



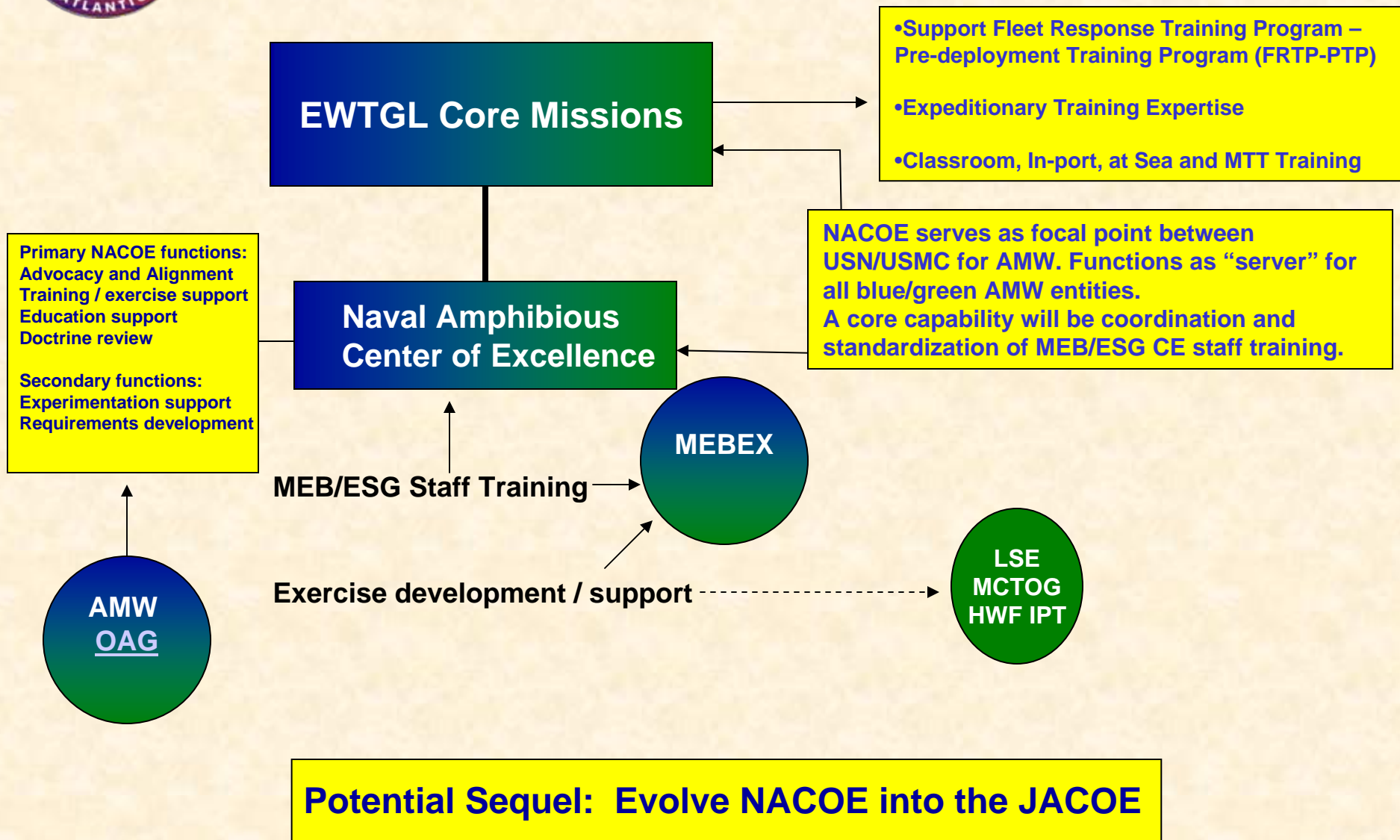
EW TGLANT

Expeditionary Warfare Training Group, Atlantic





EXPEDITIONARY WARFARE TRAINING GROUP, ATLANTIC





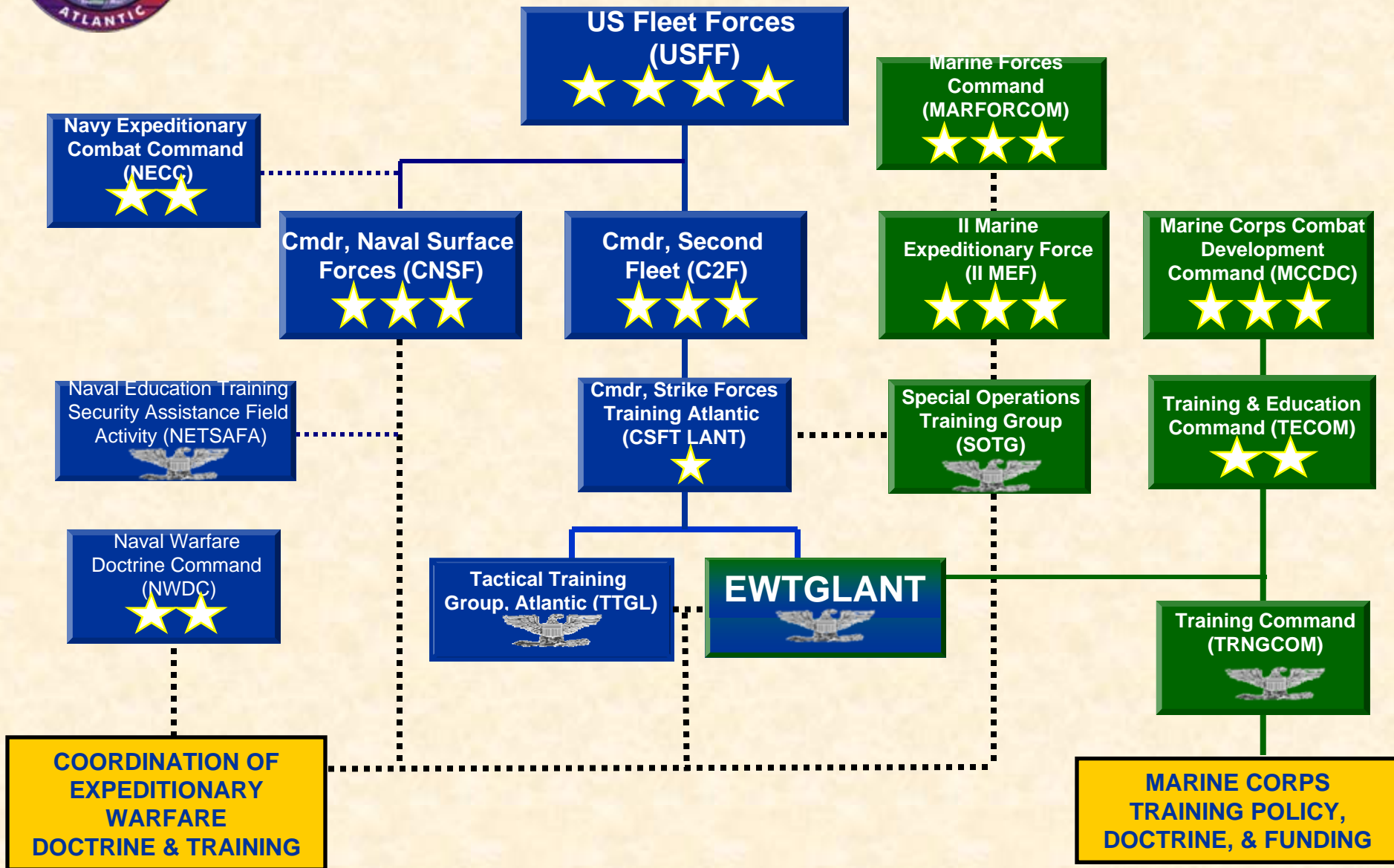
EXPEDITIONARY WARFARE TRAINING GROUP, ATLANTIC

EWTGLANT MISSION

“TO CONDUCT TRAINING AND INSTRUCTION IN THE DOCTRINE, TACTICS, AND TECHNIQUES OF NAVAL EXPEDITIONARY WARFARE, WITH A FOCUS ON AMPHIBIOUS OPERATIONS, IN ORDER TO SUPPORT OPERATIONAL COMMANDERS IN MAINTAINING FORCES READY TO PROJECT MILITARY POWER FROM THE SEA.”



EWTGLANT Relationships





Arc of Instability

Range of Military Operations

- Conflict
- Humanitarian Assistance
- Disaster relief
- Security Cooperation
- Peace keeping
- Presence
- Evacuation
- Reinforcement

How much of this area is accessible:

by conventional land and air forces?

by amphibious forces?

by self sustaining amphibious forces?

through forcible entry amphibious forces?

given our current readiness, recent training and structure?



Vision and Strategy 2025

“We will be ...

- Deployed forward with relevant and timely capabilities
 - Maximize speed and freedom of action through seabasing, while minimizing footprint ashore.
 - Conduct joint forcible entry operations from the sea.
 - Engage in sustained operations ashore, as required.
- Focused on executing sustainable expeditionary operations

These are not capabilities inherent in our current MEU / SG

What are we doing today to ensure we have this capability in 2025?

Are we doing enough?

Who speaks for the amphibious community?



Core Competencies

- Persistent forward naval engagement
- Forces and specialized detachments for service aboard naval ships, on stations and for operations ashore
- Conducts joint forcible entry operations from the sea and develops landing force capabilities and doctrine
- Conducts complex expeditionary operations in the urban littoral and other challenging environments
- Leads joint and multinational operations and enables interagency activity

Where are we focused today?



Gaps

- **Loss of service level advocacy for amphibious issues.**
 - **ESG CE \neq PHIBGRU**
 - ESG CE Operationally focused and tasked
 - **MEF(Fwd) \neq MEB**
 - No standing MEB Staffs
 - MEF(FWD) not focused on amphibious issues
 - **Elimination of annual Navy-Marine Corps Amphibious Board**
- **Recent focus on operational requirements have distracted the services from a key core competency.**
- **No large scale amphibious exercises since 9/11.**
- **Loss of experience and expertise (retirements, reassignments, latency)**
- **No single “Naval” entity to focus amphibious efforts.**



Inconsistencies

- **F RTP / PTP differences**
 - East Coast / West Coast / Pacific
- **Training and education standardization**
- **Amphibious education career progression**
 - TBS → EWS → C&S
 - SWOS → War College
- **Doctrine**
 - Navy, Marine Corps, Joint
- **Nesting emerging requirements/technologies**
 - V22, C2 Systems, ...
- **Amphibious lessons learned**
- **Tactics, techniques and procedures & Best practices**



Guidance

“...increase naval force capability...advance the amphibious and expeditionary capabilities of the Combatant Commanders...strengthen concepts and training that enhance naval contributions to the Long War... Continue to develop centers of excellence.”

