

Headquarters U.S. Air Force

Integrity - Service - Excellence

Realizing Efficiencies Through PBLs



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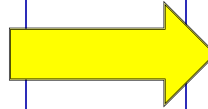


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Perspective on Government/Industry Partnerships and PBL Opportunities

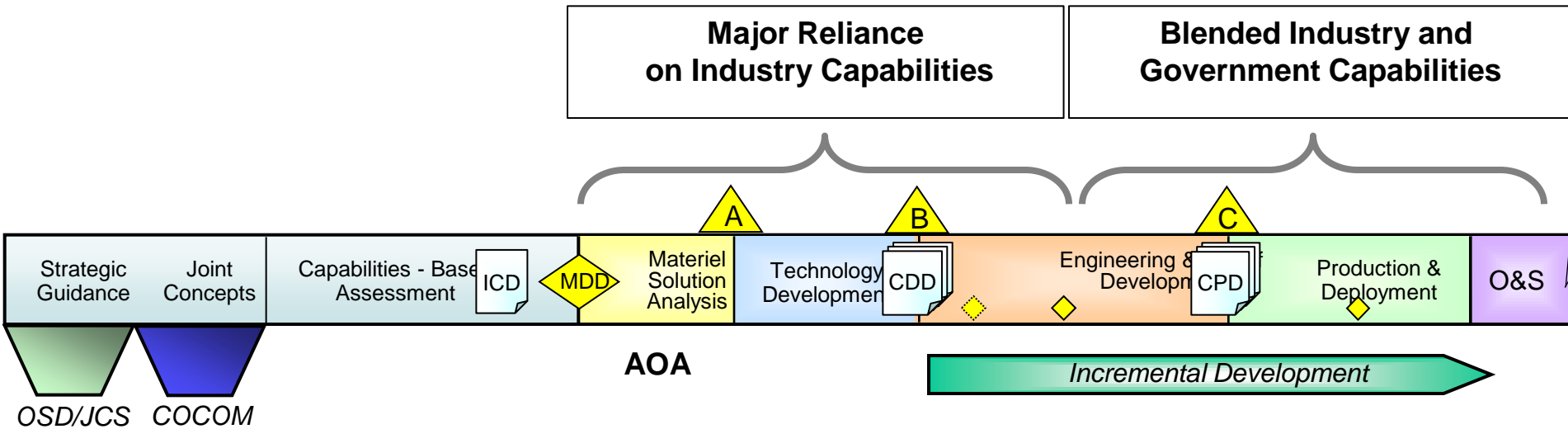
Today's Partnerships

- Partnership constructs tend to remain frozen (do not change to leverage both industry and government capabilities over the life cycle)



Future Partnerships

- Blended partnerships that leverage both industry and government capabilities over the life cycle

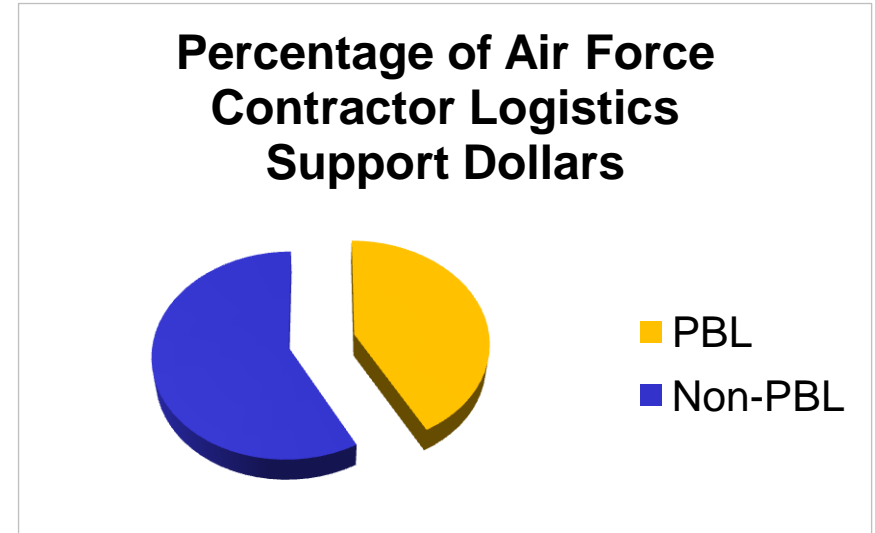
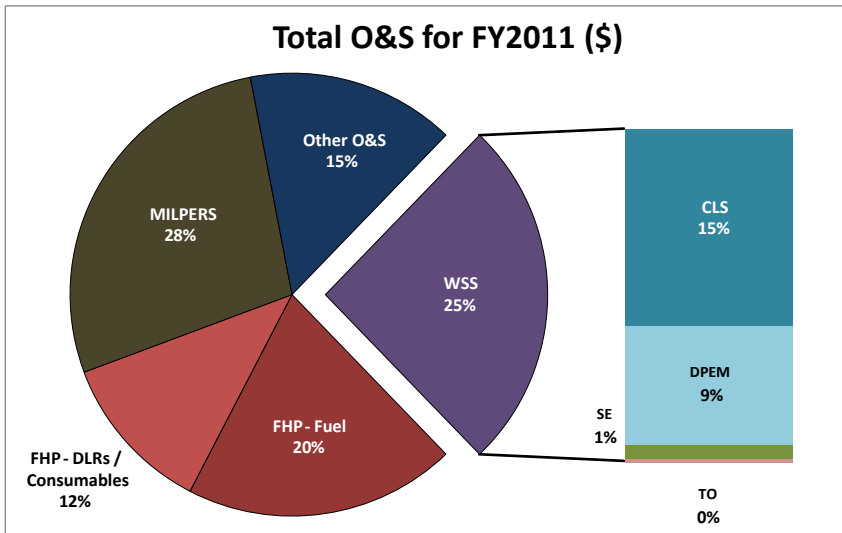


