15th Annual Expeditionary Warfare Conference

“Expeditionary Operations - What’s Next?”
MONDAY, OCTOBER 4, 2010

7:45 AM - 1:00 PM Golf Tournament & Awards Lunch
Nicklaus Golf Course & Club House

12:00 PM - 7:00 PM Conference Registration
St. Andrews Foyer

3:00 PM - 5:00 PM Mine Warfare Capabilities Essential for Expeditionary Warfare
Salon 1 (limited to first 120 registrants)

Session Focus: This unclassified session will present and discuss MIW topics from the perspectives of the Fleet, the Resource Sponsor, the Acquisition Manager, and the NSWC PCD Technical Management.

3:00 PM - 3:05 PM Session Chairman: Rear Admiral Chuck Horne, III, USN (Ret)
NDIA Expeditionary Warfare Division Board Member

3:05 PM - 3:20 PM Introductory Remarks
- Major General Timothy C. Hanifen, USMC
  Director, Expeditionary Warfare Division, OPNAV N85
- Ms. E. Anne Sandel
  Program Executive Officer, Littoral and Mine Warfare

3:20 PM - 3:45 PM The Fleet Perspective: Mine Warfare - An NMAWC Perspective
Rear Admiral (sel) Phillip Sawyer, USN
Vice Commander, Naval Mine and ASW Command

3:45 PM - 4:10 PM The Resource Sponsor Perspective: Current and Future Support for EW MCM
Captain Mark Rios, USN
Branch Head, N852 Mine Warfare

4:10 PM - 4:35 PM The Acquisition Manager Perspective: Future EW MCM Program Requirements
Ms. Donna Carson-Jelley
Program Manager, Mine Warfare Programs, PMS-495

4:35 PM - 5:00 PM Engineering - NSWC PCD Technical Leader Technical Issues Specific to EW MCM
Mr. Walter N. Rankin
Program Manager, Naval Surface Warfare Center, Panama City Division

6:00 PM - 7:00 PM Networking Reception (Hosted Beer and Wine Bar; Liquor for Purchase)
St. Andrews and Grand Lagoon Foyers

7:00 PM - 9:00 PM Opening Night Dinner
Grand Lagoon Ballroom

Guest Speaker: Admiral John C. Harvey, Jr., USN
Commander, U.S. Fleet Forces Command

TUESDAY, OCTOBER 5, 2010

6:45 AM - 4:30 PM Conference Registration
St. Andrews Foyer

6:45 AM - 7:30 AM Continental Breakfast
St. Andrews and Grand Lagoon Foyers
AGENDA

7:30 AM - 8:00 AM  Welcome and Opening Remarks
-Captain Duane Covert, USN (Ret)
Site Manager, Northrop Grumman Corporation;
NDIA Expeditionary Warfare Division Conference Chairman
-Captain Thomas Brovarone, USN
Commanding Officer, Naval Surface Warfare Center, Panama City Division
-Rear Admiral Mike Nowakowski, USN (Ret)
Vice President, Colonna’s Shipyard, Inc.;
NDIA Expeditionary Warfare Division Chairman
St. Andrews Ballroom

8:00 AM - 9:00 AM  Keynote Speaker: Major General Timothy C. Hanifen, USMC
Director, Expeditionary Warfare Division, OPNAV N85

9:00 AM - 9:45 AM  Keynote Speaker: The Honorable Robert O. Work
Under Secretary of the Navy, Office of the Secretary of the Navy
St. Andrews Ballroom

9:45 AM - 10:15 AM  Networking Break
St. Andrews and Grand Lagoon Foyers

10:15 AM - 12:00 PM  Operations and Training - What Works, What Doesn’t, What Do We Need?
St. Andrews Ballroom

Session Focus: As it has been in all wars, equipment, training, concepts and plans change as the war progresses. Some of the prior or current concepts, plans and equipment work and some do not. The panel will discuss the training concepts, techniques and equipment systems employed in preparing units and individuals for our current and future conflicts, as well as the result of those as demonstrated in the actual operational environment. In addition to the training, through the experience of recent Commanders in the field and other leaders, the current state of equipment and capability in supporting operations will be addressed. What concepts of operations work, what specific systems or equipment effectively support current concepts, what capabilities are effective, which capabilities or systems are not effective, and what capabilities or capability improvements do the operating units need that they do not have today. Current leaders in Operations, Training and Capability Development will be invited to speak on these issues from either their recent experience in preparing units to deploy, in operations, or in capability development.

