Intelligence Support to the Homeland Security

Adaptive Intelligence for an Adaptive Threat
We have made minimal progress toward the establishment of a seamless information sharing system. You can change the law, you can change the technology, but you still need to change the culture; you need to motivate institutions and individuals to share information.”

The Honorable Lee H. Hamilton
Vice Chairman, 9-11 Commission
In testimony before the U.S. House of Representative Subcommittee on Intelligence, Information Sharing and Terrorism
November 8, 2005
The Federal government has not yet realized the value of information identified by state and local entities. A system to integrate this information has not been developed. Much more attention has to be paid to this gap, because we as a government are ignoring a critical component of national security.

William P. Crowell
The Markel Foundation Task Force on National Security in the Information Age
In testimony before the U.S. House of Representative Subcommittee on Intelligence, Information Sharing and Terrorism
Nov 8, 2005
The guiding principle of intelligence reform since the attacks of September 11, 2001 is **Integration**.

The Honorable Charles E. Allen  
In testimony before the U.S. House of Representative  
Homeland Security Committee  
Subcommittee on Intelligence, Information Sharing and Terrorism  
24 May 2006
Intelligence and Information Analysis

Collection & Gathering Functions?

National Counterterrorism Center

Strategic Response (Policy)
Lead: DHS
Long Term Capability Bldg
Lead: DHS

Vulnerability Assessment
Lead: DHS

Tactical Threat Analysis
Lead: DNI, FBI, DHS

Preventive Action (Tactical)
Lead: National JTTF

Threat-Vulnerability Integration (‘Mapping’)
Lead: DHS

Warning & Protective Action
Lead: DHS

Dissemination to Non-Fed Stakeholders?
NCTC as the Answer?

The Intelligence Reform and Terrorism Prevention Act of 2004 assigned to the National Counterterrorism Center the responsibility “to ensure the agencies, as appropriate, have access to and receive all-source intelligence products needed to execute their counterterrorism plans, or perform independent, alternative analysis...” and “to ensure that such agencies have access to and receive intelligence needed to accomplish their assigned activities.”

NCTC statutory authorities are limited to sharing with Federal organizations.

Still Too “Federal Centric?”

- Solutions from the IRTPA:
  - FBI National Security Branch
  - National Counterterrorism Center
  - DHS Office of Intelligence and Analysis

- Program Manager for the Information Sharing Environment

- Dilemma: Inability to stipulate the activities of State, Local and Private Sector entities into a national strategy

Yes, Virginia… that’s all Federal!
Is there a national intelligence role for “non-traditional players?” (State, Local, Private Sector).

– Interagency
– Intergovernmental
– Intersector
• Need to Know
• Need to Share
• Responsibility to Provide