



# Multinational Logistics: a rapidly evolving, complex capability

**Brigadier Jonathan Downes**  
**Head of Defence Logistic Operations**  
**and Plans**

**UK MOD**



# Format

- **UK Context**
- **Contractor Support to Operations**
- **The Logistic Landscape in Afghanistan**
- **LOGWAR 08 Multinational Study Group – ‘Smaller, Faster, Better’.**
- **Conclusions.**

## Context

- **Expeditionary Operations: faster, further, longer duration.**
- **Expect to be part of a coalition.**
- **Logistic Support will be:**
  - **Joint by design.**
  - **Ready and rapidly deployable.**
  - **Configured for the ‘most likely’ scenarios.**
  - **Agile, flexible and with minimal logistic footprint.**
- **Planned and managed ‘end to end’.**

## Contractor Support to Operations

- Necessary and appropriate in most circumstances – threat, cost and capability driven.
- An increasing trend.
- Reliance on contractors needs to be managed. Key issues are:
  - Legal liability.
  - Preparation and Integration.
  - Protection.
  - MOU/SOFA.
  - Tracking and control.
  - Cumulative Risk.

# The Logistic Landscape in Afghanistan



# The Logistic Landscape in Afghanistan

- **Difficult Lines of Communication – both into and within the country.**
- **Very limited Host Nation Support (HNS) and In-country Resources.**
- **Complex matrix of logistic responsibilities:**
  - National
  - NATO
  - Bi-lateral
- **Shared Infrastructure.**
- **Extensive use of both national and multinational contracts.**

# The Logistic Landscape in Afghanistan

## KEY TAKEAWAYS

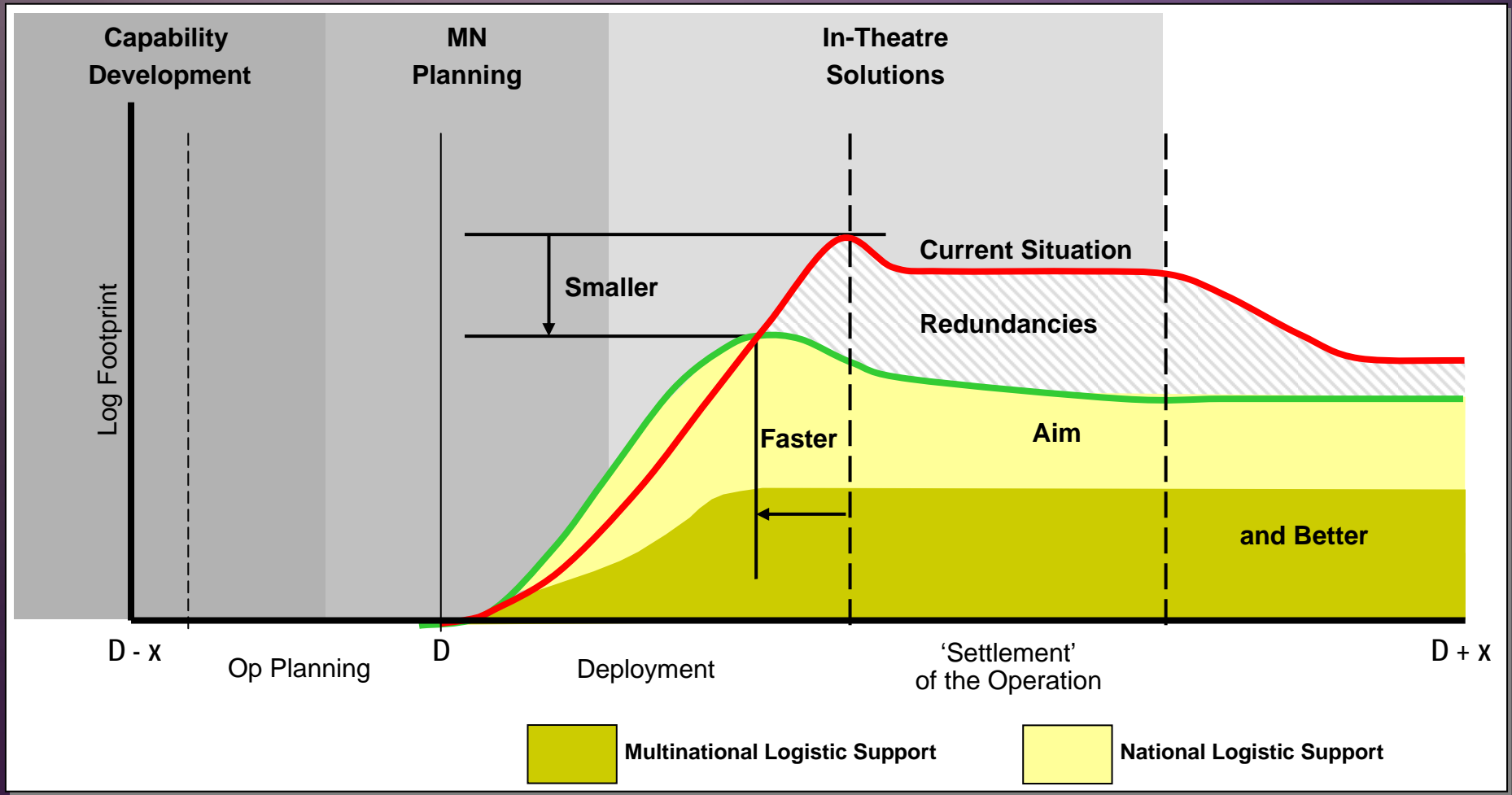
**With the benefit of hindsight, multinational logistic solutions should have been pursued much more rigourously from the earliest stages of national and coalition planning.**

