Headquarters U.S. Air Force

Integrity - Service - Excellence

SAF/IA: Building Relationships, Capabilities, and Capacity

Maj Gen Michael Snodgrass
Assistant Deputy Under Secretary International Affairs
"The burdens of a young century cannot fall on American shoulders alone...we will be steadfast in strengthening those old alliances that have served us so well...we will build new and deeper partnerships in every region, and strengthen international standards and institutions."

"Helping other countries better defend themselves or fight beside us – by providing equipment, training, or other forms of support – is something the United States has been doing in various ways for nearly three-quarters of a century."

"Building partner capacity...emphasizes reliance upon the partner governments that have superior insight into and perspective of their regional and local socio-political, economic, and security concerns, and can address them more directly and efficiently than we can."
AF Mission

Fly, Fight And Win…
in Air,
Space
and Cyberspace
USAF Priorities

- Continue to strengthen Air Force nuclear enterprise
- Partner with the joint and coalition team to win today’s fight
- Develop and care for Airmen and their families
- Modernize our air and space inventories, organizations and training
- Recapture acquisition excellence
SAF/IA

Vision
The Air Force leader for policy, activities, and interactions that promote and sustain international relationships, interoperable capabilities, and sustained engagement with partners across the globe in support of National Security Objectives

Mission
SAF/IA, in concert with other AF and joint partners, conducts sustained security cooperation activities across the spectrum of operations by military-to-military engagement to build partner capability and capacity throughout the air, space and cyberspace domains to promote effective joint and coalition air operational success
Develop & sustain partnerships consistent with US national security and foreign policy goals

- Global partnerships that are mutually beneficial
- Enable partner capability and capacity that enhances mutual national security
- Advise and assist partner air forces
- Develop and enhance partnership capability to promote interoperability and integration
What we do

- We…
  - do mil-to-mil engagement to *build partner capability*
  - facilitate FMS/FMF/IMET to *build partner capacity*
  - exercise/Train with partners to *enable operational success*
- Within U.S. foreign policy
- By…
  - working with our partners to balance their needs with resource availability
  - focusing on high-payoff enterprises
Global Partnering

Diplomacy

Country Teams

Intelligence

Economics

Military

Integrity - Service - Excellence
We are a globally arrayed force, so that we can operate with anyone
**Doubled sales with no increase in resources for management, except FMS admin**

<table>
<thead>
<tr>
<th>Region</th>
<th>2004 Sales</th>
<th>2009 Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td>Europe</td>
<td>$2,631M</td>
<td>$3,671M</td>
</tr>
<tr>
<td>Africa</td>
<td>$23M</td>
<td>$56M</td>
</tr>
<tr>
<td>Middle East</td>
<td>$6,155M</td>
<td>$15,761M</td>
</tr>
<tr>
<td>Pacific</td>
<td>$2,259M</td>
<td>$5,698M</td>
</tr>
</tbody>
</table>

*Figures in millions.*
Security and Stability Challenges

- Training Capacity
- Responsiveness
- Budget Constraints
- Delivering a capability
How We Accomplish Our Mission

Capabilities-Based Approach

- ConOps
- Training
- Proficiency
- Maintenance
- Doctrine
- Logistics

Air Force Basic Doctrine

Air Force Doctrine Document 1
17 November 2003

This document supplements related discussions found in Joint Publication 1, Joint Operation of the Armed Forces of the United States.

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Chart Depicts USAF Provided PMT from 2007 through 2010

- Over 580 Students in Total from Chile
Building Partner Nation Capacity
Chilean F-16 Evolution

Task from SOUTHCOM’s Chile Country Campaign Plan

GOAL
Fully Capable F-16 Coalition Partner

US-Led SME Engagements (Ops, Mx, SE, etc.)

Chilean-Developed Academics / Professional Training Events

Mar 06
1st F-16 Delivered

Oct 07
WILLKA Bi-lateral ACT

Oct 08
SALITRE Multi-Lateral DACT

Oct 10
CRUZEX Multi-Lateral DACT

Mar 08
NEWEN Bi-lateral ACT

Oct 10
2011 RED FLAG Observer

2012 RED FLAG Participant

Air Refueling Capability (Feb 10) Through Transfer of Excess Defense Articles
State Partnership Program

National Guard Bureau program
- Improves military interoperability
- Demonstrates subordination to civil authority
- Provides support to civil authorities
- Assists development of democratic institutions
- Fosters open market economies

Ohio ANG colonel briefing Serbia and Hungary CHODs at Springfield ANGB OH

Ohio ANG crew chief and Hungarian Air Force maintainer carry F-16 travel pod during LOAD DIFFUSER exercise in Hungary

Ohio ANG and Serbia officers at Toledo ANGB observing operational readiness exercise

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### Technology Transfer & Disclosure

**Advanced military technology shared with partner nations**

<table>
<thead>
<tr>
<th><strong>The requirement for transfer &amp; disclosure:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>▪ US forces must be ready to engage across the spectrum of operations as part of a joint, multinational, or interagency force</td>
</tr>
<tr>
<td>▪ Multinational ops require that participating forces have interoperable capacity to execute assigned missions</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Significant Export Approvals:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>▪ AIM-9M approved 4-5 years after IOC to 8 partner nations</td>
</tr>
<tr>
<td>▪ AMRAAM approved 2 years after IOC to 17 partner nations</td>
</tr>
<tr>
<td>▪ F-16 Block 60 approved, not in USAF inventory</td>
</tr>
<tr>
<td>▪ F-35 technologies approved to support weapon system co-development with 8 partner nations</td>
</tr>
</tbody>
</table>
## Cooperative Relationships

**Jointly developing and enhancing capabilities through partnership**

- **International Armaments Cooperation**
- **Joint Development**
- **Research & Development**
- **Test & Evaluation**
- **Executing through international agreement**
- **Leverages partner resources to promote interoperability, common capabilities, and cost savings**

**US & AUS jointly developed Wideband Global SATCOM (WGS), expanded constellation**

- **NATO C-17 Strategic Airlift Capability**
- **$4.4B to F-35 (Joint Strike Fighter) development with eight partners**
- **C-130J block upgrade costs shared by seven nations, 1/3 reduction in USAF costs**

*Return to Tools*
Exercises

Alliances and partnerships cultivated through bilateral and multinational exercises and competitions
- Regional Training Centers
- Wargaming
- Building Partnership Capacity Seminars
- Competitions
- Weapon Systems Evaluation Programs
- Distributed Mission Operations

Pakistan Air Force at Red Flag

Other Exercise Examples
- Blue Flag
- AMC Rodeo
- Atlantic Strike
- Angel Thunder

Denmark attended first GREEN FLAG Apr 10 Conducted Combat Enhancement Training at Luke, AFB
Mission Examples

- Poland C-130 no-cost lease
- Chile KC-135 response to Santiago earthquake
- US-UK RC-135 Agreement
- Colombia T-37 Trainer
Partnerships

Mutual Benefits

Relationships

Capabilities