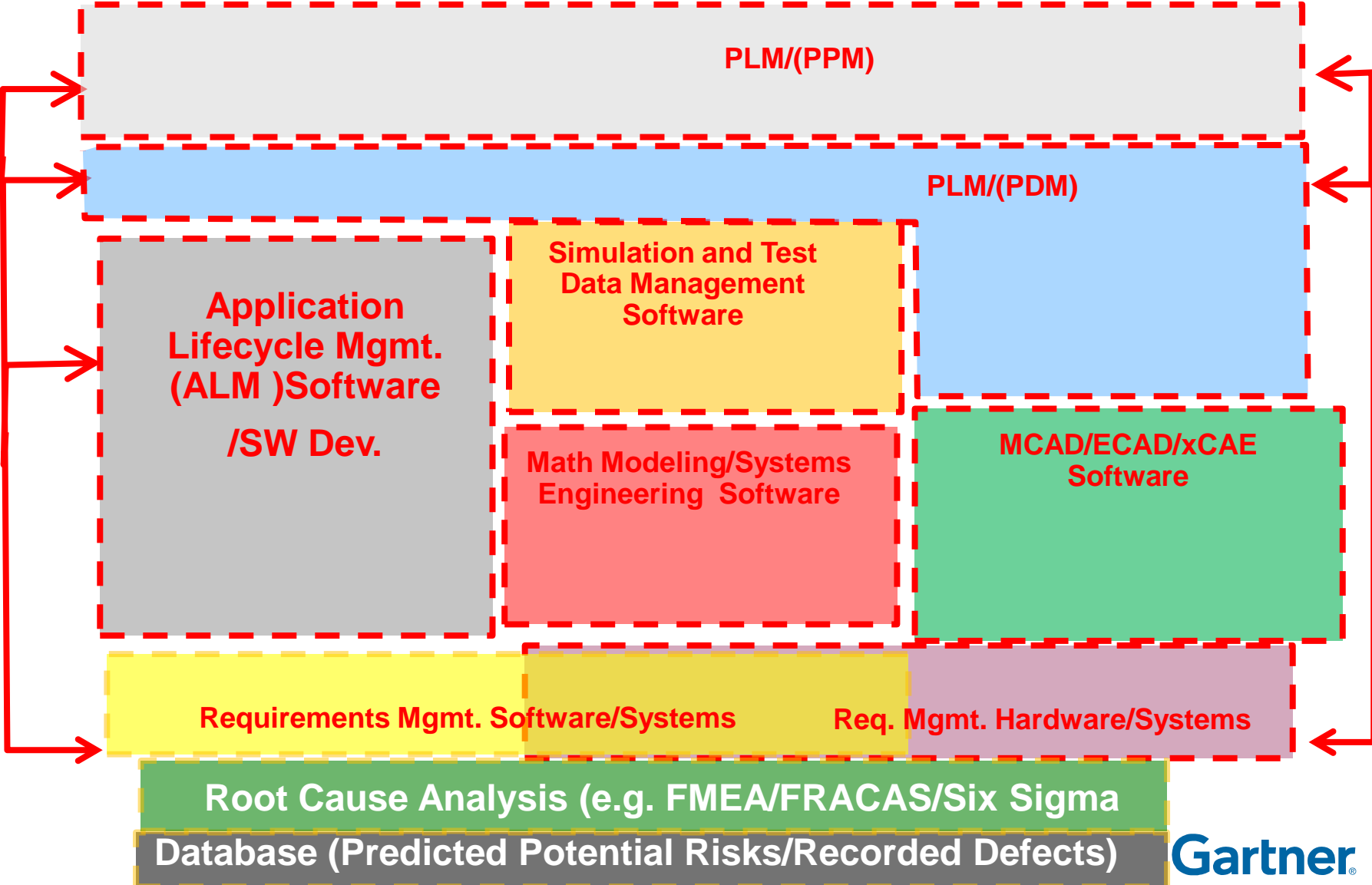
Upgrading Software Can Be Like Re-Wiring Your House with the Electricity On



