The Joint Partnership between Program Management & Systems Engineering on Support System Program

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Topics of Discussion

• Overview

• The Partnership Umbrella
  – Program Management (PM)
  – Systems Engineering (SE)
  – Interrelationships Between PM and SE

• Systems Engineering Process Stabilization & Enhancement
  – Contractor Performance Assessment Reporting (CPAR) Review
  – Project Performance Assessment & Review Process
  – Program Management Best Practices (PMBP)
  – Systems Engineering Best Practices (SEBP)

• Users of the Systems Engineering Process at Multiple Organization Levels

• Total System Support Responsibility (TSSR)

• Conclusion
Overview

Support System Program
– Provide warfighter sustainment that guarantees readiness, aircraft availability, and affordability

Program Management
– Management of key program items, such as costs, timely delivery, people, quality, and risks

Systems Engineering
– Ensures common application of Systems Engineering processes, implementation, and execution to facilitate program and mission success

Program Management and Systems Engineering, along with government and industry best practices, become interdependent to successfully monitor, measure, manage and execute Support System Integration activities

= Warfighter Sustainment
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The Partnership Umbrella: Program Management

- Organizational Structure
- Supplier Management
- Configuration Management
- CCB
- TPMs
- KPPs
- Program Strategy
- Business Plan
- IMP/IMS
- EVMS
- Risk, Issue & Opportunity
- Trade Study
- Requirements Management
- PBMS
- IMTS
- Verification & Validation

…and there’s many more.
The Partnership Umbrella: Systems Engineering

- Requirements
- TPM
- Risk Management
- Functional Analysis

- System Analysis
- Verification & Validation
- System Synthesis
- Trade Study

Systems Engineering
- Foundation for Program Management
- Program Stability Support
The Partnership Umbrella: Interrelationships

Program Management
- Business Offer
- Supplier Integration
- Organization
- Create and Review Business Plan
- Program Execution and Control
- Risk, Issues and Opportunity Management
- Help Needed and Independent Reviews
- Program Communication

Systems Engineering
1. Requirements Analysis
2. Functional Analysis and Allocation
3. Synthesis and Integration
4. Verification and Validation
5. System Analysis and Control

Promoting improved implementation of SE and PM Best Practices
The Partnership Umbrella: Interrelationships

**Program Management**
- KPPs
- Program Strategy
- RAA
- Cost Reduction
- Program Communication
- Supplier Management
- CCB
- Independent Review
- Business Plan
- EVMS
- Opportunities
- IMTS
- Proposal
- Issues
- Staffing Plan
- CM

**Systems Engineering**
- System Architectures
- Tools
- Functional Analysis
- System Synthesis
- System Integration
- Technical Reviews
- Interface Management
- System Analysis
- Verification & Validation
- PBMS
- IMP/IMS
- Risk Management
- Trade Study
- CM

**Specialty Eng. Plan**
- Customer Needs/Requirements

**Organizational Structure**
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SE Process Stabilization & Enhancement (examples)

• Systems Engineering Supporting Program Management
  – Provide Systems Engineering Processes
  – Perform Assessments & Best Practices
    • Contractor Performance Assessment Reporting (CPAR) Review
    • Project Performance Assessment & Review Process
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• Assessments & Best Practices provide total visibility on strengths and weaknesses in Systems Engineering as well as progress of improvement efforts
Contractor Performance Assessment Reporting (CPAR)

• Objectives:
  – Ensure that accurate data on contractor performance is current and available for use in source selections
  – Consistently provide quality, on-time products and services that conform to contractual requirements
  – Effectively communicate contractor strengths and weaknesses to source selection officials

• Systems Engineering Supporting Program Management:
  – Use Award Fee Rating Criteria
  – Review Customer’s AFAST Database
  – Review Award Fee Review Charts
  – Review Project Integration Weekly Reports
  – Field Service Weekly Reports
Project Performance Assessment and Review Process

• Objectives:
  – To rate, assess, and report project performance to management and the customer

• Systems Engineering Supporting Program Management:
  – Review Technical Performance Measurement
  – Review Systems Engineering Compliance
    • Requirements, Risk, Verification, Formal Review, and Critical Action Item(s)

• Support Systems Supporting Program management:
  – Review Support Systems
    • Tech Orders, Support Equipment, Spares, and Repair of Repairable
  – Review Trainings
    • Maintenance ‘Type-1’ Training
    • Retro Training
Program Management Best Practices (PMBP)

- Objectives:
  - To achieve successful program development, implementation and support based on an integrated set of Program Management Best Practices

- Systems Engineering Supporting Program Management:
  - Review maturity level for program execution & control
  - Use program execution & control best practice criteria
    - Allocation and traceability of program requirements
    - Identification of Program-level KPPs
    - Allocation and traceability of TPMs
Systems Engineering Best Practices (SEBP)

- Objectives:
  - Strengthen Systems Engineering
  - Maintain the Capability Maturity Model Integration (CMMI) Level 5

- Systems Engineering Supporting Program Management
  - Develop Systems Engineering Best Practices Self Assessment Plan
  - Review overall attributes associated with each of the Best Practices
  - Develop Systems Engineering Management Plan to include the Support System
  - Improve training materials
    - Requirements Management
    - Risk Management
    - Technical Performance Measures
    - Trade Studies
    - Verification & Validation
  - Provide Systems Engineering training to Project Managers
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Users of the SE Process at Multiple Organization Levels

- Enterprise Level
- Program Level
- Integrated Product Team Level
- Project Level

Image Source: University of Toronto Magazine
Support Systems

- Aircraft Availability
- Flying Hours Achievable
- Mission Capability
- Maintenance Scheduling
- Issue Effectiveness
- Customer Satisfaction

Program-level KPPs

IPT-level

Integrated Support Planning & Management
Technical Publications
Retrofit & Modification
System Support Analysis
Training System
Field Services
Supply Support
Support Equipment
AIRCRAFT AVAILABILITY AND CUSTOMER SATISFACTION ARE PARAMOUNT

Six Program-level KPPs for Support Systems

FLEET AVAILABILITY

- Aircraft Availability
- Flying Hours Achievable
- Mission Capability
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Total System Support Responsibility (TSSR)

• What is TSSR?:
  – A program built on the performance-based approach that uses the combination of best of government and industry practices to provide support program affordability and improved aircraft availability

• Benefits:
  – Provides the customer with an affordable and optimum sustainment solution: as single source that guarantees support, readiness, availability, 24/7 customer service, and equates to a more efficient, effective, and consistent support program
  – Ability to move technical data into the field faster
  – Directing maintenance to each individual aircraft’s weaknesses before malfunctions occur
  – Balances heavy maintenance workload and ensures reserve capacity
Total System Support Responsibility (TSSR) Cont’d

- Keep services affordable
- Increase fleet availability
- Reduce cycle time

Customer Satisfaction
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Conclusion

• The synergistic partnership between Program Management and Systems Engineering on Support System Program is an essential enabler:
  – To keep services affordable
  – To increase fleet availability
  – To improve effectiveness and reduce cycle time

• Benefits to the weapon system
  – More responsive to mission demands
  – Higher quality services & products
  – On time deliveries – reduced depot time
  – Increased weapon system availability
Conclusion

• Benefits to the Customer
  – Reduced cycle times
  – Easier to execute purchasing arrangements
  – Fewer transaction
  – Lower support costs

• Benefits to suppliers
  – More predictable, longer term business
  – Strategic, focused relationships
  – Fewer, higher-value contracts
  – Lower overhead costs
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Thank you!

Questions?  We might have answers…