Balancing Modernization and Operational Needs

NDIA Tactical Wheeled Vehicle Conference

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Agenda

• Evolving Strategic Environment
• An Army at War
• Army Modernization
• New Methods
• Way Ahead
Evolving Strategic Environment

• Relentless cycle of changing tactics
  • Increasing lethality of enemy weapons (hyper kinetic)
  • Increasing importance of human dimension
  • Increasing importance of information operations

• 360° battlefield
  • Extended distances and borders
  • Complex terrain (urban, mountain, jungle, & littoral)
  • Dispersed targets

• Paramilitary and terrorist forces
  • Other types on the horizon
  • Adversaries have “gone to school” on US operations
Our Army at War

- Surging in FY07
- Accelerating in FY08
- Growing in FY09-13
- Modernizing now – future
- Changing the Mobilization Policy
Managing Shortages

Operational Demand > QDR Strategy > Resources

Supplemental Program
Army Resourcing Strategy

Initial April 2006 Fiscal Guidance

- $100B
- $110B
- $120B
- $130B
- $140B
- $150B

FY08 FY09 FY10 FY11 FY12 FY13

Current Fiscal Guidance (Includes Growth)

Revised October President’s Budget Fiscal Guidance

FY07 President’s Budget

Initial April 2006 Fiscal Guidance

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Base and Supplemental Funding

- **Actual Execution**
  - FY04: $38B
  - FY05: $58B
  - FY06: $68B**

- **Final Request Pending**
  - ($49B in Title IX)

- **Request Pending**
  - FY07: $110B
  - FY08: TBD
  - FY09: TBD
  - FY10: TBD
  - FY11: TBD

- **Appropriations**

- **President’s Budget FY08 (Planning)**

*Includes Chem Demil
**Includes JIEDDO
Army Investment Accounts

Investment Spending as a Percent of Total Army Spending

Investment Spending (Constant 2000 Dollars)

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Army Modernization

Industrial Age: Overwhelm with Force

Uncertainty

Future

Information Age: Empower the Soldier

Current
The Army’s Modernization Program

Threat + Missions \( \Rightarrow \) Implies

C²ISR
Force Protection
Maneuver

\( \Rightarrow \)

Strike Capability

\textit{Changed environment implies changes in procurement.}
Spin Out FCS Capabilities to Bridge Current to Future

Modular Heavy BCT

Recapitalization

Future

Networked
More Sensors
More Combat Vehicles
More Infantry Squads
More Deployable
Fewer Soldiers
More Capable

Current

Modular FCS BCT
TWV Modernization

Current: UAH

MRAP & Captains of Industry

Future: JLTV

We need help from industry in accelerating this process!
New Methods

• Working with Congress to create programming flexibility

• Working jointly with sister services to identify joint solutions

• Working cooperatively with industry to find solutions faster

• Working within the government to balance current force & future force
Way Ahead

• Continue to fill the holes
  • Make Army modular force a reality

• Reset the force
  • Keep an Army at war ready

• Grow the force
  • Build strategic depth

• Modernize the force
  • Empower and protect the Soldier
  • Network the Soldier
Questions ??