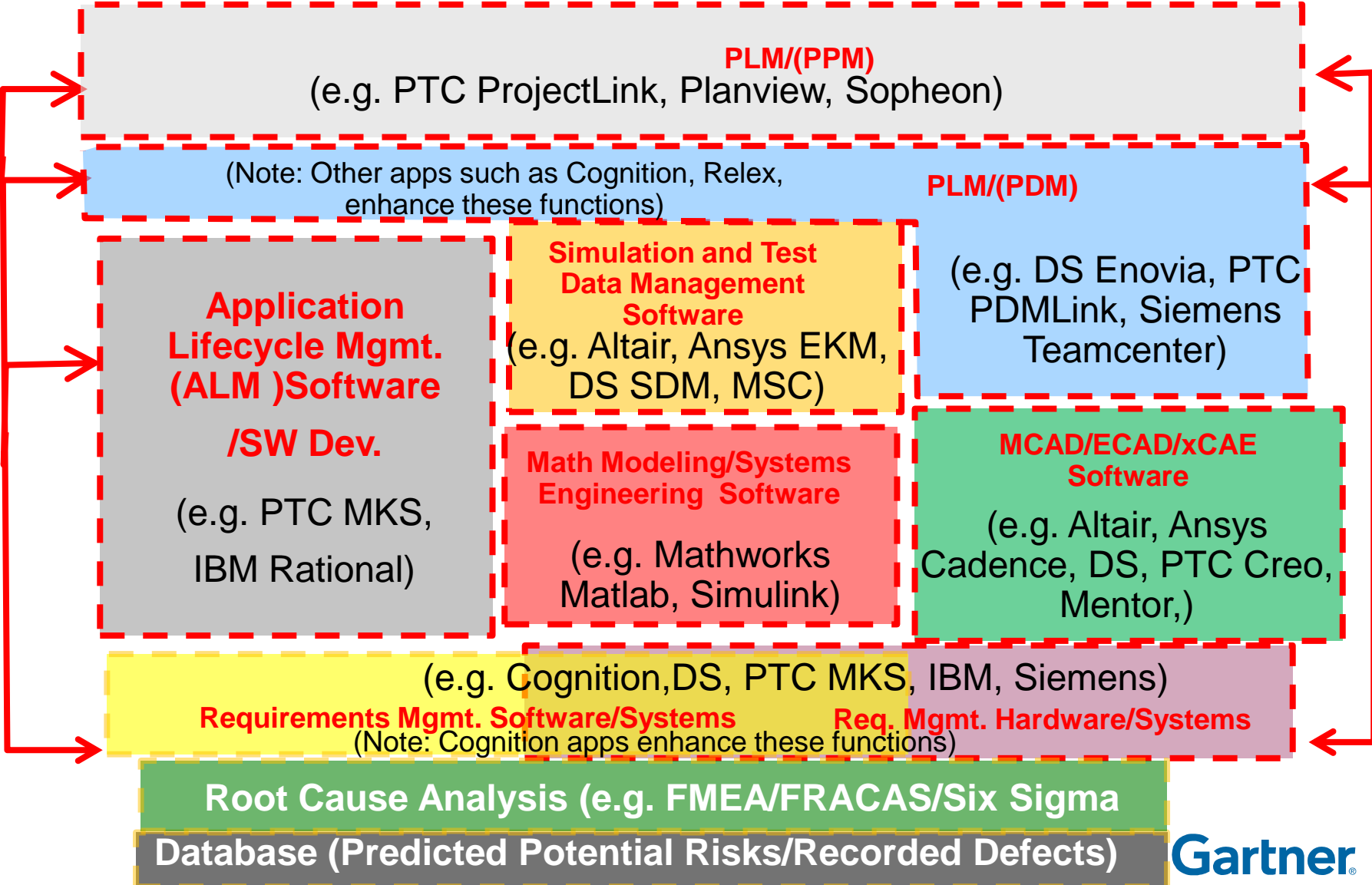
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