Mitigating Future Uncertainties by Leveraging Strategic Partnerships

Col Scott Dalke
Commander, Maintenance Center Barstow
‘Concerns’ as Depot Commander

Master Work Schedule

Lost Work Days

Facilities

Asset Availability

Labor Relations

Net Operating Results
My Concerns as Depot Commander

• While many topics hold my attention—none are as important as resetting our forces for the unknown future.

• What equipment, being introduced today for tomorrow’s missions, will flow through my depot?

• Is the depot resourced properly to reset these assets?
• “Actions taken to restore units to a desired level of combat capability commensurate with the units’ future mission.”

*The Honorable Jack Bell*
• “The conflicts in Iraq and Afghanistan will one day end. We must be ready for who - and what - comes after.”

• “What “comes after” is hard to predict. Conflict in the future will most likely - - but not exclusively - - demand increased precision, speed and agility.”

Admiral M.G. Mullen
• Million dollar question, “What is the unit’s future mission?”
Past Reset, Did we Get it Right?

Did actions taken Post Desert Storm / Desert Shield reset our forces for OIF?


• The reset force from Desert Storm / Desert Shield was initially successful in Operation Iraqi Freedom.

• Battlefield changed (Uncertainty) when enemy changed tactics and employed Improvised Explosive Devices (IEDs).
• Marine Corps responded through self applied armor followed by Marine Armor Kit (MAK).

• Partnership with industry to field Mine Resistant Anti-Personnel Protective (MRAP).
Mitigating the Unknown

• Assumptions
  – We will train, to some extent, to fight the last war.
  – There will always be unknowns when planning for future conflict.
  – The ability to rapidly respond is crucial to future success.
  – A certain percentage of equipment used in last conflict will be reset for the next.
Mitigating the Unknown

• Strategic Partnerships between DoD and industry gives commanders the flexibility to rapidly respond to the next unknown and position the depots for the next reset.

• Enables depots to be properly resourced for resets to meet Future Uncertainties.
Colonel Scott Dalke
Maintenance Center Barstow
CWC 600, Box 110880
Barstow, Ca 92311-5015
E-Mail scott.dalke@usmc.mil
Phone (760) 577-7225