

# 2007 National Security Space Policy and Architecture Symposium

“Commitment to  
Space Partnerships”



Ronald Reagan Building and  
International Trade Center  
February 1 and 2, 2007  
Washington, DC

# ‘Commitment to Space Partnerships’

This 9<sup>th</sup> National Defense Industrial Association (NDIA) National Security Space Policy & Architecture Symposium provides a forum for government and industry stakeholders to develop, strengthen and affirm our current and future directions and partnerships for National Security Space.

The theme of this year’s symposium is “Commitment to Space Partnerships.” This symposium provides the opportunity to hear prominent officials give their views on how strong commitment to partnerships between government and industry, and between government agencies, can successfully address current and future challenges to support the military and intelligence communities from space. Members of Congress, and representatives from the Office of the Secretary of Defense, combatant commands, service space components, and the space industry will discuss their visions and challenges in providing innovative solutions for evolving national security priorities.

Developing and strengthening relationships between government and industry is needed to ensure this Nation’s preeminence in space. The new Presidential National Space Policy, plus a number of very significant organizational changes and provocative global space events since our last symposium make this an especially crucial time to reassess our collective way ahead. Ultimately we must translate this assessment into the enterprise-level space architectures of the Department of Defense, Intelligence Community and civil agencies, and lay the foundation for a robust U.S. space industry. This symposium is intended to be an important venue for government and industry senior leaders to better partner for success in the future.

# Thursday, February 1

- 7:15 Registration and Continental Breakfast
- 8:15 Welcome, Introduction and Administrative Remarks  
**Lieutenant General Dave Vesely, USAF (Ret)**, Chairman  
NDIA Space Division
- 8:30 Keynote Speaker: Back to Basics – Block Acquisition  
Strategy  
**The Honorable Ronald M. Sega**, Under Secretary of the  
Air Force
- 9:00 Space Acquisition  
**The Honorable Kenneth L. Kreig**, Under Secretary of  
Defense/Acquisition, Technology and Logistics, U.S.  
Department of Defense
- 9:30 AFSPC The “Go To” For Space  
**Major General Mark D. Shackelford, USAF**, Director of  
Plans and Requirements, Air Force Special Command
- 10:00 BREAK
- 10:30 Roundtable Discussion – Managing the Space  
Enterprise
- Moderator: **Mr. Hal Hagemeyer**, Chief Operations  
Manager, National Security Space Office
- Panelists: **Lieutenant General Michael A. Hamel**,  
**USAF**, Commander, Space and Missile Systems  
Center
- COL(P) Richard F. Matthews, USA**,  
Deputy Commander, U.S. Army Space & Missile  
Defense Command/ U.S. Army Forces Strategic  
Command

*Major General John T. Sheridan, USAF,*  
Deputy Director, National Reconnaissance  
Office

*Dr. Gary Federici,* Deputy Assistant  
Secretary, C4I and Space Programs,  
Assistant Secretary of the Navy (Research,  
Development, Acquisition)

- 12:00 Luncheon & Speaker  
Near-term Strategic Imperatives  
*The Honorable Terry Everett,* Chairman, House Armed  
Services Committee, Subcommittee on Strategic Forces
- 1:15 Global Trends in S&T and Space  
*Dr. Lawrence K. Gershwin,* National Intelligence Officer  
for Science & Technology, National Intelligence Council  
(NIC)
- 1:45 Disasters in Space  
*Mr. Gary E. Payton,* Air Force Deputy for Military Space  
SAF/US(D)
- 2:30 BREAK
- 3:00 Panel – Turning Architectures into Capabilities
- Moderator: *Dr. William F. Ballhaus Jr.,* President and  
CEO, The Aerospace Corporation
- Panelists: *Major General James B. Armor, USAF,*  
Director, National Security Space Office
- Mr. Gil Klinger,* Assistant Deputy Director  
of National Intelligence for Collection/  
Technical Means, Office of the  
Director of National Intelligence
- Dr. Steven M. Huybrechts,* Director, Space  
and Principal Director, C3, Space,  
and Spectrum (Acting), Office of the Under  
Secretary of Defense (ASD/NII)

*Mr. Jeff Harris*, Vice President and Managing Director, Horizontal Integration of Situational Awareness Systems, Lockheed Martin

*Ms. Maureen Heath*, Vice President, Civil Space Northrop Grumman Space Technology

- 5:00 Wrap-Up  
*Major General James B. Armor, USAF*, Director, National Security Space Office
- 5:15 Reception
- 6:00 Award Dinner & Speaker  
*Lieutenant General C. Robert Kehler, USAF*, Deputy Commander, U.S. Strategic Command
- Peter B. Teets Award  
*Dr. William F. Ballhaus Jr.*, President and CEO, The Aerospace Corporation

## Friday, February 2

- 7:00 Continental Breakfast and Registration
- 8:00 Opening Remarks  
*Ms. Catherine Steele*, 2007 Symposium General Chair
- 8:05 Allard Legislation: Independent Review and Assessment of DoD Organization and Management for National Security in Space  
*The Honorable Wayne Allard*, United States Senate
- 8:45 USAF Space Summit Discussion  
*Major General Roger W. Burg, USAF*, Director of Strategic Security, Office of the Deputy Chief of Staff for Air, Space and Information Operations, Plans and Requirements, Headquarters, U.S. Air Force
- 9:15 BREAK

9:30 Operationally Responsive Space--Now is the Time to Step-Out Smartly  
**Mr. Joseph Rouge**, Associate Director, National Security Space Office

10:00 Panel – The Way Ahead

Moderator: **Major General William L. Shelton, USAF**,  
Commander, 14th Air Force

Panelists: **General Thomas S. Moorman, USAF (Ret)**,  
Senior Partner, Booz/Allen/Hamilton

**Lieutenant General David A. Deptula, USAF**,  
Deputy Chief of Staff for Intelligence,  
Surveillance and Reconnaissance,  
Headquarters, U.S. Air Force

**Dr. Peter Hays**, Associate Director, Center for  
Space and Defense Studies, U.S. Air Force  
Academy

**Mr. John K. Larabee**, Director, Washington  
Operations Northrop Grumman Space  
Technology

**Dr. Darren S. McKnight**, Senior Vice President  
and Director of Science and Technology  
Strategy, SAIC

11:15 S&T Ingredients for the Back to Basics Recipe  
**Brigadier General Duane Deal, USAF (Ret)**, Director,  
National Security Space Programs, Applied Physics  
Laboratory, The Johns Hopkins University

11:45 Closing Remarks  
**Lieutenant General Dave Vesely, USAF (Ret)**, Chairman,  
NDIA Space Division

12:00 Symposium Adjourned