Commandant's 2006 Planning Guidance

“...enhancing our capability to conduct expanded core capabilities ...some capabilities require immediate attention, in particular our littoral capabilities...expand and refine our training to include additional skills while honing our ability to command operational level campaigns.

ADM Roughead brief to the House Armed Service Committee (13 Dec 07)



Most Recently

“...We must reconnect to our naval character and proficiency, ensuring our Marines and Sailors are prepared to fulfill our role as an amphibious force in readiness and fully able to “fight from the sea”...”

CMC Washington 301724Z JUL 08



How to best prepare

1. Improve what we are already doing
 - Standardize/ improve current MEU/SG predeployment training
 - Re-inject amphibious requirements
2. Reestablish large scale Naval training and exercises
 - MEB and ESG staff training
 - Amphibious assault exercises
3. Build an organization to speak for the amphib community
 - Naval in philosophy
 - With Service level authorities and visibility across the DOTMLPF



Comprehensive approach

Three Lines of Operation

Institutional Commitment / Process

Assessment / DOTMLPF

Executive level venues (Warfighter, OAG, COE)

Operational/Staff Level Training

CPX, Wargames, JTFEX, Synthetic, Synthetic/Live, Live

Tactical / Unit Level Training

TCAT, FRTP-PTP, TTPs, Academics

**Process continues and adjusts with an assessment
of the current state of MEB/ESG
amphibious assault capability and capacity**

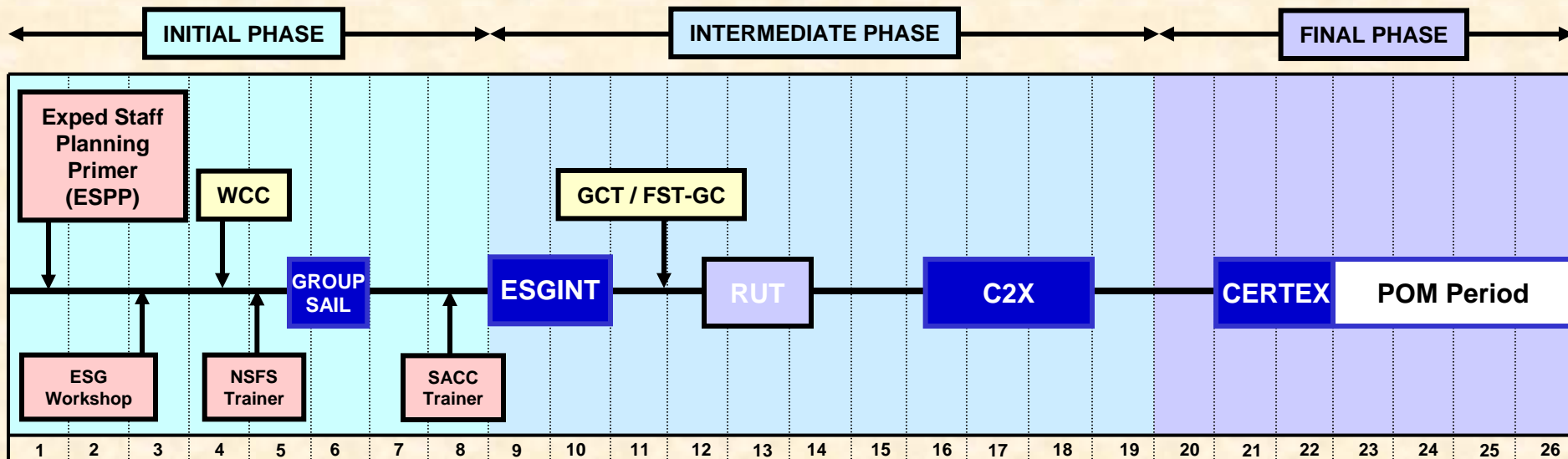


Initiatives

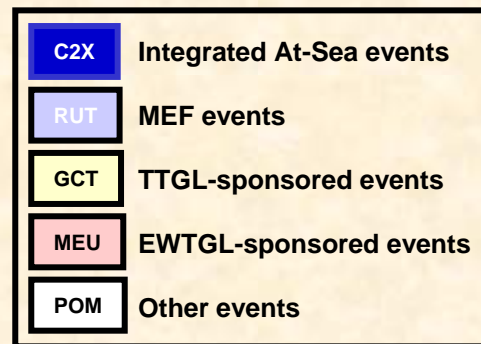
- FRTP-PTP
 - MOU/MOA
 - C2F – II MEF Instruction
- MEB Forcible Entry / Amphibious Operations Exercise
 - Skill set training, planning, execution
- Establishment of Naval Amphibious Center of Excellence
- Operational Command Post Exercises
 - 1NCD, ESG-2, COMUKAMPHIBFOR
- NATO Conferences
 - NATO Alligator Conference
 - NATO Standardization Agency
 - Amphibious Operations Working Group
 - Joint Intelligence Working Group



ESG Fleet Response Training Plan (F RTP) MEU Predeployment Training Program (PTP)

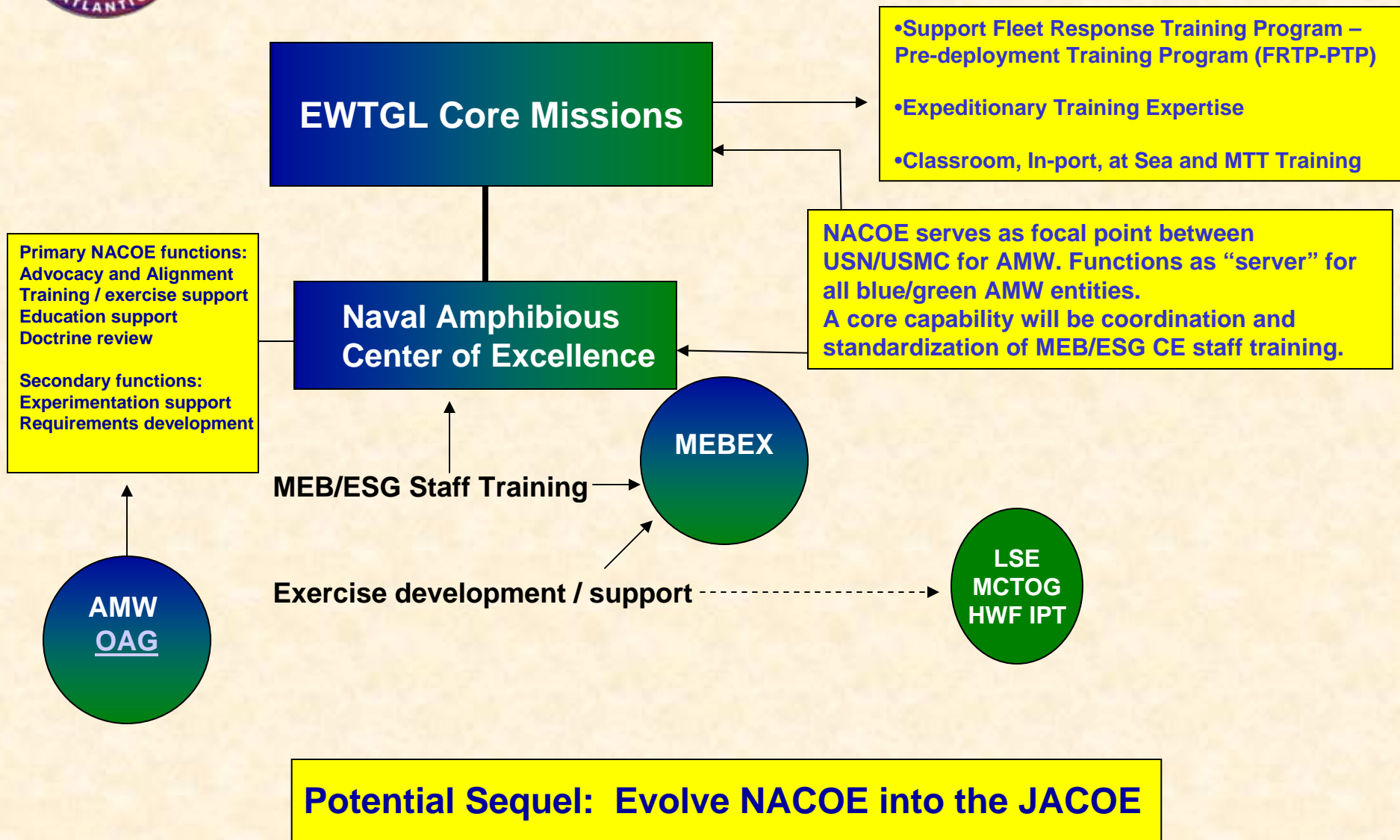


- ESPP: Expeditionary Staff Planning Primer
- ESG: Expeditionary Strike Group
- WCC: Warfare Commander Conference
- NSFS: Naval Surface Fires Support
- SACC: Supporting Arms Coordination Center
- ESGINT: ESG Integrated Training
- GCT: Group Commander Training
- FST-GC: Group Commander Fleet Synthetic Training
- RUT: Realistic Urban Training
- C2X: Composite Training Unit Exercise
- CERTEX: Certification Exercise
- POM: Pre-Overseas Movement