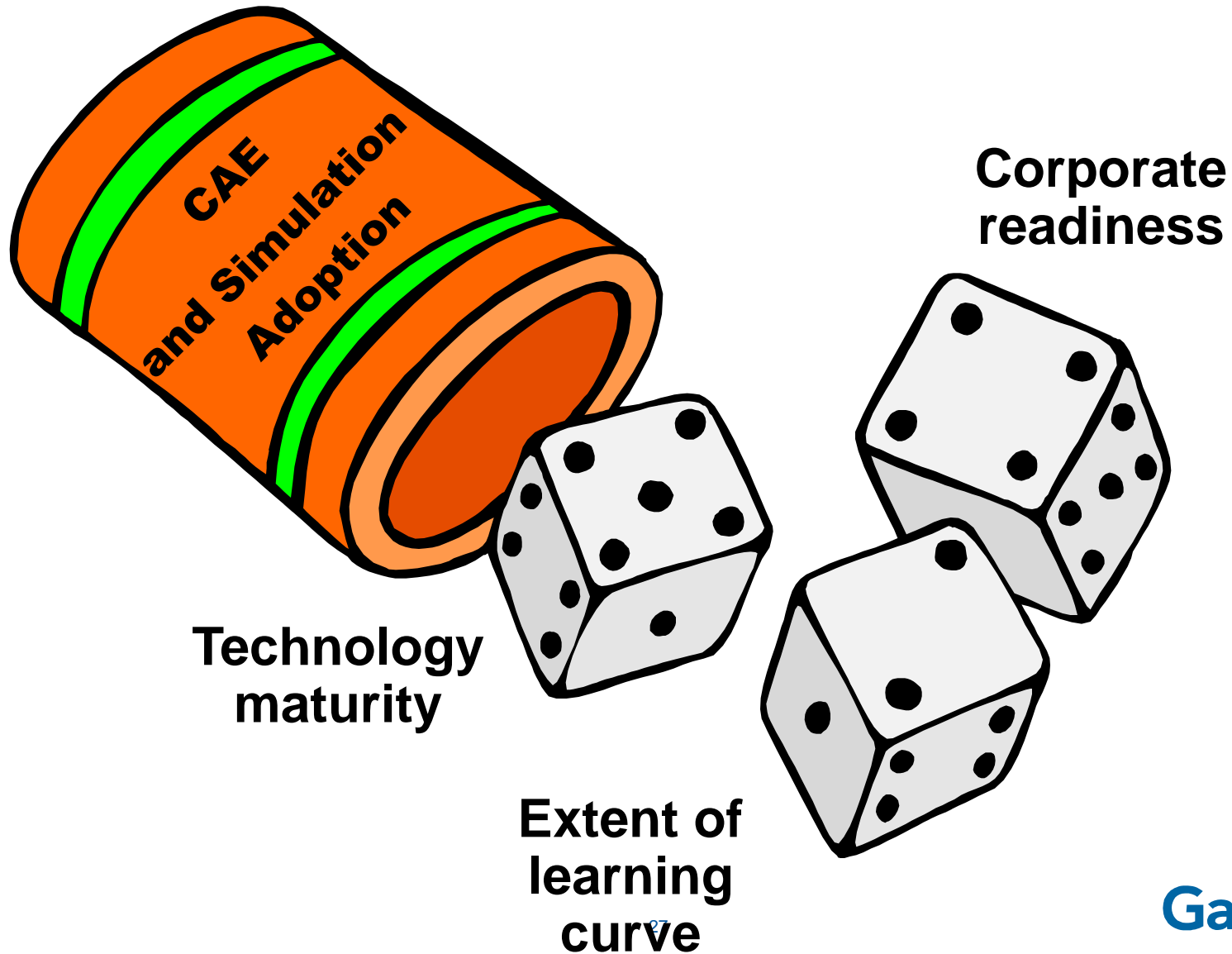
Systems Engineering and Requirements Mgmt. Take “Center Stage” for ERS



