

# STABILITY, SECURITY, TRANSITION & RECONSTRUCTION OPERATIONS CONFERENCE

*“Preventive Stabilization: Identifying and Replicating Success”*



## PANEL TOPICS INCLUDE:

- ▶ Stabilization Success - Colombia
- ▶ Stabilization Success - Liberia
- ▶ Policy into Action in the Next Decade
- ▶ Planning for the Future - Sudan
- ▶ Planning for the Future, Being Prepared for the Unexpected - Arab Spring and Summer
- ▶ Envisioning the Next Decade

# STABILITY, SECURITY, TRANSITION & RECONSTRUCTION OPERATIONS CONFERENCE

*“Preventive Stabilization: Identifying and Replicating Success”*

## GOALS

The 2012 Stability, Security, Transition and Reconstruction Operations (SSTRO) Conference will look at stability efforts through the entire spectrum. We will look at completed operations that show successes that are being replicated in other situations, current trouble spots, and what we can expect in the future.

## CONFERENCE OBJECTIVE

Although Afghanistan and Iraq will continue to be of tremendous importance and considerable challenge, there are other countries which are also undergoing profound transitions and for whom political and resource-based attention will make a significant difference in terms of their stability and well-being. Sudan and the overall Middle East and North Africa (MENA) region are prime illustrations. There are also some countries that have successfully emerged from protracted civil war and deeply entrenched insurgency, like Liberia and Colombia, for example, based on the concept of expanded partnerships. In these instances, it was the U.S. interagency coordination and collaboration, along with public-private sector cooperation, and cooperation with and between the host country governments and stakeholders that enabled sustained engagement and success.

This year's conference will explore the policies, programs and practices that helped Liberia and Colombia transform into more stable, peaceful, prosperous and resilient states. Identifying and replicating lessons and good practices from these success stories will hopefully contribute to whole of government/whole of society approaches toward preventing and responding to crises, conflict, and other enablers and drivers of instability in our other two panels, Sudan and the MENA region.

# MONDAY, JUNE 18, 2012

7:00 am **Registration & Continental Breakfast**

8:00 am **Welcome & Opening Remarks**

- ▶ Lt Gen Larry Farrell, USAF (Ret), *President & CEO, NDIA*
- ▶ Mr. Walt Sasser, *Vice President, Government Relations, Camber Corporation; NDIA SSTR Division Chair*

8:10 am **Keynote Speaker**

- ▶ Ambassador Thomas Pickering (Ret), *Former Ambassador to the United Nations, Russia, India, Israel, Nigeria, Jordan and El Salvador; Vice Chairman, Hills & Company*

9:15 am **Panel—Stabilization Success: Colombia**

*A superb example of interagency planning and coordination is Colombia. Their interagency program is established to combat the areas with the highest cocaine harvests in Colombia, the Macarena. In order to combat the problem, they knew they were going to have to plan for the long haul and have a territorial vision. They also knew they would have to establish the right metrics—If you measure the wrong things, you'll get the wrong results. In one Macarena, they were producing coca at four times the rate of the Pacific. They were producing 6.6 harvests per year. This area was strategically important to the FARC (anti-government paramilitary faction). Colombia established Coordination Center for Integrated Action (CCIA) that would reach across all branches of government and manage the process. We will look at gender-based violence, narco trafficking, and money laundering in this region. Applying similar techniques in curtailing narcoterrorism and violence is needed in many regional areas. Discussions will include Mexico and how this affects other fragile states.*

**Moderator:** Ambassador David Litt (Ret), *Former Ambassador to United Arab Emirates; Executive Director, Center for Stabilization and Economic Reconstruction, Institute for Defense and Business, University of North Carolina*

**Panelists:**

- ▶ Gen Douglas Fraser, USAF, *Commander, U.S. Southern Command*
- ▶ Lt Gen James Soligan, USAF (Ret), *Director, Deloitte Consulting, LLP*
- ▶ Ambassador Mark Feierstein, *Assistant Administrator, Latin America and Caribbean Bureau, USAID*

10:45 am **Break**

11:00 am **Panel—Stabilization Success: Liberia**

*On August 18, 2003 leaders from the Liberian Government, the rebels, political parties, and civil society signed a comprehensive peace agreement that laid the framework for constructing a 2-year National Transitional Government of Liberia (NTGL). Liberia has worked diligently through Demobilization, Disarmament, Rehabilitation, and Reintegration (DDRR) efforts to bring peace to a nation previously torn by strife and war. In order to maintain stability through the post-conflict period, Liberia's security sector reform efforts have led to the disarmament of more than 100,000 ex-combatants, the wholesale U.S.-led reconstruction of the Armed Forces of Liberia, and a UN-led effort to overhaul the Liberian National Police. Despite rich natural resources and potential for self-sufficiency in food production, Liberia's economy remains less competitive because of the high cost of operating in country. Productive capacity and sustained economic growth are depressed by high unemployment, low literacy, poor health, corruption, and the absence of basic infrastructure such as adequate roads and water, sewage, and electrical services. Limitations on local human resources and the need for private security services also drive up the costs of doing business. Only about 15% of the workforce is employed in the formal sector. The adult literacy rate is estimated at less than 60%, and 68% of Liberians live below the poverty line. Although Liberia's HIV/AIDS rate is under 2% and the government is conducting prevention campaigns, an estimated 35% of Liberians are malnourished, only 28% are fully immunized, just 25% have access to safe drinking water, and only 36% have access to proper sanitation. The costs of rebuilding damaged infrastructure are enormous. The economy is heavily dependent on the infusion of funds made available by international donors, the presence of the UNMIL peacekeeping force, and international non-governmental organizations (NGOs). Foreign assistance (\$425 million) still exceeds the national budget. (Source: <http://www.state.gov/r/palei/bgn/6618.htm>).*

**Moderator:** Ambassador John Blaney (Ret), *Former Ambassador to Liberia; Senior Advisor, Deloitte Consulting, LLP*

**Panelists:**

- ▶ Professor David Davis, Co-Director, *Peace Operations Policy Program, School of Public Policy, George Mason University*
- ▶ Dr. Sean McFate, *Assistant Professor, College of International Security Affairs, National Defense University*
- ▶ Ambassador Jacques Klein (Ret), *Secretary General, UN Meal Program for Liberia*
- ▶ Ms. Lindsey Spencer, *Senior Consultant, Booz Allen Hamilton*

12:30 pm

**Luncheon**

2:00 pm

**Panel—Policy into Action in the Next Decade**

*Institutionalizing lessons learned eliminates ad hoc approaches and begins to develop ready processes and kitbag approaches to similar problems. This information and collaboration resources provide the baseline for interagency actions to prevent, protect against, respond to, and recover from terrorist attacks, natural disasters, and other emergencies. As we continue to develop and refine our responses, we provide a wealth of information and front-line expertise on effective planning, training, and operational practices across functional areas. Additionally, it creates individual databases that allow cross-talking on published lessons. It also allows national power to create a more integrated interagency response and provides for the incubation/operation of solution sets for communicating with NGOs/PVOs. We will look at gender-based violence, narco trafficking, and money laundering policy and lessons learned.*

**Moderator:** Ambassador Lincoln Bloomfield, Jr. (Ret), *Former Ambassador to U.S. Special Envoy for Man-Portable Air Defense Systems Threat Reduction; Former Assistant Secretary of State for Political-Military Affairs; Chairman of the Board, Henry L. Stimson Center*