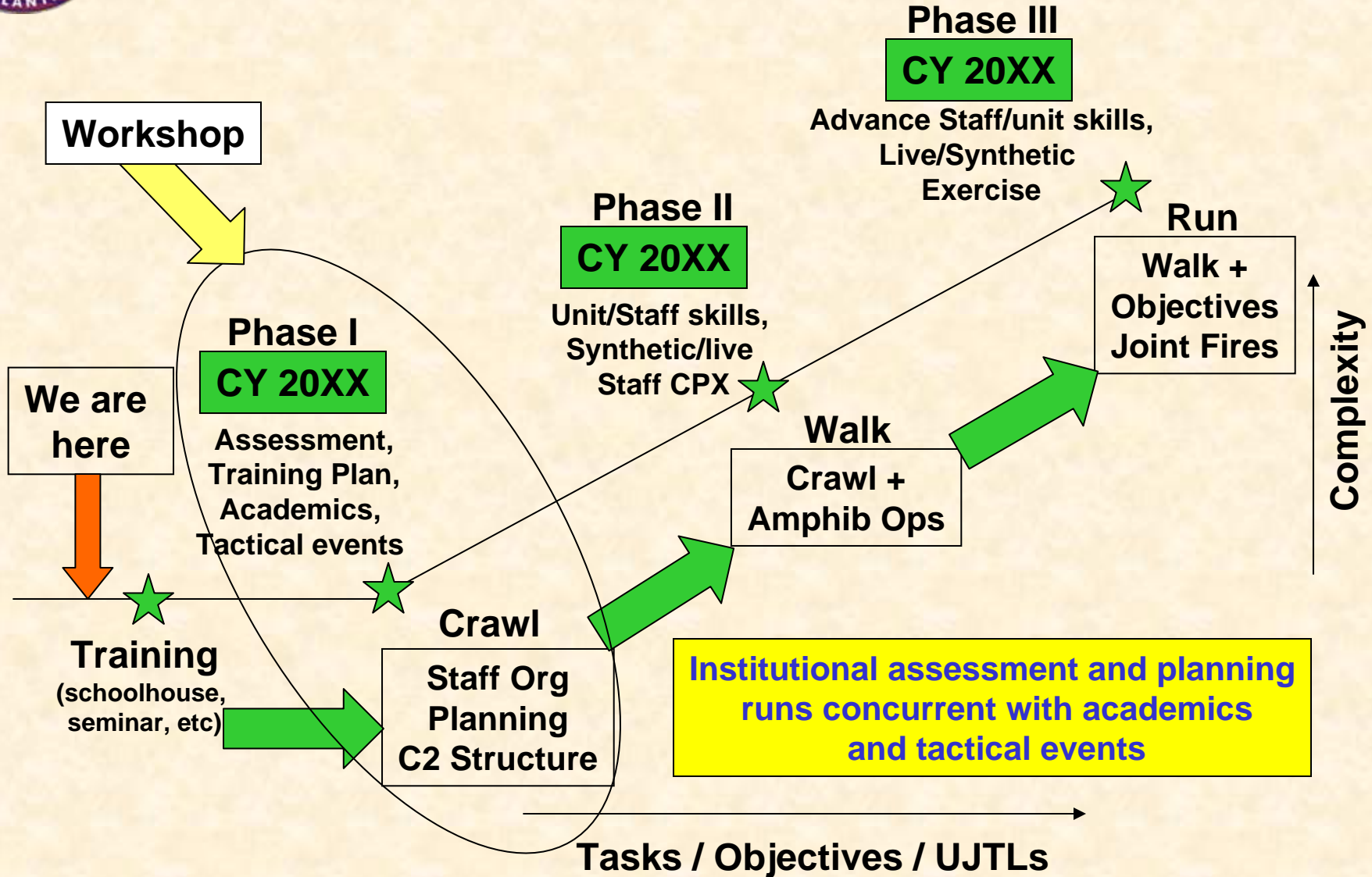


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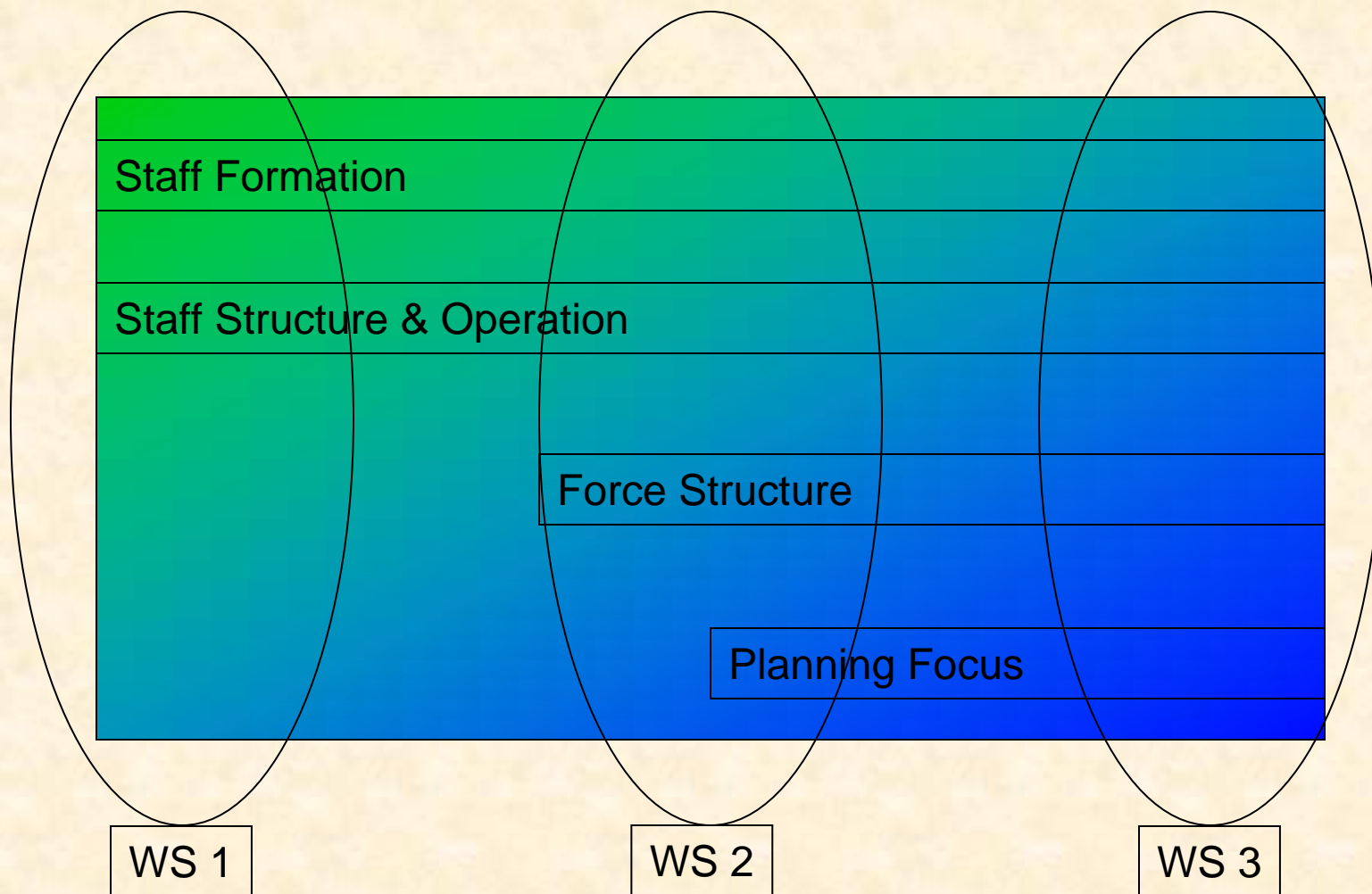


Phased Building Block Approach





Workshop Progression





Training Objectives

- USN
 - Validate Battle Staff effectiveness
 - Validate establishing directives
 - Coordinate and plan in conjunction with Marine staff
- USMC
 - Validate structure and organization
 - Train MEB staff for forcible entry operations
 - Coordinate and plan in conjunction with Navy staff

