NDIA – 20\textsuperscript{th} Annual SO-LIC Symposium and Exhibition

Panel #4 - Persistent Conflict and the Human Dimension

-Private Sector Efforts to Relieve the Burden on SOF Forces -
Private Sector Opportunities
- To Relieve Burden on SOF -

• How do Industry and the NGO community believe they can assist SOF with the challenges of high OPTEMPO?
  – Untapped resources to accomplish tasks
  – Relieve SOF of tasks to conduct appropriate ‘military’ duties [SOF Support]
  – What are these tasks?
  – What are cost considerations?
Growing Challenges

• *Numerical increase of ‘failing/recovering’ states & regions* . . .
  
  – Challenges are increasingly complex
  – Demand effective *achievable* solutions
  – Planning, preparation, execution, *sustainment*, End State realization
  – National and COCOM level objectives
  – Non-symmetrical warfare environment.
Industry and NGOs Resources
- Present and Available -

• A deep reservoir of subject matter experts [SME] exists and are available
  – Industry human and material resources in technology, sociology, economy, health, disaster preparedness, multi-national
  – Mission compatible NGO structures have long term task orientation and invaluable area knowledge
  – Deployable and sustainable beyond historical personnel and unit rotations
  – Cadre of former SOF personnel with key SME skills.
Support Augmentation

• SME enhancements and augmentations into SOF organizations—US and Coalition
  – Individual SMEs and scalable organizations to fit SOF support planning, sustainment, coordination
  – Structure individuals and teams to provide sustainment to compensate personnel/unit rotation realities
  – SME and team capacity focus on path to End State

‘Work yourself out of a job!’
How to Support?

• *Optimal and agile support resource structure[s] to enable, enhance and sustain SOF support*
  – Embed SMEs & scalable teams to perform SOF *support* tasks
  – US, Coalition, International Organizations and other NGO coordination and implementation
  – Foreign internal defense, civil affairs, information operations, humanitarian assistance, high-impact economic development, healthcare, food and water
  – Site/mobility security augmentation.
Augmentation Opportunities

• **SOF support opportunities include:**
  
  – SMEs with discreet knowledge, skills and abilities [KSAs] to build and implement USG Interagency and Coalition coordination within irregular/ad-hoc architecture to meet *concurrent* host nation/regional imperatives

  – Training/mentoring and project implementation in security, rule-of-law, mitigate criminal activities, economic development projects, public health, food production, water, transportation, telecommunications and energy.
Augmentation Opportunities
- Continued -

• **SOF support opportunities include:**
  – Use of small teams to execute focused supporting tasks to expand and enhance high impact tasks in *agile* response capacity in previous task categories
  – Teams to address emergent needs concurrent with recurring dynamics of security and stability factors
  – Fully resourced [SOF support] groups capable of integration into host nation/regional governance and management structure as advisors/mentors to enhance path to ownership of a civil, stable society.
Planning and Procurement

- *Careful scripting of RFP/RFQ/POs that detail SOF support needs and requirements—enabled by:*
  - Interagency/International Organizations’ [*as may be required*] MOA/MOU/TORs that enable and enhance the SME/team fit and function into respective SOF and SOF support organizational structure
  - Include essentials of life/environment support, security, safety, transportation, period of performance, scope of work
  - Total transparency and accountability in procurement process
  - Utilization of Professional Services Contracts/Industry contracting structures and performance measures that meet the stated requirements.
Procurement Considerations

• Comparative industry/NGO procurement costs are scenario dependent and are measured against the operating costs of deploying active/reserve units/individuals—capacity and sustainment tradeoffs exist
  – Sustainment: industry/NGOs provide costs packages containing labor, travel, material, admin, extended/open ended time on station, emergent needs
  – Site specific: security, life/environmental support, transportation
  – Project specific support materials/outfitting
  – Flexible team composition
  – Considerations of total operating costs over time.
Summary

• Industry and NGOs including former SOF personnel are in a unique position and have a clear opportunity to assist SOF in meeting high OPTEMPO challenges.

• Resources – individuals and groups – can be scaled to fit specific roles and functions that do not specifically require uniformed personnel

• Added benefits accrue because of viability of SMEs and NGOs to remain on site for extended periods to enable sustainment and facilitate transition to the Host Nation/Regional *End State*. 
Questions

Thank You For Your Service!

Sam Miess  
Concurrent Technologies Corporation  
800-262-4392