

# NAMSA

## Supporting Multinational Logistics Requirements



Presented to:

25<sup>th</sup> Annual Logistics  
NDIA Conference

Presented by:

**Linda BIRD**  
RADM, SC, USN (Ret)  
Director, Logistics Programmes and Operations

- Overview
- Supporting National Logistics Requirements
- Kandahar Airfield (KAF)
- Future Integrated Logistics Support
- Challenges

## Mission

- Logistics support to NATO or member states
- Guarantee effectiveness / Maximize efficiency



## Role

Close gaps within national / multinational logistics requirements through contracts with industry



## Principles

- Consolidate... customer requirements
- Centralize... single face to customers / suppliers
- Competition... International Competitive Bidding

Extension of NATO Armed Forces Logistics

# Support Portfolio

## Conventional In-service Logistics Support



- Weapon System Partnerships
- SHAPE (common funded programs)
- Other Agencies / Organizations
- eLogistics

## Support to NATO Initiatives



- Capability Packages
- Strategic Lift
- Trust Fund Demilitarization
- ISAF Helicopter Initiative

## Crisis Response Operations



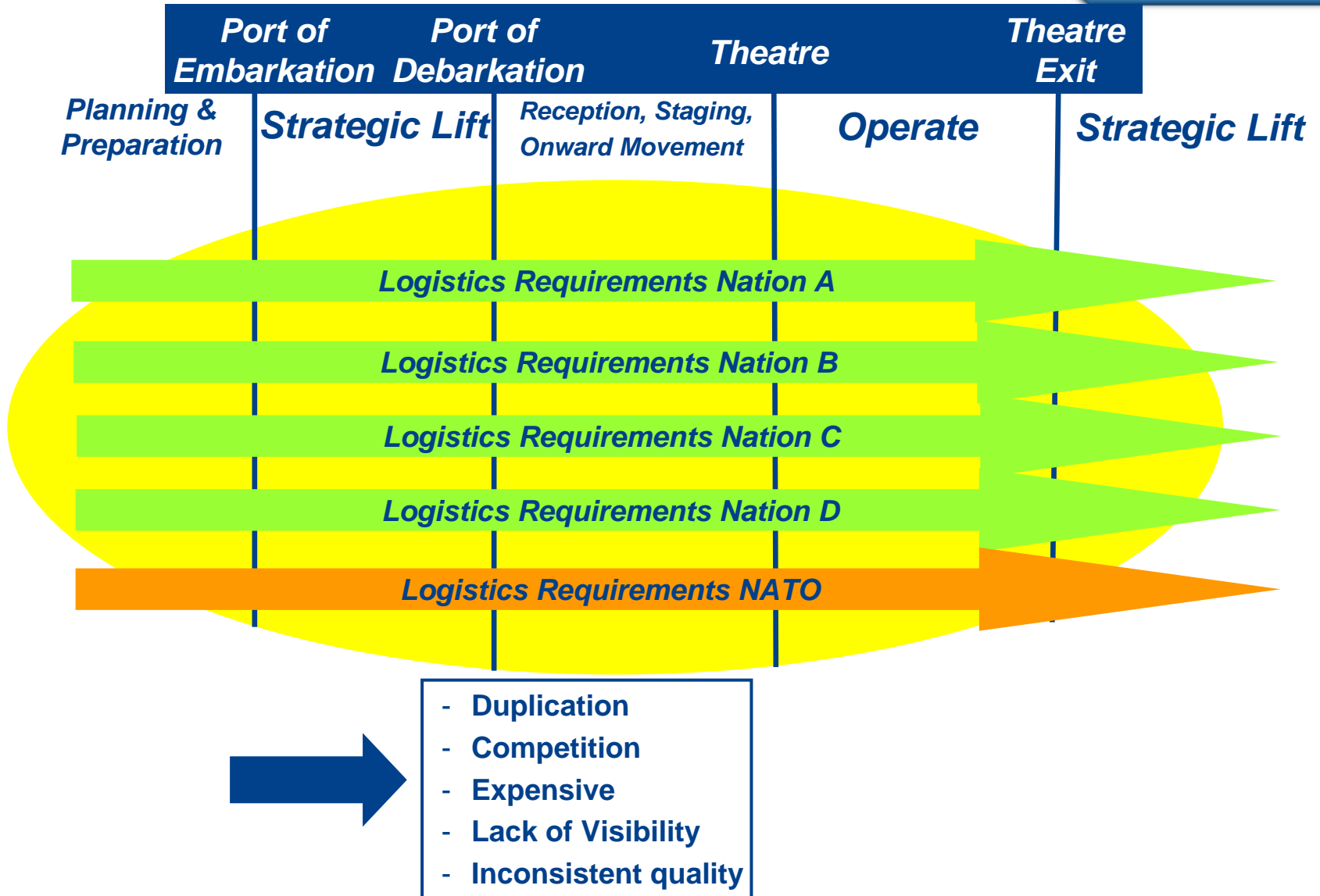
### In-theatre integrated logistics support