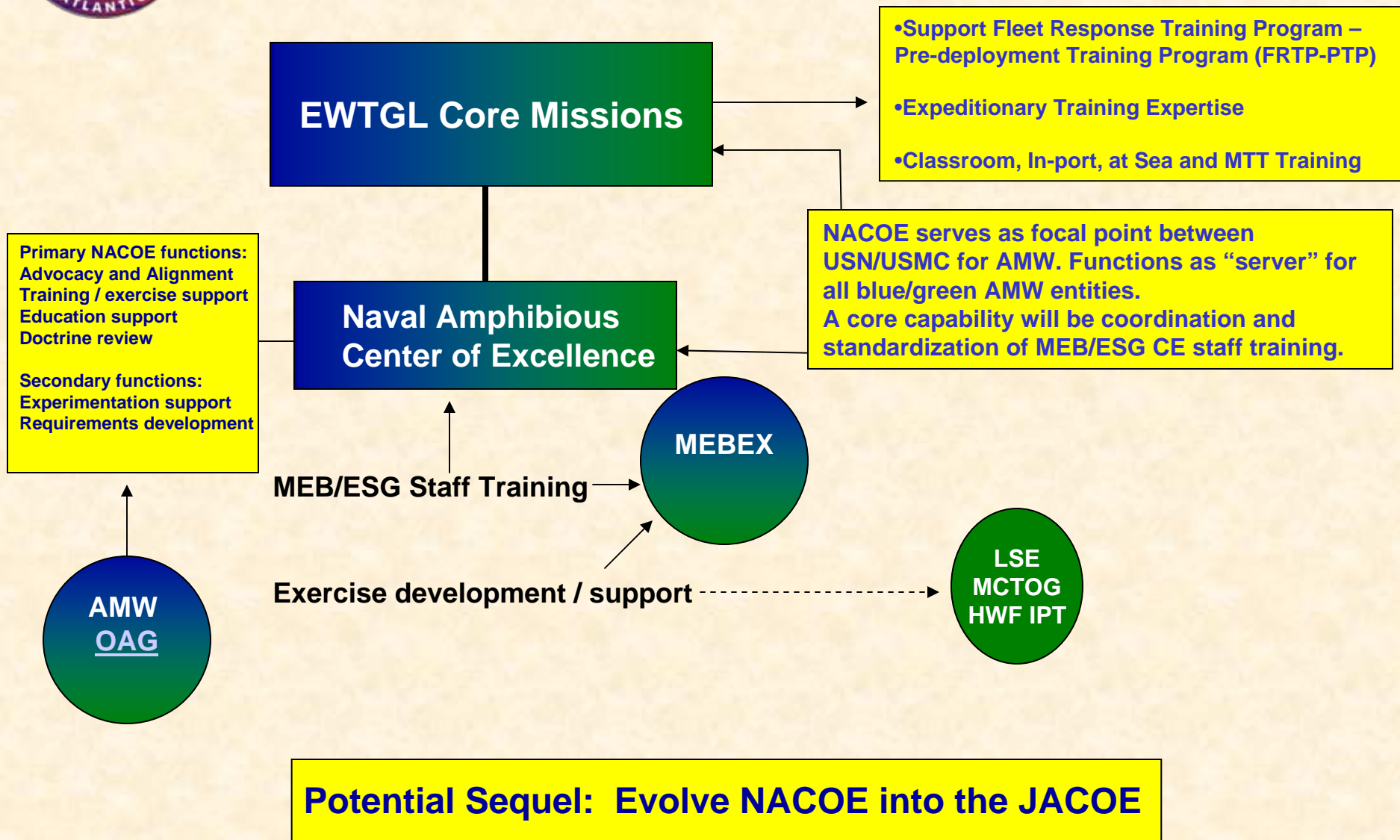


Endstate

- Develop a cadre of experienced officers and senior enlisted personnel with exposure / experience in amphibious MEB/ESF forcible entry operations
- Periodic amphibious MEB/ESG C2 events (synthetic) to establish depth and enhance expertise across USN/USMC
 - Include deploying ESG participants where FRTP-PTP permits
- Routinize concurrent development of other AMW skill sets in existing FRTP-PTP venues
 - Ship-to-shore movement planning and execution, amphibious craft loading and unloading, supporting arms and integrated fires during ESG C2X and CERTEX events
- Position for a future recurring live amphibious MEB/ESG exercises
 - Including amphibious MEB/ESG training capability



EXPEDITIONARY WARFARE TRAINING GROUP, ATLANTIC





Mission

The NACOE serves as a focal point of amphibious issues for the Navy, Marine Corps and other services and agencies in order to ensure the services are capable of fulfilling the amphibious requirements of the Maritime Strategy, Combatant Commanders' Operational Plans, and future national security requirements.



How the NACOE addresses the problem

**The NACOE provides service-level
advocacy, coordination, and integration.
Specifically:**

- Host and represent AMW community on Advocate forums
- Develop and coordinate training and education continua
- Develop a collaborative AMW Lessons Learned data base
- Draft and review Doctrine and Tactics, Techniques and Procedures
- Develop and review MET based training documents
- Assist in development / tracking of requirements
- Represent community in experimental and synthetic development and exercises

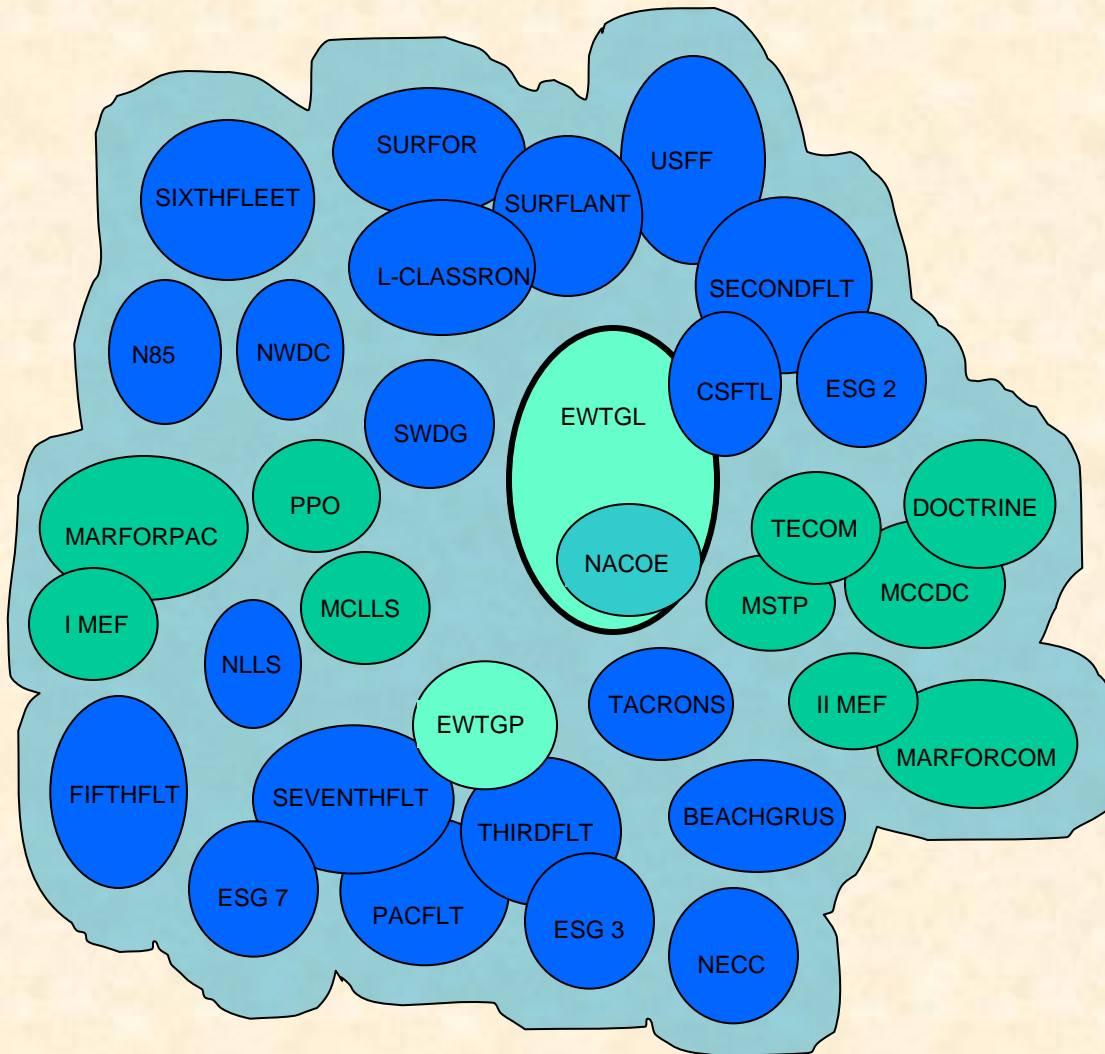


Functions and Tasks

- Advocacy
- Training and Education
- Lessons Learned and Best Practices
- Doctrine and Tactics, Techniques and Procedures
- Policy
- Requirements and Experimentation



AMW Community of Interest



- Matrix NACOE leverages existing knowledge and experience in the “AMW Community of Interest”
- Build robust collaborative website: Key issues, lessons learned, discussions, conference results, links to other sites, upcoming events, curriculum, planning, etc.
- Streamline the physical size of the NACOE
- Need TAD budget to foster and maintain support base



Phase 0 - Minimum capability requirements

Tasks

- Build/manage collaborative AMW website
- Focus on AMW OAG and Amphibious Board coordination
- Develop Lessons Learned and add to website
- Parallel effort with MEB/ESG CE training process curriculum; use this package as basis for AMW AE planning courses in EWTGs
- Publication review
- Leverage EWTL/P for training capacity

Manning

- Military: 4-6 both internal and additional structure
- Civilian: 2-4 contractors to eventually become NSPS

Budget

- Plus-up EWTGL baseline and add money for contractors and TAD

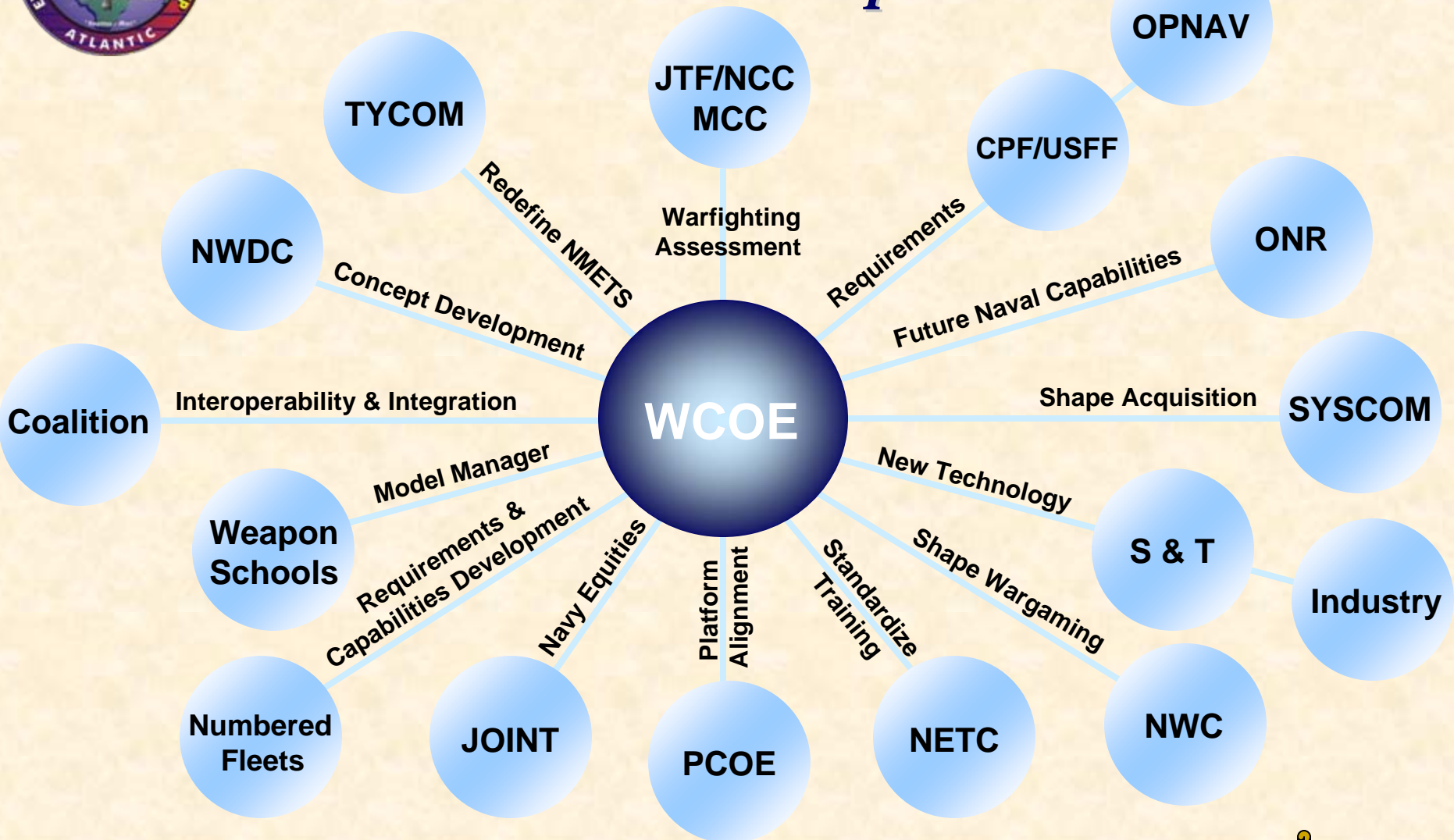


Challenges of being “Naval”

