<table>
<thead>
<tr>
<th>Container Shipping &amp; Related Activities</th>
<th><strong>Maersk Line; Maersk Logistics; Safmarine; APM Terminals; Maersk Line, Limited</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• World’s largest container ship fleet (more than 550 vessels)</td>
</tr>
<tr>
<td></td>
<td>• Second largest container terminal operator (more than 45 terminals)</td>
</tr>
<tr>
<td></td>
<td>• Ship design, technical vessel operations, crewing, engineering and finance for more than 500 container vessels</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Energy &amp; Offshore</th>
<th><strong>Maersk Oil; Maersk Contractors; Maersk Supply Service</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• Oil and gas exploration, production and support services</td>
</tr>
<tr>
<td></td>
<td>• Operators of 30 rigs and 55 offshore supply vessels</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Tankers &amp; Related Activities</th>
<th><strong>Maersk Tankers; Svitzer; Norfolkline</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• Petroleum, chemical and gas carriers (more than 150 vessels)</td>
</tr>
<tr>
<td></td>
<td>• Tug, support/salvage and ro/ro (more than 600 vessels)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Shipbuilding &amp; Other</th>
<th><strong>Odense Shipyard; Maersk Container Industri; Dansk Supermarked; Rosti</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• Leading global shipbuilder with five shipyards in Europe</td>
</tr>
<tr>
<td></td>
<td>• Builders of EMMA MAERSK, world’s largest container ship</td>
</tr>
<tr>
<td></td>
<td>• Retail management and consumer plastics production in Denmark</td>
</tr>
</tbody>
</table>
Our Customers

Some of our more than 100,000 Customers

WAL*MART®

Target

ONEIDA

Kohl's

MACY'S

The Home Depot

SONY

Duane Reade

Saucony

Converse

Ford

Quiksilver

Reebok

Genesco

Gap

GAP

Meldisco

Shop:

Starbucks

Foot Locker

Wilson's Leather

Footstar

Eastern Mountain Sports

Liz Claiborne

Geneva

Ring

Timberland

Van Heusen

MAERSK LINE, LIMITED

Cost Plus

World Market

Frank's

Nursery & Crafts

STAPLES

Tumi

IBM

City Footwear

Conair
1980’s
“When the stock market crashed, Franklin D. Roosevelt got on the television and didn’t just talk about the, you know, the princes of greed. He said, ‘Look, here’s what happened.’” – Sen. Joe Biden
Global Issues – Global Responses
Infrastructure
Tomorrow
WW II Merchant Support
Five Maritime Prepositioning Ships converted from Maersk combination ships
Two Ammunition Ships converted from Maersk container ships
Eight Fast Sealift Ships converted from Sealand SL-7 container ships
S-Class Container Ship

Type: Post Panamax Container Ship
Length: 347 Meters
Beam: 42.8 Meters
Speed: 24.6 Kts
Availability: 25 In Service
2 Under Construction

Mission Support Platform

Commercial Off the Shelf Platform
Flexible and Modular Capabilities
Conversion Time About 1 Year
Cost Effective

MAERSK LINE, LIMITED
AFSB Graphics S-Class
Thank You