Notes: Outlays lag budget reductions by about 2-4 years. 68% of the data falls within one standard deviation.

Source: 2012 President’s Budget Historical Tables
Adapting to Fiscal Challenges

- What can we do together?
  - Communicate, Communicate, Communicate…

- What can industry do?
  - Flexible, scalable infrastructure

- What can the DoD do?
  - Follow industry examples for prioritizing facility modernization efforts
  - Joint Perspective
Questions?