**Duplication of capabilities and competition for scarce resources has reduced the effectiveness of coalition logistics and, in some cases, has limited the freedom of the operational commander.**



# LOGWAR 08

## Multinational: Smaller...Faster...Better



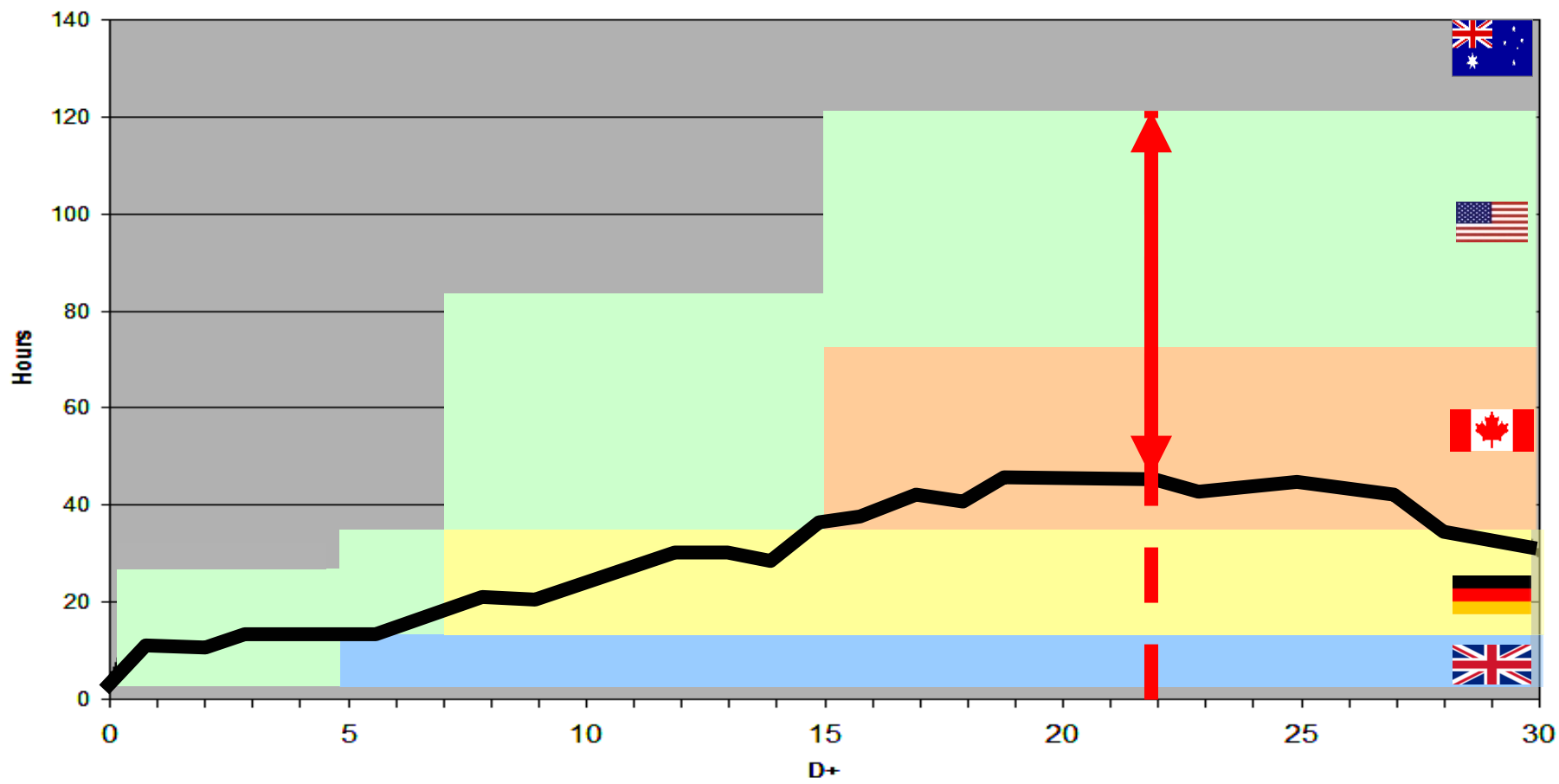




# LOGWAR 08

## Multinational: Benchmarking – Quantifying the Potential Benefits

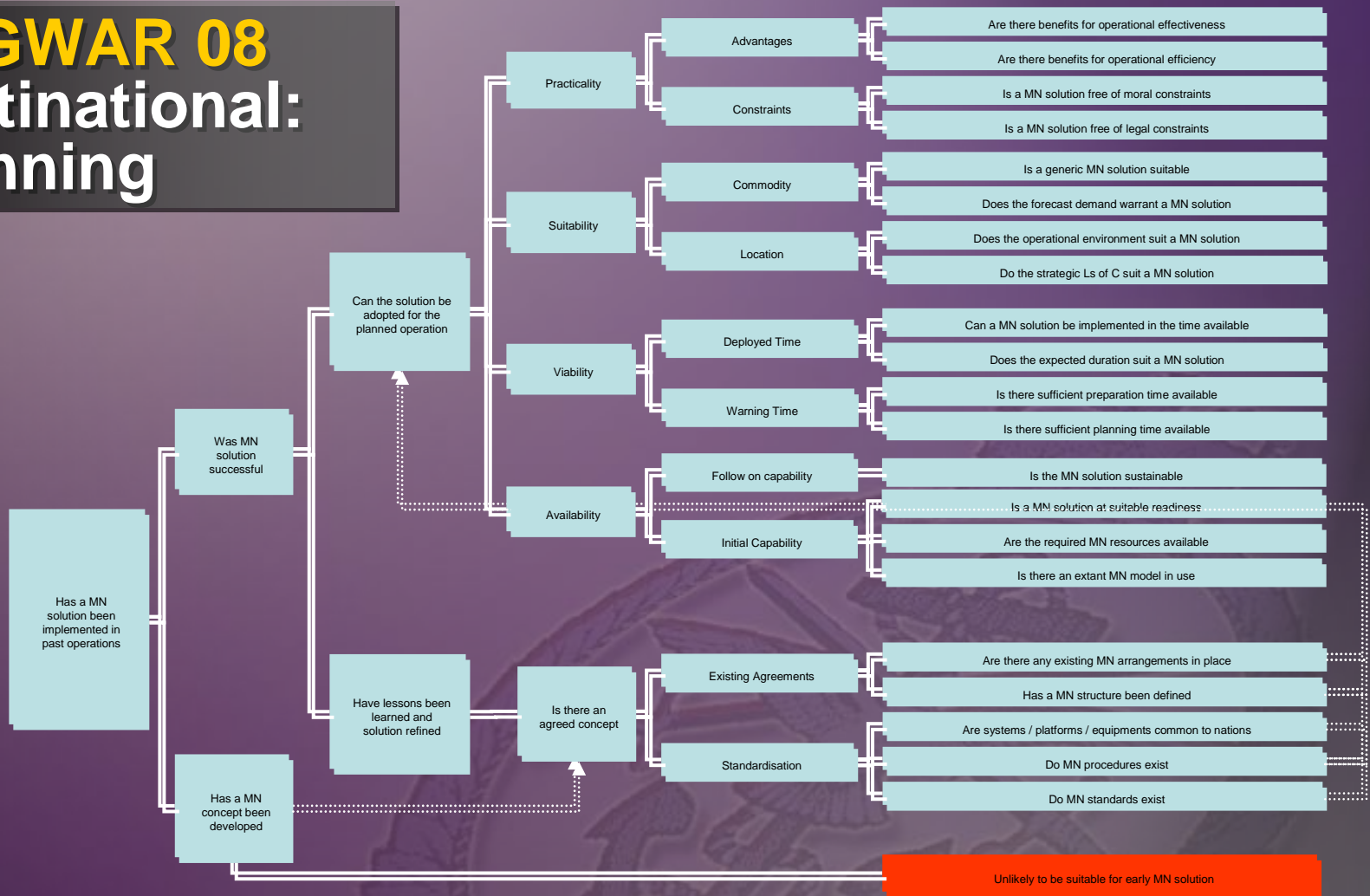
Handler hours required against hours supplied by nations