- ISAF
- NATO Response Force
- Humanitarian relief
- Balkans

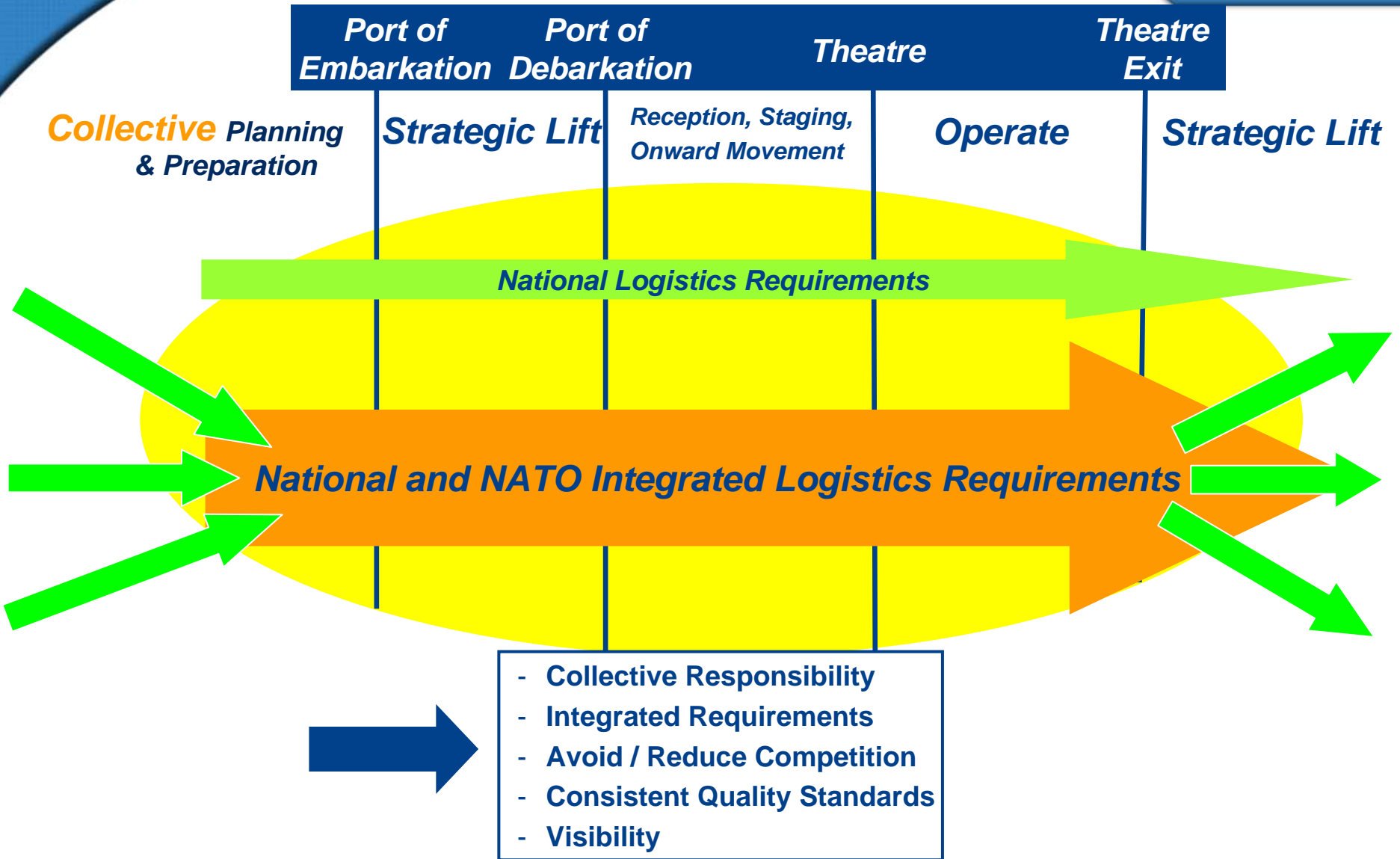
General Support  
(In-service)

Direct Support  
(In-theatre)

# National Logistics Approach



# Multi-National Collective Approach



# Kandahar AirField (KAF)

## Learning by Doing



### Background

- No new Lead Nation after US
- Nations and NATO wanted integrated logistics support
- Tasked NAMSA to integrate National & NATO requirements

### Mission

- Deliver contracted logistics support ... time, cost, quality

### Concept of Support

- Harmonize, not compromise, requirements ... Plug & Play
- Integrate multiple contracted providers
- On-site and Reach Back Support – Technical, Contractual, Financial
- One Stop Service for all levels

Trust and Confidence

# Future Integrated Logistics Support

## Logistics Requirements

Weapon System Maintenance	Services	Supplies	Asset Visibility	Lift	Civil engineering	Infrastructure	Medical
---------------------------	----------	----------	------------------	------	-------------------	----------------	---------

A	<p><b>Integrated Logistics Support</b></p> <ul style="list-style-type: none"> <li>- Consolidate requirements</li> <li>- Coordination &amp; Liaison with NATO Military Commands &amp; Nations</li> <li>- In theatre presence (Field Office)</li> <li>- Reach Back</li> </ul>						
B							
C							
D							
NATO							

MN LOGISTICS SUPPORT FRAMEWORK



**MN COMBAT FORCES**



## General

- Managing Risk and Complexity
- Capturing Knowledge
- Time, Quality and Cost Friction
- Delegation vs Centralized Control

## Multi-National/NATO

- Early Engagement in Collective Planning Process
- Prefinancing
- Boundaries for Contractors ... Acceptance of Risk
- Civilian Agencies Supporting Military Operations
- Committee Based Decision Making vs Operational Tempo
- National Autonomy vs Collective Responsibility



NATO's Logistics Agency of Excellence