**Panelists:**

- ▶ Mr. Jerry White, *Deputy Assistant Secretary, Bureau of Conflict and Stabilization Operations, U.S. Department of State*
- ▶ Dr. Jim Schear, *Deputy Assistant Secretary of Defense for Partnership Strategy and Stability Operations, U.S. Department of Defense*
- ▶ Mr. Robert Jenkins, *Director, Office of Transition Initiatives, U.S. Agency for International Development*

3:30 pm

**Break**

4:00 pm

**Keynote Speaker**

- ▶ Ambassador Rick Barton, *Assistant Secretary for the Bureau of Conflict and Stabilization Operations, U.S. Department of State*

4:45 pm

**Administrative Remarks**

5:00 pm

**Networking Reception**

## TUESDAY, JUNE 19, 2012

7:00 am

**Registration & Continental Breakfast**

8:00 am

**Administrative Remarks**

8:15 am

**Keynote Speaker**

- ▶ Honorable Thomas Ridge, *Former Secretary of Homeland Security; Former Pennsylvania Governor; President & CEO, Ridge Global*

9:00 am

**Break**

9:30 am

**Panel—Planning the Future: Sudan**

*Sudan's population is one of the most diverse on the African continent. Within two distinct major cultures—Arab and black African—there are hundreds of ethnic and tribal subdivisions and language groups, which make effective collaboration among them a major political challenge. The northern states cover most of the Sudan and include most of the urban centers. Most of the 30 million Sudanese who live in this region are Arabic-speaking Muslims. The southern region has a population of around 8 million and a predominantly rural, subsistence economy. Except for a 10-year hiatus, southern Sudan has been embroiled in conflict, resulting in major destruction and displacement since independence. The conflict has severely affected the population of the South, resulting in over 2 million deaths and more than 4 million people displaced between 1983 and 2005. The Southern Sudanese*

practice mainly indigenous traditional beliefs, although Christian missionaries have converted some. The South also contains many tribal groups and many more languages than are used in the north. National elections took place from April 11-15, 2010. The elections were largely peaceful. However, there were widespread irregularities reported during the polling and counting periods, as well as serious restrictions on political space in both north and south leading up to and during the elections. The NCP and SPLM won the overwhelming majority of the electoral races, and incumbent presidents were elected for the Government of Sudan and the semi-autonomous Government of Southern Sudan. These elections were held in April 2010. We will look at gender-based violence, narco trafficking, and money laundering in this region.

The new Republic of South Sudan is receiving support from 25 nations who are looking at the tools they can bring to bear to propel development and investment in South Sudan. Tools such as a new Peace Corps program, to the Department of Commerce facilitating follow up with private sector participants through a webinar series, to ongoing support to assist the Government of South Sudan to manage its oil sector transparently and take steps towards joining the Extractive Industries Transparency Initiative. Progress is ongoing and will continue after the conference, but significant steps in a range of areas are moving forward. The United States, along with the co-sponsors, commit to continued support to South Sudan in order to:

- Promote sound management of national resources and accountability to benefit the people of South Sudan.
- Create a climate for investment and promote trade to facilitate economic integration and growth.
- Strengthen education, health and agricultural sectors as the foundations for growth and long-term development of the South Sudanese people.
- Encourage the participation of women and youth and respect the diversity of the people of South Sudan.

(Source: <http://www.state.gov/p/af/rls/2011/178958.htm>)

**Moderator:** Ambassador Tom Miller (Ret), Former Ambassador to Greece; President & CEO, International Executive Service Corporation

**Panelists:**

- ▶ Ambassador Timothy Carney (Ret), Former Ambassador to Sudan, Kenya and Haiti; Executive Vice President, Clinton Bush Haiti Fund
- ▶ Mr. Jonathan Temin, Director, Sudan Program, U.S. Institute for Peace

11:30 am

**Luncheon**

12:45 pm

**Panel—Planning for the Future, Being Prepared for the Unexpected: Arab Spring and Summer**

The revolutions in the Middle East and North Africa (MENA) provide an historic opportunity to meet the aspirations of a people long denied political freedom and economic opportunity. Economic modernization is key to building a stronger foundation for prosperity and showing people the fruits of democratic change. The people of the region will choose their own paths to democracy and prosperity, with policies and programs that suit their circumstances. That process may take years, as was the case in the transitions of Central and Eastern Europe. From the beginning of this process and along the way, the United States will offer its support for economic modernization and development to those making the transition to democracy. The countries of the Middle East and North Africa are diverse societies with diverse characteristics and economies. The region of over 400 million people contains a group of countries that export 18 million barrels a day of oil as well as a group that is dependent on oil imports from their neighbors. Saudi Arabia's \$440 billion economy is more than 14 times that of Yemen. What these countries share is untapped potential, that if unlocked could provide broader economic opportunities for their people. With the majority of the population under the age of 30, and more than 4 million people entering the labor force annually, the demographics of the Middle East and North Africa pose challenges. Unemployment rates are high across the region, particularly among the burgeoning youth population. In Egypt, youth unemployment is estimated at over 30 percent. The ability to address the growing demand for jobs – which was one of the drivers behind the revolution – will require significant structural changes and economic reform<sup>1</sup>. As the delays towards reform and democratic elections have slowed, other problems have emerged. The groundswell for change has splintered into scattered and indecisive conflicts that have left thousands dead and Western policymakers juggling roles from NATO airstrikes in Libya to mass casualties in Syria and Yemen. We will look at gender-based violence, narco trafficking, and money laundering in this region. (Source White House Factsheet: Economic Support for the Middle East and North Africa, 18 May 2011; MSNBC2).

**Moderator:** Dr. Lewis Rasmussen, Director, Corporation Relations and Strategy, TetraTech Company; NDIA SSTR Division Co-Chairman

**Panelists:**

- ▶ Ambassador William Taylor, Special Coordinator, Middle East Transitions, Department of State
- ▶ Ms. Mona Yacoubian, Senior Advisor, Middle East and Project Director, Pathways to Progress, Henry L. Stimson Center
- ▶ Ms. Alina Romanowski, Deputy Assistant Administrator, Bureau for the Middle East, USAID

2:00 pm

**Break**

2:30 pm

**Panel—Envisioning the Next Decade**

*Looking the recent past can be an indicator of the next decade. Climate change, natural disasters (Haiti, Japan's Tsunami, etc.), trans-national narcoterrorism, fragile and failing states, multiple small scale wars, high rates of unemployment, population explosions, disease outbreaks (e.g. avian or swine flu), or terrorist attacks on the homeland (e.g. Oslo, Madrid, 9-11). Along with the challenges, we can continue to expect new developments in technology, political climates and alliances. The interagency will need to develop tools and techniques to adapt and manage these issues. We will look at gender-based violence, narco-trafficking, and money laundering in the future.*

**Moderator:** COL John Agoglia, USA (Ret), *Vice President, Operations and Government Services, IDS International*

**Panelists:**

- ▶ Ms. Alisa Stack, *Deputy Chief of Staff, International Security Assistance Force, Afghanistan, U.S. Department of Defense*
- ▶ Dr. Charles Vela, *President and Chief Scientist, Afilon Corporation*
- ▶ Mr. Bernd "Bear" McConnell, *Director, Interagency Coordination, North American Aerospace Defense Command and United States Northern Command*

3:45 pm

**Keynote Speaker**

- ▶ Honorable Geoff Davis (R-KY), *U.S. House of Representatives*

4:30 pm

**Concluding Remarks**

## THANK YOU TO OUR SPONSORS!



Camber specializes in Stability and Reconstruction support. Camber Corporation's International Civil Military Division (ICMD) is a proven provider of education and training for government, non-government, and international organizations throughout the world in the areas peace building and humanitarian assistance. We support our customers with a complete line of consulting and education services including: research, planning, program and curriculum development, teaching, training, evaluation, and analysis. Our multi-national staff possesses world-class expertise coupled with highly relevant on-the-ground experience. This combination results in the delivery of practical solutions for our clients. Our focus is on the individual client and their particular situation. We custom design our consulting, education, and

training packages for each client; thereby providing services that are both cost effective and precisely targeted.