# LOGWAR 08

## Multinational: Planning



## Planning Tools

- Improve the range, utility and validity of MN Logistic Planning Decision Support Tools and matrices, and their value to the planning process and the Operational Commander.

## LOGWAR 08

# Multinational: In-Theatre Solutions

- Multinational Solutions

- Encourage greater efforts to develop flexible MN Logistics arrangements.
- Identify and fund MN Logistics Training.

- Current Concepts

- Re-energise and further develop the NRF Logistic Concept for NATO led operations.
- Adopt the NRF Logistic Concept as the basis for coalition operations.

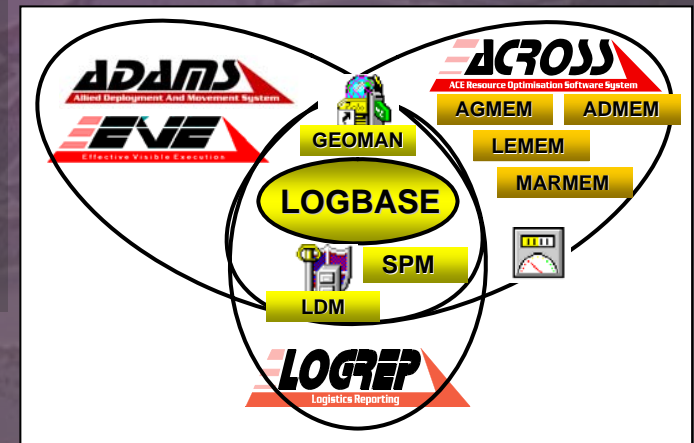


- ▶ Logistics Support Concept
  - ▶ For
- ▶ NATO Response Force Operations
  - ▶ 27 July 2005

# LOGWAR 08

## Multinational: In-Theatre Solutions (Cont)

- Contract Support
  - Development of a concept and agile mechanisms for the adoption of a MN contracting process in support of alliance and coalition operations.
- Decision Support Tools
  - Encourage adoption of LOGFAS as the primary application for MN Logistic planning and data integration.
  - Ensure that the future development of LOGFAS takes cognisance of the increasing instances of Coalition operations.



# Summary

