



NDIA Logistics Conference

Joint Operational Logistics— Seamless Logistics? View from the Operational Commander

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Strategic Perspective...

Unified Action:

The **synchronization**, **coordination**, and **integration** of Joint, Single-Service, and Multinational operations with the operations of other USG agencies, NGOs, and IGOs, and the private sector **to achieve unity of effort**.

Unity of Effort:

Coordination and **cooperation** toward **common objectives**, even if the participants are **not necessarily part of the same command** or organization - the product of successful unified action.

JP 1, Doctrine for the Armed Forces of the United States, 14 May 2007

How can we achieve *Unity of Effort* absent *Unity of Command*?



COCOM's Logistics Concept

Although the Service component commanders provide logistics resources...

The COCOMs are responsible for ensuring the overall plan for using these resources supports their theater concept of operations.



Joint Theater Logistics

Definition...

- **Sharing of Service logistics resources to enhance synergy and reduce both redundancies and costs**

Challenges...

- **Overlaps, excess capacity, rice bowls**
- **Multiple solutions in play in DoD**



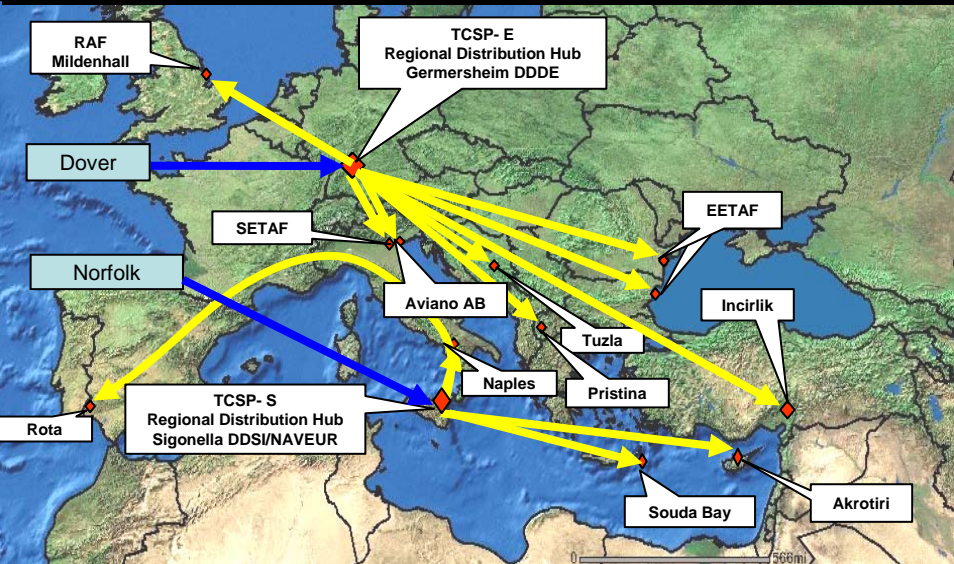
EUCOM JTL Initiatives

- Link tactical CSS to theater-wide log C2
 - EUCOM Deployment & Distribution Ops Center
- Develop AOR-wide adaptive logistics network
 - Channels (LOCs), nodes, capabilities, visibility
- Joint deployable log capability
 - Established relationships & structure
- Big “J” Logistics Integration