- Two chains of command
 - Operational vs supporting establishment
- Myriad of organizations with competing requirements
 - Similar functions but stovepiped in approach
- Two (and more) pots of money
 - No single source in either service
- Two manpower systems
 - No amphib Sailor / Marine in assignment process
- Two NMCI
- Two different approaches to COEs



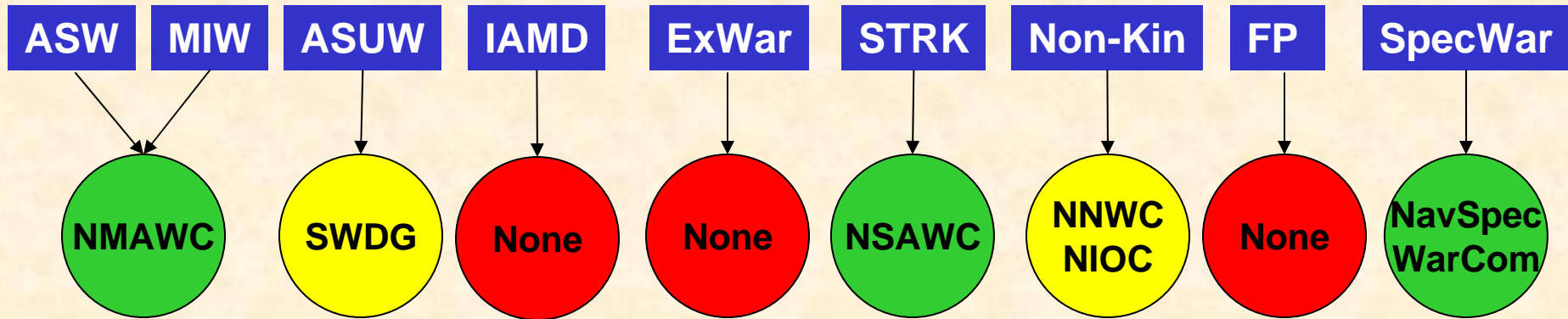
WCOE Scope



Visibility across DOTMLPF



Critical Fleet Warfighting Mission Areas



WCOE providing mission area coverage

Significant Coverage

Limited Coverage

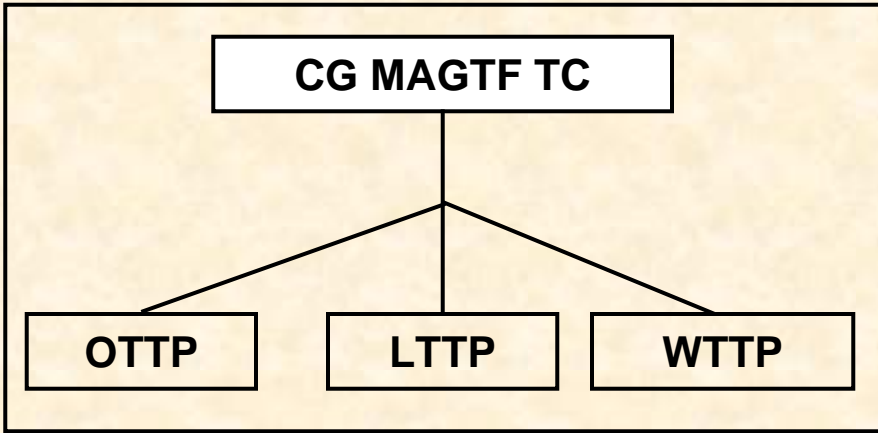
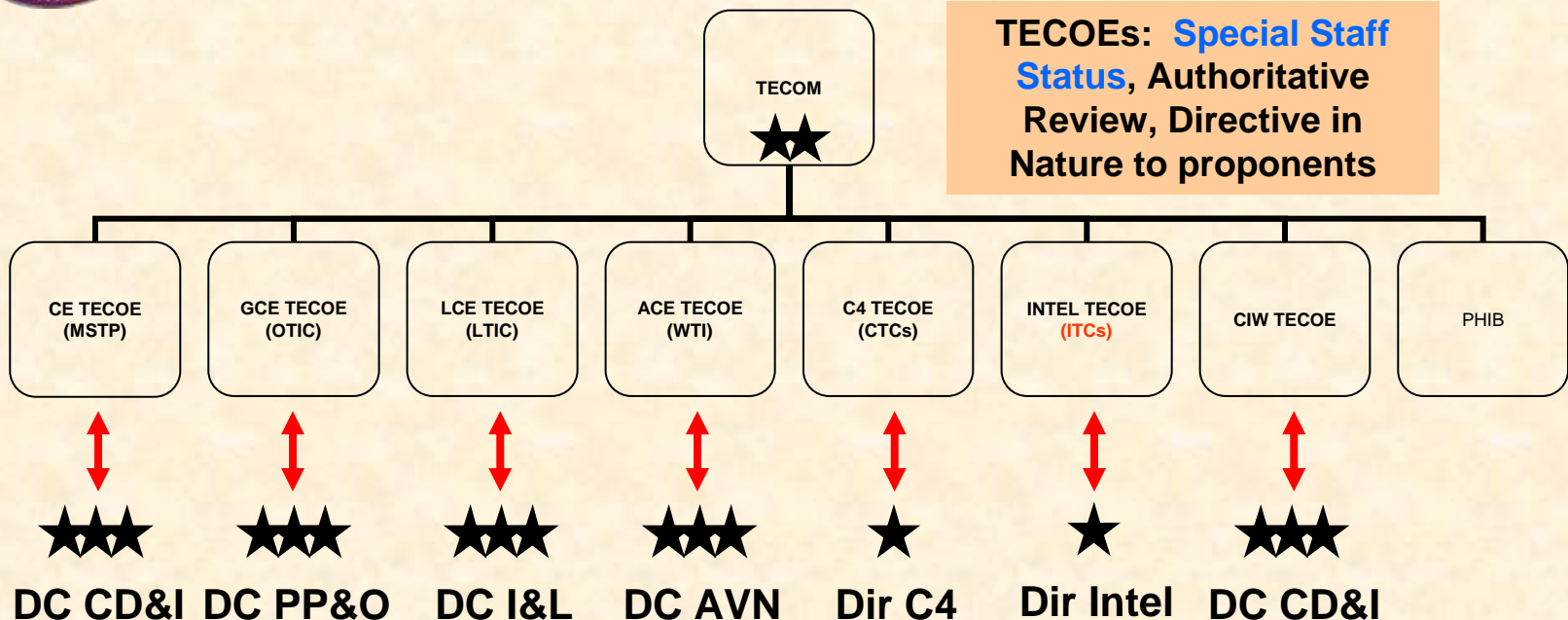
No Coverage

