Operation EAGLE CLAW
“Desert One”
April 25, 1980
Established the U.S. Special Operations Command (USSOCOM) and the Office of the Assistant Secretary of Defense for Special Operations Low Intensity Conflict and Interdependent Capabilities ASD (SOLIC-IC)
A Unified Combatant Command…
• Command of all U.S. based SOF
• Synchronize planning for global operations against terrorist networks
• Deploy SOF to support GCCs
• As directed, conduct operations globally
• Plan & execute pre-crisis activities

…with legislated Military Department-like authorities
• Organize, train, equip SOF
• Develop SOF strategy/doctrine/tactics
• Program and budget for SOF
• Procure SOF-peculiar equipment
• Monitor management of SOF personnel
• Ensure interoperability
• Conduct internal audits

Acronyms
USSOCOM – United States Special Operations Command
SOF – Special Operations Forces
GCCs – Geographic Combatant Commanders
A Combatant Command with Legislated Military Department-like Authorities

• **A Strategic Headquarters . . .**
  – Provides Fully Capable Special Operations Forces
  – Synchronizes DoD planning for global operations against terrorist networks

• . . . **Creating an Adaptive Joint Force**
  – Balances Direct and Indirect Action
  – Regionally Oriented Depth and Experience
  – Ubiquitous and Persistent

• **Leading Change . . .**
  – Interagency Actions
  – New Operational Systems
  – International Influence
  – Improved Support to Special Operations Warriors and their Families
  – Force Structure Growth

• . . . **With Powerful Effects**
  – Global Engagement
  – Local Impact
# USSOCOM Funding vs. DoD

## USSOCOM TOA as a Percent of DOD

**TOA Actuals FY 2001-2010; PB/OCO Request FY 2011-2012**

($ in B)

<table>
<thead>
<tr>
<th></th>
<th>FY01</th>
<th>FY02</th>
<th>FY03</th>
<th>FY04</th>
<th>FY05</th>
<th>FY06</th>
<th>FY07</th>
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<td>USSOCOM</td>
<td>2.3</td>
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<td>691.0</td>
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<td>670.9</td>
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</table>

% of DOD: 0.7% 0.9% 1.1% 1.2% 1.1% 1.1% 1.3% 1.4% 1.3% 1.3% 1.5% 1.6%

---

**USSOCOM received 1.6% of the DoD TOA in FY12. However, the Services provide a significant level of additional support estimated at about $7 Billion each year in the areas of:**

- Military Personnel
- Major Weapons Programs
- Base Operations Support
- Military Training Support, and
- MILCON

**Accounting for the additional support from the Services, USSOCOM share of the DoD TOA is less than 3%.**

Source: U.S. DoD FY12 Budget Request Overview, PPBES-MIS, Position: 12 PB
Updated Slide: 12 May 2011
USSOCOM Mission

USSOCOM provides fully capable and enabled Special Operations Forces to defend the Nation’s interest in an environment characterized by irregular warfare

**USSOCOM Strategy 2010**

Organize, train, and equip SOF forces

Synchronize DoD planning for global operations against terrorist networks

*Unified Command Plan 2010*
USSOCOM Commander’s Priorities

Deter, Disrupt & Defeat Terrorist Threats
- Plan and conduct Special Operations
- Emphasize Persistent, Culturally-attuned Engagement
- Foster Interagency Cooperation

Develop & Support our People & Families
- Focus on Quality
- Care for Our People and Families
- Train & Educate the Joint Warrior / Diplomat

Sustain & Modernize the Force
- Equip the Operator
- Upgrade SOF Mobility
- Obtain Persistent Intelligence Surveillance & Reconnaissance Systems
SOF Core Activities

Direct Action
Special Reconnaissance
Unconventional Warfare
Foreign Internal Defense
Civil Affairs Operations
Counterterrorism
Military Information Support Operations
Information Operations
Counterproliferation of Weapons of Mass Destruction
Security Force Assistance
Counterinsurgency Operations
Activities Specified by the President or SECDEF
United States Special Operations Command (USSOCOM)

- United States Army Special Operations Command (USASOC)
- Marine Corps Special Operations Command (MARSOC)
- Air Force Special Operations Command (AFSOC)
- Naval Special Warfare Command (NAVSPECWARCOM)
- Joint Special Operations Command (JSOC)

- SEAL TEAMS
- Special Boat Teams
- Seal Delivery Vehicle Teams
- Naval Special Warfare Center
- Marine Special Operations Companies
- Marine Special Operations Advisory Group
- Marine Special Operations Support Group
- Marine Special Operations School