Systems Engineering and Requirements Mgmt. Take “Center Stage” for ERS



Key Technology Adoption Risks



Lessons Learned From Best PLM Software Deployments Apply to CAE



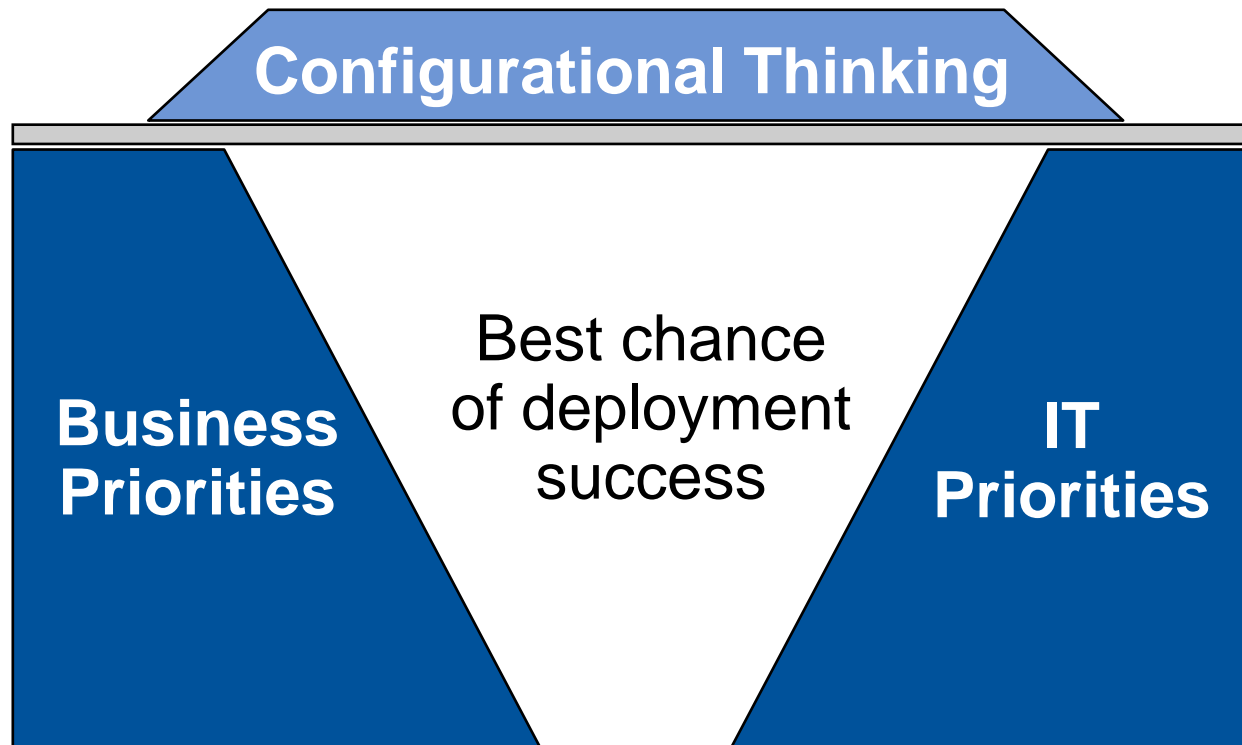
The diagram features a dark blue horizontal base. Two blue shapes rise from this base. The left shape is a trapezoid that tapers from left to right, containing the text 'Business Priorities'. The right shape is a trapezoid that tapers from right to left, containing the text 'IT Priorities'. The two shapes meet at a central gap.

**Business
Priorities**

**IT
Priorities**

Lessons Learned From Best PLM Software Deployments Apply to CAE

Leveraging Configurational Thinking and Lean Principles



Prime Directive – "Lean Thinking"
Fulfill Customer-Perceived Value

Best Practice: Lean Thinking for CAE

All Investments and Activities That Do Not Deliver Value Are Waste

**Lean
Business
Practices**

**CAE Software
Requirements**

**Lean IT
Practices**

External Customer Priorities

- Product reliability
- Product quality
- Timeliness to market
- Product cost

Internal Customer Priorities

- Software performance
- Access to CAE applications
- HW/SW infrastructure Costs
- Access to data/models/other content

