(c) The principal duty of the Director for Expeditionary Warfare shall be to supervise the performance of all staff responsibilities of the Chief of Naval Operations regarding expeditionary warfare, including responsibilities regarding amphibious lift, mine warfare, naval fire support, and other missions essential to supporting expeditionary warfare.
**Strategic Imperatives:**

- **Regionally Concentrated, Credible Combat Power**
  - Limit regional conflict with forward deployed, decisive maritime power.
  - Deter Major power war.
  - Win our Nation’s wars.
- **Globally Distributed, Mission-Tailored Maritime Forces**
  - Contribute to homeland defense in depth.
  - Foster and sustain cooperative relationships with more international partners.
  - Prevent or contain local disruptions before they impact the global system
Implementing the Strategy:

- **Forward Presence**
  - OIF/OEF – Counter insurgency, Infrastructure Protection, Riverine Operations.
  - CSG’s & ARG/MEU

- **Deterence**
  - Opposed Transit, Anti-Access, Area Denial

- **Sea Control**
  - Combined Arms Approach- Surface, Subsurface, Air, Ground, Space, Cyber

- **Power Projection**
  - OIF/OEF- Task Force 58

- **Maritime Security**
  - Counter Piracy / MIO
  - African Partnership Station

- **Humanitarian Assistance and Disaster Response**
  - Caribbean / New Orleans
Aligning with the Marine Corps Operating Concepts:

Enhanced MAGTF Operations: conduct operations across a larger area, to conduct operations with a higher tempo, to be able to perform multiple simultaneous operations

Engagement: forward deployed and present in partner nations around the world with the goal to improve relationships, improve security and assure access when needed

Crisis Response: forward-deployed and sea-based presence, high readiness, prepositioned equipment, and task-organized forces are keys to ensure rapid crisis response.

Power Projection: Seaborne forces are the most useful means to project large amounts of military power and the ability to operate from the sea is crucial to the Nation’s power projection
A Flexible, Balanced Expeditionary Force to meet Operational Demands
“My fundamental concern is that there is not commensurate institutional support - including in the Pentagon – for the capabilities needed to win today’s wars and some of their likely successors.”

“We must not be so preoccupied with preparing for future conventional and strategic conflicts that we neglect to provide all the capabilities necessary to fight and win conflicts such as those the U.S. is in today.”

“DoD’s conventional modernization programs seek a 99% solution over a period of years. Stability and counterinsurgency missions require 75% solutions over a period of months.”

### Amphibious Operations

#### 108 Operations Since 1990

<table>
<thead>
<tr>
<th>Year</th>
<th>Significant Operations</th>
</tr>
</thead>
<tbody>
<tr>
<td>1990</td>
<td>Liberia: American Embassy Evacuation</td>
</tr>
<tr>
<td>1991</td>
<td>Persian Gulf: Desert Storm</td>
</tr>
<tr>
<td>1992</td>
<td>Tunisia: Firefighting</td>
</tr>
<tr>
<td>1993</td>
<td>Somalia: Humanitarian Operations</td>
</tr>
<tr>
<td>1994</td>
<td>Rwanda &amp; Uganda: (HA/DR)</td>
</tr>
<tr>
<td>1995</td>
<td>Bosnia: Scott O’Grady Rescue</td>
</tr>
<tr>
<td>1996</td>
<td>Central African Rep: Embassy Evacuation</td>
</tr>
<tr>
<td>1997</td>
<td>Sierra Leone: Embassy Evacuation</td>
</tr>
<tr>
<td>1998</td>
<td>Kuwait: No Fly Zone</td>
</tr>
<tr>
<td>1999</td>
<td>East Timor: Peacekeeping</td>
</tr>
<tr>
<td>2000</td>
<td>Yugoslavia: Air Strikes</td>
</tr>
<tr>
<td>2001</td>
<td>Afghanistan: Amphibious Assault</td>
</tr>
<tr>
<td>2002</td>
<td>Kosovo: Peacekeeping</td>
</tr>
<tr>
<td>2003</td>
<td>Iraq: Amphibious Assault</td>
</tr>
<tr>
<td>2004</td>
<td>Southeast Asia: Tsunami (HA/DR)</td>
</tr>
<tr>
<td>2005</td>
<td>Gulf Coast: Hurricane Katrina Relief</td>
</tr>
<tr>
<td>2006</td>
<td>Lebanon: American Citizen Evacuation</td>
</tr>
<tr>
<td>2007</td>
<td>Horn of Africa: Security Cooperation</td>
</tr>
<tr>
<td>2008</td>
<td>Burma: Typhoon (HA/DR)</td>
</tr>
<tr>
<td>2009</td>
<td>Indonesia: Earthquake (HR/DR)</td>
</tr>
<tr>
<td>2010</td>
<td>Haiti and Pakistan: Earthquake and flood (HR/DR)</td>
</tr>
</tbody>
</table>