ICMD's expertise in the areas of emergency response and long term development include: Rule of Law, Governance & Budgets, Civil Society; Food Aid, Drinking Water, Sanitation; Capacity Enhancement through Training; Civil Military Relations (including non-US); Disaster Management; Humanitarian Assistance; Conflict Management. We provide a variety of service delivery methods for our clients including: Strategy development at the ministerial level; Classroom instruction including seminars & conferences; Training exercises – both field and tabletop; Mobile training teams; Distance learning; Gaming & Simulation – computer aided tabletop methodologies.

Camber Corporation is headquartered in Huntsville, AL. From our founding in 1990, we have grown to 30 Camber offices positioned to provide responsive support to our customers across the United States. Our key competencies are: Stability and Reconstruction support, Acquisition Management/Decision Support; Engineering; Training; Modelling and Simulation; Software Development; Operational Expertise; and Information Technology. We have personnel onsite at 100 other locations, including countries in Europe, Asia, and Africa, providing daily interface on technical, programmatic, and operations issues. Camber presently has about 2,300 employees, and executed approximately \$435 million of business in FY2011. We are classified as a large business. Our Corporate office currently holds a Top Secret facility clearance.



## TETRA TECH

Tetra Tech is a leading provider of engineering, construction, program management, and a wide array of technical consulting, science and research services worldwide in support of governmental and commercial clients. A diverse company with over 330 offices and over 13,000 employees worldwide, Tetra Tech has expertise in engineering, construction, information technology, education and training,

disaster response and management, counter-terrorism, security sector strengthening, rule of law and criminal justice support, global development assistance, logistics, climate and environment, natural resource management and governance, energy, water and food security, and organizational management. Tetra Tech's federal clients include DoD, DoS, USAID, DoJ, DoE, DHS, EPA, MCC, among others, and we serve as a prime contractor for 28 IDIQ international reach contracts. Tetra Tech's strength lies in having consistently provided both targeted stand-alone and integrated services to meet civilian and military client needs for 40 years.

## **COL JOHN AGOGLIA, USA (RET)**

*VICE PRESIDENT, OPERATIONS AND GOVERNMENT SERVICES, IDS INTERNATIONAL*

John F. Agoglia became the Vice President for Operations and Government Services for IDS International in March 2011, presiding over interagency non-lethal training, primarily to deploying military units. Prior to this position, John served for over 30 years as a career officer in the U.S. Army, retiring at the rank of Colonel. In his last 2.5 years, he served as Director of the Counterinsurgency (COIN) Training Center in Afghanistan. In that capacity, he expanded the in-theater COIN training capacity and led the effort to provide enhanced COIN pre-deployment training for surge forces for Afghanistan. He helped craft the first theater-wide COMISAF COIN guidance in 2009 for all coalition and Afghan National Security Forces, and standardized in-theater COIN training for all deploying coalition forces, U.S. government and select implementing partners, as well as integrated COIN training into the Afghan National Army Training and Education Command. From 2004-2008 he served as Director of the U.S. Army's Peacekeeping and Stability Operations Institute (PKSOI) at the U.S. Army War College, where he integrated U.S. governmental agencies into the U.S. Army and the Joint doctrinal development process to foster greater understanding between organizations and improve cooperation; helped author the updated U.S. Institute for Peace (USIP) and PKSOI "Guide to Non Governmental Organizations" to facilitate greater understanding of NGOs among the military; John co-chartered with USIP the development of the first of its kind stability operations manual "U.S. Government Guide for Participants in Peace, Stability, and Relief Operations"; edited the integrated interagency and intergovernmental guide, "Measuring Progress in Conflict Environments"; supported the stand up of the Department of State's Office of the Coordinator for Reconstruction and Stabilization; and worked on the concept for the development of the Civilian Response Corps and the Interagency Conflict Management System. In 2003 John was assigned as U.S. Central Command's (CENTCOM) liaison officer to the U.S. Civil Ambassador in Iraq, following a two year stint as Deputy Chief of Plans where he co-led the planning effort for the initial campaigns into Afghanistan and Iraq. Earlier tours include Japan, Korea, and several domestic assignments.

## **AMBASSADOR RICK BARTON**

*ASSISTANT SECRETARY FOR THE BUREAU OF CONFLICT AND STABILIZATION OPERATIONS, U.S. DEPARTMENT OF STATE*

Ambassador Rick Barton of Maine is the Assistant Secretary of State for Conflict and Stabilization Operations and the Coordinator for Reconstruction and Stabilization. Prior to this position, Mr. Barton served as Senior Advisor to the Secretary of State on Conflict and Stabilization. Mr. Barton has worked to improve the U.S. and international response to conflict in more than 30 of the world's most unstable places. He led independent reviews of Iraq reconstruction; developed civilian strategies for Iraq, Sudan, and Sri Lanka; created new measurements of progress in Iraq and Afghanistan; and initiated path-breaking approaches to conflict reduction in Pakistan and Nigeria. The leadership positions he has held in this field include Co-Director of the Post Conflict Reconstruction Project at the Center for Strategic and International Studies (CSIS), Deputy High Commissioner of the United Nations Refugee Agency (UNHCR), and founding director of the United States Agency for International Development's Office of Transition Initiatives. Previously, Mr. Barton served for nearly two years as the U.S. Representative to the Economic and Social Council of the United Nations (ECOSOC), working on development, peace building, climate change, and human rights. Mr. Barton served on the Smart Power Commission, as an expert adviser to the Iraq Study Group, and as professor and lecturer at Princeton University's Woodrow Wilson School. He led conflict-related working groups at the United States Institute of Peace and for the Princeton Project on National Security.

## **AMBASSADOR JOHN BLANEY (RET)**

*SENIOR ADVISOR, DELOITTE CONSULTING, LLP*

As U.S. Ambassador to Liberia (2002-2005), John Blaney successfully ended a 14 year civil war on the battlefield and played a key role in removing warlord Charles Taylor from power. He also conceived and implemented much of Liberia's multilateral post-war stabilization and recovery program in order to ensure peace, democratic transition and nation-building, which included the disarmament of approximately 110,00 combatants from three armies. For his accomplishments in Liberia, Ambassador Blaney was awarded the President's Distinguished Service Award, the Secretary of State's Distinguished Honor Award (the highest decoration in the State Department), and the Order of Redemption, Knight Great Band, for bold and courageous interventions that led to the establishment of peace in Liberia. Prior to his appointment in Liberia, Mr. Blaney served as U.S. Deputy Chief of Mission and Chargé d'Affaires in South Africa, where he represented the U.S. at the Head-of-State level, and managed 27 U.S. Government agencies at four locations. From 1995-1999, Mr. Blaney was the Department of State's Country Director for Southern Africa, where he designed and supervised U.S. policies for the 10 countries of that region. In the mid-1990's, Mr. Blaney was assigned by the President to the position of U.S. Deputy Representative to the Economic and Social Council (ECOSOC) of the United Nations. In this capacity, he also led the U.S. economic sanctions policy unit at the UN Security Council, and was the U.S.'s prime negotiator at the United Nations on many issues.

