



# **Quadrennial Defense Review Results**

**SO/LIC Symposium**  
**March 15, 2006**

# ***Introduction***

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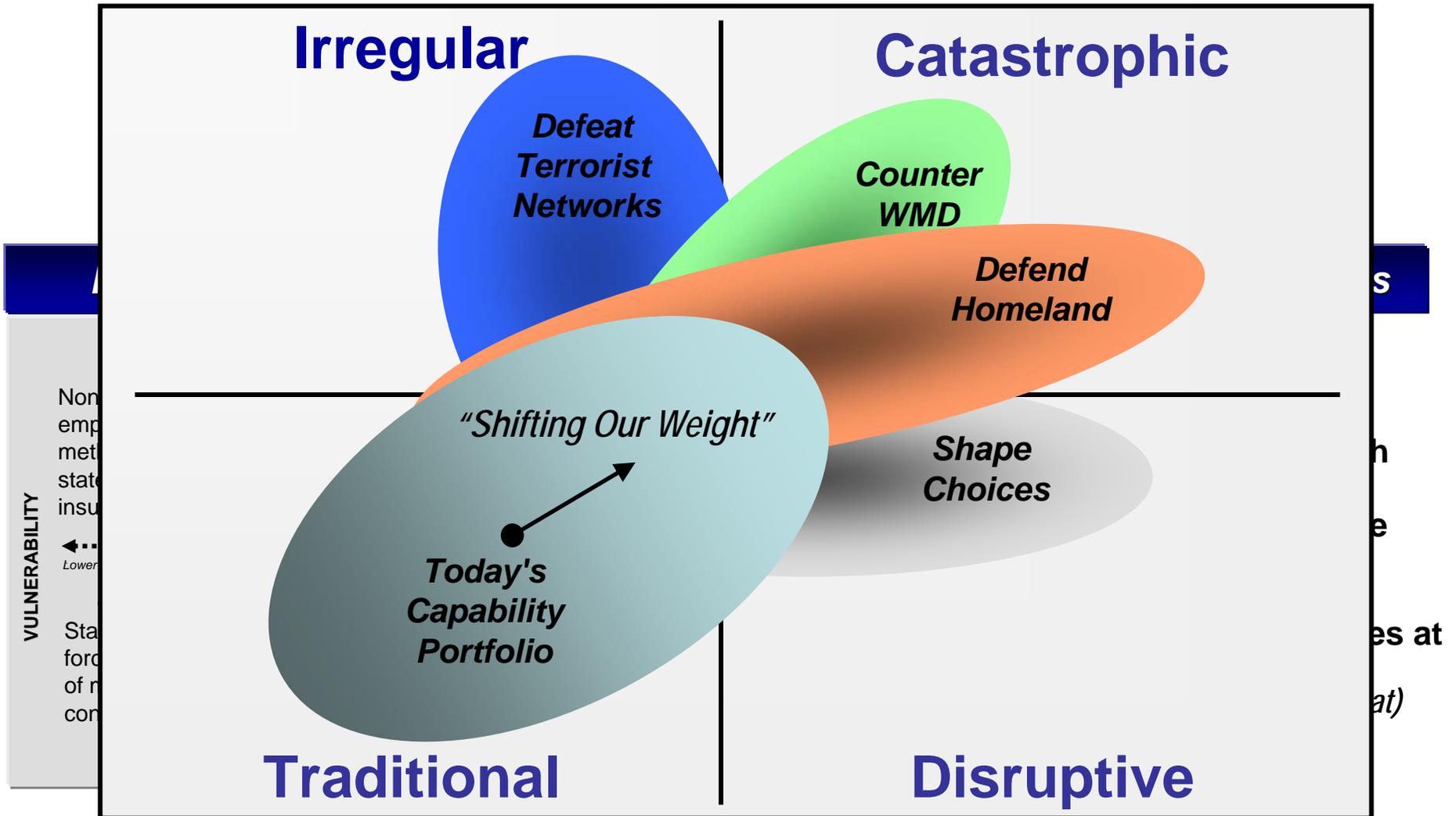
- ❑ A wartime QDR: conducted during 4th year of a “long war”**
  