Session Chairman: Mr. Dewey Mauldin
Director of Business Development, The Boeing Company
-Brigadier General Lawrence D. Nicholson, USMC
Senior Military Assistant to Deputy Secretary of Defense
-Brigadier General John Bullard, USMC
Director, Joint Capabilities Assessment and Integration Directorate, MCCDC
-Captain Paul McElroy, USN
Commodore, Maritime Expeditionary Security Group TWO

12:00 PM - 1:30 PM  Networking Buffet Lunch
Grand Lagoon Ballroom
1:30 PM - 2:30 PM  Looking at the Defense Industry from Wall Street  
St. Andrews Ballroom

**Session Focus:** The Industry Session traditionally focuses on providing views and perspectives on the Defense Sector from an Industry point of view. This session will feature one of the leading Wall Street Analysts to comment on the financial outlooks for the Defense Sector and the motivations that drive business (both small and large) as it relates to shareholders.

**Session Chairman:** Mr. Terry O’Brien  
Corporate Director, Navy Amphibious Ship Programs, Northrop Grumman Corporation  
**Session Chairman:** Mr. Steve Lehr  
Director of Special Programs, Gryphon Technologies

Ms. Heidi Wood  
Managing Director of Research, Morgan Stanley

2:30 PM - 3:00 PM  Networking Break  
St. Andrews and Grand Lagoon Foyers

3:00 PM - 4:30 PM  Allied and Coalition Views of Future Expeditionary Warfare  
St. Andrews Ballroom

**Session Focus:** Expeditionary warfare of the future will likely be conducted with coalitions or international partners. This is a premise of the USN/USMC/USCG Cooperative Strategy for 21st Century Seapower. Additionally, a number of American allies have a long history of conducting expeditionary operations, maintaining expeditionary warfare capabilities, and conducting such operations without or with limited U.S. support—Australian operations in East Timor, as an example. Allies and other partners continue to invest in expeditionary/amphibious platforms, often as their largest warships. Administratively independent Marine Corps may not be the norm (although several Allies do maintain an independent Marine Corps), but all consider expeditionary operations to be a primary and joint mission. International businesses headquartered in allied nations produce and supply systems and material to coalition and joint expeditionary forces.

The purpose of the session is to elicit the views of key Allies as to the future of their expeditionary operations capabilities and their current plans for their expeditionary operations forces. Knowledge of these views is critical for industry as well as the U.S. military to determine how best to support Allied and coalition expeditionary operations. In addition to having panelists from different nations, the presentations will be divided into three separate, but supporting categories: policy, operations, and industrial views.

**Session Chairman:** Dr. Sam J. Tangredi  
Director, San Diego Operations, Strategic Insight, Ltd.

- **Commodore Simon T. Cullen, RAN**  
Australian Chief of Defence Liaison Officer to the U.S. Joint Chiefs of Staff
- **Lieutenant Colonel Giles Timms, PARA**  
United Kingdom Liaison Officer, CENTCOM
- **Mr. Bradley Weiss**  
Director of Sales and Marketing and Corporate Counsel, Kongsberg Protech Systems

4:30 PM  Adjourn for the Day
WEDNESDAY, OCTOBER 6, 2010

6:45 AM - 4:30 PM  Conference Registration
St. Andrews Foyer

6:45 AM - 7:30 AM  Continental Breakfast
St. Andrews and Grand Lagoon Foyers

7:30 AM - 7:45 AM  Opening Remarks
Captain Duane Covert, USN (Ret)
Site Manager, Northrop Grumman Corporation;
NDIA Expeditionary Warfare Division Conference Chairman
St. Andrews Ballroom

7:45 AM - 8:30 AM  Vice Admiral William Burke, USN
Deputy Chief of Naval Operations for Fleet Readiness and
Logistics, OPNAV N4
St. Andrews Ballroom

8:30 AM - 12:00 PM  Resourcing Expeditionary Warfare in a Decade of Shrinking
Budgets
St. Andrews Ballroom

Session Focus: The guidance is clear from the Secretary of Defense, from some Congressional leaders and much of the press: the appetite of the Defense Establishment is likely to be put on a diet throughout this decade, certainly across this FYDP. How much does the Department of the Navy expect to have to tighten its belt? How will the Sea Services position themselves to define and to champion the future requirements of Expeditionary Warfare under any such constraints? More importantly, how will the most important of those requirements be prioritized and funded in an atmosphere of reduced expectations? These are questions that will need to be addressed. This session brings together several knowledgeable officers who struggle with these questions daily in the Pentagon, who will try to help us find some answers.