Lean Principles

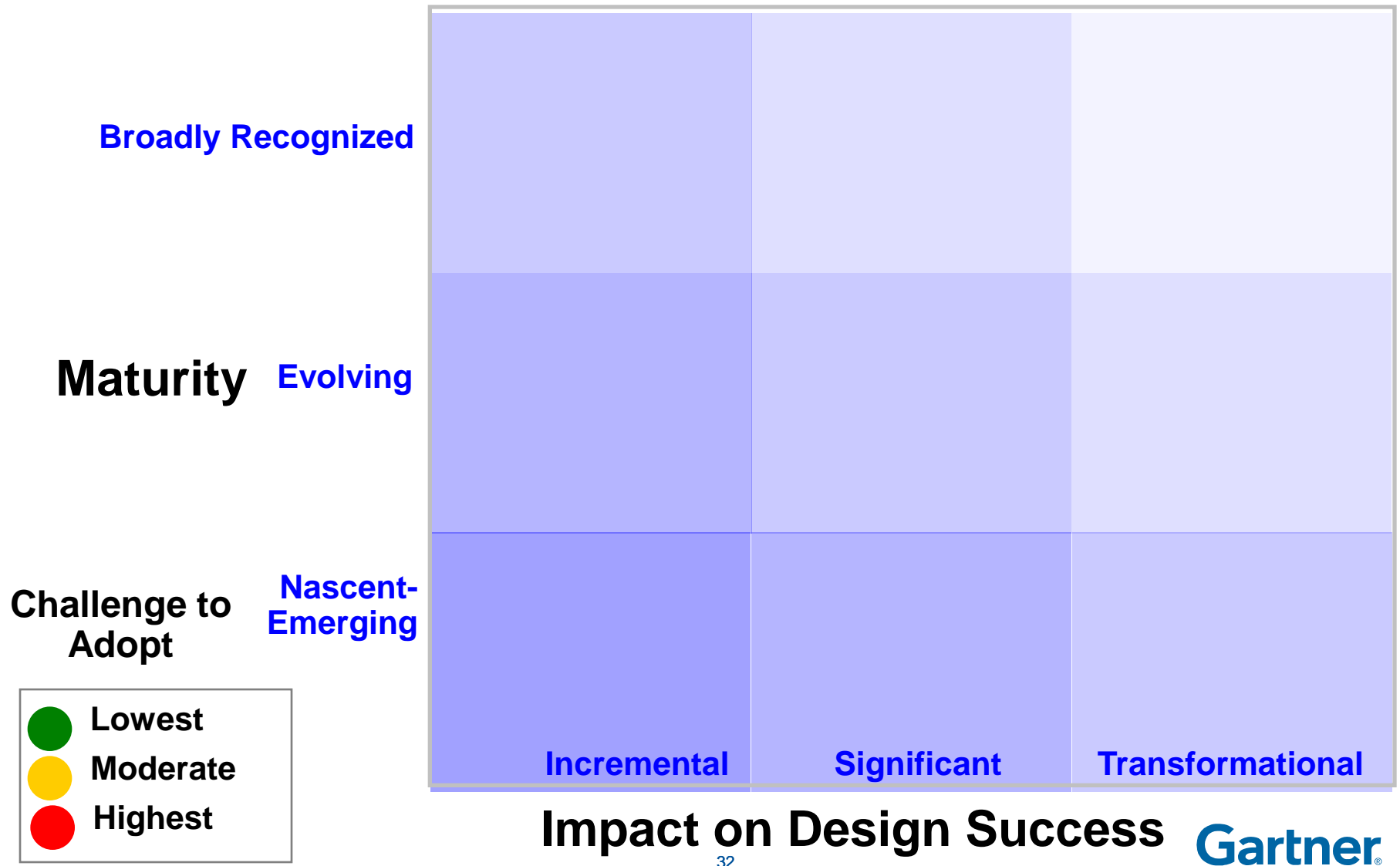
**Elevate Customer
Perceived Value**

Best Practices Uncovered from PLM Deployments Apply to ERS

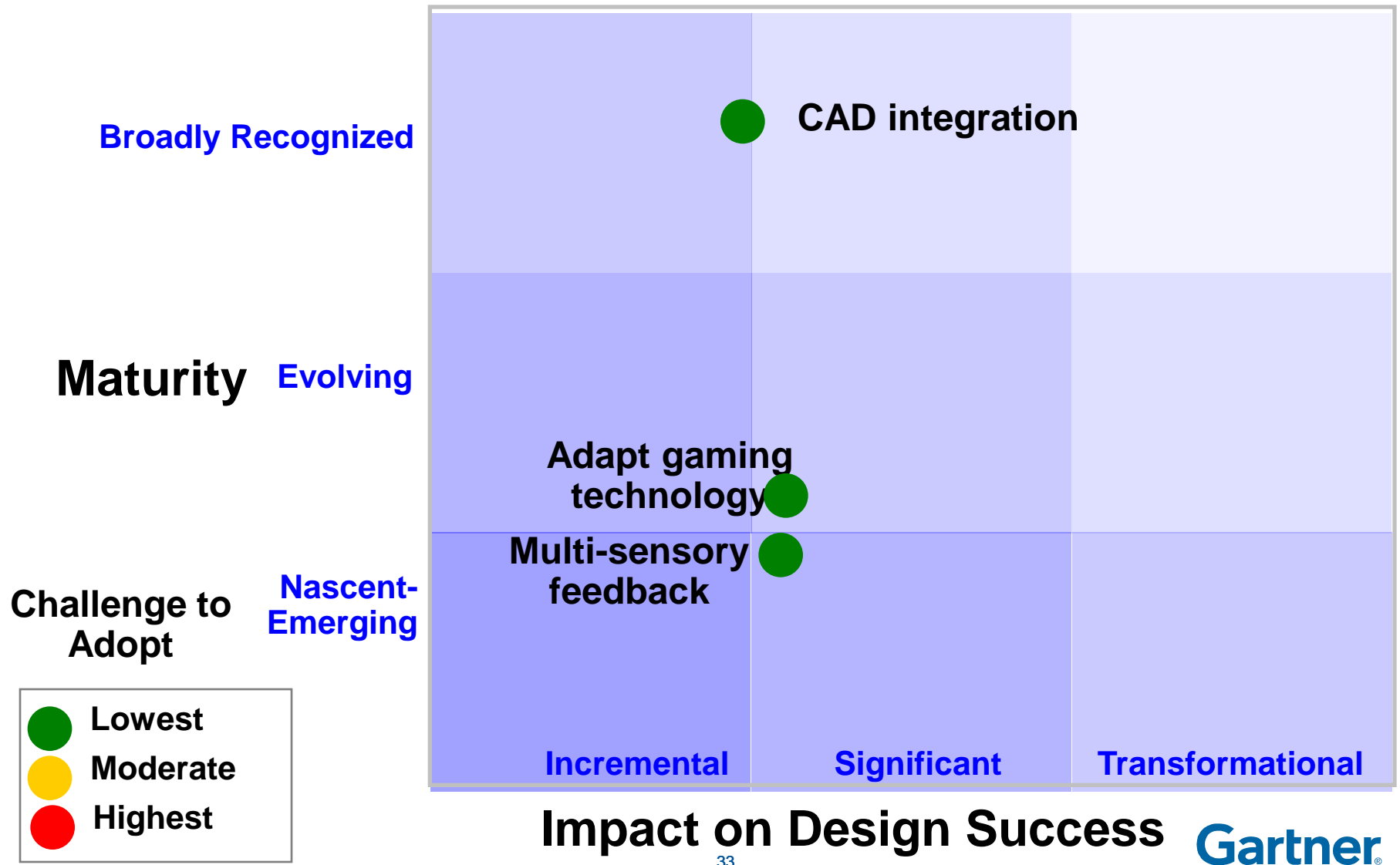
| No. | Best Practice | Manufacturer | Benefits Achieved |
|-----|------------------------------------------------------------|------------------------------------|----------------------------------------------------------------------------------------|
| 1 | Focus on building business capability at the mindset layer | U.S.-based healthcare manufacturer | More systematic team-centric NPD processes with less dependence on skilled individuals |
| 2 | Mind-set layer of "macro" level elements | International beverage company | Instituted phase-gate process, yielding major quality advances |
| 3 | Evangelize the "configuration" mind set broadly | Parts and equipment supplier | Removed redundancy from product portfolio accelerated growth |
| 4 | Don't outsource configurational thinking | Parts and equipment supplier | Clear corporate thought leadership cultivated greater global cooperation |
| 5 | Triangular governance for IT implementation activities | Apparel and footwear company | Streamlined NPD processes yields shorter time to market |
| 6 | Engage suppliers in the PLM business transformation | European machinery manufacturer | Reduced incompatible and redundant product data improved NPD collaboration |
| 7 | Continue configurational thinking during change management | U.S.-based healthcare manufacturer | Helped institutionalize processes for capturing and reusing produce content |

This research was conducted in collaboration with Satish Nambisan, Lally School of Management, Rensselaer Polytechnic Institute and Robert G. Fichman Carroll School of Management ,Boston College

