Emerging Security, Stability, Transition and Reconstruction Tools

United States Joint Forces Command

Distribution Statement A
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Emerging World . . . Enormous changes in:

- Militaries
- Populations
- Technology
- Economics/Markets
- Information
- Cultures
- Energy/Resources

Power Factors
- Transnational Extremism
- Transnational Crime
- Environments
- Actors
- Politics
- Health

Globalization

Emerging Grand Strategy? Counter violent extremism until it collapses of its own internal contradictions . . . while simultaneously remaining competitive with rising powers and protecting the global economy

U.S. power & legitimacy are dependent on Unified Action
A View of the USG Problem Set

**Planning.** “The U.S. government (USG) as a whole lacks established procedures for planning and conducting interagency operations. The USG lacks the mechanisms necessary to coordinate and integrate the actions of its various agencies at all levels – in Washington, within regions, and in the field. Nor are there established mechanisms to enable the various USG actors who will be involved in a given operation to develop a truly integrated, interagency campaign plan.” – CSIS Beyond Goldwater Nichols Phase II Report

**Civilian Agency Capacity.** “Civilian agencies of the United States Government lack the capacity to deploy rapidly, and for sustained periods of time, trained personnel to support... operations in the field.” – FY2007 Defense Authorization Act

**Military Roles and Missions.** “Military power must be postured to enhance other instruments of national power. Specifically, the Department of Defense must be prepared to support other agencies in proactive engagement/theater shaping as well as post-crisis/conflict reconstruction operations.”

— Capstone Concept for Joint Operations
The Big Idea

**Current Methodology**
- Fragmented Strategic Guidance
- Compartmentalized Planning
- USG Departments
- Coordinated Results

**Future Methodology**
- Shared SA
- Interdependent
- Whole of Government Planning
- Unified Action/Execution
- Metrics
- Interdependent Results

Non-Government Partners
- Multi-National Partners

Strategic Guidance

Multi-National Partners

Whole of Government Planning

Coordinated

Interdependent
Tools for Implementation

Efforts address:

- Conflict prevention / steady state
- Stabilization and Reconstruction
- Homeland Defense

Focus areas:

- Integrated Planning, Management, Metrics and Information Sharing
- Rule of Law / Security Sector Reform
- Economics
- Governance
- Humanitarian Assistance
- Enabling Technology
- Education and Training requirements
Where We Are

Emerging Partnerships

- USJFCOM, AFRICOM, EUCOM, NORTHCOM, SOUTHCOM
- USG (State, AID, Justice, DHS, Commerce, Treasury, etc.)
- Multi-national partners and international and intergovernmental organizations (PCRU, START, UN, EU, etc.)
- Nongovernmental organizations, academia, and the private sector.

Sample Products

- Comprehensive Approach to Multinational Operations: Strategic Policy Planning, Cooperative Implementation Planning, Metrics and Evaluation (France & UK)
- Comprehensive Approach to Security Sector Reform (OECD)
- Ungoverned Areas and Threats from Safe Havens White Paper (OSD/USAID)
- USG Draft Planning Framework for Stabilization, Reconstruction, and Conflict Transformation (S/CRS); Interagency Management System (S/CRS);
- Metrics tools (USIP, US Army Corps of Engineers, Joint Warfare Analysis Center, S/CRS)
- National Homeland Security Plan (NORTHCOM and DHS) Joint Operating Concepts (USJFCOM)
- Humanitarian Guidelines (USIP, InterAction, DoD)
USJFCOM Experimentation

- MNE5 Strategic Planning Experiment 1
- Interagency Management System Workshop
- NSPD-44 Interagency/UA07 Experiment 1: Conflict Assessment
- AFRICOM Mission Analysis
- Cooperative Security Engagement Concept Experiments 1-3
- Homeland Security / Defense Experiment 1

- MNE5 Comprehensive Approach Integrating Event
- NSPD-44 Interagency Experiment 3: Policy Planning for Crisis Response
- USG Deployment and Logistics Handbook development
- Homeland Security / Defense Experiments 3 and 4

- MNE5 Comprehensive Approach CAPSTONE Integrating Event
- MNE5 Shared Understanding Integrating Event
- MNE5 Strategic Planning Experiment 2
- NSPD-44 Interagency Experiment 2: Prevention Planning
- AFRICOM Command and Control Structure and Logistics Workshops
- Homeland Security / Defense Experiment 2

- MNE5 Information Exchange Event
- NSPD-44 Interagency Experiment 4: Implementation Planning; UA08 Senior Leader Review
- USG Strategic Framework for Africa development
- Homeland Security / Defense Experiment 5
**Policy: Unified Action**
The NSPD-44 National Interagency Experiment

- Interagency Management System
- Assessment
- Prevention and Crisis Response Planning

**Regional: Experimentation support to COCOMs**
- Mission Analysis
- Structure
- Strategy Development and Planning

**Field: Experimentation support to the Joint Warfighter**
- Military Support to Governance
- Military Support to Economics
- Military Support to Rule of Law and Security Sector Reform
- Plan Colombia

- Handbooks
MNE 5 Comprehensive Approach

Strategic Planning & Policy

Theater Planning

Enablers: Information/Architecture/Awareness

- Knowledge Development & Operational Net Assessment
- Effects Based Approach to Operations
- Implementation Planning
- Management
- Evaluation

- Stability Operations
  - Security
  - Humanitarian Assistance
  - Infrastructure
  - Economic
  - Governance

- Information

Event Focus Areas
- Multinational Strategic Planning
- Cooperative Implementation Planning
- Knowledge Development & Evaluation
- Effects Based Approach to Multinational Operations CONOPs
- Assessment
- Information Exchange Architecture
- Coalition Information Framework & Technology
- Medical (Pending Resources)
- Maritime Situational Awareness

Special Interest Areas
- Cooperative Implementation Management & Evaluation
- Coalition Information Strategy/Information Operations
- Logistics

Information Sharing

Awareness

Unclassified

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Noble Resolve Objectives

Enhance Homeland Defense

- First of a series of experiments to explore and develop solutions with respect to Homeland Defense and Defense Support to Civil Authorities between DOD, Federal,
Questions?