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# Not-for-profits in Stability Operations: *Roles and Opportunities*

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# ***“Westernless” Peacekeeping***



- **Lack of political will.**
- **Militaries smaller.**
- **PKOs often ignored.**
- **Vast underfunding.**
- ***Abdication of the West!***



# Non-Profits filling the gaps



- Significant moral advantages
  - Widespread popular support
  - Vs. mixed popular view of military and private sector
- Low profile
  - Often operate long before official mission
  - Can do projects with less political risk
- Cooperation with local civil society
- Off-budget-budget – not from larger mission

# Advantages for Non-Profits



- Often bring enormous regional expertise
- Independent funds extremely cost effective
- Utilization and capacity building with locals
- Specialties in small, ignored niche projects
- Can support long-term projects gov'ts can't
- Step in when int'l community fails
- Bring attention and funding to 'orphan' conflicts
- Can do reconciliation projects better

# Disadvantages for Non-Profits I



## ■ Risk Averse

- ❑ NGO casualties often cause exodus
- ❑ Avoid use of security, especially robust security
- ❑ Public withdrawal can create political heat

## ■ Coordination issues

- ❑ Independence can cause duplicate projects
- ❑ Projects can complicate larger mission

# Disadvantages for Non-Profits II



- Military Averse
  - Many non-profits shun military contacts
  - Can generate anti-military hostility
- Independently focused
  - May have special interests at odds with mission
    - Support for minority groups
    - Gender empowerment programs
  - Noble causes may cause political difficulties
  - Religious-based groups can create own problems

# In sum . . .

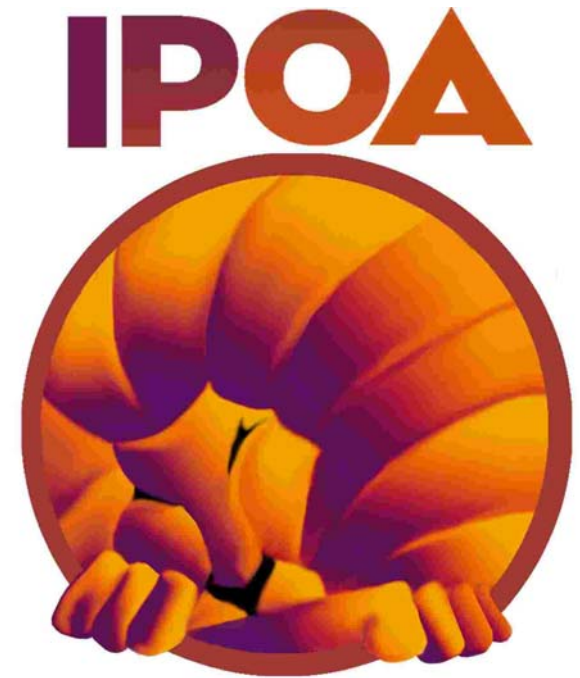


- Non-profit community brings enormous value and expertise to operations.
- Mixed quality and motivations.
- Establishing informal communications allow use of expertise and help coordination.
- Ultimately, non-profit community is the driving force – moral and political - spurring and supporting many ongoing PKOs

# IPOA

International Peace Operations Association

- **Not for Profit.**
- **Industry Assn.**
- **Improve PKOs.**
- **Code of Conduct.**
- **Regulation and Law.**
- **Advocacy and Education.**







# Questions?

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