A&T Vision

LEADERSHIP

for an

INTEGRATED, RESPONSIVE

ACQUISITION SYSTEM

providing

WARFIGHTER NEEDS

with

PREDICTABLE PERFORMANCE

“THE WILL TO CHANGE …”
Strategy

RESHAPE THE ENTERPRISE
UTILIZING SHORT AND LONG TERM INITIATIVES

THAT

ACCELERATE LASTING CHANGE

FOR ALL ELEMENTS OF THE ACQUISITION SYSTEM
Goals

- Communication
- Cycle Time
- Competitiveness
Impact of Not Starting Programs Right

My observations since last year…

- Programs usually fail because we don’t start them right:
  - Requirements instability/creep – not well defined, not understood
  - Inadequate early technical planning
  - Inadequate funding or phasing of funding to properly execute the program
  - Lack of schedule realism – success oriented, concurrent, poor estimation/planning
  - Lack of technical maturity or a credible back-up plan – “we’re always optimistic”
  - Limited focus on life cycle issues

Program success depends on rigorous, thorough, technical planning and supportive resources
Balanced, Early Life Cycle Planning

- Acquisition strategy – realistic, effective, and executable
- Cost estimate – accurate
- Integrated technical planning (SE / T&E / SW / ‘ilities)
- Technology identification and maturity
- Supportive business rules (RFP, contract, etc.)
- Entrance / Exit criteria at each milestone
- Risk identification / mitigation
- Increased Competition and Prototyping

Requires disciplined leadership to stick with the plan
What we need from you...

• Tell your leadership that Dr. McQueary and Dr. Finley are focused on starting programs right!

• We are working daily to improve communication, both in DoD and with Industry

• We are looking to improve competition and time to field capabilities
We owe them our very best!!!