#### Conducting over 122 missions across the ROMO
Importance of Mine Countermeasures

Ship Attacks since 1950

- USS PRINCETON
- USS TRIPOLI
- USS S.B. ROBERTS
- USS WARRINGTON
- USS WESTCHESTER COUNTY
- USS BARTON
- USS E.G. SMALL
- USS WALKE
- USS MANSFIELD
- USS BRUSH
- USS Sarsi
- USS PARTRIDGE
- USS PLEDGE
- USS PIRATE
- USS MAGPIE
- USS STARK
- USS LIBERTY
- USS HIGBEE
- USS COLE

Mines far more of a threat than Missile, Torpedo, Aerial, & Small Boat Attack
Navy Expeditionary Combat
NECC World Wide Force Participation Since 2007

**NORTHCOM**
- JTFEX
- PATRIOT PARTNER
- GOLDEN CARGO
- CONTINUING PROMISE (USNS COMFORT)
- JLOTS
- UNITAS GOLD
- TRIDENT ARCH
- JAVELIN THRUST
- CITADEL GALE
- DELMAR

**SOUTHCOM**
- OPERATIONS:
  - JTF GTMO – NCF/COMCAM
  - NAVSOUTH - PANAMA CANAL TRANSITS – MESF
- ENGAGEMENTS/EXERCISES:
  - PANAMEX
  - JLOTS
  - CONTINUING PROMISE (USNS COMFORT)
  - BEYOND THE HORIZON
  - PROJECT FRIENDSHIP
  - SOUTHERN PARTNERSHIP STATION

**AFRICOM**
- OPERATIONS:
  - JTF-HOA – NCF/MCAG/NEIC/EOD
  - 11
- ENGAGEMENT/EXERCISES:
  - JTF HOA
  - FLINTLOCK
  - WATC
  - AFRICAN PARTNERSHIP STATION
  - GULF OF GUINEA
  - CAMEROON
  - SEYCHELLES

**EUROPEAN COMMAND (EUCOM)**
- OPERATIONS:
  - CTF-68:
    - NCF/MESF/EOD/NEIC/
    - MDSU
  - SOCEUR CIF – EOD
  - JTF EAST - NCF
- ENGAGEMENTS/EXERCISES:
  - SEA BREEZE
  - UKRAINE MARITIME SECURITY
  - BLACK SEA PARTNERSHIP
  - LOYAL MARINER
  - BRILLIANT MARINER
  - BRILLIANT MIDAS
  - JOINT WARRIOR
  - TUNISIA

**CENTRAL COMMAND (CENTCOM)**
- OPERATIONS:
  - MNF-W:
    - RIVERINE/EOD/NCF/
    - MESF/NAVELSG/NEIC/
    - MCAG
  - CJSTF-NCF/EOD/
    - COMCAM/ MCAG
  - NAVCENT/C5F:
    - MESF/NEIC/EOD/
    - NAVALSG
- ENGAGEMENT/EXERCISES:
  - NATIVE FURY
  - EGYPT EOD CIED
  - JORDAN EOD CIED
  - BEIRUT EOD CIED
  - SAUDI ARABIA CIED

**PACIFIC COMMAND (PACOM)**
- OPERATIONS:
  - PACFLT/C7F SUPPORT -/NCF/MESF/EOD/MDSU
  - JSOTF-P – MESF/MCAG/NCF
- ENGAGEMENT/EXERCISES:
  - CARAT PACIFIC
  - PACIFIC PARTNERSHIP STATION
  - COBRA GOLD
  - KEY RESOLVE
  - TALON VISION
  - CONTINUING PROMISE PACIFIC (USNS MERCY)
  - PROJECT FRIENDSHIP
  - FOAL EAGLE
  - ULCHI FOCUS LENS
  - FREEDOM GUARDIAN
  - DEEP FREEZE
  - MIATA
  - IWOJIMA MINEX
  - DUGONG MINEX
  - BALIKATAN
  - HONG KONG EODEX
  - SPITTING COBRA
  - EOD SMEE
  - TALISMAN SABER
## Riverine Force
### OIF Activities from March 2007

