

# ***Headquarters U.S. Air Force***

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*Integrity - Service - Excellence*

## **Realizing Efficiencies Through PBLs**



**Mr. Scott Reynolds**  
**Deputy Assistant Secretary of the Air Force for Logistics**  
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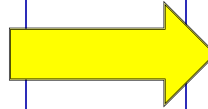


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# Perspective on Government/Industry Partnerships and PBL Opportunities

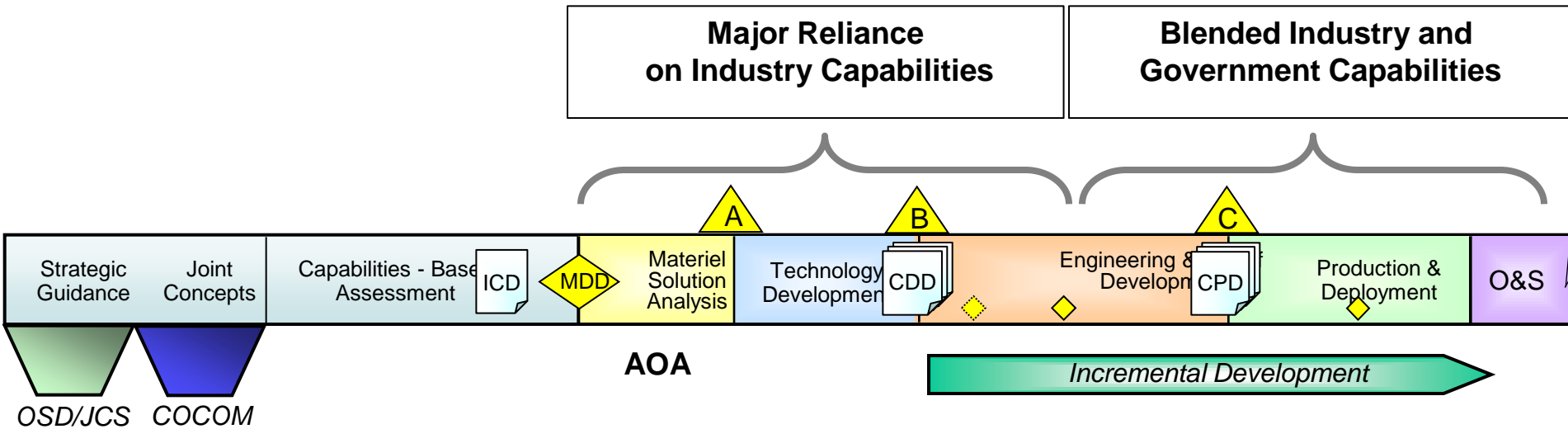
## Today's Partnerships

- Partnership constructs tend to remain frozen (do not change to leverage both industry and government capabilities over the life cycle)



## Future Partnerships

- Blended partnerships that leverage both industry and government capabilities over the life cycle

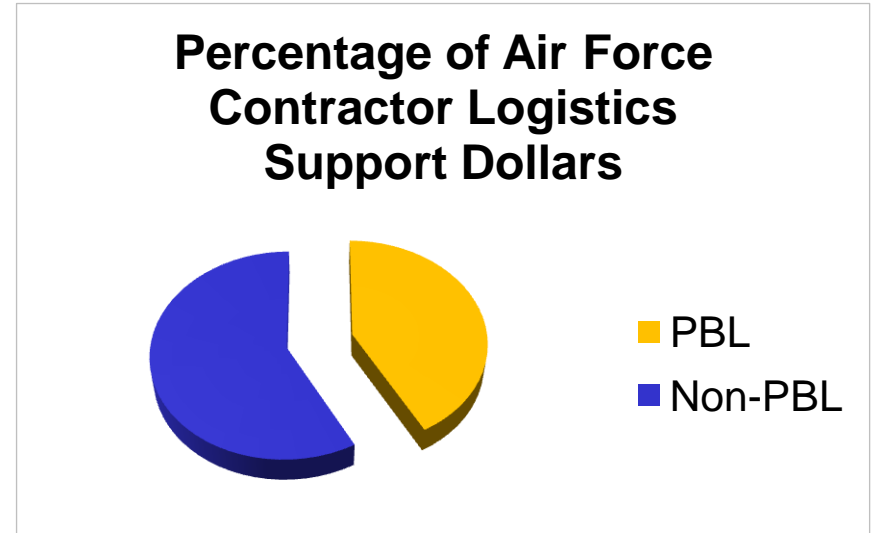
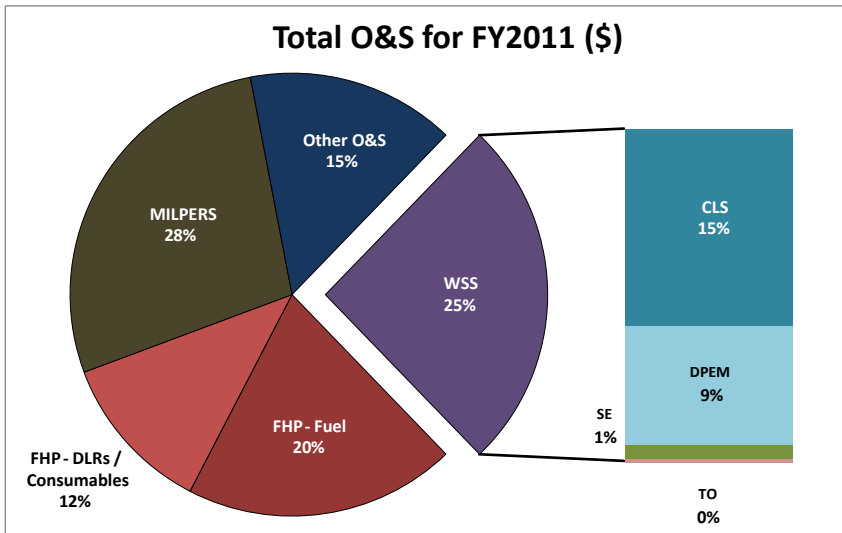


