New Defense Strategy’s Impact on AF Strategic Planning

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Bottom Line

- Strategy – Planning – Programming – Resources
- Tough, unclear fiscal and security environment
- We still have and will have the world’s best Air Force
- Airmen and citizen partners are key to shaping and articulating the future

“...The Air Force has made the hard choices to support the new strategic guidance .... And we will be a smaller but superb force that maintains our agility, our flexibility and readiness to engage a full range of contingencies and threats.”

- General Norton Schwartz, Air Force Chief of Staff
New DoD Strategy

Joint Force

Defend the Homeland & Provide Support to Civil Authorities
Counter-Terrorism & Irregular Warfare
Operate Effectively In Cyber & Space
Counter Weapons Of Mass Destruction
Project Power Despite A2/AD Challenges
Maintain a Safe, Secure, & Effective Nuclear Deterrent
Provide a Stabilizing Presence
Deter & Defeat Aggression
Conduct Humanitarian, Disaster Relief, & Other Operations
Conduct Stability & Counterinsurgency Ops
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The Air Force provides enduring contributions across all domains:

- **Air and Space Control**
- **Global Intelligence, Surveillance, and Reconnaissance**
- **Rapid Global Mobility**
- **Global Strike**
- **Command and Control of Air, Space, and Cyberspace Systems**

“We are making deliberate strategic choices about the key programs and capabilities that need to go forward so that we still have the finest military in the world 10 years from now.”

Michael B. Donley, Secretary of the Air Force
Implications for Special Operations

AF underpins special operations throughout the “SOF domain” and missions:

- Specialized air mobility
- Precision strike
- Battlefield air operations
- ISR
- Agile Combat Support
- Command and Control
- Aviation FID
- Info Ops/Military Info Support Operations
- Deployed forward
- Among the people
- Covert
- Small footprint
- Self-reliant
- Fast acting
- Precise
- Kill Chain
Our Air Force will be smaller – but fully capable

- Getting much smaller would require us to re-look assumptions

Our Air Force has changed dramatically since Desert Storm

- Tested hard: strike, CAS, ISR, space, cyber, battlefield airmen, regional competency
- Active, Guard, and Reserve all integrally involved in two decades of combat – enduring approach
- Unmanned platforms are part of our DNA – and still evolving

Our Air Force will remain fundamental to the nation’s power—intellectually, industrially, militarily

Our Air Force will protect readiness at any force level and strengthen our integration across the Total Force

America is an aerospace nation and its Air Force will remain the world’s best through its innovation and adaptability