<table>
<thead>
<tr>
<th>Activity</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>River/Lake Security Patrols</td>
<td>923</td>
</tr>
<tr>
<td>Quick Response Force missions</td>
<td>100</td>
</tr>
<tr>
<td>Riverine Convoy missions</td>
<td>689</td>
</tr>
<tr>
<td>Shoreline sweeps</td>
<td>354</td>
</tr>
<tr>
<td>Joint operations conducted</td>
<td>240</td>
</tr>
<tr>
<td>Iraq Security Force Patrols</td>
<td>245</td>
</tr>
<tr>
<td>Detainees screened</td>
<td>389</td>
</tr>
<tr>
<td>Boats impounded</td>
<td>76</td>
</tr>
<tr>
<td>Weapons caches found</td>
<td>142</td>
</tr>
<tr>
<td>Combined operations conducted</td>
<td>156</td>
</tr>
<tr>
<td>Unmanned aircraft hours flown</td>
<td>667</td>
</tr>
<tr>
<td>Aircraft control hours</td>
<td>268</td>
</tr>
<tr>
<td>Iraqi River Police trained</td>
<td>217</td>
</tr>
<tr>
<td>Partnership training (Mandays)</td>
<td>3501</td>
</tr>
<tr>
<td>Key Leader engagements</td>
<td>165</td>
</tr>
<tr>
<td>Allocations of micro grants ($K)</td>
<td>111</td>
</tr>
</tbody>
</table>
Over-Arching Challenges

- Shipbuilding/Modernization
- Evolving and improving MCM Capabilities
- Integration of Expeditionary Forces across the Range of Military Operations (ROMO)
- Synchronization of Special Warfare Capabilities
- Employment and Sustainment from the sea
- Energy Conservation
- Seabasing

All of these challenges require... Innovative Thinking
Acquisition Agility
Rapid Science & Technology Integration
Requirements Development
Amphibious Warfare

Amphibious Fleet Transformation

- Capability Driven Recapitalization
- Supports Larger/Heavier USMC Footprint
- Full Service Life Ship Modernization
- Supports Joint Strike Fighter Ops
- Supports MV-22 Osprey Ops
- Improved Command & Control
- Improved Self-Defense
- Increased Survivability

Operations from 1-5 miles off beach...Sea-Based Operations from 25+ miles
Amphibious Warfare Challenges

- C2 configuration (space/function) and C4I capabilities for future ships and back fitting on current shipping - focusing on LHA(R) and developing the configuration and capabilities that will allow for centralize control and serve to unify the expeditionary effort

- Combat Systems - defense of the expeditionary forces i.e. ARG

- High Speed Displacement Craft Technology – LCU(R)/ LCM(R)

- Flight Deck heat mitigation in support of JSF and MV 22

- Imbedded Shipboard Virtual Training Systems

- Diesel Engines - off the shelf, easily converted to at-sea applications for use on LCU

- Interoperability of Enhanced MSPRON capabilities with commercial national/international and allied shipping
MCM VISION:
Field a Common Set of Unmanned, Modular MCM Systems Employable from a Variety of Host Platforms or Shore Sites that can Quickly Counter the Spectrum of Mines to Enable Assured Access with Minimum Risk from Mines

Removing the Sailor from the Minefield To Increase Clearance Rates

- Innovative Combination of COTS Technology for Mining and MCM
- Distributed and Netted
- Unmanned Operations
- Cooperative Behavior
- Computer Aided Detect/Classify
- Common Operational Picture
- Sea Warrior Transformation
- Closing the Technology Gaps

- Slow
- Heavy
- Large footprint
- Stovepiped
- Primarily CONUS-based
- Manpower Training Intensive

- Fast and Agile
- Precise
- Lethal
- Modular
- Organic
- Optimized Manpower Requirements
LCS Mine Countermeasures Concept