Pressing Needs for Several Warfare Areas



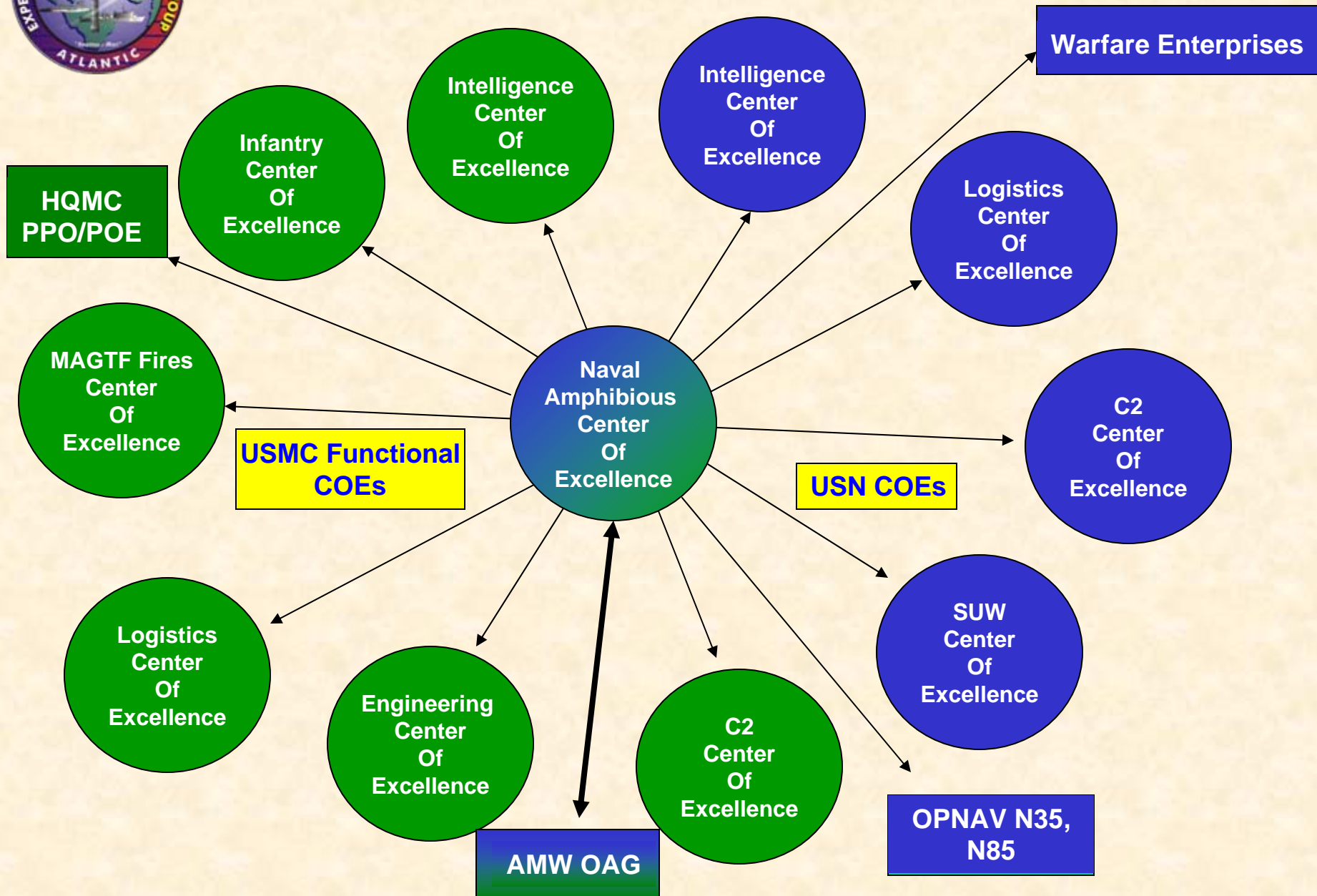
Functional TECOE Realignment

TECOEs: **Special Staff Status**, Authoritative Review, Directive in Nature to proponents



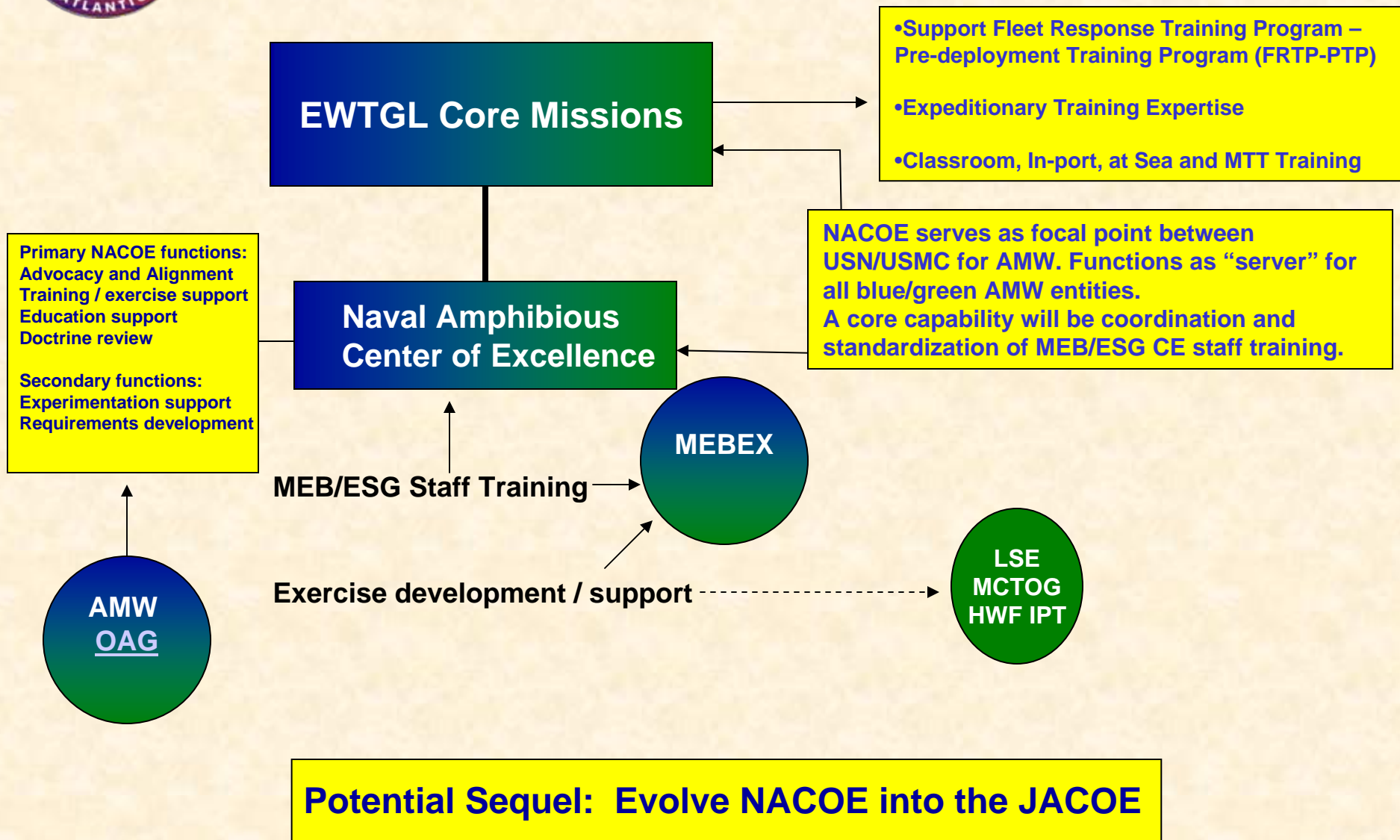


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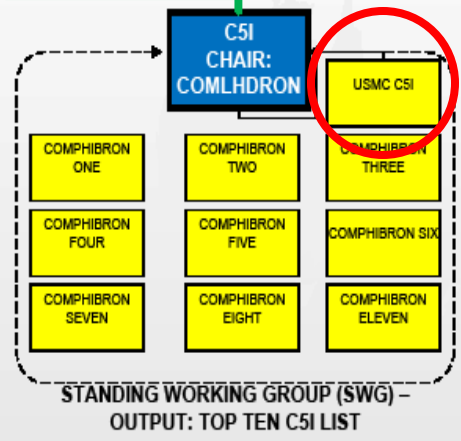
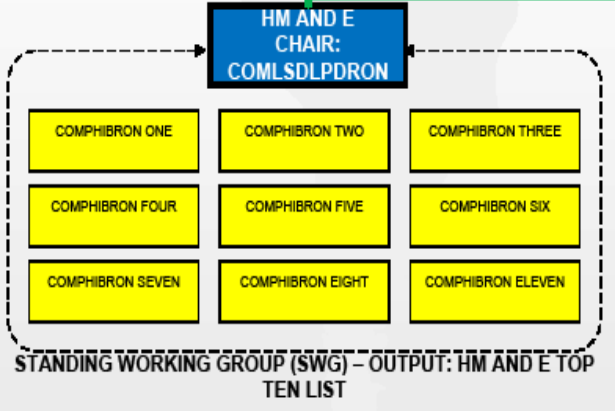
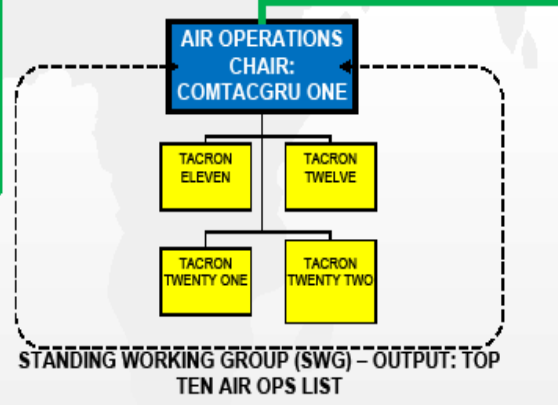
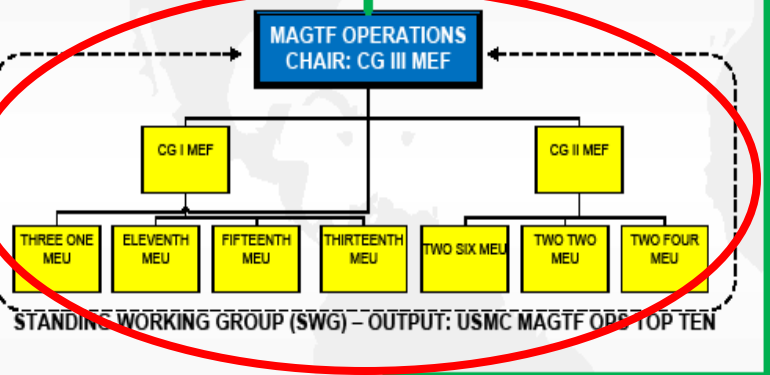
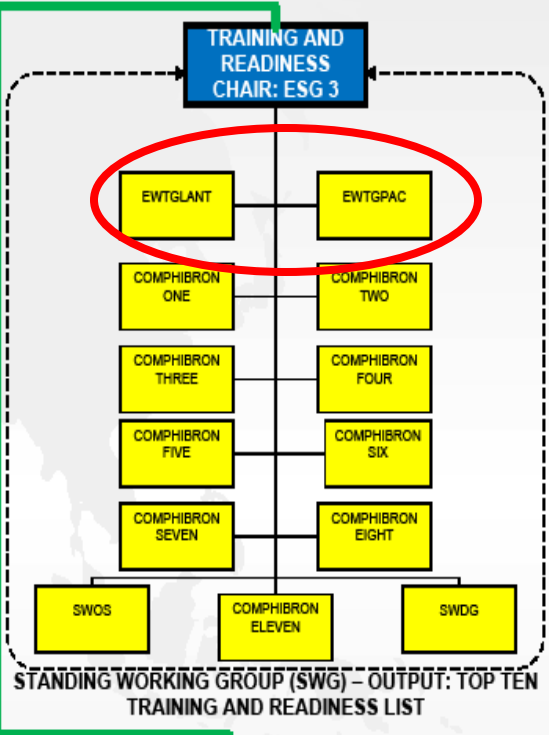
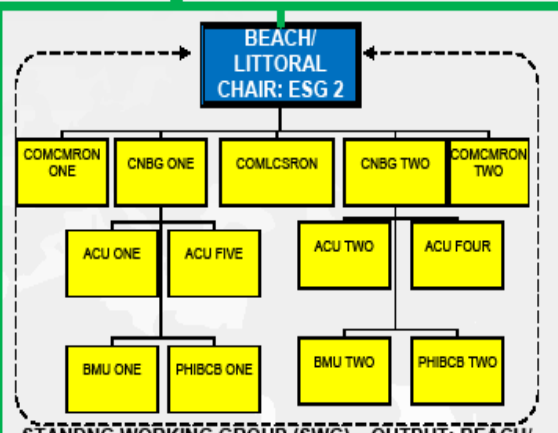
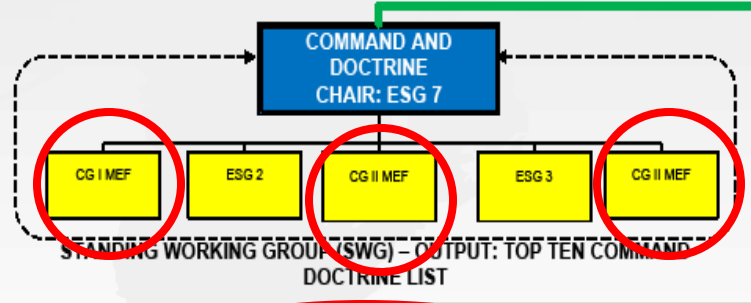