**AMBASSADOR LINCOLN BLOOMFIELD, JR. (RET)**  
*CHAIRMAN OF THE BOARD, HENRY L. STIMSON CENTER*

Ambassador Lincoln P. Bloomfield, Jr. was the U.S. Special Envoy for Man-Portable Air Defense Systems (MANPADS) Threat Reduction from 2008-2009, and Assistant Secretary of State for Political-Military Affairs from 2001-2005. Mr. Bloomfield previously served as Deputy Assistant Secretary of State for Near Eastern Affairs (1992-93), Deputy Assistant to the Vice President for National Security Affairs (1991-92), and Principal Deputy Assistant Secretary of Defense for International Security Affairs (1988-89) among other policy positions in the Defense Department dating to 1981. Mr. Bloomfield is founder and President of Palmer Coates LLC, Senior Advisor at Akin Gump Strauss Hauer & Feld LLP, Operating Advisor at Pegasus Capital Advisors, L.P., and Chairman of Bell Pottinger Communications USA LLC. He graduated from Harvard College and received a M.A.L.D. from the Fletcher School of Law and Diplomacy. He is a founding Board Member of Survivor Corps (formerly Landmine Survivors' Network) and a Senior Advisor at CSIS. He is editor of *Global Markets and National Interests: the New Geopolitics of Energy, Capital, and Information* (Washington, DC, CSIS Press, 2002).

**AMBASSADOR TIMOTHY CARNEY (RET)**  
*EXECUTIVE VICE PRESIDENT, CLINTON BUSH HAITI FUND*

Timothy Carney specializes in conflict and stabilization across Africa, South and Southeast Asia, Haiti, and parts of the Middle East. He is, from 4 February 2011, Executive Vice President of the Clinton-Bush Haiti Fund. Retired in 2000 after 32 years in the Foreign Service of the United States, he is regularly called back to service: he spent six months in Afghanistan in 2009 to support the elections there. He had spent four months with the Department of State as Coordinator for Economic Transition in Baghdad in 2007, and was with the first civilian mission in Iraq in 2003 as occupation authority in the Ministry of Industry & Minerals. He served as U.S. Charge d'Affaires to Haiti from August 2005 to February 2006, and then as Interim Coordinator for Reconstruction and Stabilization in the Office of the Secretary of State for two months. On active service, Carney was Ambassador to Haiti from 1998-2000 and before that Ambassador to Sudan. He was earlier Deputy Assistant Secretary of State for South Asia, and a Director for Asian Affairs on the National Security Council Staff. Ambassador Carney served with international peacekeeping efforts after witnessing the 1991 signing of the Paris Agreements by Cambodian factions. He became Director of Information and Education of the UN Transitional Authority (UNTAC 1992-93); then was a Special Political Advisor to the Special Representative of the UN Secretary General, first in Somalia (UNOSOM II 1993), and next in South Africa (UNOMSA 1994) for the elections that ended apartheid.

**PROFESSOR DAVID DAVIS**  
*CO-DIRECTOR, PEACE OPERATIONS POLICY PROGRAM, SCHOOL OF PUBLIC POLICY,  
GEORGE MASON UNIVERSITY*

Upon his retirement from the U.S. Army, Corps of Engineers, Professor Davis established the Peace Operations Policy Program in 1994. The master's degree curriculum was devised in 1996 and accepted by GMU as a formal degree program in 1997, since recognized as the Masters of Science in Peace Operations in 2010. He has conducted research into the practice of Peace Operations in Cyprus, Haiti, Liberia, Sierra Leone, Cote d'Ivoire, The Democratic Republic of the Congo, Iraq, Kosovo and Bosnia and has served as facilitator and adjunct faculty for the US-German Marshall Center's Crisis Management Seminar Series given throughout Eastern Europe, the Baltic States and Central Asia, and as a professional adjunct to the Institute for a particular he has supported both the Marshall Center and the US Office of the Secretary of Defense in facilitating Crisis Management, Cross Border Security and Peace Operations Planning in Moldova, Armenia, Kazakhstan, Kyrgyzstan, Romania, Bulgaria and the successor states of the Former Yugoslavian Republic. He continues working on several simulation and modeling activities for complex social systems, focusing on both metrics in peace operations and determining the relative worth of activities within peace operations. This research is being developed under the name of Value Focused Metrics©. In 2010 – 2011 he was on sabbatical supporting strategic gaming for the U.S. Africa Command. He most recently, June 2012, conducted a second course on the United Nations in Liberia where he and fifteen graduate students visited the UN in New York and multiple organizations in Monrovia and Buchanan, Liberia.

## **HONORABLE GEOFF DAVIS (R-KY)** *U.S. HOUSE OF REPRESENTATIVES*

Congressman Geoff Davis represents Kentucky's Fourth District. The twenty-four county district in Northern Kentucky borders West Virginia, Ohio and Indiana. Congressman Davis serves on the House Ways and Means Committee where he serves as Chairman of the Subcommittee on Human Resources and as a member of the Trade Subcommittee. He is also Co-Chairman of the National Security Interagency Reform Working Group and holds a leadership role within the Republican Conference as a Deputy Whip. Congressman Davis attended the U.S. Military Academy at West Point, N.Y., where he studied national security and international affairs. Upon graduation, he served as an Assault Helicopter Flight Commander in the 82nd Airborne Division and later ran U.S. Army aviation operations for peace enforcement between Israel and Egypt. Congressman Davis is a former Army Ranger and Senior Parachutist. At the 2008 Army Aviation Association of America convention, Congressman Davis was inducted into The Honorable Order of Saint Michael, Silver Award, for lifetime achievement and a conspicuous contribution in support of the Aviation Branch. The award was presented by LTG James D. Thurman, the U.S. Army Chief of Operations. In 1992, Congressman Davis started his own consulting firm specializing in lean manufacturing. His role as a small businessman has assisted him in Congress as he works to support policies that will promote economic growth and keep American businesses competitive.

## **AMBASSADOR MARK FEIERSTEIN** *ASSISTANT ADMINISTRATOR, LATIN AMERICA AND CARIBBEAN BUREAU, USAID*

Mark Feierstein is the USAID Assistant Administrator for Latin America and the Caribbean Bureau. Mark previously served as principal and vice president at the international polling firm, Greenberg Quinlan Rosner. He has overseen public opinion research in over 30 countries, gaining insights into the views of citizens around the world on a range of topics. Before joining Greenberg Quinlan Rosner, Feierstein served as director of the U.S. Agency for International Development's Global Elections Office. He also worked in the State Department as special assistant to the U.S. ambassador to the Organization of American States, where he negotiated with diplomats from the Americas on an array of regional issues. Prior to that, he was director for Latin America and the Caribbean at the National Democratic Institute for International Affairs, overseeing programs to strengthen democratic institutions in developing countries. Feierstein, who is fluent in Spanish, has worked as a journalist in the United States and in Mexico and has published articles on international issues for leading major newspapers and journals. He received his B.A. magna cum laude from Tufts University and his M.A. from the Fletcher School of Law and Diplomacy.

