Challenges and Opportunities

GEN Ann E. Dunwoody
What I Want to Leave You With

• Glad to be here!

• **Thank You** for what you do every day . . . and what you do for our country

• Busy time – Iraq, Afghanistan, Haiti

• Challenging times ahead = opportunities

• From Strategic **Partnerships** to Strategic **Relationships**
Iraq / OIF Drawdown Challenges

- Over 50 US Brigade Combat Equivalents
- 139K US military personnel, coalition and civilians
- 134K contractors (LOGCAP and Others)
- 240K truckloads
- 119 shiploads
- 34K short tons of ammunition
- 60K green and 47K white rolling stock
- 618 aircraft
Afghanistan / OEF Surge

- Different Strategy
- Much bigger than Iraq
- Roughly the size of Texas - with only 2% of its paved roads
- LOGCAP - III ➔ IV
- Most of Afghanistan is between 2,000 and 10,000 foot elevation - some mountains > 24,000
- Resupply in restrictive terrain
Afghanistan is **NOT** Iraq

- **Iraq**
- **Afghanistan**

**Vehicle Trafficability**
- Go
- Slow-Go
- No-Go

**Different Terrain, Weather, Enemy**
Haiti / Operation Unified Response

- Logistics support
- Life support
- Contingency contracting
- Technical support
- Port opening
- Movement of containerized cargo
- Joint logistics-over-the-shore
- Mortuary affairs
- Water purification

AMC Resilience
Focused on the Warfighter

Why We Do What We Do . . .
• “I am not a believer that Industry is an enemy of the government. That’s how we arm ourselves in this country. We don’t have a government arms industry. We can’t do it without industry.”

• “I want to have an open, non-antagonistic relationship where we work together.”

• “…having the best defense industrial and technology base in the world is not a birthright. It’s something we have to earn again and again, and that’s particularly true in a globalizing and commercializing world.”

Dr. Ashton Carter  
USD AT&L  
New Opportunities

• Identify, Develop, and Integrate Leading Edge Technology
  ▪ Power and Energy
  ▪ Robotics
  ▪ Counter IED and Mine

• Lighten the Load for our Soldiers

• Increase reliability and survivability

• Decrease life cycle time

• Imbed Training

Requires New Focus
How We Turned Challenges into Opportunities

Industry

ASA (ALT)

Strategic Partners

NDIA

FORSOM

IMCOM

AMC

You... Us...

Working Together...

Making it Happen

Men & Women in Uniform

DLA

Foxhole to Factory

Contractor

DA Civilians

TRADOC

Collaboration, Cooperation and Relationships
Thank You

Your thoughts, ideas, suggestions, questions?

Focused on the Warfighter