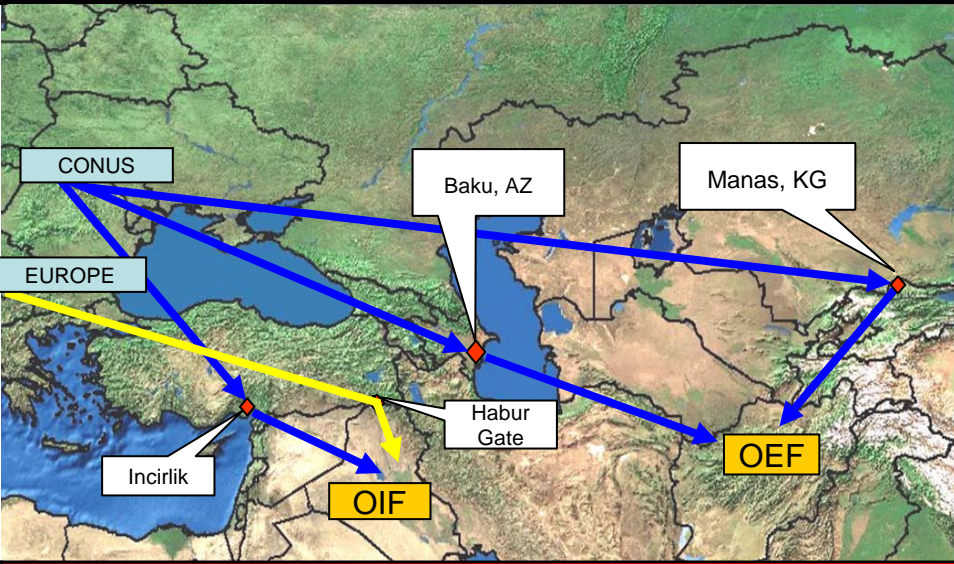


AOR-wide adaptive logistics network

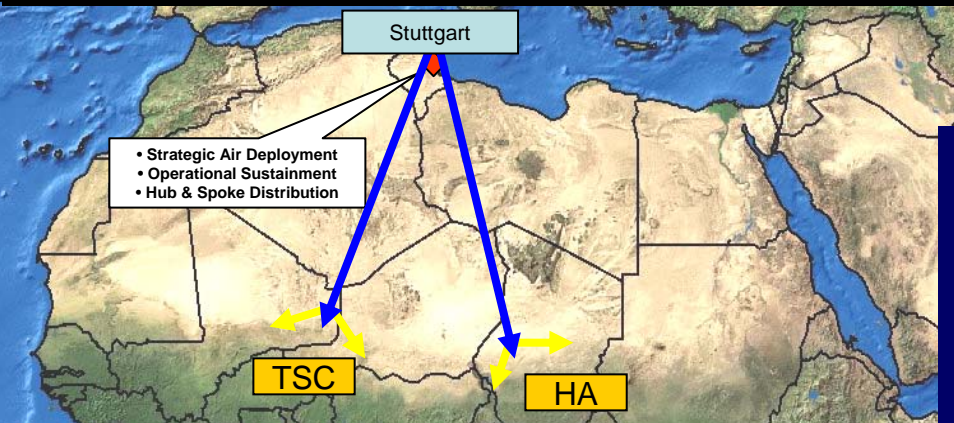
European Network



Eurasian Corridor



African Network



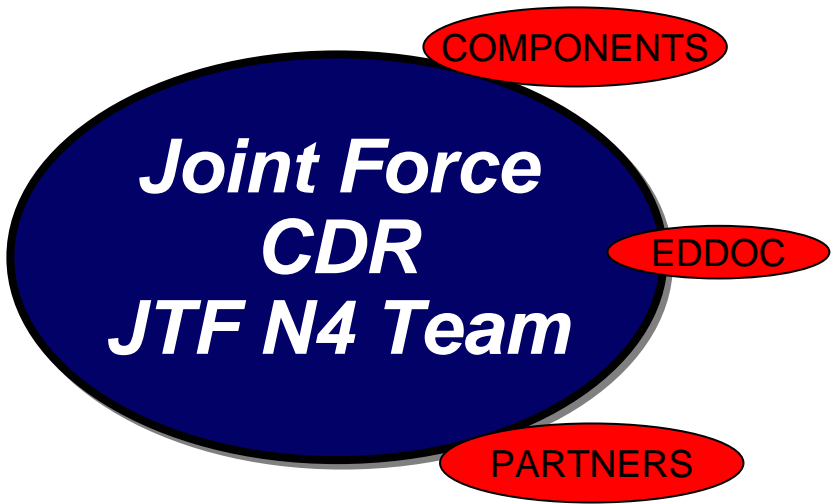
EUCOM LOG NETWORK OBJECTIVES

- Eliminate Risk of Single Point Failures
- Optimize Joint Distribution Capabilities
- Capture Capability





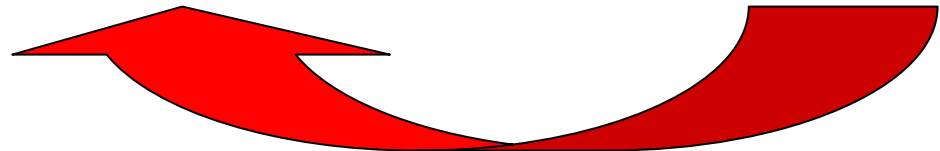
Joint, Deployable Log Capability Joint teaming



