“Synchronizing Global Logistics: Partners, Performance, and People.”

Haifa; A Study in People, Partners and their Performance

Presented by
Major General Mike Sumrall
Agenda

• Scene Setter
• People and Leadership - The Attacks Begin
• Partners - Local Authorities/First Responders
• Performance – A Community Coming Together
• Lessons Learned
Arial View of Haifa

Mediterranean Sea

Port of Haifa

North
Haifa, Israel

- Third largest city in Israel
- Population 267K
- Major tourist destination
- Two international universities
- Major Industrial area and oil refinery
Port of Haifa
Port of Haifa
The Attacks Begin – July 2006

Leadership; Strength and Character

- During the first days of the war, Haifa sustained most of the rocket attacks, making the strategic threat real, and completely paralyzing daily life & ensuring the support of basic needs.

- Transportation systems paralyzed

- Grocery stores, public institutions, educational systems, clinics, pharmacies, etc. were shut down.
The Damage Done – July-August 2006

Leadership; Strength and Character

- 2,700 missiles hit the North of Israel from the outset of the war; 34 of them fell on Haifa
- Twenty-two direct hits were recorded
- 1,182 residential buildings and 404 cars were hit
- Ten people were killed and 61 injured
- Thirty percent of Haifa’s inhabitants became refugees in their own country (15,000 of which were children)
- Business and public services were shut down
- Tourism collapsed entirely
The Tools of War

Local Government; Strength of Leadership and Character
Urban Destruction

Local Government; Strength of Leadership and Character
Local Government Reacts

Local Government; Strength of Leadership and Character

- Mayor takes control
- Local response, direction, and coordination
- Call center directs the local logistics response
- Local/first responders take the lead
- Federal assistance not required
A Community Comes Together

Community; Strength of Leadership and Character

- Shelters
- Community accountability
- Digging out
- Municipal Records – Water Bills
- A return to normalcy
A Community Comes Together
Aftermath
Lesson’s Learned

- Leadership – People
- Local Authorities - Partners
- Communities – Performance
- Disaster Response Logistics
- Ingenuity – use what you have
National Guard Operations

Domestic Operations

<table>
<thead>
<tr>
<th>CONUS MISSIONS</th>
<th>ARNG</th>
<th>ANG</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>DOMESTIC OPS (SAD)</td>
<td>719</td>
<td>69</td>
<td>788</td>
</tr>
<tr>
<td>OPERATION JUMP START (T-32)</td>
<td>2,334</td>
<td>550</td>
<td>2,884</td>
</tr>
<tr>
<td>COUNTER DRUG (T-32)</td>
<td>1,987</td>
<td>657</td>
<td>2,644</td>
</tr>
<tr>
<td>AIR SOVEREIGNTY (T-32)</td>
<td>0</td>
<td>1,522</td>
<td>1,522</td>
</tr>
<tr>
<td>(T-32) MISSIONS</td>
<td>33</td>
<td>5</td>
<td>38</td>
</tr>
<tr>
<td><strong>TOTALS</strong></td>
<td><strong>5,073</strong></td>
<td><strong>2,803</strong></td>
<td><strong>7,876</strong></td>
</tr>
</tbody>
</table>

*ANG ASA & AIR DEFENSE PERSONNEL

State Active Duty / T-32 Breakdown

Mission Breakdown

<table>
<thead>
<tr>
<th>STATES</th>
<th>#</th>
<th>MISSION</th>
<th>DATES</th>
</tr>
</thead>
<tbody>
<tr>
<td>AZ, CA, NM, TX</td>
<td>2,884</td>
<td>OPERATION JUMP START</td>
<td>1 JUN 06 - 15 JUL 08</td>
</tr>
<tr>
<td>54 States/Territories</td>
<td>2,337</td>
<td>COUNTER DRUG</td>
<td>ONGOING</td>
</tr>
<tr>
<td>20 States</td>
<td>1,522</td>
<td>AIR SOVEREIGNTY</td>
<td>SEP 01 - TBD</td>
</tr>
<tr>
<td>LA</td>
<td>329</td>
<td>NOPD SPT - CHECKPOINTS &amp; PATROLS</td>
<td>20 JUN 06 - TBD</td>
</tr>
<tr>
<td>NY</td>
<td>325</td>
<td>INFRASTRUCTURE PROTECTION</td>
<td>01 JAN 05 - TBD</td>
</tr>
<tr>
<td>SWB</td>
<td>307</td>
<td>COUNTER NARCOTICS SPT (CBP)</td>
<td>15 MAY 06 - TBD</td>
</tr>
<tr>
<td>NJ</td>
<td>62</td>
<td>INFRASTRUCTURE PROTECTION</td>
<td>03 JAN 06 - TBD</td>
</tr>
<tr>
<td>CA</td>
<td>47</td>
<td>INFRASTRUCTURE PROTECTION</td>
<td>01 OCT 06 - TBD</td>
</tr>
<tr>
<td>UT</td>
<td>21</td>
<td>CST RESPONSE</td>
<td>02 MAR 08 - TBD</td>
</tr>
<tr>
<td>MA</td>
<td>18</td>
<td>INFRASTRUCTURE PROTECTION</td>
<td>02 JAN 05 - TBD</td>
</tr>
<tr>
<td>WI</td>
<td>11</td>
<td>SEARCH AND RESCUE</td>
<td>01 MAR 08 - TBD</td>
</tr>
<tr>
<td>OR</td>
<td>6</td>
<td>SEARCH AND RESCUE</td>
<td>02 MAR 08 - TBD</td>
</tr>
<tr>
<td>NM</td>
<td>4</td>
<td>POTABLE WATER DISTRIBUTION</td>
<td>28 JUN 05 - TBD</td>
</tr>
<tr>
<td>FL</td>
<td>3</td>
<td>SEAPORT INSPECTION PROGRAM</td>
<td>01 JUL 06 - TBD</td>
</tr>
</tbody>
</table>

Legend:
- Crisis Response
- Key Asset Protect
- POTUS/V POTUS
- Law Enforcement Spt
- Counter Drug
- Hurricane Support
- CST Response
- Border Security

MAP ROLL-UP TOTALS

US 3,229 - T-32
US 788 - SAD

FUTURE PROJECTIONS
Community Based Response
“Synchronizing Global Logistics: Partners, Performance, and People.”

Haifa; A Study in People, Partners and their Performance

Presented by
Major General Mike Sumrall