Detect, Classify & Identify

Engage (Neutralize)

Engage (Sweep)

Link 16

Mine Warfare Challenges

- Revitalizing U.S. Naval Mining Capability--let's give our adversaries this problem

- Low Cost Innovative Field Expedient/COTS solutions for MCM

- Solving the Mine Clearance Issue in the cluttered VSW environment

- Increase Speed of Kill Chain for all MCM Systems via Single Pass Detect-To-Engage

Low Cost Field Expedient/COTS Solutions for High Capacity Mining and Clearance
Expeditionary Combat

Developing a Fully Integrated Dual-Use Force

- Investments in high-demand/low density SFA-capable forces
- Common, upgraded C4I infrastructure
- Small boat standardization
- Evolving Force Structure
- Continued EOD technology development
- Robust non-lethal capabilities

NECC Forces Link Maritime & Land Domains Across the Challenging Littoral Battlespace
Expeditionary Combat Challenges

- Integrating technologies
  - Robust, common C2 infrastructure
  - Improved "networkable" sensors
  - Upgraded tactical radios, expeditionary satellite communications,
    - GDFS replacement.

- Unmanned systems (UUVs, USVs, & robotics) beyond simple observation/surveillance such as Advanced EOD Robot System
  - Open architecture (cost effective upgrades)
  - Reduction of personnel requirements,

- Non lethal weapons that provide our sailors additional options along the escalation of force continuum
  - Directed energy systems (lasers, high power microwave, & radio frequency systems)
  - Extend the range of currently fielded systems
Naval Special Warfare

**Sustained/Improved Service-Common Support**

- Capability Driven Recapitalization
- Support NSW movement towards SFA
- Ensure NSW compatibility with Fleet assets
- Exploit Navy-SOF system commonality
- Improve tactical ISR capabilities
- Improve Command & Control

**OIF/OEF Centric**

**Post-OIF/OEF Engagement**
Naval Special Warfare Challenges

- **Common Combatant Craft**
  - A common hull form that meets Navy and SOF requirements

- **Modular Armor**
  - Evolving armor for people and equipment to meet the threat of the operational environment

- **Naval Expeditionary Package for AFSB**
  - Support SOF, NECC and USMC forces from various AFSB (LCS, JHSV, MLP)

- **Power Sources**
  - Power density is never small even for the large demand
Seabasing via Enhanced MPSRON

- Delivery of equipment and supplies through restricted access environments (arrival and assembly ashore)
- Rapid employment of forces from OTH
- Transfer of equipment at sea in non-anchorage depths
- Selectively offloadable, tailorable force packages
- Employable in emergent, partnership and combat across complete ROMO

Flexibility to influence events ashore or at sea, particularly when denied access or a small footprint ashore desired.
Seabasing/Enhanced MPSRON Challenges

- Station Keeping Systems/Technologies
  - Advanced Mooring Systems, Dynamic Positioning

- Equipment and Cargo Handling/movement
  - Automated Warehousing, Robotic Technologies

- Modular Causeway Enhancements
  - Interfaces, Increased Interoperability with other system/platforms

- Interface Ramp Technologies
  - Enhanced Sea-State Capabilities

- Environmental and Ship Motion Forecasting Technologies
“In order to lower our reliance on fossil fuels, we need to improve the efficiencies of systems and develop platforms that operate as a system of systems, are integrated together, and reduce our tactical vulnerability.”
SECNAV Mabus, Naval Energy Forum, 14 Oct 2009
Expeditionary Energy Challenges

- Integrated Power Systems (IPS) for Expeditionary Boats

- Alternative Power Generation and Management Systems for Expeditionary Field Applications
  - Technology not fully mature in USN
  - Cost growth and investment
  - Commercial design conversions

- Ship Design
  - Cost of design change for hull form
  - Timely incorporation of IPS into the design
  - Risk trade-offs; power dense generation vs magnetic signature

- Tactical Vehicles and Equipment
  - No accurate means to assess contingency fuel use
  - Most procurement are joint or commercial
  - Fuel efficient version has a higher initial investment and unit cost

- Bio-Fuel
  - Choices of biofuel; Algae vs Camelina & derivatives
  - Production challenges; crop yield vs cost
  - Qualification process
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