Agenda

- Reading the Demand Signals
  - Why focus on 2020?
- Interagency Logistics
  - New partnerships and processes
- Interagency Logistics Imperatives
  - Conceptual Framework

“The future of national and international security lies in interoperability and cooperation among the Services, the interagency, international partners and non-governmental organizations.”

CJCS Guidance
Progression of Joint Logistics

-To Interdependency…
-To Jointness…
-To Coordination…
-To Deconfliction…

From Competition…

Progression also applies to Interagency Logistics
Opportunity to shape the future of Joint Logistics
“Demand Signals…”

“Military forces must become more capable of… integrating non-kinetic activities into traditional combat missions…”

How does the logistics community incorporate this trend?
Incorporate interoperability into war planning at outset
Traditional COCOM Support Model

- US Agency
- Civilian Contractors
- Host Nation Operations
- Coalition Operations
- US Military

Solutions to regional problems
One example…
AFRICOM Support Model

- Local African
- Local African Company
- Local Multi-National Company
- Non-Governmental Organizations
- Civilian Contractors
- Local Military-US Military
- Civilian Contractors/US Military
- US Military

Make US Military the last option

African Capabilities for Africans
Adaptive Logistics Network

- Matrixed visibility
  Commercial - NGOs/IGOs - Contractors - Multinational - Military
- Focus on collaboration
- Overcome culture differences and perception barriers
- Harmonizes and synchronizes planning and actions
- Helping build support capabilities for African militaries, economies and societies

Building Capacity and Capability
Recent Interagency Examples…

• 2004-2005 Tsunami Relief

• 2006 Lebanon Non-Combatant Evacuation Operations/United Nations Deployment

• 2005 Pakistan Earthquake Response

• 2008 Georgian Humanitarian Assistance

Heroic Efforts Versus Coordinated Planning
Interagency
Joint Logistics Imperatives

✓ **Unity of Effort**
  - Process definition
  - Roles and responsibilities
  - Process transparency
  - Common output metrics

✓ **JLE Visibility**
  - Enterprise data architecture
  - Authoritative source data
  - 24/7 access to network

✓ **Rapid & Precise Response**
  - Velocity, Reliability, Visibility
  - Efficiency
  - Performance tracking
  - Process analysis

**Conceptual Framework for Interagency Logistics**
Unity of Effort…without Unity of Command
• Roles & responsibilities in an interagency approach

Interagency Visibility
• Adaptive Logistics Network

Rapid & Precise Response
• AFRICOM Model: More effective & efficient than a military response
Progression of Interagency Logistics

From Stove Pipes

To Interdependency...

How to make the jump to Interdependency?

A Goldwater – Nichols for Interagency?
Believe that interagency logistics is in our future

Visualize industry participation...how can we partner now...and in the future

- Leverage industry and international partnerships – build new ones
- Work with DoD and other agencies
- Think creatively
- Help change our culture
- Discuss!
Discussion