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Disruptive Technologies Conference

Evolving Joint Needs

&

Desired Joint Military Capabilities

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Defense Research & Engineering

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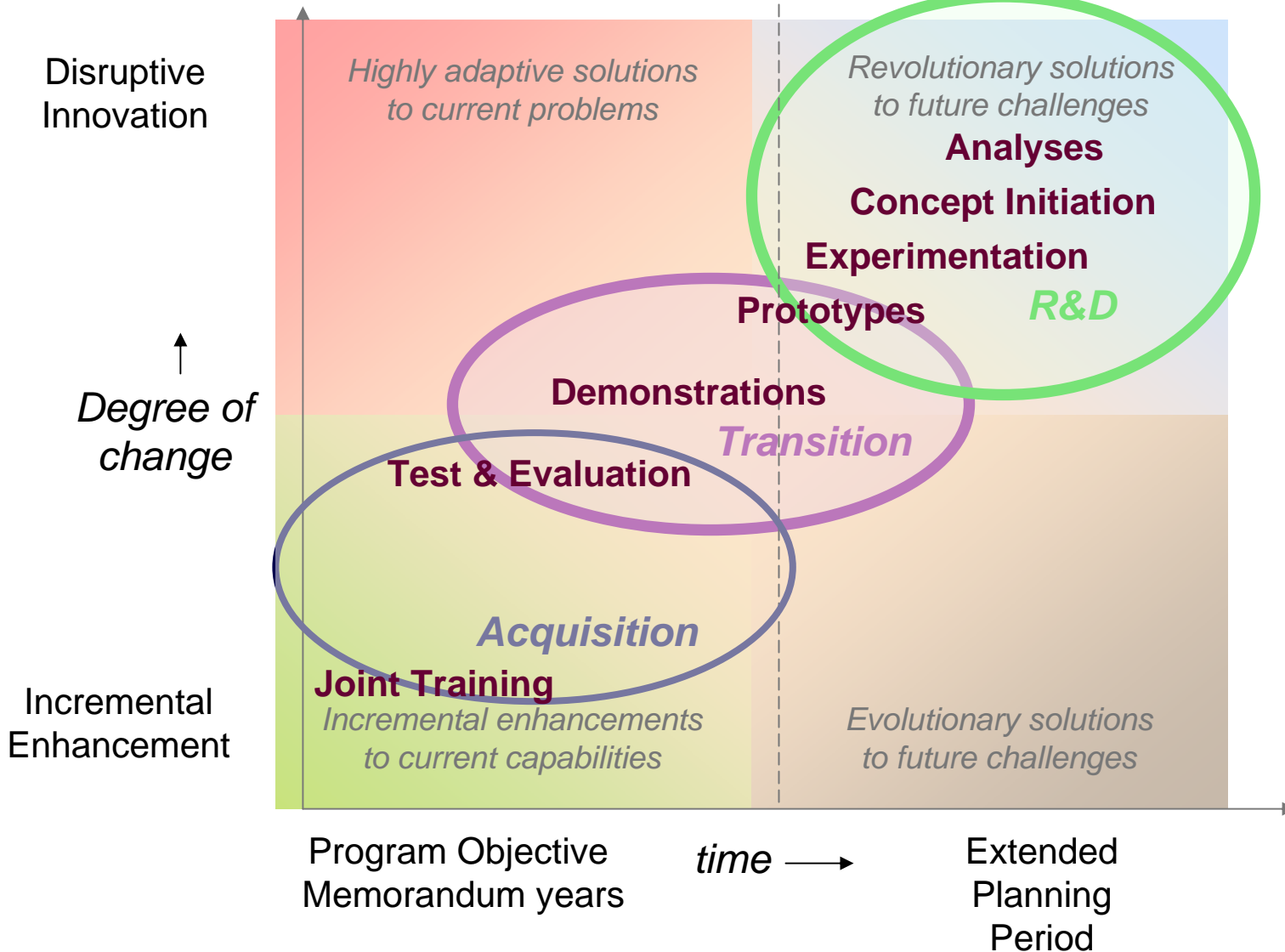
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Capability Transition Environment



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Program Objective Memorandum



Joint Capability Areas

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No implied prioritization

Force Application	<i>Movement & Maneuver Joint Fires Territorial Control</i>	<i>Surface Warfare Undersea Warfare Maritime Warfare Littoral Expeditionary Operations</i>
Command & Control	<i>Command Leadership Command Structures Cdr Intent, Guidance</i>	<i>Operational Planning Govt Interagency Integration Mission Partner Leverage</i>
Net Centric	<i>Information Transport Network Management Information Assurance</i>	<i>Enterprise Services Applications Knowledge Management</i>
Battlespace Awareness	<i>Information Transport Network Management Information Assurance</i>	<i>Enterprise Services Applications Knowledge Management</i>
Protection	<i>Conventional Weapon Protection Personnel Recovery WMD Threat Protection</i>	<i>Terrorist Threat Protection Exploitation Threat Protection</i>
Logistics	<i>Joint Deployment/Distribution Agile Sustainment Operational Engineering</i>	<i>Joint Health Protection Joint Tehater Logistics Log Information Fusion</i>
Influence	<i>Public Affairs Ops Planning Public Information Community Relations</i>	<i>Military Diplomacy Security Cooperation Presence</i>
Force Support	<i>Man Equip Organize</i>	<i>Skills Development Global Posture Global Force Management</i>
Corporate Mgt & Support		

Development Model for Acquisition Solutions



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Transition to Procurement & Sustainment

