UNITED STATES ARMY

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LTG Stephen Speakes, Army G-8

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Purpose

To provide an update on the Army’s Fiscal Plan
• Period of Continuous Change

• Strategic Context

• The Army’s Focus

• Refining the 21st Century Army

• Fiscal Landscape & Environment

• FY 11-15 Start Point

• Fiscal Context / POM 11-15 Azimuths

• Framing POM 11-17: Refining the 21st Century Army

• Army Challenges / Opportunities
Period of Continuous Change

- Evolving state of economy

- Responding to immediate warfighter needs

- Ensuring the versatility to slide along the conflict spectrum

- Seeking grounded projections into the future – every two to five years
Strategic Context

The War:

• Undertaking a responsible drawdown from Iraq
• Building capacity to achieve U.S. objectives in Afghanistan
• Improving Soldier capability to ensure a decisive advantage
• Sustaining Reset through Overseas Contingency Operations (OCO) funding

The QDR:

• Force Mix
  – Move to middle weight

• Support for Special Operations
  – Increase general purpose support to Special Operations Forces

• Support for Security Force Assistance (SFA) Missions
  – Validate deployment of general purpose forces for SFA operations
The Army’s Focus

• Now ➔ FY11
  *Getting the Army in Balance*

• FY11 ➔ FYDP
  *Refining the Army of the 21st Century*

Imperatives
  - Sustain
  - Prepare
  - Reset
  - Transform
• A Balanced Army that can:
  – Prevail in Today’s Protracted Counterinsurgency (COIN) Campaigns
  – Help Other Nations Build Capacity and Assure Friends and Allies
  – Support Civil Authorities at Home and Abroad
  – Deter & Defeat Hybrid Threats and Hostile State Actors

• Our goal is to build a versatile mix of tailorable and networked organizations, operating on a rotational cycle, to provide a sustained flow of trained and ready forces for current commitments and to hedge against unexpected contingencies, at a tempo that is predictable and sustainable for our All-Volunteer Force.

  - General George W. Casey, Chief of Staff, Army
Our Dynamic Fiscal Environment

- **Outlook for Federal Budget**
  - *Facing record deficits and increasingly constrained resources*

- **New Administration**
  - *Changing the strategic direction for the Nation and conflicts in Iraq/Afghanistan*

- **New Direction for the Army**
  - *Restructuring modernization plans*
  - *Adapting institutions (e.g., ARFORGEN, Enterprise approach, equip strategy)*
  - *Experiencing increased health care/manpower costs*
• Growth Completed
• Dwell ~ 1:2 for Active Component & ~ 1:4 for Reserve Component
• Base Realignment complete
• Modular reorganization complete
• Rebalancing complete
• Rotational readiness model implemented
• Strategic Flexibility Restored
- Increasing investments in the All-Volunteer Force

- Balancing our modernization against what we can afford
• Sustains the All-Volunteer Force

• Completes BRAC Restationing

• Institutionalizes Army Force Generation Model

• Institutionalizes new Army Equipping Strategy

• Transforms the Modernization Strategy

*Setting the conditions to move the Army to a balanced force*
• Sustaining the All-Volunteer Force

• Revamping our Modernization Strategy

• Building Full Spectrum Capabilities

• Drawing Down our Forces in Iraq

• Resetting the Force

• Completing the Temporary End-Strength Increase

• Migrating from Overseas Contingency Operations to Base
Army Challenges / Opportunities

- Challenges:
  - Sustaining the All Volunteer Force
  - Modernizing while fighting
  - Learning the right enduring lessons
  - Fielding warfighting capabilities to as many units as possible
  - Sustaining realistic, affordable, and adaptive modernization programs

- Opportunities:
  - Leveraging combat experience in the force
  - Using the energy of war to transform

Sustaining public support for our Army
Questions?