• Drivers for a Stability Operations Action Plan
• Action Plan Development Process
• Address “How Far” the Army Should Go
• Overview of Stability Operations Action Plan
What are Stability Operations?

Definition of Stability Operations from JP 3-0:

Various military missions, tasks, and activities conducted outside the U.S. in coordination with other instruments of national power to maintain or re-establish a safe and secure environment, provide essential government services, emergency infrastructure reconstruction, and humanitarian relief.
Drivers for SO Action Plan

Drivers

- DSB
- DoDD 3000.05
- NSPD-44
- QDR
- AFAs

Mandates

- “Transition to and from Hostilities” Dec 04
- “Institutionalizing Stability Operations Within DoD” Sep 05
- Give SO priority comparable to combat operations
- Develop SO capabilities
- Services will develop SO action plans
- “Management of Interagency Efforts Concerning Reconstruction and Stabilization”
- Building Partnership Capacity
- Irregular Warfare
- Proponent for SO and Irregular Challenges initiatives
Stability Operations Action Plan to focus, integrate, and institutionalize Army activities to improve the capability to conduct SO in a joint, interagency, and multinational environment.
"U.S. military forces shall be prepared to perform all tasks necessary to establish and maintain order when civilians cannot do so."

− DODD 3000.05

2003        2004        2005        2006        2007        2008        2009        2010

Military Stab Ops Capability

US Gov Stab Ops Capability

Total US Gov SSTR Requirement

US Gov GAPS

Civil Security

Civil Control

Support to Governance

Support to Governance/Infrastructure

Provision of Essential Services

Support to Economic Development/Infrastructure

Civil Security/Development/Infrastructure

US Gov GAPS

GAP

Interagency

Military

- Be prepared to be the first responder
- Set conditions for transition
- Establish the correct trajectory

How Far?

Army and IA educate, plan, train, deploy together

OR

Army has reach-back capability to IA if not present
Reinforcing Interagency Responsibilities

Supporting Army-Civilian Agency “Teaming”
- Integrate SO doctrine with interagency processes
- Develop products to assist transition between lead organizations
- Leverage Army-IA training and exercises
- Increase incorporation of IA into planning
- Dissemination of operational information among all civilian organizations
- PKSOI support and advice to IA
Action Plan Overview

Addressing Roles and Missions for GPF

- GPF vs. SOF foreign internal defense capability
- C2 capability for SO tasks at all echelons

Optimizing existing Army Capabilities for SO

- Utilize skills Army already has to support SO:
  - Chaplain’s ability to advise on and liaise with religious leaders and groups
  - Capability for medical advice and assistance to host nation
  - JAG support for host nation rule of law development and execution
- Focus intel capabilities at all levels on population-centric operations
- Improve tracking and training of skills not traditionally resident in military
- Improve the responsiveness and readiness of DA civilian capabilities to mobilize in support of Army forces conducting SO
Action Plan Overview

Doctrine, Training & Education

- Revise SO doctrine, develop associated tasks, assessment tools, and processes
- Integrate the five SO tasks into institutional, CTCs, and home station training
- Increase breadth of leader development and education to enable SO decision making

Addressing Capabilities for Security Sector Reform

- Capability to conduct Security Sector Reform from local to ministerial level:
  - Penal systems, judicial systems, security forces
  - Disarmament, demobilization, reintegration
- Advising host nation ministries
- Training foreign security forces
- Synchronize capabilities with interagency and multinational organizations
Action Plan Overview

Complying with DoDD 3000.05: Inject SO into Processes and Systems
• TAA / Analytic Agenda
• ASCC exercises and plans
• SO implications during developmental and operational testing of new systems
• Joint and Army concept development and experimentation
Way Ahead

Execute the Plan

• Develop solutions to initiatives in the plan

• Assess resource requirements

• Assist interagency in closing the U.S. Government SO gap

• Address issues with subsequent briefs back to the ACP (VCSA)
Questions?