- Joint Training

Readiness & Suitability Confirmation

- Test & Evaluation
- Military assessment of utility

Functional Validation; Tailored Form/Fit/Function

- DOTMLPF construct development and confirmation
- Demonstration

Technical Concept Design & Development

- Prototyping

Alternatives Development & Assessment

- Experimentation
- Red Teaming Analysis

Conceptualization

- Needs identification/lessons learned/assessment
- Tech push exploitation

Technology-Based Capability Transition Programs



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6.1

6.2

6.3

6.4

6.5

6.7

Proc

O&M

Science & Technology

Research & Engineering

TRL 1

TRL 2

TRL 3

TRL 4

TRL 5

TRL 6

TRL 7

TRL 8

TRL 9

Technology Development

System Development & Demonstration

Production & Deployment

Operations & Support

A

B

C

Initial Product/
Process Capability

Product/Process
Development

Product/Process
Insertion

Product/Process
Improvement & Sustainment

Service S&T, DTRA and DARPA Programs

JRAC / Svc Rapid Acquisition Programs

SBIR Phase I

SBIR Phase II

SBIR Phase III

CWID (US)

JWP

CWP

CoCom Initiative Fund

COCOM /Joint/Coalition focused – Demo 1-4 yrs

ACTDs/JCTDs

USSOCOM R&D and Acquisition

USJFCOM : JE/JI&I/JSIC (with Limited Acquisition Authority)

JT&E

6-12 mos fielding

QRSP Quick Reaction Fund/ RRF – RRTO / JIEDDO

Acquisition “On” Ramp – Test to Procure Tech Refresh

Defense Acquisition Challenge

Service, SOCOM Nominated Test to procure

Foreign Comparative Testing

Congressionally Directed – DOD Lab Tech Push

Tech Transition Initiative

Independent Research & Development (Contractor Funding)

JFIIT/JSIC

Tech Transfer

Manufacturing Technology

Title III of the Defense Production Act

Needs to Solutions: Integrated but Separate Processes & Roles



Needs Process

1. Develop & specify needs
2. Review & comment on budget-based programming and acquisition solutions
3. Allocate resources to joint/combatant commanders

Needs Roles

CJCS/JCS
CoComs
Joint Staff
Military Staffs
CoCom/Component Cdr Staffs

Acquisition Solutions Process

1. Consult with needs authorities in development of acquisition solutions
2. Acquire material solutions based on validated needs and budget-based programming
3. Deliver resources (acquisition products) for allocation to joint/combatant commanders

Solution Roles

USD (AT&L)/DAE
Service Secretaries/SAEs
OSD (AT&L) Staff
Service Secretariat Staffs
Systems/Materiel Commands
Military Agencies



PPBES: Program – Budget Process

CoCom Options: Needs Translation Into Capabilities



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Component Commander Advocacy (With Parent Service/Agency)

- ★ *Needs must align with core Service/Agency military capabilities*
- ★ *Normally, constrained to PPBES solutions/out-year solutions*

Integrated Priority List (IPL) Submission/Senior Warfighter Fora (SWarF)

- ★ *If long-standing, can be opening input to Service/Agency POM process*
- ★ *Basis for Service program review & adjustment after Service POM closes*
- ★ *Some execution year relief; often yield out-year solutions*

Capability Transition Program Participation

- ★ *Relatively rapid response (0 to 3 years); well dapted for serving joint needs*
- ★ *Limited funding, limited capability residuals*
- ★ *Potential on-ramp for spiral technology improvement or program initiation*
- ★ *Bridges capability gap until PPBES delivers sustained solution*

U.S. Combatant Command Representatives



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The map shows the world divided into several U.S. Combatant Command regions: USEUCOM (Europe, Africa, and the Middle East), USPACOM (the Pacific region), USSOUTHCOM (South America and the Caribbean), USCENTCOM (Central Asia and the Middle East), and USMACV (Southeast Asia). The Arctic Ocean is at the top, and the Southern Ocean is at the bottom. The map also shows major landmasses like Greenland, Russia, and Antarctica.

Mr. Doug Richardson, US Special Operations Command



The seal of the United States Special Operations Command, featuring a torch and a flame, surrounded by the words "UNITED STATES SPECIAL OPERATIONS COMMAND".

Mr. Mel Chaloupka, US Pacific Command



The seal of the United States Pacific Command, featuring an eagle with wings spread, holding a globe, surrounded by the words "UNITED STATES PACIFIC COMMAND".

Mr. Shawn Spencer, US Strategic Command



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Characterization of Acquisition Processes



Defense Research & Engineering/Advanced Systems & Concepts

- JRAC** ✓ Urgent, mission critical
- ✓ 120 days or less initial materiel or logistics solution

Delivers within 2 years

- ✓ Attuned to CoCom timelines
- ✓ Well adapted for integrating joint solutions
- ✓ Rapid, responsive, flexible program
- ✓ Decentralized execution
- ✓ Transformation engine; innovation enabler
- ✓ Small, non-traditional business “on-ramp”
- ✓ “Try before you buy” cost control mechanism
- ✓ Spiral improvement generator; risk mitigation

Agile/”Limited” Acquisition Process

Delivers between 1 and 3 years

- ✓ Optimized for delivery of complex systems
- ✓ Methodical oversight and synchronization
- ✓ Includes sustainment resources
- ✓ Well adapted to individual Service cultures
- ✓ Scalable for large-scale military solutions

Deliberate Acquisition Process

Delivers between 4 and 11 years

Military Capability Transition Programs



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***Foreign Comparative Testing
Defense Acquisition Challenge***

ACTDs JCTDs

JI&I JFIIT JSIC

Joint Experimentation

JWP

JAWP