



Louisa Guise National Defense Industrial Association T&E Conference March 14, 2012

Agenda

 Define Test Strategy & Architecture at Raytheon Missile Systems

Define the Role of System Test Architect



The Need...

- Raytheon's response to the need for "Better Buying Power" through finding T&E efficiencies
 - Reduce the amount of testing
 - Increase test efficiency
 - Use of T&E to reduce the overall cost of acquisition
- Mission Based T&E for more operationally relevant testing
- Early T&E involvement

The right testing at the right

Raytheon Missile Systems: Response to The Need...



- Created "Test Strategy & Architecture" discipline
- Developed deliberate approach to
 - Evaluate system and test requirements early
 - Influence the design for testability
 - Optimize test coverage, costs and mission assurance over the product life cycle



Testing for the Right Purpose

Engineering testing is executed to

- verify system design meets requirements AND
- characterize design margin and reliability to identify what needs to be tested in production and deployment (e.g., Key Product Characteristics) AND
- · ensure suitability to end users' need

<u>Production</u> testing is executed to

- verify product assembly AND
- ensure Key Product Characteristics are meeting specifications
 AND
- to collect statistical process control data

Testing during **deployment** is executed to

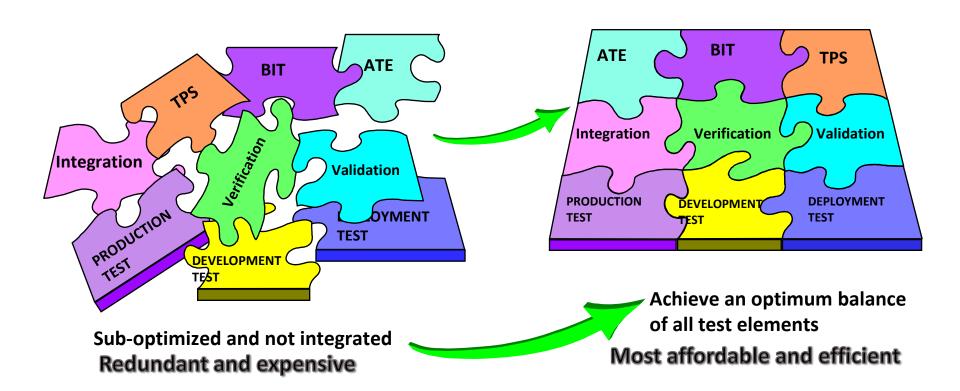
- verify operational availability AND
- · verify field installation of upgrades



What is Test Strategy & Architecture?

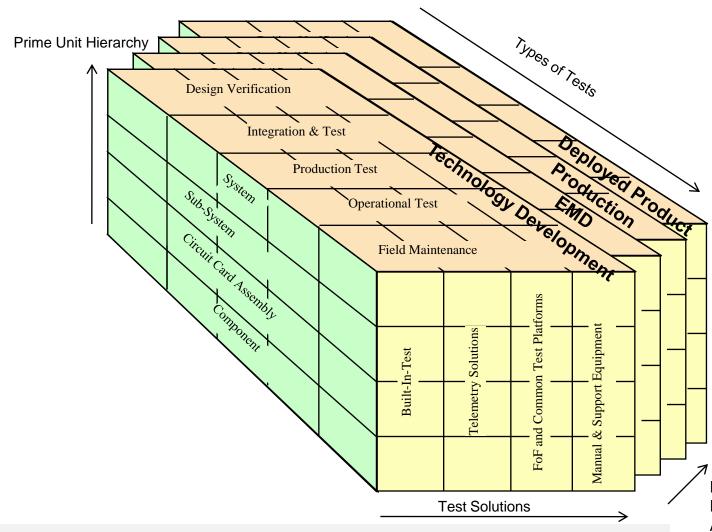
Test Strategy & Architecture is the process of **planning for** and **executing** the integration, coordination, and optimization of **all** program **test-related activities**.

It is <u>Systems Engineering</u> as applied to test in order to achieve the most <u>affordable solution</u> that gives us the necessary <u>mission assurance</u>.



Test Strategy & Architecture: A Multi-dimension Approach





Test Strategy & Architecture Optimizes Life Cycle Cost Over Levels of Assembly and Across Test Types

Evolves over
Program
Acquisition
Phase as Product
Matures

Test Architecture Perspectives



Product Perspective

Architecture / Interfaces

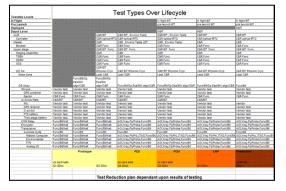
Testability (accessibility, coverage, fault isolation)

BIT / Embedded Test

Data Collection / Telemetry

etc.