- Aviation - Fixed Wing & Rotary Wing Special Tactics
- Air Force Special Operations School
- Joint Standing Development, Training and Exercises

- Special Operations Command
- United States Marine Corps Forces

- JFK Special Warfare Center
Special Operations Forces are currently deployed to 79 countries and territories

<table>
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<tr>
<th>GCC</th>
<th>EUCOM</th>
<th>AFRICOM</th>
<th>CENTCOM</th>
<th>PACOM</th>
<th>SOUTHCOM</th>
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<tr>
<td>%</td>
<td>2.67%</td>
<td>5.39%</td>
<td>84.21%</td>
<td>5.67%</td>
<td>1.93%</td>
<td>0.12%</td>
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SUMMARY FOR THE WEEK OF: 6 – 12 Aug 2011
SOF’s Relevance is its People

INTEGRITY

COMPETENCE

COURAGE

CREATIVITY
A Uniquely Capable Force

- Volunteers
- Specially Selected
- Intelligent, Educated
- Individual and Team Skills
- High Attrition During Initial Training
- About Two Years Until Deployable/Employable
Humans are more important than hardware
Quality is better than quantity
Special Operations Forces cannot be mass produced
Competent Special Operations Forces cannot be created after emergencies occur
Most SOF operations require non-SOF support
Future Capabilities Division
“Concepts to Capabilities”

USSOCOM
J7/9 Directorate
August 2011
J7/9-F Division for Future Capabilities

Mission

Leads USSOCOM development and integration of warfighter capabilities required to meet the challenges of the future operating environment in the mid (3-7 years) and far (8-20 years) term horizon. J7/9-F identifies and recommends DOTMLP-F changes as solutions to SOF capability shortfalls and collaborates with stakeholders to ensure solutions are approved resourced and implemented as required to complete the concepts to capabilities process.
Divisional Imperatives

- J7/9-F Division’s Imperatives
  - Generate ideas, in the form of concepts, that are the foundation for future military readiness in “getting ahead of the sound of the guns”
  - Transition concepts to capabilities to drive DOTMLPF-P changes that are the heart of modernizing, fielding, and sustaining relevant future capabilities
  - Focus on mid (3-7 yrs) and far term (8-20 yrs) capabilities to influence decisions in the Fiscal Year Defense Plan (FYDP) while not being encumbered by the FYDP
  - The SOF “thought leaders” that identify warfighter challenges and experimentation activities that will result in capability solutions that address these challenges
  - Experts in navigating and executing Concepts, Experimentation and Capability development and integration within Joint and SOF arenas
Future Concept Development

- Future Op Environment
- Strategic Guidance
- Lessons Learned

Future Concept Development

- JOC: IW 1.0/2.0
- JIC: DTN, UW, FID
- SOF Operator 2020
- SOF Future Employment

Exp RUN 1-13

Experimentation & Wargaming Campaign Plan

JROC Approval

- DTN
- SFA
- FID
- UW

Change Recommendations

- JROC

Future DOTMLPF-P Capabilities

Implementation

SOCREB

- SOF Operator 2020
- SOF Future Employment
- DCRs: DTN, SFA, UW, FID, MISO, CA, TSOC Education
- ICD: Civil Information

SOF Concept Development and Experimentation Process

71-4

“Building Tomorrow’s Capabilities Today”
Recent Accomplishments

- Completed Capability Based Assessments (CBAs) for the following:
  - DTN, SFA, UW, FID, CA and TTR MISO
  - Led the development and approval of JROCMs for DTN, SFA, UW, FID, CA and TTR MISO
  - Developed the TSOC Education DCR for consideration by the SOCREB

- Developed concepts for:
  - SOF Force Generation
  - Presentation of the Force

- Conducted experiments to support TSOC Initiatives and Service Wargames
  - Global Scout Series LOEs
  - TNT
    - Camp Roberts
    - Avon Park
  - Navy Global Wargame
    - JSOTF Afloat
  - Expeditionary Warrior
    - Service Provided Capability to SOF
Selected Ongoing Efforts

- SOF Future Employment
  - SOF Distributive Employment CONOP
  - Cultural Engagement
  - Cyber-enabled Special Operations
  - JSOTF Afloat Concept
- TSOC Supporting Initiatives
  - “TSOC of the Future” Experimentation
  - Global Scout Wargame Series
- Futures Partnering Initiatives
  - Naval Post-Graduate School
- SOF Operator 2030, SOF Fellowship Program, JSOTF-P
  - TRADOC Analysis Center (TRAC) Monterey
- AFRICOM Cultural Geography Experiment
  - Army Special Operations Capabilities Integration Center (ARSOICIC)
- Future Capabilities Integration