### AGENDA

#### Monday, November 16, 2009
- **8:00 - 2:00 PM** Golf Tournament
- **3:00 - 4:30 PM** Spouse Tea
- **4:00 - 7:00 PM** Open Registration in the St. Andrews Foyer
- **6:00 - 7:00 PM** Reception
- **7:00 - 10:00 PM** Dinner with Guest Speaker

Lieutenant General George J. Flynn, USMC, Deputy Commandant for Combat Development and Integration, HQMC

#### Tuesday, November 17, 2009
- **6:45 - 7:30 AM** Continental Breakfast & Registration
- **7:30 - 8:00 AM** Welcome & Opening Remarks
  - Captain Duane Covert, USN (Ret), Site Manager, Northrop Grumman Corporation Information Systems, Conference Chairman
  - Rear Admiral Michael Nowakowski, USN (Ret), Vice President, Defense Contracting Group, Colonna’s Shipyard, Inc., Division Chairman
  - Major General Barry D. Bates, USA (Ret), Vice President, Operations NDIA
- **8:00 - 9:00 AM** Keynote Speaker
  - Rear Admiral Philip H. Greene, Jr., USN, Director, Navy Irregular Warfare Office (N3/5)
- **9:00 - 9:30 AM** Networking Break
- **9:30 - 11:30 AM** Panel - The QDR and the Potential Impact on the Services
  - Session Focus: The purpose of the Quadrennial Defense Review (QDR) is to determine the nation’s defense strategy and establish a defense program for the next 20 years in a constrained fiscal environment. The Secretary of Defense has issued guidance for the development of the force, as well as his principle themes which include: enhanced capabilities to fight wars we are now in, more ISR and rotocraft, grow the Special Operations Force, and procure more lift, mobility and refueling aircraft. The QDR process will continue well into 2010 before the final report will go to Congress. In the interim this session will focus on some of the service initiatives as well as potential investment decisions regarding force structure and programs that may have to be made in order to meet established guidelines. Service representatives will provide perspective on their initiatives as appropriate for this point in the process.
  - **Moderator:** Major General Harry Jenkins, USMC (Ret), President, Soaring Eagle Consulting, LLC
  - **Panel Members**
    - Mr. Jim Strock, Director, Seabasing Integration Division, Combat Development and Integration, HQMC
    - Rear Admiral (Sel) David Woods, USN, OPNAV (QDR)
    - Mr. Timothy S. Muchmore, (QDR), Office of the Deputy Chief of Staff, G-8, U.S. Army
    - Captain Michael Megan, USCG, OPNAV N512
- **11:30 - 12:45 PM** Networking Lunch
- **12:45 - 2:30 PM** General Session
- **2:30 - 3:00 PM** Networking Break
- **3:00 - 4:30 PM** General Session
- **5:00 - 10:00 PM** Pig Roast Dinner

#### Wednesday, November 18, 2009
- **6:45 - 7:45 AM** Breakfast & Registration
- **7:45 - 9:50 AM** General Session
- **9:50 - 10:20 AM** Networking Break
- **10:20 - 12:00 PM** General Session
- **12:00 - 12:30 PM** Lunch with Speakers
- **1:30 - 2:45 PM** General Session
- **2:45 - 3:15 PM** Networking Break
- **3:15 - 4:30 PM** General Session
- **5:00 - 10:00 PM** Pig Roast Dinner

#### Thursday, November 19, 2009
- **6:45 - 7:45 AM** Breakfast & Registration
- **7:45 - 9:45 AM** General Session
- **9:45 - 10:15 AM** Networking Break
- **10:15 - 12:05 PM** General Session
- **12:05 PM** Boxed Lunch
- **11:30 - 12:45 PM** Networking Lunch
- **12:45 - 1:30 PM** Guest Speaker
  - Rear Admiral Philip H. Greene, Jr., USN, Director, Navy Irregular Warfare Office (N3/5)
- **1:30 - 2:30 PM** Panel - EXWAR Challenges/Way Ahead in the Future JOE
  - Session Focus: The challenges of meeting the full spectrum of Conventional, Asymmetrical and Hybrid Threats in an
Expeditionary, Joint Operating Environment are immense. Our forward engaged and surging warfighters must be ready to deal with the gamut of potential scenarios, from humanitarian support to armed conflict, in concert with Joint, InterAgency, Coalition and “pick-up team” forces, all in the most dangerous of climates – the littorals. This panel will select a number of associated areas, to examine the potential stresses put on planning, equipping and operating.