## **GEN DOUGLAS FRASER, USAF** *COMMANDER, U.S. SOUTHERN COMMAND*

General Douglas Fraser comes to U.S. Southern Command from U.S. Pacific Command, where he served as the Deputy Commander from 2008-2009. He is a 1975 graduate of the U.S. Air Force Academy and a native of Colorado. He spent three years of high school in Bogota, Colombia, graduating from Colegio Nueva Granada in 1971. General Fraser has commanded operational units across the U.S. Air Force, including the 12th Fighter Squadron at Kadena Air Base, Japan, the 366th Operations Group at Mountain Home Air Force Base, Idaho and the 3rd Wing at Elmendorf Air Force Base, Alaska from 2000-2002. Following his time at the 3rd Wing, he commanded the Space Warfare Center at Schriever Air Force Base, Colorado and four distinct commands while serving his second time in Alaska, including Alaskan Command, the Alaskan North American Defense Region, Joint Task Force Alaska, and Eleventh Air Force at Elmendorf Air Force Base, Alaska. General Fraser's staff assignments include Aide to the 12th Air Force Commander, action officer for Air Force's Directorate of Programs and Resources, the Air Force Chief of Staff's Action Group, and analysis assistant in the Office of Assistant Secretary of Defense for Strategy and Requirements. He also served as the Director of the Chief of Staff's Air Force Operations Group from 1996-1997, as the Executive Assistant to the Commander in Chief, U.S. Pacific Command from 1999-2000, and was the Director of Air and Space Operations for Air Force Space Command from 2003-2005.

## **MR. ROBERT JENKINS**

*DIRECTOR, OFFICE OF TRANSITION INITIATIVES, U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT*

Robert Jenkins is the Acting Director of the U.S. Agency for International Development's Office of Transition Initiatives (OTI), the United States Government's foremost political transition and post-conflict assistance instrument. OTI's mandate is to help local partners advance peace and de-mocracy in priority countries in crisis. OTI has carried out over 40 political transition and stability programs in high priority countries including Afghanistan, Colombia, and Sudan. Mr. Jenkins has been OTI's Acting Director since April 2006 and the Deputy Director since May 2005. A career civil servant, he was recently seconded to the State Department where he served as Deputy Coordinator for Reconstruction and Stabilization at the Office of the Coordinator for Reconstruction & Stabilization (S/CRS) from July-December 2009. Mr. Jenkins also served as USAID's Acting Deputy Assistant Administrator from August 2008 until January 2009. Before assuming these leadership roles, Mr. Jenkins served as OTI's Operations Coordinator and Iraq Team Leader. He first joined OTI in March 1998 and has provided Washington-based support to OTI's programs in Iraq, Macedonia, Serbia and Montenegro, Kosovo, Sierra Leone, Liberia, and Nigeria. Prior to joining USAID, Mr. Jenkins designed and implemented emergency relief and recovery programs with World Vision International in southern Sudan and Sierra Leone. As a Thomas J. Watson Fellow he worked under Archbishop Desmond Tutu in Cape Town, South Africa from 1991 to 1993 as a liaison between the Anglican Church's peace and justice office and township communities. His work included coordinating a network of volunteer political violence monitors and serving as an on-call independent observer, investigative monitor and emergency crisis mediator.

## **AMBASSADOR JACQUES KLEIN (RET)**

*SECRETARY GENERAL, UN MEAL PROGRAM FOR LIBERIA*

Ambassador Klein was a career member of the Senior Foreign Service of the United States with the rank of Minister Counselor and a former Under-Secretary-General of the United Nations. He served seven diplomatic tours abroad and three in the Department of State. He is also a retired Major General of the United States Air Force. He earned his Undergraduate and Graduate Degrees in History and has done Post-Graduate work in International Politics at the Catholic University of America in Washington, D.C. In recognition of his service to peace, he was awarded the Honorary Degree of Doctor of Law by Elmhurst College, the Degree of Doctor of Humane Letters, Honoris Causa, by Roosevelt University, and an Honorary Doctorate, Honoris Causa, from the Josip Juraj Strossmayer University of Osijek, Croatia. In 1997 he was made an Honorary Citizen and presented the Key to the City of Osijek, and in 2003 was named an Honorary Citizen of the City of Vukovar. In 2010, he was awarded the International Marcel Rudloff Prize at the European Court of Human Rights for "service de la defense de l'esprit de tolerance." In 2011, he was awarded the Distinguished Leadership Award by the Evandeoski Teoloski Fakultat in Osijek, Croatia for "being a transformational leader who demonstrated clarity of vision, moral conviction and the political will while championing human rights and the development of democracy in Croatia, Bosnia and Herzegovina and Liberia." From 2005 to 2006, Mr. Klein was the Frederick Schultz Visiting Lecturer in International Affairs and Visiting Professor of Public and International Affairs at Princeton University's Woodrow Wilson School. From 2003 until 2005, he served as the United Nations Secretary General's Special Representative and Coordinator of United Nations Operations in Liberia with the rank of Under-Secretary-General. He previously served as Special Representative and Coordinator of United Nations Operations in Bosnia and Herzegovina; Principal Deputy High Representative in the Office of the High Representative in Sarajevo; and United Nations Transitional Administrator for Eastern Slavonia, Baranja and Western Sirmium in Croatia.

## **AMBASSADOR DAVID LITT (RET)**

*EXECUTIVE DIRECTOR, CENTER FOR STABILIZATION AND ECONOMIC RECONSTRUCTION,  
INSTITUTE FOR DEFENSE AND BUSINESS, UNIVERSITY OF NORTH CAROLINA*

Ambassador Litt has served as CSER's Executive Director since February 2008. CSER is part of the Institute for Defense and Business, a 501 (c) (3) non-profit education and research institute, affiliated with the University of North Carolina at Chapel Hill. Prior to that, Ambassador Litt served for 34 years as a career U.S. diplomat, specializing in the Middle East and Southwest Asia. In 2005-2006 he was the third-ranking officer at the U.S. Embassy in Baghdad, Iraq, with the title of Political-Military Counselor, providing policy advice to the U.S. Ambassador, and serving as liaison between the Embassy and the Multi-National Forces – Iraq. His final assignment as a Foreign Service Officer, prior to retirement in 2008, was as the Associate Director for International Liaison at the George C. Marshall European Center for Security Studies in Garmisch-Partenkirchen, Germany. Ambassador Litt entered the Foreign Service in 1974. He served as the U.S. Ambassador to the United Arab Emirates (1995-1998) and as Consul General in Dubai ten years prior. Ambassador Litt was Political Advisor to U.S. Central Command and U.S. Special Operations Command at MacDill Air Force Base, Florida (1998-2004). While at the Department of State, Ambassador Litt served as the Director of the Office of Northern Gulf Affairs (Iran and Iraq), and also as Desk Officer for Saudi Arabia. In addition to a tour as economic/commercial officer in Kabul, Afghanistan, in the late 1970s, he served twice as political officer in Damascus, Syria. Just prior to his recent service in Baghdad, he was the State Department's Diplomat-in-Residence at Duke University in Durham, North Carolina.