8:30 AM - 9:00 AM  Rear Admiral David L. “Deke” Philman, USN
Director, Warfare Integration/Senior National Representative 9OPNAV N85
St. Andrews Ballroom

9:00 AM - 9:30 AM  Networking Break
St. Andrews and Grand Lagoon Foyers

9:30 AM - 12:00 PM  Session Continues
St. Andrews Ballroom

Session Chairman: Vice Admiral Jim Amerault, USN (Ret)
CEO, Oto Melara North America
-Rear Admiral Frank Pandolfe, USN
Director, Surface Warfare Division, OPNAV N86
-Major General Timothy C. Hanifen, USMC
Director, Expeditionary Warfare Division, OPNAV N85
-Rear Admiral Mark Handley, CEC, USN
Commander, First Naval Construction Division/Commander, Naval Construction Forces Command
-Brigadier General David H. Berger, USMC
Director, Operations Division, HQMC, PP&O
-Captain Gail Kulisch, USCG
Commander, Deployable Operations Group

12:00 PM - 1:45 PM  Luncheon with Keynote Speaker: General James T. Conway, USMC
Commandant of the Marine Corps
Grand Lagoon Ballroom
Since the beginning of OEF, the Marine Corps (and the U.S. Army) have been continually engaged in large scale operations in the Mideast. While not amphibious, they have certainly been expeditionary operations by the Nation's premier expeditionary force. Nevertheless, the continued high-tempo operations by a large portion of our Marine Corps in the continually harsh environments of Iraq and Afghanistan have accelerated the wear and tear on Marine Corps equipment. Coupled with the need to address the excessive wear and tear, the Marine Corps has identified the need to significantly increase Tables of Equipment for radios, ground vehicles and other major end items of equipment. As the Iraq drawdown completes and the Afghanistan operations continue, the Marine Corps' concern over readiness and reset of equipment, modernization of the force and preparation for the future have placed unprecedented demands on the USMC budget. The cost is significant; $8B over the FYDP with $3B requested in the FY11 Overseas Contingency Operations Request with $5B for reset following termination of the conflict and $5B for restructuring of USMC TE in FY 12-15. How the Marine Corps undertakes this reset and modernization effort, including engagement early on with industry, may directly impact the level of success.

Session Chairman: Mr. John Pross
Director, Marine Corps Programs, SRA International, Inc.
THURSDAY, OCTOBER 7, 2010

6:45 AM - 12:20 PM Conference Registration
St. Andrews Foyer

6:45 AM - 7:45 AM Continental Breakfast
St. Andrews and Grand Lagoon Foyers

7:45 AM - 8:00 AM Opening Remarks
Captain Duane Covert, USN (Ret)
Site Manager, Northrop Grumman Corporation;
NDIA Expeditionary Warfare Division Conference Chairman
St. Andrews Ballroom

8:00 AM - 12:15 PM Balancing Resources in Support of Expeditionary Warfare
St. Andrews Ballroom

Session Focus: Secretary of Defense Gates’ 2010 Defense Budget recommendation focused on balancing valuable resources among programs that support the full range of military operations. While that is the overarching focus for the expeditionary warfare community, an area of particular interest has become bridging the gap between conventional and irregular warfare in a complex Joint Operating Environment. This session will provide insight into the Navy and Marine Corps’ resource allocations in order to meet the Secretary’s intent within the scope of expeditionary warfare. The panel members are the resource sponsors who provide the funding for these programs of record.

Session Chairman: Mr. Skip Gaskill
Director, Government Affairs, Textron Corporation

8:00 AM - 8:30 AM Major General Timothy C. Hanifen, USMC
Director, Expeditionary Warfare Division, OPNAV N85

8:30 AM - 9:45 AM Moderator: Major General Thomas “Beans” Benes, USMC (Ret)
Vice President, Expeditionary Warfare, Alion Science & Technology
-Colonel Roger Garay, USMC
Chief of Staff, Capabilities Integration Division, MCCDC
-Captain Dan Colman, USN
Branch Head, N857 Naval Expeditionary Combat Command/Non-Lethal Weapons & CREW
-Captain Evin Thompson, USN
Branch Head, N852 Mine Warfare
-Captain Walt Towns, USN
Branch Head, N853 Amphibious Warfare
-Colonel James Strock, USMC (Ret)
Director, Seabasing Integration Division, Capabilities Development Directorate, MCCDC
-Captain Mark Rios, USN
Branch Head, N852 Mine Warfare

9:45 AM - 10:15 AM Networking Break
St. Andrews and Grand Lagoon Foyers

10:15 AM - 12:15 PM Session Continues
St. Andrews Ballroom

12:15 PM - 12:20 PM Closing Remarks & Conference Adjourns
Rear Admiral Mike Nowakowski, USN (Ret)
Vice President, Colonna’s Shipyard, Inc.;
NDIA Expeditionary Warfare Division Chairman
St. Andrews Ballroom

12:20 PM Boxed Lunch
Grand Lagoon Ballroom