**Moderator:** Mr. Ned Wilt, Program Manager, Raytheon Corporation

**Panel Members**
- Brigadier General David H. Berger, USMC, Director, Operations Division, HQMC
- Rear Admiral Robert O. Wray, USN, Deputy Commander, Military Sealift Command
- Colonel Tom Connally, USMC, USMC Strategic Vision Group
- Brigadier General (Sel) Robert F. Hedelund, USMC, Commanding General, Marine Corps Warfighting Lab

### Wednesday, November 18, 2009

**Continental Breakfast & Registration**

**Conference Remarks**

**Guest Speaker**
Vice Admiral Kevin McCoy, USN, Commander, Naval Sea Systems Command

**Panel - Achieving the Right Capability Balance**
Session Focus: Secretary Gates has emphasized an underlying theme in the QDR and in his budget recommendations that we need to think about future conflicts in a different way. The black-and-white distinction between conventional war and irregular war is an outdated model. SECDEF stated, “The future will be more complex, where all conflict will range along a broad spectrum of operations and lethality, where even near-peer competitors will use irregular or asymmetric tactics, and non-state actors may have weapons of mass destruction, mines, or sophisticated missiles.” This session will include discussions on how the Joint Force will adapt to this future environment, not only developing the requisite capabilities, but determining the right “balanced” capability mix. It will include discussions of harbor and coastal defense, mine warfare, Marine Corps Operations, Joint Integrated Air and Missile Defense, and the connection of these operations to overall global maritime and littoral dominance in furtherance of U.S. National Security.

**Moderator:** Vice Admiral James Amerault, USN (Ret), CEO, Oto Melara North America, Inc.

**Panel Members**
- Rear Admiral Chris Paul, USN, Deputy Commander, Navy Expeditionary Combat Command
- Captain Bob Hospodar, USN, Commodore, Mine Countermeasures Squadron TWO
- Brigadier General Walter L. Miller, Jr., USMC, Director, Joint Capabilities Assessment & Integration Directorate, MCCDC
- Captain Bruce Baffer, USCG, Program Manager, Surface Programs, HQCG

**Networking Break**

**Panel Continues**
12:00 - 1:30 PM  
Lunch with Guest Speakers  
General James F. Amos, USMC, Assistant Commandant of the Marine Corps  
Admiral Jonathan W. Greenert, USN, Vice Chief of Naval Operations  

1:30 - 2:15 PM  
Keynote Speaker: How Small Businesses Adapt During a Change of Administration and Changing Budget Priorities  
Mr. Jerry Miller, President, Earl Industries, LLC  

2:15 - 2:45 PM  
Panel - Industry - Small Business  
Session Focus: With a change of Administration comes a new National Security Focus, and this has been highlighted by Secretary Gates’ changes in the Defense Department and impact of the FY10 Presidential Budget. This session will focus on how small businesses adapt to the challenges of a new Administration and new National Security concerns, such as Irregular Warfare and the cancellation of ongoing Defense programs. The Panel Members are Small/Medium Business Leaders who will address the issues and concerns of small businesses as DoD programs are cancelled, created and modified in a “new” FY10 Defense Budget.  

Moderator: Mr. Steve Lehr, Director, Special Projects, Gryphon Technologies  
Panel Members  
• Mr. Chuck Nash, CEO, Emerging Technologies, Inc.; Fox News Commentator  
• Mr. Mike Melo, President & CEO, ITA International Corporation  
• Mr. Tony Gioffredi, President, Fairbanks Morse Engine  

2:45 - 3:15 PM  
Networking Break  

3:15 - 4:30 PM  
Panel Continues  

5:00 - 6:00 PM  
NSWC PCD Open House & Pig Roast Reception  
(Revolving Coach Transportation Service Provided)  

6:00 - 10:00 PM  
Pig Roast Dinner  

Thursday, November 19, 2009  

6:45 - 7:45 AM  
Continental Breakfast & Registration  

7:45 - 8:00 AM  
Conference Remarks  

8:00 - 8:45 AM  
Keynote Speaker  
Mr. Brian Detter, Deputy Assistant Secretary of the Navy (RD&A), Expeditionary Warfare  

8:45 - 9:45 AM  
Panel - Balancing Resources in Support of Expeditionary Warfare in Complex Joint Operating Environments  
Session Focus: Secretary Gates’ 2010 Defense Budget recommendation focused on balancing valuable resources among programs that support the full range of military operations. While that is the overarching focus for the expeditionary warfare community, an area of particular interest has become bridging the gap between conventional and irregular warfare in a complex Joint Operating Environment. This session will provide insight into the Navy and Marine Corps resource allocations in order to meet the Secretary’s intent within the scope of expeditionary warfare. The Panel Members are the resource sponsors who provide the funding for these programs of record.  

Moderator: Rear Admiral (Sel) Kevin Scott, USN, Deputy Director for Expeditionary Warfare, OPNAV N85B (Colonel Brian McGovern, USMC on Behalf of RDMA Scott)  
Panel Members  
• Captain Bob Wilson, USN, OPNAV N851 Special Warfare  
• Captain Mark Rios, USN, Branch Head, N852 Mine Warfare  
• Captain Ed Barfield, USN, Branch Head, OPNAV N853 Amphibious Warfare  
• Captain Barry Cocceano, USN, Branch Head, OPNAV N857 Naval Expeditionary Combat Command/Non-Lethal Weapons & Crew (Lieutenant Commander Naki Cooper, USN on Behalf of CAPT Cocceano)  

• Mr. Vincent Goulding, Director, Experiment Division, MCWL  

9:45 - 10:15 AM  
Networking Break  

10:15 - 11:30 AM  
Panel Continues  

11:30 - 12:00 PM  
Q&A Led by Moderator  

12:00 - 12:05 PM  
Concluding Remarks & Conference Adjourns  

12:05 PM  
Boxed Lunch