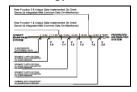
Tests Over Lifecycle



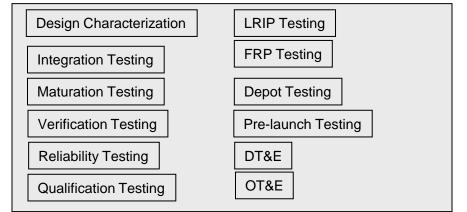
Customer Perspective



Technology Forecast



Types of Tests



Test Platform / Environments

Informal / Lash-up TE
Formal Engineering TE
Production TE
Environmental Test Facilities
CIL/HIL
SWES
Flight Test Ranges

Technology Testing

RF EO GPS Nav Etc.

Cost of Test

Lifecycle Test Cost Models

Test Principles

Develop Program Lifecycle Test
Strategies
Design for Test
Test, Learn and Correct Early
Test to Validate Models
Test as you Fly Relative to the Intended
Operational Environment
Minimize Re-Test in Production
Test to Demonstrate Margin

Test Documentation

PCTP TRD AUM VIS

Test Tools

ITLOG DSIeXpress DOE ...

Dictionary

Templates

Best Practices

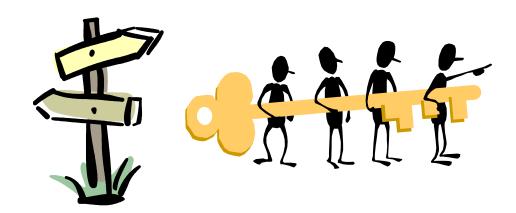
Processes / Cmd Media

Program Knowledge Transition Data

Knowledge Repository



The test architect takes the lead integrating the collective efforts of the various Engineering and Manufacturing IPTs in driving Test Strategy & Architecture forward.



RaytheonMissile Systems

The Role of the Test Architect

Test Architect

- Drives the integration of test activities across the entire program life cycle consistent with the customer's Test and Evaluation Strategy and Master Plan.
- Develops the lifecycle test strategy and guides the development of the lower level test strategies.
- Ensures appropriate resources to execute the test strategy.
- Influences other aspects of the system design to ensure that the test strategy is being executed.
- Works with system architects, engineers and designers to ensure testability is being driven into design.

The Test Architect may be thought of as the chief engineer for test



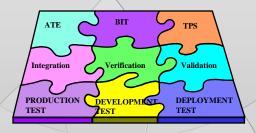
Test Architect Scope

Interaction with Design

- Influence Design for Test
- Identify test related design requirements
- Coordinate BIT development and use
- •Ensure test requirements are consistent with test strategy
- Evaluate effects of requirements changes on test strategy
- Ensure data is collected for requirements and model validation

Planning for Production

- Optimize
 Production Test
 Strategy for AUPP
 and Mission
 Assurance
- Coordinate test reduction planning



Understanding Customer Perspective (T&E, Warfighter and Support)

- •RMS Lead for Program T&E Working Group
- Streamline integration, verification, and validation across contracts and events.
- Ensure "Test as you Fly" philosophy
- Ensure design and test strategy are consistent with depot and upgrade conops

Test Related Supplier Oversight

- Develop and oversee technical aspects of supplier test strategies
- Coordinate test requirements and test plans with suppliers

Business Context

- Take into account cost & schedule constraints
- Take into account Enterprise Strategies
- Take into account Customer Strategies

Raytheon Missile Systems Chief Systems Test Architect



- Engages with programs to establish an approach for the development and execution of test strategies & architectures that optimize affordability and mission assurance.
- Provides leadership and direction to program test architects to ensure appropriate development and execution of test strategies & architectures
- Serves in the role of test architect on key strategic programs
- Drives the integration of test strategies & architectures across RMS
- Owns test strategy & architecture development process
- Drives the talent development for test architects
- Leads the test strategy & architecture learning team for Systems Test
- Leads the RMS engagement with other Raytheon Business Units, customer organizations and professional societies around test strategy & architecture
- Drives test strategy & architecture related special projects

Summary

- At Raytheon Missile Systems we are taking a Systems Engineering perspective on test
 - Developed processes, tools and enablers to support the deliberate development of test strategies and architectures
 - Developing some common, re-usable test strategies and architectures
 - Implemented the role of test architect on programs and Chief Systems Test
 Architect



Questions?





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