Impact of the War on Terrorism on the USAF

Brig Gen Dutch Holland
Director of Current Operations & Training
DCS, Air, Space, & Information Operations, Plans, & Requirements
AF Priorities

- Winning the War on Terror
- Developing and Caring for our Airman
- Maintaining, Modernizing, & Recapitalizing our Aircraft and Equipment
Current Operations

OPERATION NOBLE EAGLE
- Special Nat’l Events
- POTUS Movements
- Air Sovereignty

OPERATIONS ENDURING FREEDOM & IRAQI FREEDOM
- 350K Combat Missions
- 106K Mobility Flights
- 3,500 ILO Taskings

COUNTERDRUG
- Interagency Operations
- 2,880 Sorties

SPACE OPERATIONS
- Command 50 satellites
- Support 140 more
- comm, warning, nav, wx
- 15 Space Launches in 05
- Deterrence Operations

MOBILITY OPERATIONS
- T/O every 2 mins/365
- Since 9/11:
  - 292K Sorties
  - 3.7M Pax
  - 1.7M Tons Cargo
  - 474M Gals Fuel
Organizational Structures
Changing How We Fight

SAC/MAC/TAC
Reorganized
Into ACC & AMC
To Meet New
Strategic
Environment

1990
1992 shift to
Functional Organizations

1990

1998:
Expeditionary Air
Force (EAF)
Concept unveiled

1998 shift to
Expeditionary Structure

2000

DIRECTION:
Warfighting HQs
and
Total Force Integration

1980

557,969 AD
96,283 ANG
58,921 AFRC
713,173 Total

1990

535,233 AD
117,786 ANG
83,813 AFRC
736,832 Total

2000

355,654 AD
106,366 ANG
72,340 AFRC
534,360 Total

USAF Total Force
351,989 AD
105,980 ANG
75,322 AFRC
534,291 Total

UNCLASSIFIED

I n t e g r i t y  -  S e r v i c e  -  E x c e l l e n c e
Air Expeditionary Force
Rotational Cycle

Typical Total Force AEF
~25,000 personnel
1 – 2 ISR Squadrons
2 - 3 Combat Wings (Fighters / Bombers)
3 - 4 Austere locations & AFSOC base
2 ½ Mobility Wings (Tankers / Airlift)

- Maintains a sustained high-level of readiness
- Facilitates better reconstitution / training
- Promotes predictability, sustainability, currency
- Enables ARC volunteerism and Total Force retention

Key to maintaining and sustaining combat capability
# Recruiting & Retention

## Recruiting
(As a % of goal)

<table>
<thead>
<tr>
<th></th>
<th>Active</th>
<th>Guard</th>
<th>Reserve</th>
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</thead>
<tbody>
<tr>
<td>Enlisted</td>
<td>101%</td>
<td>76%</td>
<td>101%</td>
</tr>
<tr>
<td>Officer</td>
<td>Forecast</td>
<td>93%</td>
<td>100%</td>
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## Retention
(As a % of goal)

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<td>107%</td>
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</table>

### Aggregate vs. Specific!
- Career Field Shortfalls
  - Health Professionals
  - SERE
  - Linguists
  - Combat Control
  - Pararescue
  - Aerial Gunners
  - Acft Fuel Systems
  - Etc.
### Funding Impact on Readiness

<table>
<thead>
<tr>
<th>($B)</th>
<th>FY06 Approp</th>
<th>FY07 PB Request</th>
<th>Delta</th>
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</thead>
<tbody>
<tr>
<td>Flying Operations *</td>
<td>$13.3</td>
<td>$14.9</td>
<td>$1.6</td>
</tr>
<tr>
<td>Mission &amp; Base Ops</td>
<td>$11.8</td>
<td>$11.9</td>
<td>$0.1</td>
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<tr>
<td>Communications</td>
<td>$0.9</td>
<td>$0.9</td>
<td>$0.0</td>
</tr>
<tr>
<td>Space Operations</td>
<td>$1.3</td>
<td>$1.3</td>
<td>$0.0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$27.3</strong></td>
<td><strong>$29.0</strong></td>
<td><strong>$1.7</strong></td>
</tr>
</tbody>
</table>

* Includes $713M from FY06 Bridge Supplemental

**Highlights:**

- Trains aircrews with 1.7M flying hours, maintains fleet of nearly 6,000 aircraft
- Funds 84 major installations, 80 combat wings, and production of 1,300 pilots
- Maintains 41 deployable combat communication units and communication for 88 Expeditionary Theater Deployable Communication packages
- Sustains and operates 2 launch facilities; 30 scheduled launches

**Readiness is the Foundation for Combat Capability**
Capability Portfolios

- Air, Space and Cyberspace Dominance is essential to:
  - Protect U.S. homeland and overseas interests
  - Project and sustain air power in distant theaters
- Success at all levels of warfare relies on gaining and maintaining air, space and information dominance

- Worldwide vigilance ensuring our nation’s ability to see first, understand first and act first
- Ability to quickly move people and equipment across the world, ensuring the right force, anywhere, anytime
- Persistence, precision, and survivability to produce tactical, operational and strategic effects
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USAF Transformation
The Way Ahead

Overview
- Organizational Restructure
- Manpower & Personnel Reshaping
- Process Efficiencies

Organizational Restructure
- Warfighting HQs to support COCOM / JTF
  - Air & Space Operations Center (AOC)
  - AFFOR Staff
- Restructuring MAJCOM HQs

Manpower & Personnel Reshaping
- Continue Force Structure Reduction – Eliminate Least Effective Systems
- Recapitalize and Modernize – Smaller, More Lethal & Agile Force
- Rebalance Total Force

Process Efficiencies
- Incorporate AF Smart Operations for the 21st Century (AFSO 21) throughout the AF
  - Walk unnecessary work out the door
  - Centralize & regionalize targeted workload
  - Streamline IT into central enterprise
  - Aggressively reduce Contractor support

Support Recapitalization
Produce Investment Capital
Joint Transformation

- Army Future Combat System
- Extended Range Multi-Purpose UAV
- Joint Cargo Aircraft
- Contingency Response Groups – Base Opening/Airfield Certification
- In Lieu Of (ILO) Taskings
  - Drivers, security, communications, fuels, medical, logistics, intelligence, civil engineering, base operating support and interrogators
- Training Transformation
  - Train for AEF operations up to full mission rehearsal
  - Distributed Mission Operations – virtual training
Parting Shots

- Military Support to stability, security, transition and reconstruction (SSTR) operations
  - Elevate stability ops to same level as major combat ops
- Irregular Warfare
  - Enhance DOD IW capabilities and capacity
- AFSOC Future
  - Growth/Transform
  - Move CSAR to ACC