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EXECUTIVE COMMITTEE
 KEY STAKEHOLDERS
 ESG 2, ESG 3, ESG 7
 CG I MEF, CG II MEF, CG III MEF



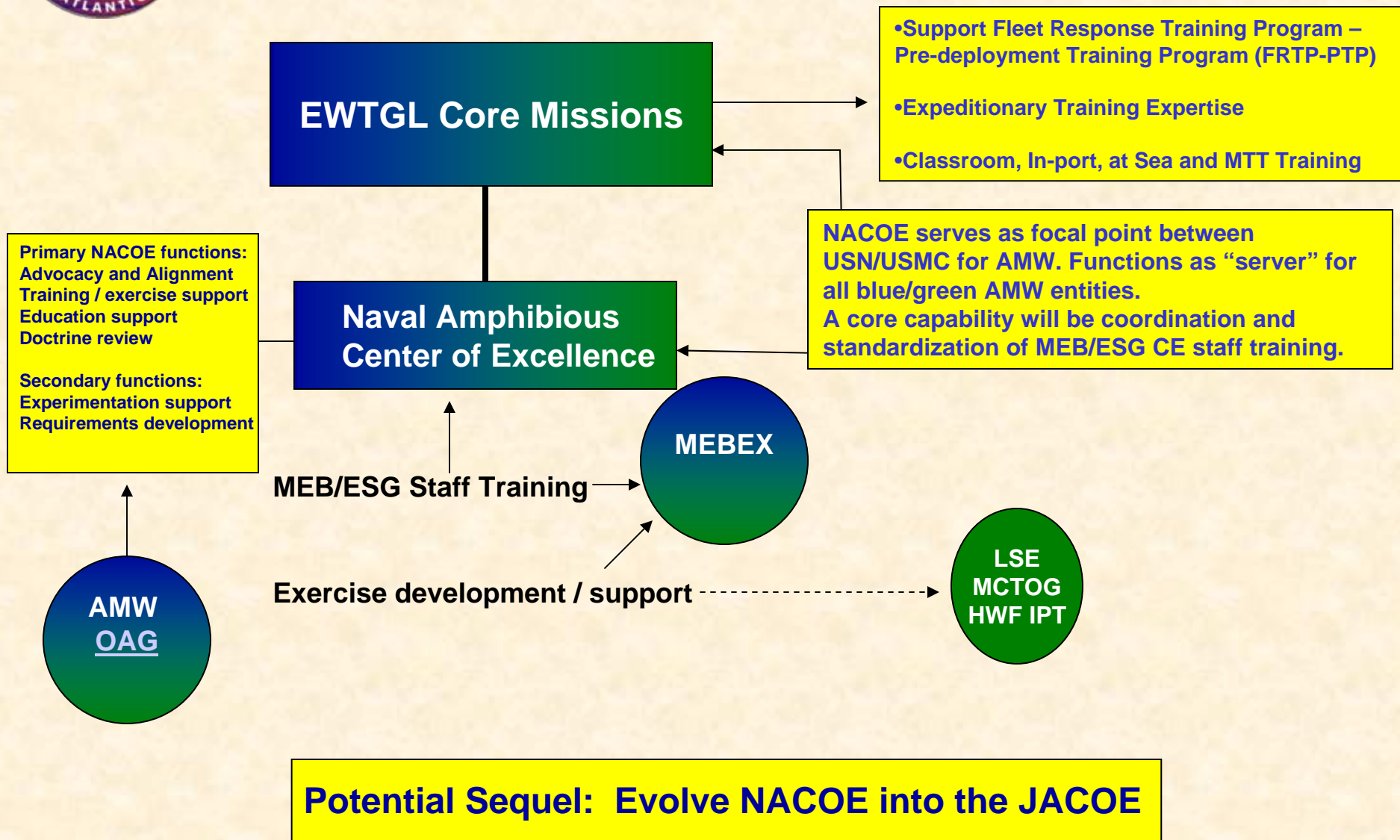


Key points

- **Expanded USMC participation as voting members**
 - **Will continue to strengthen this relationship**
 - **MEF reps “got it”, now back-briefing their CGs**
 - **Need more HQMC/PPO and OPNAV/N3 involvement on operational issues due to expanded scope of AMW OAG**
- **Inclusion of Item 16 in top 20 list is significant**
 - **Now we must build on this “wedge”**
- **USMC representation requested for briefs to SURFLANT and SURFOR**
- **Recognition of requirement for a NACOE-like capability, especially to coordinate non-materiel solution issues**



EXPEDITIONARY WARFARE TRAINING GROUP, ATLANTIC





EWGTGLANT

Expeditionary Warfare Training Group, Atlantic





- Back-up slides



AMW OAG 2008-01 EXECUTIVE COMMITTEE RESULTS

FINAL TTPL AMW OAG 08-01

1	LSD MIDLIFE (INCLUDING REPAIRS) (HME)
2	LHD MIDLIFE (INCLUDING REPAIRS) (HME)
3	LCAC SLEP / READINESS (BNL)
4	LCU SUSTAINMENT / REPLACEMENT (BNL)
5	WELIN LAMBIE BOAT DAVIT (HME)
6	IMPROVED L-SHIP SELF DEFENSE (CAPSTONE, AIP, FAC, FIAC) (C5I)
7	GIG E LAN (C5I)
8	CBSP (IP BANDWIDTH) (C5I)
9	FLIGHT SAFETY PALS / NVD / SATCC (AVI)
10	ESG AND USMC C5I INTEGRATION (FIELD / BACKFIT TO GREEN BASELINE) (C5I)
11	INLS PROCUREMENT (BNL)
12	STUASS / TIER 2 UAS ESG INCORPORATION (ISR) (AVI)
13	LANDING FORCE OTH TACTICAL COMMS - HF ALE AND EMUT (C5I)
14	PROPULSION DIESEL / SSDG SUPPORT (HME)
15	L CLASS CAPABILITY TO LOAD USMC EQUIPMENT (HME)
16	ESG (CE) / MEU / MEB TRAINING (TNR)
17	MV 22 / JSF INTEGRATION (AVI)
18	OPTAR SHORTFALLS (BNL)
19	TDL LSD 41/49
20	AMW HF COMMS AND HFRG (C5I)



AMW OAG 2008-01 EXECUTIVE COMMITTEE RESULTS

SWG CHAIR POLICY ITEMS BREAKOUT

1. Establish a Blue Baseline for C5I
2. Establish a Blue/Green command and control space utilization plan and configuration control.
3. ESG/EOD personnel resourcing
4. Update TADIL Links (LSD) in ROC/POE IOT support sea-basing and global fleet station.
5. Re-assess policy for monorails for L Class ships.
6. 11 meter RHIBs outfitting on Big Decks
7. Shoring requirements for L Class (wet well rqmts)
8. MOGAS policy – re-assess rqmts
9. FIAC Training – tie to self defense
10. ESG (command element/PHIBGRU – future of the command element
11. Engineman manning on LSDs
12. ESG Mission Definition
13. ESG Manning
14. ESG TACPUB Review and Revision
15. Sea Basing, L-Class ships



Background

- **Combatant Commander OPLANs require forcible entry amphibious capability at MEB/ESF level**
- **Commitments to support OEF and OIF have impacted the ability of the USN and USMC to conduct brigade (MEB) level amphibious operations, resulting in the atrophy of critical C2 skill sets**
 - **Majority of USMC have done multiple tours in OEF and OIF but little experience aboard amphibious platforms**
- **Last East Coast MEB-size exercise was conducted in 2001 (pre-9/11)**
- **Focus on OEF / OIF missions has also detracted from traditional amphibious skills above the MEU level**
- **Restructuring of CPG-2 and CPG-3 to flag-level ESG Command Elements has further impacted AMW knowledge base**
- **Evaporation of Navy AMW experience; fewer naval personnel with hands-on experience conducting MEB level amphibious operations**

Objective: Rebuild and attain the necessary skill sets to enable the Navy and the Marine Corps to exercise effective C2 to execute successful amphibious forcible entry operations



Problem

A degraded capability to conduct amphibious operations above the MEU/ESG level.

“...the skills needed for combined arms maneuver and amphibious warfare have deteriorated.”

Commandant's 2006 Planning Guidance

A lack of focus and fully integrated effort between USN/USMC to address amphibious warfare issues.

“... the Navy has not yet established a specific implementation goal for expeditionary strike groups and other forces.”

GAO Report Feb 2008



Specified Tasks

- Review amphibious doctrine, policies, and resourcing
 - Assess the shifting dynamics of maritime warfare
 - Ensure amphibious tenets keep pace with evolving capabilities, technologies, allies and foes
- Re-invigorate educational institutions and the professional education of our warfighters in amphibious operations
- Complement education with specific and focused training



Tasker Definition

“Refine the scope, responsibilities, authorities, and command and control for established warfare centers of excellence (WCOE). Make recommendations concerning the requirement to create additional WCOEs and recommendations to eliminate or realign legacy related organizational constructs/functions.”