Evolving Relationships Throughout the Life Cycle

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Contractor Logistics Support (CLS) in Context with Air Force Operations & Support Funding



- WSS contains subset of O&S costs, including Contractor Logistics Support (CLS), Depot Purchased Equipment Maintenance (DPEM), Sustaining Engineering Support (SE), and Tech Orders (TO)
 - WSS does NOT include all elements of O&S, in particular investment items and consumables for predominantly organically-managed aircraft
- CLS is any contractor logistics support
 - Uniquely scoped for each program (includes DLRs, Consumables, Depot Maintenance, etc.)
 - Includes Public Private Partnerships (PPP) with government depot work share/direct sales agreements



PBL Results/Experience

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Program	Type	Performance	Notes
B-2	System	depot flow days reduced 20%	425 to 350 days
C-17	System	72.7% AA 87% Issue Eff (Rep) 88% MICAP USAF	72.4% Standard 85% Standard 80% Standard
F-22	System	9.8% TNMCS 6.4% Abort Rate	16% ACC Standard 11% ACC Standard
JSTARS	System	99.7% Launch Rate 96% ME Rate 1.4% NMCS-C	4.9% ACC Standard
RFLTS	Sub-System	96% LRT	customer wait time reduced from 67.8 to < 2.4 days



- **Organizational Experience**
 - **Limited personnel with hands-on experience establishing and managing PBL support strategies**
- **Contract Length**
 - **Contracting Officers and programs managers are often reluctant to make justification for longer term contract**
- **Funding Flexibility**
 - **Limited ability to make long term commitments**
 - **AF reluctant to create “must-pay” bills**



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PBL Keys to Success



Performance
Management

Align
Interests

PBL Contract
Structure
Elements

Establish the Business Relationship
(Having a committed relationship that “gets” PBL)

Source: The Tenets of PBL



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Back-up

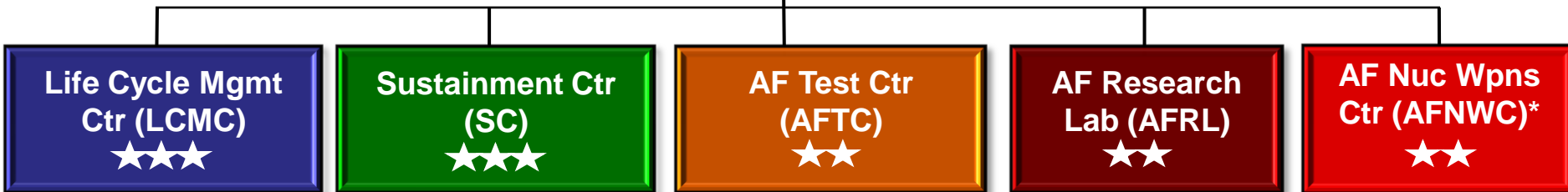


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Air Force Materiel Command To-Be State



** AFNWC is a hybrid of acquisition and sustainment activities*



Acquisition

Includes:
 Program Executive Offices
 Aerospace Sustainment Directorate programs
 AFSAC Directorate
 66 Air Base Group
 88 Air Base Wing

Sustainment

Includes:
 WR, Ogden, Tinker Air Logistics Complex
 448 Supply Chain Operations Wing
 635 Supply Chain Operations Wing
 72 Air Base Wing
 75 Air Base Wing
 78 Air Base Wing

Testing

Includes:
 Arnold Engineering Development Complex
 46 Test Wing (w/ 96 Air Base Wing)
 412 Test Wing (w/ 95 Air Base Wing)

Technology

Remains at Wright-Patterson AFB

Nuclear

Remains at Kirtland AFB

Minimal Change



AFMC Reorganization

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- **Reorganizing from 12 Centers to 5 Centers**
 - **Reduce staff / overhead**
- **Establishes Centers for each AFMC assigned mission area; one chain of command for each mission**
 - **Acquisition, Sustainment, Testing, Technology, Nuclear**
- **Produces significant effectiveness & efficiencies**
 - **Improve warfighter support – focused voice to customers**
 - **Drives standard processes across mission areas**
 - **Improves life cycle acquisition execution and product support management**
 - **PBL enabler maintains PM responsibility throughout lifecycle**
 - **Fosters maintenance & supply chain**
 - **Simplifies and reduces overhead structure**