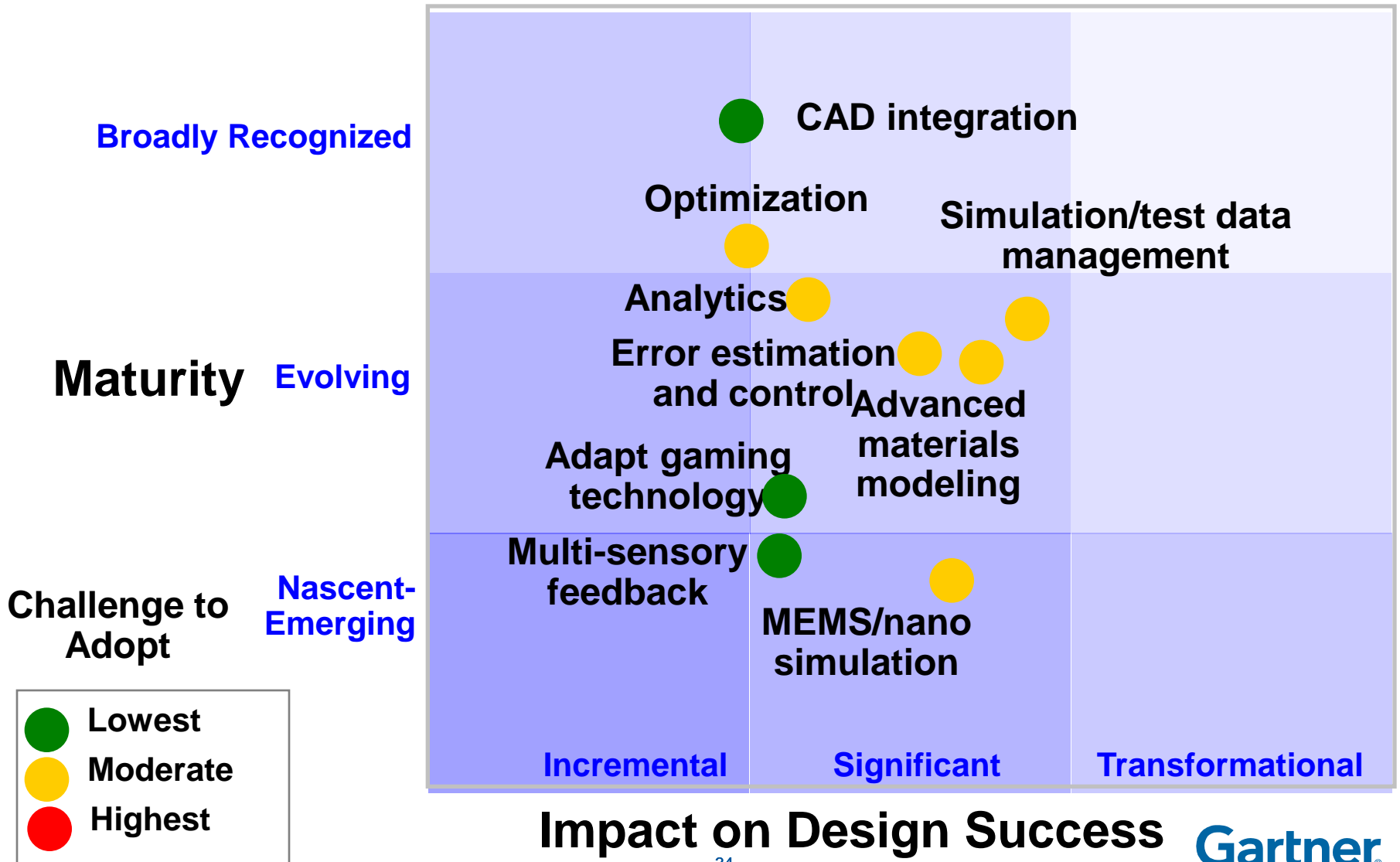
Top 13 CAE and Simulation Opportunities



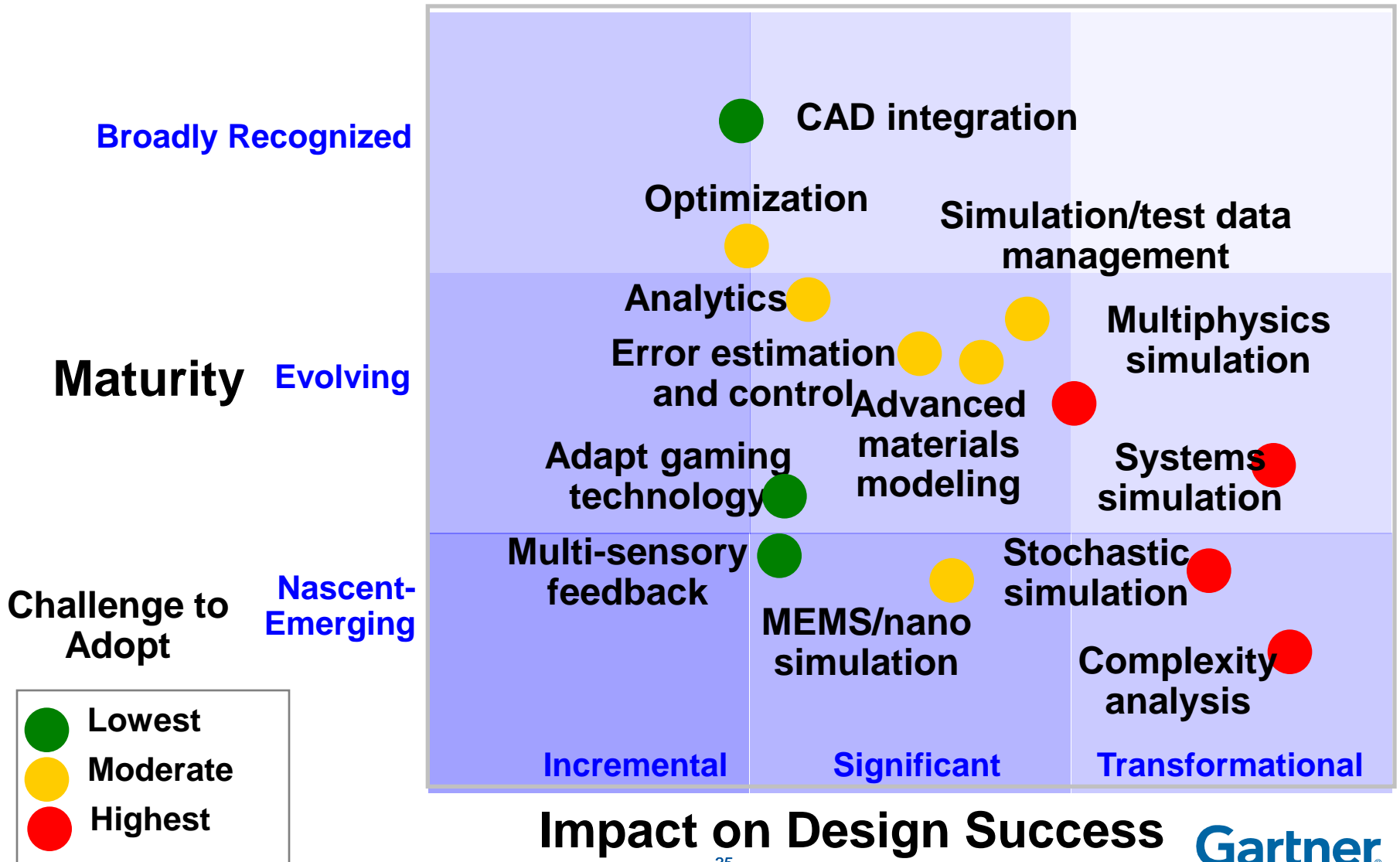
Top 13 CAE and Simulation Opportunities



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Top 13 CAE and Simulation Opportunities



Summary

- What factors currently make model-based engineering a significant opportunity?
 - leverage evolving technology to accelerate engineering and transfer knowledge
- What are today's major challenges at enabling model-based engineering?
 - Change management; consensus on data architecture; evolution to a new data architecture and infrastructure
- What top priorities for planning model-based engineering and best practices for implementing it?
 - Aligning technical opportunities to business priorities tempered by risk factors

Thank You!!

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