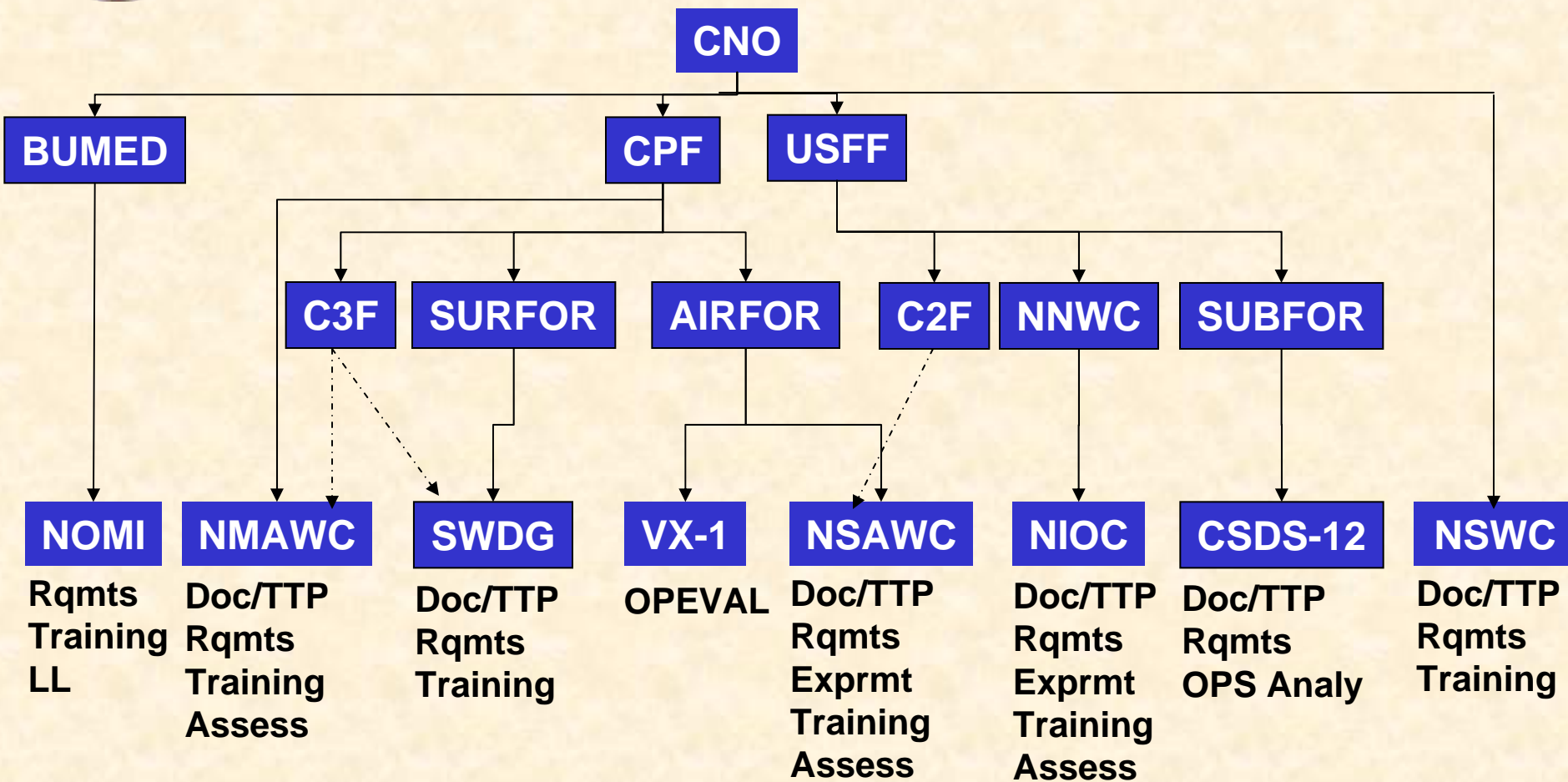


Problem Definition

- *Current readiness assessment doesn't sufficiently portray the combat readiness of fleet forces to conduct warfare missions.*
- *Current WCOEs are not empowered nor credentialed to deliver an end-to-end assessment of critical warfare areas.*



Current WCOE Structure



Disparate Alignment, Focus and Output



~~WCOE~~ Responsibilities

Missions

- **Articulate Requirements**
- **Develop Doctrine/TTP**
- **Conduct Training**
- **Conduct Readiness Assessment**
- **Develop Mission Area Concepts**

Functions

- **Gap Analysis**
- **S & T Recom**
- **Author CONOPS to Doctrine**
- **Develop entire training continuum**
- **Conduct Integrated Trng**
- **Assess Fleet Units**
- **Observe Exercises**
- **Analyze Operations**

Tasks

- **OPLAN/CONPLAN**
IPCL/ NCDP/ ICD-CDD
- **FNC, Sea Trial, JCTD**
- **CONOPS, Tac D&E, CONOPS Validation**
- **Individual (A, C-School)**
Unit level & Integrated
- **Joint/Combined**
- **OPLAN/CONPLAN specific**
- **DRRS-N/SORTS, Lessons Learned, Post-Deployment CNA Studies**



Proposed TECOE Mission

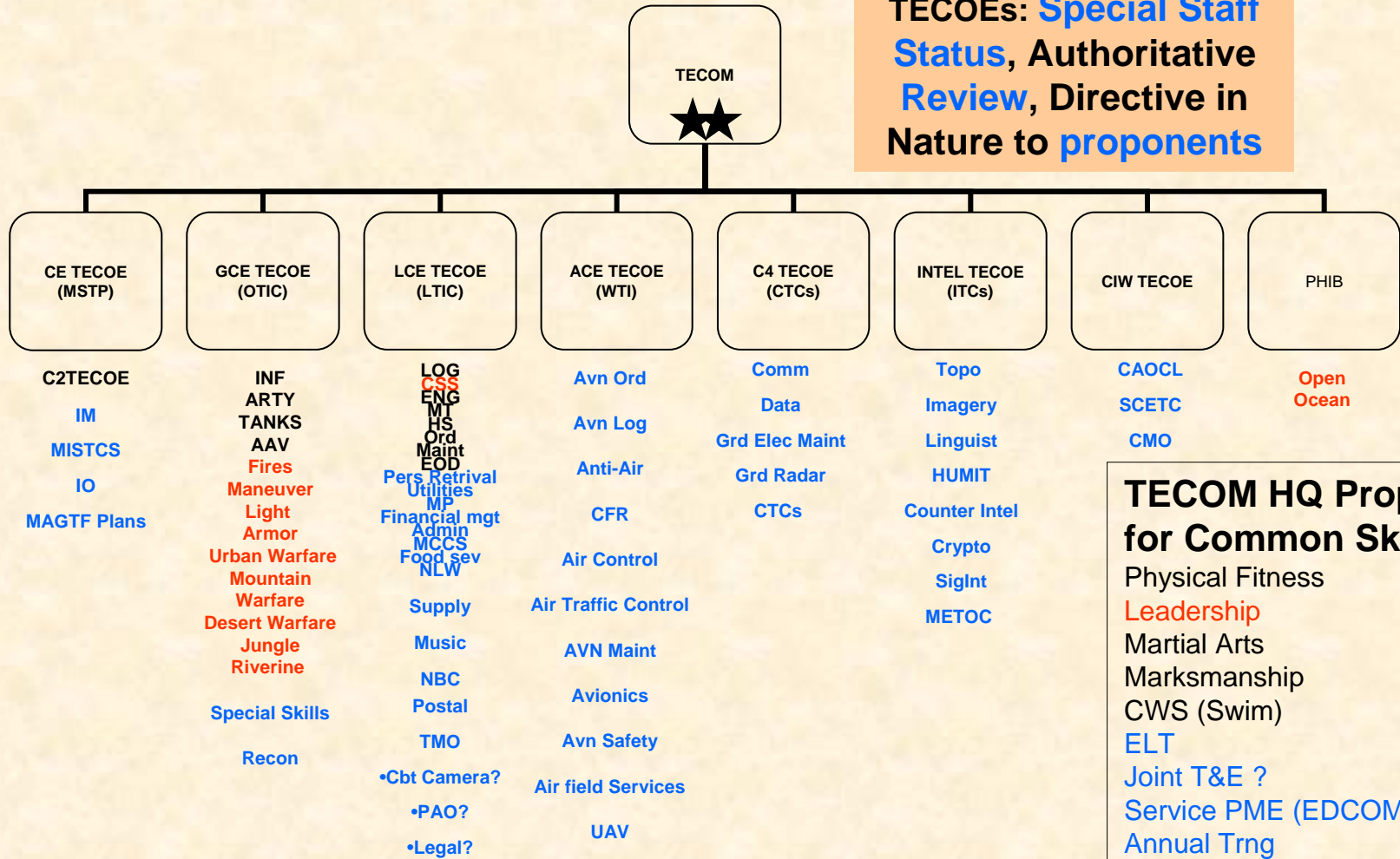
- Develop the T & E continuum for cognizant MAGTF Element / OCCFld to support Advocate & OPFOR reqs.
- Review and validate T & R Manuals / ITS
- Review and validate all T&E curricula (POIs)
- Assign AO's to participate in MCWL/Joint experimentation
- Assign AO's ISO acquisition programs
- Serve as TECOM representation and at appropriate Advocate Forums
- Support Development and review of Doctrine & TTPs

Proposed TECOE TASKS



Functional TECOE (Proponents)

TECOEs: Special Staff Status, Authoritative Review, Directive in Nature to proponents



- TECOM HQ Proponent for Common Skills**
- Physical Fitness
 - Leadership
 - Martial Arts
 - Marksmanship
 - CWS (Swim)
 - ELT
 - Joint T&E ?
 - Service PME (EDCOM)
 - Annual Trng
 - Grd Safety
 - Trng /T-3S

 =TECOEs in Campaign Plan/Frago