## **MR. BERND (BEAR) McCONNELL**

*DIRECTOR, INTERAGENCY COORDINATION, NORTH AMERICAN AEROSPACE DEFENSE COMMAND AND UNITED STATES NORTHERN COMMAND*

Bernd (Bear) McConnell is head of the Interagency Coordination Directorate North American Aerospace Defense Command and United States Northern Command. In this role he coordinates DOD operational activities with national, state, international, non-governmental and private sector entities to help ensure mutual understanding and unity of effort. Previously, he was the Director of the Office of US Foreign Disaster Assistance in the Agency for International Development. Earlier he was Principal Deputy Assistant Secretary for International Security Affairs and Deputy Assistant Secretary for Africa in the Office of the Secretary of Defense. Earlier still, he was Director of the Balkans Task Force. Mr. McConnell completed 26 plus years' service in the US Air Force as a Colonel. A pilot, operations director, politico/military staff officer and several times a commander, he served overseas in the United Kingdom, South East Asia, and South Africa. A career civil servant since 1993, McConnell has extensive interagency security policy and humanitarian experience in Sub-Saharan Africa, the Balkans, Afghanistan and Iraq.

## **DR. SEAN McFATE**

*ASSISTANT PROFESSOR, COLLEGE OF INTERNATIONAL SECURITY AFFAIRS, NATIONAL DEFENSE UNIVERSITY*

Sean McFate is an Assistant Professor at the College of International Affairs at the National Defense University in Washington DC. There he teaches strategy, political theory and warfare in the Masters Degree program for senior military officers and civilian officials from the United States government and eighty-eight other countries. He was a Bernard L. Schwartz Fellow at the New America Foundation and also a Program Director of national security at the Bipartisan Policy Center, a think tank founded by former senate majority leaders Bob Dole, George Mitchell, Howard Baker, and Tom Daschle. Before working in academia and policy, Dr. McFate was a Program Manager in Africa for DynCorp International, a New York Stock Exchange-listed company, and helped rebuild Liberia's military and worked in the Great Lakes region. Previously, he was an officer and paratrooper in the US Army's 82nd Airborne Division. After the army he advised Amnesty International USA on human rights and armed conflict.

## **AMBASSADOR THOMAS MILLER (RET)**

*PRESIDENT & CEO, INTERNATIONAL EXECUTIVE SERVICE CORPORATION*

The International Executive Service Corps announced today the appointment of Thomas J. Miller as its new President & CEO. Miller succeeds Spencer King who continues as a Senior Advisor and as a member of IESC's Board of Directors. Miller has served in a variety of major international governance, development and diplomatic positions over his long and extensive career. He has served as the U.S Ambassador to Greece as well as to Bosnia and Herzegovina. During his 29-year tenure with the Department of State he has also held the titles of Special Cyprus Coordinator at the rank of Ambassador, Deputy Chief of Mission for Greece, Director of the Office of Israeli and Palestinian Affairs, and Director of the Office of North African Affairs. More recently, as Chief Executive Officer of Plan International in the United Kingdom, Miller led the 73-year-old, \$750 million-a-year, non-profit for four years in its mission on behalf of children living in poverty in 49 countries. He later served as President and CEO of the United Nations Association of the USA, which helps connect the American people to the U.N. Most recently, Miller served as Director of the Washington, DC office of Independent Diplomat, managing that organization's South Sudan portfolio.

**AMBASSADOR THOMAS PICKERING (RET)**  
*VICE CHAIRMAN, HILLS & COMPANY*

Thomas R. Pickering, currently Vice Chairman at Hills and Company which provides advice and counsel to a number of major U.S. enterprises, retired as Senior Vice President International Relations and a member of the Executive Council of The Boeing Company on July 1, 2006. He served in that position for 5 and one half years. He was responsible for The Boeing Company's relations with foreign governments and the company's globalization. Pickering joined Boeing in January 2001, upon his retirement as U.S. Under Secretary of State for Political Affairs, where he had served since May 1997. Prior to that, he was briefly the president of the Eurasia Foundation, a Washington-based organization that makes small grants and loans in the states of the former Soviet Union. Pickering holds the personal rank of Career Ambassador, the highest in the U.S. Foreign Service. In a diplomatic career spanning five decades, he was U.S. ambassador to the Russian Federation, India, Israel, El Salvador, Nigeria, and the Hashemite Kingdom of Jordan. Pickering also served on assignments in Zanzibar and Dar es Salaam, Tanzania. From 1989 to 1992, he was Ambassador and Representative to the United Nations in New York. He also served as Executive Secretary of the Department of State and Special Assistant to Secretaries William P. Rogers and Henry A. Kissinger from 1973 to 1974. Pickering entered on active duty in the U.S. Navy from 1956-1959, and later served in the Naval Reserve to the grade of Lieutenant Commander. Between 1959 and 1961, he was assigned to the Bureau of Intelligence and Research of the State Department and later to the Arms Control and Disarmament Agency, and from 1962 to 1964 in Geneva as political adviser to the U.S. Delegation to the 18-Nation Disarmament Conference.

**MR. LEWIS RASMUSSEN**  
*DIRECTOR, CORPORATION RELATIONS AND STRATEGY, TETRA TECH COMPANY*

Dr. Lewis Rasmussen has provided education and training, technical assistance, program management and leadership in the areas of conflict prevention, peacebuilding, and stabilization for 25 years. When at the U.S. Institute of Peace (1988 – 2000), his accomplishments included having co-founded their international conflict resolution skills training program, starting and developing their police assistance and Military Fellows programs, and developing ongoing peace and conflict training and policy exercises with the U.S. Army War College, the Inter-American Defense College, the Organization of American States, and with the U.S. Departments of State and Justice regarding democratic and community policing. While leading an international division focused on peace, security and justice for Policy Studies Incorporated (2001-2003), he assisted USAID develop their police assistance strategy, and led a joint effort for USAID and the U.S. Army War College PeaceKeeping and Stability Operations Institute to improve cross-agency understanding and collaboration and develop an operational roadmap for enhancing USAID civil-military relations. For Tetra Tech (2003 – present), Dr. Rasmussen provides technical assistance, program management, business development and strategic partnering related to stabilization and conflict transformation, with an emphasis on democracy and governance, security sector strengthening, global criminal justice, and counter-narcoterrorism. He holds a Ph.D. in international relations and peace and conflict resolution, has served as an adjunct professor at The American University and the Foreign Service Institute, and has written and published on a variety of peace, security and conflict resolution topics. He is part of the leadership team for the Tetra Tech International Development Assistance Initiative and serves as Director of Corporate Relations and Strategy for Pro-telligent, a Tetra Tech company primarily providing a range of CONUS and OCONUS support to the U.S. Department of State.

**HONORABLE THOMAS RIDGE**  
*PRESIDENT & CEO, RIDGE GLOBAL*

Thomas Joseph “Tom” Ridge (born August 26, 1945) is an American politician who served as a member of the United States House of Representatives (1983–1995), the 43rd Governor of Pennsylvania (1995–2001), Assistant to the President for Homeland Security (2001–2003), and the first United States Secretary of Homeland Security (2003–2005). Since re-entering the private sector, Ridge has served on the boards of The Home Depot, The Hershey Company and Exelon Corporation and as a senior advisor to Deloitte & Touche, and TechRadium. Ridge is also the founder and CEO of Ridge Global, LLC, a Washington, D.C. based security consulting firm.