Virtual Log Leadership Team



Regular Battle Rhythm





Big "J" Logistics Integration

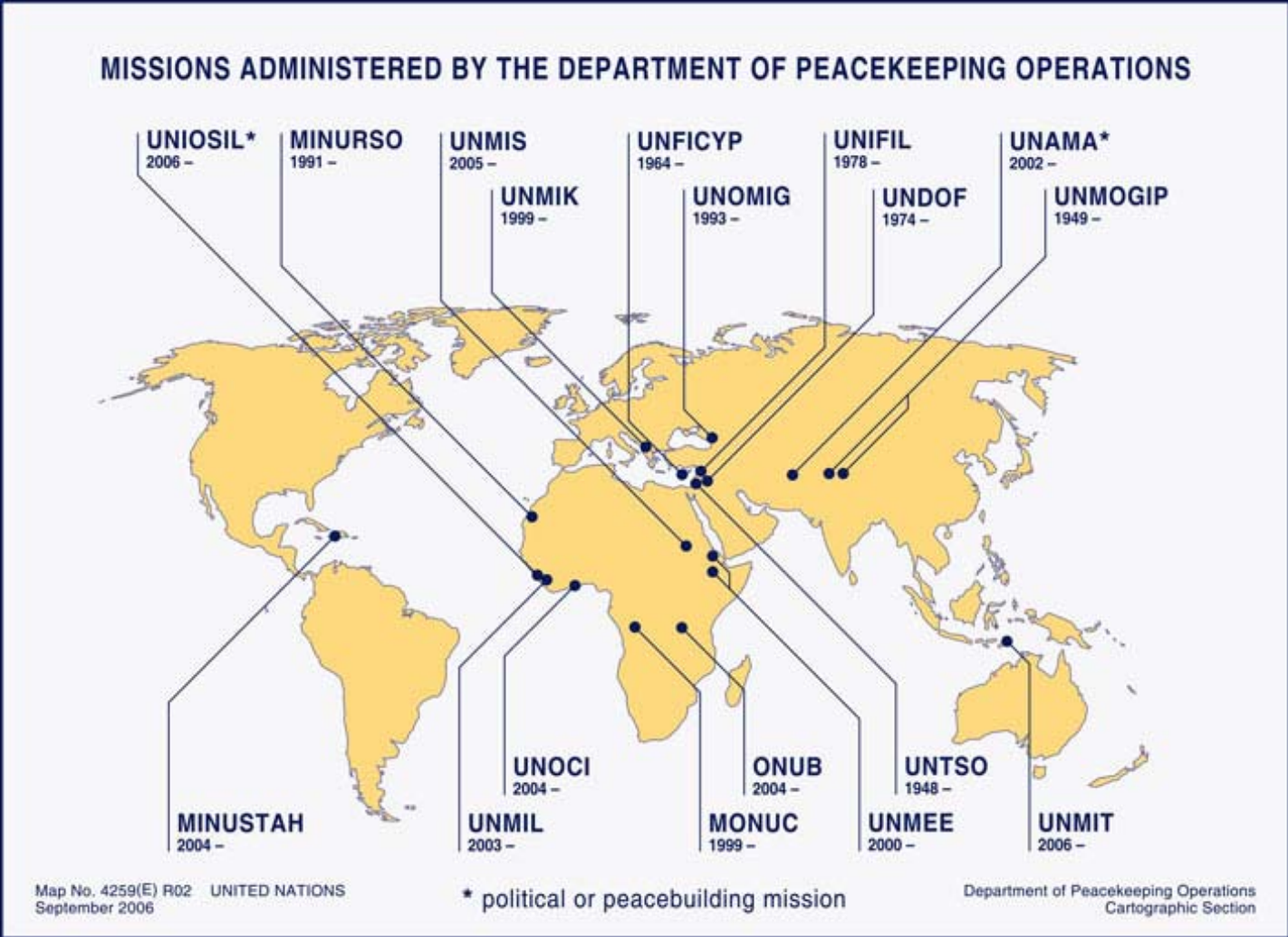
- **NATO**
 - NATO Response Force (NRF)
- **European Union (EU)**
 - EU Battle Group
- **United Nations**
 - Peacekeeping Operations
- **African Union (AU)**
 - AU Mission in Sudan (Darfur)
- **Private industry**
- **Other government agencies...World Food Organization (WHO)**
- **NGO's...CARE**

A thought bubble graphic with a tail pointing towards the left. Inside the bubble, the text reads: "Each brings logistics stovepipes... But also Experience & Capability in AOR".

Each brings logistics stovepipes...
But also Experience & Capability in AOR



Example...UN Dept of Peacekeeping Ops... (DPKO)





Ex. Non-Governmental Organization (NGO) Logistics

- **The real Professionals in humanitarian relief logistics**

- Extensive experience and continuing presence across the globe
- Fastest response time to crisis—much quicker than nations or UN
- Accustomed to operating on a shoestring in austere locations
easier spin-up, smaller footprint than military or UN solutions

- **NGOs have established working relations with all types of supply chain operators worldwide, large and small—They are a wealth of knowledge to be tapped**





Takeaways

- What does joint logistics encompass?
- What is the demand signal...
 - Last war or next?
- Understand all the “seams”
 - Inter-service
 - Coalition
 - Other
- Leverage all available capability
- What requires “unity of command” vs. “unity of effort”?