Evolving Relationships Throughout the Life Cycle

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# Contractor Logistics Support (CLS) in Context with Air Force Operations & Support Funding



- WSS contains subset of O&S costs, including Contractor Logistics Support (CLS), Depot Purchased Equipment Maintenance (DPEM), Sustaining Engineering Support (SE), and Tech Orders (TO)
  - WSS does NOT include all elements of O&S, in particular investment items and consumables for predominantly organically-managed aircraft
- CLS is any contractor logistics support
  - Uniquely scoped for each program (includes DLRs, Consumables, Depot Maintenance, etc.)
  - Includes Public Private Partnerships (PPP) with government depot work share/direct sales agreements



# ***PBL Results/Experience***

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<b>Program</b>	<b>Type</b>	<b>Performance</b>	<b>Notes</b>
B-2	System	depot flow days reduced 20%	425 to 350 days
C-17	System	72.7% AA 87% Issue Eff (Rep) 88% MICAP USAF	72.4% Standard 85% Standard 80% Standard
F-22	System	9.8% TNMCS 6.4% Abort Rate	16% ACC Standard 11% ACC Standard
JSTARS	System	99.7% Launch Rate 96% ME Rate 1.4% NMCS-C	4.9% ACC Standard
RFLTS	Sub-System	96% LRT	customer wait time reduced from 67.8 to < 2.4 days



- **Organizational Experience**
  - **Limited personnel with hands-on experience establishing and managing PBL support strategies**
- **Contract Length**
  - **Contracting Officers and programs managers are often reluctant to make justification for longer term contract**
- **Funding Flexibility**
  - **Limited ability to make long term commitments**
  - **AF reluctant to create “must-pay” bills**



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# PBL Keys to Success



Performance  
Management

Align  
Interests

PBL Contract  
Structure  
Elements

Establish the Business Relationship  
(Having a committed relationship that “gets” PBL)

Source: The Tenets of PBL



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# ***Back-up***

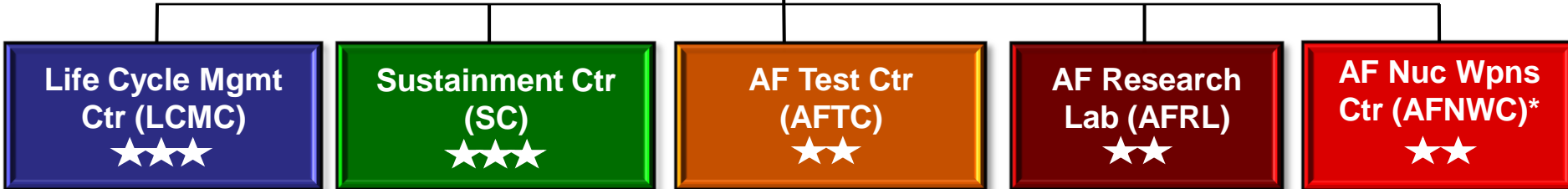


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# Air Force Materiel Command To-Be State



*\* AFNWC is a hybrid of acquisition and sustainment activities*



**Acquisition**

**Includes:**  
 Program Executive Offices  
 Aerospace Sustainment Directorate programs  
 AFSAC Directorate  
 66 Air Base Group  
 88 Air Base Wing

**Sustainment**

**Includes:**  
 WR, Ogden, Tinker Air Logistics Complex  
 448 Supply Chain Operations Wing  
 635 Supply Chain Operations Wing  
 72 Air Base Wing  
 75 Air Base Wing  
 78 Air Base Wing

**Testing**

**Includes:**  
 Arnold Engineering Development Complex  
 46 Test Wing (w/ 96 Air Base Wing)  
 412 Test Wing (w/ 95 Air Base Wing)

**Technology**

**Remains at Wright-Patterson AFB**

**Nuclear**

**Remains at Kirtland AFB**

**Minimal Change**





# ***AFMC Reorganization***

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- **Reorganizing from 12 Centers to 5 Centers**
  - **Reduce staff / overhead**
- **Establishes Centers for each AFMC assigned mission area; one chain of command for each mission**
  - **Acquisition, Sustainment, Testing, Technology, Nuclear**
- **Produces significant effectiveness & efficiencies**
  - **Improve warfighter support – focused voice to customers**
  - **Drives standard processes across mission areas**
  - **Improves life cycle acquisition execution and product support management**
  - **PBL enabler maintains PM responsibility throughout lifecycle**
  - **Fosters maintenance & supply chain**
  - **Simplifies and reduces overhead structure**