

# Manifesto for Agile Software Development

We are uncovering better ways of developing software by doing it and helping others do it.

Through this work we have come to value:

- Individuals and interactions** over processes and tools
- Working software** over comprehensive documentation
- Customer collaboration** over contract negotiation
- Responding to change** over following a plan

That is, while there is value in the items on the right, we value the items on the left more.



BRING ME MEN™

## **The Coming American**

Bring me men to match my mountains;  
Bring me men to match my plains,  
--Men with empires in their purpose,  
And new eras in their brains.

Sam Walter Foss, 1894



BRING ME MEN.<sup>™</sup>

Yes, Sir.

No, Sir.

Sir, may I ask a question?

Sir, may I make a statement?



BRING ME MEN.™

No excuse, Sir!

...to change the world

Working software is the primary  
measure of progress.