“Perspectives on Special Operations and Warfare in the Seams”

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Thank-yous are in order……

- Thanks to the NDIA SO/LIC Board
- Thanks to Industry/Government Exhibitors for their investment in the Symposium
- Thanks to the superb members of SOF
- Thanks to the Industry innovators
- Special thanks to TSWG/CTTSSO (More Later)
US Special Operations Command

- US Army Special Operations Command
  - Special Forces
  - Rangers
  - 160th SOAR
  - Psychological Operations
  - Civil Affairs Operations

- Air Force Special Operations Command
  - Fixed Wing Special Opns Aviation
  - Rotary Wing Special Opns Aviation
  - Special Tactics units

- Naval Special Warfare Command
  - SEALs
  - SEAL Delivery Vehicle Teams
  - Special Boat Units

- Joint Special Operations Command
  - Ensures SOF Interoperability;
  - Conducts Joint Studies, Training, and Operations

- Marine Special Operations Command
  - MSOBS
  - FMTU
  - MSOSG
  - MSOS
MARSOC Mission Statement

U.S. Marine Corps Forces, Special Operations Command (MARSOC), as the U.S. Marine Corps component of U.S. Special Operations Command (USSOCOM), trains, organizes, equips; and when directed by CDRUSSOCOM, deploys task organized, scaleable, and responsive U.S. Marine Corps special operations forces worldwide in support of combatant commanders and other agencies.
Issues-SOF

- Industry Partnership-Support for the SOF Community has been superb.
- ISR, TT&L, Sensors-Persistent Surveillance is Critical.
- Exploitation-Remote Interrogation, Rapid DOCEX, Lightweight Power
- Recapitalization of Fixed Wing Fleet-Complex Issue
- Foreign SOF Interface and Surrogates-Counter/Network
- New Models of Success-JTF HOA, JIATF-S, W, JTF-P
Issues for SOF

• We cannot be victims of Interagency Turf Struggles. Suggest reading Title 10 of the US Code. Results in Delay of Critical Authorities.

• Personal Conduct of SOF is Explosive Issue (Front Page/Back Page)

• SOF Stations-Key Countries-Should be a standing, funded organization

• Global SOF Posture-European Stability
A Nation at War?

- Election Approaching -18 Months of Potential “Silly Season”

- Resources constrained??- Heritage 4% Solution (GDP)

- Public Opinion – Less Certain
A Nation at War

- Fighting two COINS/ Shooting Wars
- Trying to transform force
- Cold War Authorities and Mindset
A Nation at War

- Ever Increasingly Hostile Media (Domestic)

- Openly Hostile Foreign Media

- Energy Uncertainty
A Nation at War

- Pandemic uncertainty, Border Demands
- Growing Islamic population growing in frustration
- WMD within constant reach of the enemy
A Nation at War

- An enemy adept at information technology tools

- War in Iraq and Afghanistan will continue to foster view that USA is anti-Islamic

- Enemy’s perspective of a circa 1500 Caliphate is real
A Nation at War

- Al Qa’ida has stated their four major objectives (all are clear and resonate within the Islamic World)
  - Moderate voices not calling out
  - New Intel Laws – New Organizations
    - SOCOM’S CSO– NCTC
    - JIOCs-JIATFs-DNI
Global War on Terrorism: A War Unlike Any Other

• In the war on terrorism, our enemies operate globally from:
  – States in which we have active military operations.
  – States that are not at war with us.
  – Ungoverned areas such as failed and failing states.

• While the U.S. has the finest military forces in the world, many GWOT tasks can be accomplished better by and with partner nations because they know the local geography, language, and culture.

• Building partnership security capacity enables our partners to:
  – Disrupt terrorist and criminal activity.
  – Meet common threats.
  – Fight alongside of us or instead of us.
Building Partnership Capacity: Cold War Constructs-Outdated and Inflexible

• Existing Cold War tools for building partnership capacity were primarily designed for:
  – Increasing U.S. influence in countries, rather than building their capacity to contribute to the defeat of a common enemy.
  – Building forces to defend against a conventional threat.
  – Measuring quantities of equipment sold and men trained, rather than tangible contributions to U.S. national security.

• This is 2007, not 1947. Interagency needs restructuring
• NSC Staff could benefit from Goldwater-Nichols approach.
• SOCOM has been a model for interagency efficiency.
• What about a Deputy Secretary for Interagency Affairs? Present at EEOB and National Security Advisor with an IT reach-back capability.
Why the QDR Falls Short-

• We are driven by budget rather than military considerations

• Few realize the true impact of inattention in the 1990’s

• Operational Tempo way up, yet total force is half the size of 1992

• Average aircraft age now 24 years…..in 1973, it was 9. Older platforms strain readiness, increase inventory costs

• DoD’s rush to meet budget targets causes us to cut back and therefore increase production costs in the long run.

• Years of uncertainty have shrunken the defense industry...more mergers, more sole source contracts, less research and therefore higher costs.

Sen. Jim Talent-Heritage
Section 1206 Authority:
What It Does and Does Not Do

- **Section 1206 does:**
  - Give DoD a 2-year $200M (per year) train and equip authority.
  - Require that DoD jointly formulate programs and coordinate implementation with State.
  - Allow DoD to build the capacity of a foreign country’s military forces to conduct time-sensitive:
    - A. Counter-terrorism or counter-terrorism WMD-proliferation operations; or
    - B. Stability operations in which US forces are a participant.
  - Require a Presidential review of the Foreign Assistance Act and Arms Export Control Act, due at the end of FY06 (SEP 06).
  - Expire on 30 September 2007 -- though could be renewed and even expanded if the Executive Branch demonstrates to Congress that it has been well used.