## **MS. ALINA ROMANOWSKI**

### *DEPUTY ASSISTANT, ADMINISTRATOR BUREAU FOR THE MIDDLE EAST, USAID*

Ms. Alina L. Romanowski was appointed in May 2009 as Deputy Assistant Secretary for Academic Programs in the Department of State's Bureau of Educational and Cultural Affairs (ECA) where she oversees all academic programs, including the Fulbright Program, the Humphrey Program, Gilman Scholarships, English Language Programs, and international marketing of American education resources and advising. Prior to her appointment to lead the Office of Academic Programs, she served for almost four years as Deputy Assistant Secretary for Professional and Cultural Exchanges in the same bureau where she oversaw professional, cultural, sports, and high school international exchanges, including the launch of several new programs, notably the Edward R. Murrow Journalism Program, the FORTUNE/State Department International Women Leaders Mentoring Partnership, the National Security Language Initiative for Youth (NSLI-Y), the Global Cultural Initiative, and the American Public Diplomacy Envoy program. She came to the Department of State in June 2003 to establish a new office to oversee and manage the President's Middle East Partnership Initiative (MEPI) and served as its first Director. She also served as Acting Deputy Assistant Secretary in the Bureau of Near Eastern Affairs for nine months. Prior to her appointment at the State Department, Ms. Romanowski served at the Defense Department for almost 14 years in various senior positions involving the Near East and South Asia. She was the founding Director of the Near East-South Asia Center for Strategic Studies at the National Defense University from December 2000 through June 2003. She served as the Deputy Assistant Secretary of Defense for Near Eastern and South Asian Affairs in the Office of the Secretary of Defense from August 1997 to December 2000 where she was the principal advisor to the Secretary of Defense on all matters relating to Near Eastern and South Asian affairs. Prior to serving as Deputy, Ms. Romanowski served as the Office Director from January 1995 to August 1997. Previously she served as the Country Director for Israel from February 1990 through December 1994. She came to the Department of Defense from the Central Intelligence Agency in 1990 after serving 10 years as an intelligence analyst on the Near East and South Asia region.

## **DR. JIM SCHEAR**

### *DEPUTY ASSISTANT SECRETARY OF DEFENSE FOR PARTNERSHIP STRATEGY AND STABILITY OPERATIONS, U.S. DEPARTMENT OF DEFENSE*

Dr. James A. Schear was appointed as Deputy Assistant Secretary of Defense (Partnership Strategy and Stability Operations) on April 27, 2009. A member of the policy team in the Office of the Assistant Secretary of Defense (Special Operations/Low-Intensity Conflict and Interdependent Capabilities), Dr. Schear advises the Department's leadership on all matters pertaining to stabilization and reconstruction operations, foreign disaster relief, humanitarian assistance, international peacekeeping efforts and non-combatant evacuations. He also oversees the Department's efforts to assist foreign partners in their efforts to bolster stability within regions threatened by conflict or extremist violence. Prior to assuming his current duties, Dr. Schear served as Director of Research at the National Defense University's Institute for National Strategic Studies (INSS). He directed the Institute's analytic work in the areas of regional studies, national security strategy, defense planning, strategic concept development and counter-terrorism/transnational threats. From 1997-2001, Dr. Schear served as Deputy Assistant Secretary of Defense for Peacekeeping and Humanitarian Affairs. In November 1999, he received the Secretary of Defense Medal for Outstanding Public Service for his efforts during the Kosovo crisis.

## **LT GEN JAMES SOLIGAN, USAF (RET)**

### *DIRECTOR, DELOITTE CONSULTING, LLP*

Lt. Gen. Jim Soligan (USAF, Ret.) is a Director with Deloitte Consulting LLP's Department of Defense (DoD) practice and is involved with Joint, Interagency and multinational work. Having served as a senior Air Force leader in NATO's Allied Command Transformation (ACT) and Supreme HQ Allied Powers Europe (SHAPE), U.S. Joint Forces Command (USJFCOM), U.S. Forces Korea and United Nations Command (USFK/UNC), U.S. Southern Command (USSOUTHCOM), and U.S. European Command (USEUCOM), Jim has deep knowledge of Combatant Command issues and NATO's future capability requirements and capability development matters. Jim works with DoD Agencies, Combatant Commands and the Air Force on resolving their process improvement, efficiency and mission effectiveness challenges associated with downsizing, reorganization, and budget reductions. He also advises domestic and international clients on working with the U.S. government on capability requirements and multinational capability development matters from a national, multinational, interagency and alliance perspective. Jim has worked with the National Security Council, Department of Defense (DoD), Department of State, U.S. Ambassadors, and national armaments directors on finding ways to streamline multinational capability development, and from an operational perspective, technology transfer of combat capabilities between the U.S. and its coalition and allied partners. He also has experience in working unmanned aerial vehicles issues for the Air Force, Army, Marine Corps, and Navy.

**MS. LINDSEY SPENCER**  
*SENIOR CONSULTANT, BOOZ ALLEN HAMILTON*

After graduating from Michigan State University's James Madison College in 2008, Lindsey accepted an internship with the Center for Strategic and International Studies (CSIS) where she became part of the Abshire-Inamori Leadership Academy. Upon graduating from the Academy, Lindsey spent a short time on Capitol Hill where she worked for then Senator, Judd Gregg (NH). In 2009, Lindsey transitioned to Booz Allen Hamilton, where she has worked for many different clients, to include the Office of Net Assessment (ONA), the Center for Technology and National Security Policy (CTNSP), and the College of International Security Affairs (CISA). Her work has included projects relating to the future Asian security environment, sustainable support to stressed populations following post-conflict or post-disaster in foreign and domestic contexts, and the study of counterterrorism and the new security environment. In addition to her work with Booz Allen, Lindsey is seeking a Master's of Science in Peace Operations within George Mason University's School of Public Policy. She most recently (June 2012) participated in a course on the United Nations in Liberia, which included briefings held at UN Headquarters in New York, as well as many briefings in both Monrovia and Buchanan, Liberia.

**MS. ALISA STACK**  
*DEPUTY CHIEF OF STAFF, INTERNATIONAL SECURITY ASSISTANCE FORCE,  
AFGHANISTAN, U.S. DEPARTMENT OF DEFENSE*

Ms. Alisa Stack a member of Senior Executive Service. She is serving as the representative to the Task Force on Business and Stability Operations for the Under Secretary of Defense for Policy. Since joining the office of the Secretary of Defense (OSD) in 1997, Ms. Stack has held several positions including Acting Director, Policy Planning; Deputy Director, Detainee Policy; and Assistant for Sensitive Special Operations. Most recently, Ms. Stack was the Deputy Chief of Staff for Stability Operations at the ISAF Joint Command in Kabul, Afghanistan. She served as the only civilian in the Commander's group from IJC's establishment in 2009 to 2011. In 2006, she established the office of Support to Public Diplomacy, where she served as Principal Director until 2008. Ms. Stack represented Policy on the faculty of the National War College from 2005 to 2006, where she conducted research on how and why terrorist groups employ women. Her findings have been published in several journals, including Joint Force Quarterly and Terrorism and Political Violence. From 1997 to 1999, Ms. Stack was an OSD Presidential Management Fellow, working in then Office of the Assistant Secretary of Defense (Command, Control, Communications, and Intelligence), the Joint Staff, Office of the Under Secretary of Defense (Comptroller), and OUSD(P). Prior to joining the OSD, Ms. Stack was a Legislative Assistant to Senator Slade Gorton, covering defense, foreign affairs, veterans, and trade issues. She also has extensive experience in the non-profit, "think tank" community, including serving as the Director, AccessAsia at the National Bureau of Asian Research and working for the Soros Foundation in Albania.