- **Section 1206 does not:**
  - Create a slush fund for State and DoD operations that are unlikely to build *enduring* security capacity.
  - Provide resources for Iraq or Afghanistan, whose training and equipping are provided by separate appropriations.
  - Provide appropriated funds – 1206 funds are drawn from DoD O&M accounts.
Special Operations and Combating Terrorism—New Thrusts

“You Can’t Get to Where You Want to Be by Stayin’ Where You Are”
TSWG Mission and Objectives

• **Mission:** Conduct the U.S. national interagency research and development program for Combating Terrorism.

• **Objectives:**
  – Provide interagency forum to coordinate R&D requirements for combating terrorism
  – Sponsor R&D for interagency advanced technology development
  – Promulgate technology information transfer
  – Influence basic and applied research
TSWG Structure

Oversight
DOS

Executive Program Direction
ASD (SO/LIC)

Technical Chairs
DoD  DOE  FBI

COORDINATOR FOR COUNTERTERRORISM

PROGRAM MANAGEMENT
National  International
DoD-Combating Terrorism Technology Support Office

MULTI-AGENCY MEMBER SUBGROUPS

Blasts Effect and Mitigation
ATF

Explosives Detection
TSA

Infrastructure Protection
FBI / DoD

Physical Security
DoD / DOE

Surveillance, Collection, & Operations Support
IC

Training Technology Development
DoD / DHS

Chemical, Biological, Radiological, Nuclear Countermeasures
DoD / FDA

Improvised Device Defeat
FBI

Investigative Support & Forensics
USSS

Tactical Operations Support
DOE

V.I.P. Protection
USSS
**TSWG Membership**

**Department of Defense**
- OASD(SO/LIC)
- OATSD(NCB)/CP/CBD
- OUSD(A&T) DDR&E and SATS/LW
- Armed Forces Institute of Pathology
- Defense Advanced Research Projects Agency
- Defense Computer Forensics Laboratory
- Defense Intelligence Agency
- Defense Threat Reduction Agency
- Joint IED Defeat Task Force
- National Security Agency
- Pentagon Force Protection Agency
- Polygraph Institute
- The Joint Staff
- Unified Commands
- US Special Operations Command
- US Air Force
  - Air Combat Command
  - Air Force Research Lab
  - Electronic Systems Center
  - AFOSI
- US Army
  - 52nd ORD
  - SBCCOM / ECBC
  - Corps of Engineers / ERDC / PMDC
  - Criminal Investigations Command
  - Natick RDE Center
  - 22nd Chemical Battalion (Tech Escort)
  - Training and Doctrine Command
  - National Guard Bureau
- US Navy
  - Naval Criminal Investigative Service
  - Naval Facilities Engineering Service Center
  - Naval Special Warfare
  - NEODTD / DTRG

**US Marine Corps**
- Chemical Biological Incident Response Force
- Network Operations & Security Command

**Department of State**
- Bureau of Diplomatic Security
- Office of the Coordinator for Counterterrorism
- Overseas Building Operations

**Department of Agriculture**
- Agricultural Research Service
- Animal and Plant Health Inspection Service
- Food Safety and Inspection Service
- Office of the Inspector General

**Department of Energy**
- National Nuclear Security Administration
- Office of Energy Assurance
- Office of Security

**Department of Health and Human Services/USPHS**
- Centers for Disease Control & Prevention
- Food & Drug Administration
- National Institute for Occupational Safety and Health

**Department of Homeland Security**
- Border and Transportation Security
- Immigration and Customs Enforcement
- Office for Domestic Preparedness
- Emergency Preparedness & Response
- Transportation Security Agency
- Science and Technology
- US Coast Guard
- US Secret Service

**Department of Commerce**
- National Institute of Standards and Technology
- Office of Law Enforcement Standards

**Department of Justice**
- Bureau of Alcohol, Tobacco, Firearms and Explosives
- Drug Enforcement Administration
- Federal Bureau of Investigation
- Federal Bureau of Prisons
- National Institute of Justice
- Office of Justice Programs
- US Marshals Service

**Department of Transportation**
- Federal Aviation Administration
- Federal Railroad Administration
- Federal Transit Administration
- National Highway Traffic Safety Administration
- Volpe National Transportation Systems Center

**Department of the Treasury**
- Federal Reserve Board

**Independent Agencies**
- Environmental Protection Agency
- General Services Administration
- Intelligence Community
- Interagency Board
- National Virtual Translation Center
- Nuclear Regulatory Commission
- State and Local Agencies
- Supreme Court of the United States
- US Capital Police
- US Postal Inspection Service
- US Senate Sergeant at Arms
- US Supreme Court Police
International Partners
Bilateral Combating Terrorism R&D Agreements

United Kingdom

Israel

Singapore

Canada

Australia
Summary

• Forum to Rapidly Identify, Prioritize, Resolve, and Fund Needs/Requirements
• User Driven
• Interagency and International
• Support Transition to Acquisition and Commercial Production
• Fast Track and Flexible Program Forum
If the Surge Fails • Obama’s Plan to Win

U.S. News & WORLD REPORT

EXCLUSIVE

February 19, 2007

Terror’s Next Target?

The scary truth about why America remains so vulnerable

www.usnews.com
The Breath of the Beast

• “I recognized this arbitrary nature of terror immediately. I have seen its footprints in visits to Babi Yar and the Sbarro restaurant in Jerusalem. I watched it crash into the North Tower and slaughter Daniel Pearl on the internet. All of these events have their own unspeakable individual character but they all share the lunatic devaluation of human life that is born of a totalitarian belief system.” YB Moshe.
Questions/Discussion