**AMBASSADOR WILLIAM TAYLOR**  
*SPECIAL COORDINATOR, MIDDLE EAST TRANSITIONS, U.S. DEPARTMENT OF STATE*

William B. Taylor, Jr. was appointed as the first Special Coordinator for Middle East Transitions by the Secretary of State in September 2011 to ensure US assistance to the countries of the Arab revolutions is coordinated and effective. Currently, he coordinates assistance and support to Egypt, Tunisia and Libya. A graduate of West Point and Harvard University's Kennedy School of Government, he previously served in posts in Iraq, Afghanistan, the Middle East and the former Soviet Union. Before his current assignment, Bill Taylor was Senior Vice President for Conflict Management at the United States Institute of Peace. Prior to that, he served as the U.S. ambassador to Ukraine from 2006 to 2009. Earlier, he was the U.S. government's representative to the Mideast Quartet, which facilitated the Israeli disengagement from Gaza and parts of the West Bank. He served in Baghdad as the first director of the Iraq Reconstruction Management Office from 2004 to 2005, and in Kabul as coordinator of international and U.S. assistance to Afghanistan from 2002 to 2003. Ambassador Taylor was also coordinator of U.S. assistance to the former Soviet Union and Eastern Europe.

## **MR. JONATHAN TEMIN**

*DIRECTOR, SUDAN PROGRAM, U.S. INSTITUTE FOR PEACE*

Mr. Jonathan Temin is the director of USIP's Sudan program. He travels to Sudan frequently to assess developments and meet with government officials, civil society leaders and international actors. Prior to joining the Institute he spent five years with the non-governmental organization CHF International designing development and peacebuilding programs throughout Africa and elsewhere. He has working experience in more than a dozen countries across Africa, Latin America and Eastern Europe. He is the author of more than a dozen publications focusing on Africa, conflict, governance and media in respected journals, edited volumes and newspapers. He holds a B.A. from Swarthmore College and an M.A. in International Relations from The Johns Hopkins University School of Advanced International Studies. He is a former Fulbright Fellow in Ghana.

## **DR. CHARLES VELA**

*PRESIDENT AND CHIEF SCIENTIST, AFILON CORPORATION*

Charles E. Vela is a research and development engineer, educator and business entrepreneur, with over twenty five years of experience leading and managing applications of advanced technologies to large scale and complex enterprises. For the past twenty years he has supported the federal agencies in Transformation and Modernization programs and in the acquisition, design, integration, deployment and operation of large-scale complex, mission critical, systems. Areas of current research include theory of socio-political-economic stagnation, how stagnation impacts the stability of a country, and U.S. stabilization strategies, including primitive (primordial) capital accumulation; novel organizational, operational and strategic solutions in health; new paradigms for strategic planning and execution; emergency response planning and execution; assembly line methods for software engineering; and intelligent high performance algorithms for multiple human in the loop applications. Vela is leading a technical group in supporting the DoD's Task Force in Business and Stability Operations (TFBSO) in Afghanistan. The Task Force objective is to assist the Afghans in setting up business enterprises and create jobs as a means to contribute to decrease the armed conflict, establishing the bases for sustainable stability and peace. Such enterprises include from manufacture to heavy industry, agriculture to agro businesses, mining ventures and mineral processing, and banking and finance, among others. Currently, Vela is leading the implementation of a situational awareness and patient tracking system in case of catastrophes in the Washington Metropolitan Area.

## **MR. JERRY WHITE**

*DEPUTY ASSISTANT SECRETARY, BUREAU OF CONFLICT AND STABILIZATION OPERATIONS, U.S. DEPARTMENT OF STATE,*

Mr. White currently serves as the Deputy Assistant Secretary for Partnerships and Learning in the Bureau of Conflict and Stabilization Operations. Mr. White has dedicated his life to building resilience in individuals and communities affected by violent conflict. Mr. White lost his leg to a landmine explosion while hiking in Israel in 1984. It is his core belief that, with the right tools, everyone can rise above trauma and give back to their communities. His co-founding in 1995 of Landmine Survivors Network (LSN) led him to pioneering techniques in victim assistance strategies. LSN peer support and vocational training networks grew to serve tens of thousands of amputees with home visits, job training, artificial limbs, small business grants, and, as its foundation, a peer mentor who had been through the same experience to help each person on the path to recovery. LSN programs were the basis of Mr. White founding Survivor Corps in 2008. This new movement built on the principles of peer support and expanded services to other kinds of conflict survivors, including U.S. veterans returning from Iraq and Afghanistan. Mr. White's concept of 'survivorship'—building resilience in each individual, taking them from victim to survivor to citizen—has transformed thousands of lives. It has also made him one of the world's leading experts on survivorship and resilience. He wrote about his philosophies in *Getting Up When Life Knocks You Down: Five Steps to Overcoming a Life Crisis*. Mr. White has over twenty years' experience building history-making campaigns, working on large-scale change with leaders from over a hundred countries. As Assistant Director of the Wisconsin Project on Nuclear Arms Control, he co-founded and edited the Risk Report, the first open-source electronic publication tracking dual-use technology sales contributing to the spread of weapons of mass destruction. Mr. White has led civil society efforts to develop three major international treaties: the UN Convention on the Rights of Persons with Disabilities, the Cluster Munitions Treaty, and the Landmine Ban Treaty. Mr. White shared in the 1997 Nobel Prize for Peace awarded to the International Campaign to Ban Landmines. Most recently, he chaired the successful Campaign for a Mine-Free Israel, passing historic legislation unanimously in the Knesset that obliges Israel to clear all non-operational minefields to UN humanitarian standards. Mr. White has worked with people from all walks of life to promote and create comprehensive laws to protect the rights of over 650 million people worldwide. He has sat with the poorest and most marginalized of citizens, and with celebrities, royalty and leading politicians. His August 1997 trip to Bosnia-Herzegovina with Diana, Princess of Wales, was the event credited with putting the spotlight on the plight of hundreds of thousands of victims wounded and killed by landmines. His subsequent work with Their Majesties King Hussein and Queen Noor resulted in Jordan becoming the first Arab country to join the Mine Ban Treaty and lead efforts to protect the human rights of survivors living with disabilities..

## **MS. MONA YACOUBIAN**

*SENIOR ADVISOR, MIDDLE EAST AND PROJECT DIRECTOR, PATHWAYS TO PROGRESS, HENRY L. STIMSON CENTER*

Mona Yacoubian joined the Stimson Center in November 2011. Her work focuses on the Arab Uprisings, with a particular concentration on Syria. Ms. Yacoubian directs "Pathways to Progress: Peace, Prosperity and Change in the Middle East," a joint initiative with the George C. Marshall Foundation that explores the dynamics propelling the Arab revolts and seeks innovative policy solutions that will ensure that the region embarks on a path towards peace and prosperity. Ms. Yacoubian also co-directs the Stimson-U.S. Institute of Peace Lebanon Working Group. She previously served as a Special Advisor and Senior Program Officer on the Middle East at the US Institute of Peace where her work focused on Lebanon and Syria as well as broader issues related to democratization in the Arab world. Ms. Yacoubian has worked as a consultant on the Middle East for several years. From 1990-1997, she served as the North Africa analyst at the U.S. Department of State.







**TETRA TECH**