- ❑ 20 year look – must prevail in current war and also prepare for wider range of challenges**
  
- ❑ Twin imperatives of review:**
  - Continue reorientation of capabilities to address asymmetric challenges (more irregular, catastrophic and disruptive in character)...
  - ...while changing the Defense enterprise to support and accelerate that reorientation
  
- ❑ Interim product in continuum of transformation**

# ***Fighting a Long War – Lessons Learned***

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- ❑ **Capitalized on lessons learned from operational experiences of the past 4 yrs in an age of uncertainty and unpredictability**
- ❑ **“Long war”**
  - Prolonged irregular conflict (Afghanistan and Iraq)
  - Wider irregular operations “long war” (Philippines, Horn of Africa, Georgia, Pan-Sahel, elsewhere)
  - Humanitarian (tsunami, Pakistani earthquake) and anticipatory actions (Haiti, Liberia)
  - Operations in support of civil authorities at home (9/11, Katrina)
- ❑ **Key lessons from these operations informed QDR – importance of**
  - Uncertainty and unpredictability
  - Building partnership capacity – indirect approach and enabling others
  - Early anticipatory measures
  - Unity of effort

# QDR Objective – Shift in Focus



Continuing the reorientation of military capabilities and implementing enterprise-wide reforms to ensure structures and process support the President and the warfighter

# *Implications*

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- ❑ **Irregular Warfare**
- ❑ **Special Operations Forces**
- ❑ **Intelligence, Surveillance, and Reconnaissance (ISR)**
  - From “Find – Fix – FINISH” to “FIND – FIX – Finish”
- ❑ **Achieving Unity of Effort**
  - For complex interagency operations abroad

# *Implications: Irregular Warfare*

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- ❑ General purpose forces will take on many tasks that Special Operations Forces currently perform (e.g., foreign military training missions)
- ❑ Reorganizing Army combat and support forces into modular brigade-based units will increase breadth and depth for the long war
  - Increased capabilities to conduct time-sensitive operations by fusing intelligence and operations at the tactical level
  - Increased numbers of Joint Tactical Air Controllers to achieve greater ground-air integration
- ❑ Greater emphasis on language and cultural understanding
- ❑ Converting four SSBNs to stealthy SOF platforms

*Future warriors will be as proficient in irregular operations, including counterinsurgency and stabilization operations, as they are today in high-intensity combat*



# ***Implications: Special Operations Forces***

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- ❑ **Key initial investments in greater SOF capabilities and capacity starting in FY07**
- ❑ **Grow overall SOF components by 15%, with targeted increases:**
  - **Increase Army Special Forces battalions by one-third**
  - **Expand PSYOPS, Civil Affairs units by 3,700 personnel (33% increase)**
- ❑ **Increase SEAL Team force levels to conduct direct action missions**
- ❑ **Establish a SOF UAV squadron to provide organic capabilities to locate and target enemies**
- ❑ **Establish a Marine Corps Special Operations Command (MARSOC) with 2,600 personnel**

***SOF will increase their capacity to perform more demanding and specialized tasks, especially long-duration, indirect, and clandestine operations in sensitive environments and denied areas***



# *Implications: ISR*

- ❑ **Shifting emphasis: From “Find – Fix – FINISH” to “FIND – FIX – Finish”**
- ❑ **Expand capabilities and capacity of defense human intelligence to penetrate terrorist networks**
- ❑ **Increase MASINT and to identify enemy WMD and their delivery systems**
- ❑ **Increase investments in UAVs: double current orbit capacity**
  - **Identify and track moving targets in denied areas**
- ❑ **Implement a new imagery intelligence approach focused on achieving persistent collection capabilities**
  - **Investments in moving target indicator and synthetic aperture radar capabilities, including Space Radar**

*The ability of the future force to establish an “unblinking eye” over the battle space through persistent surveillance will be key to conducting effective joint operations.*



# ***Implications: Achieving Unity of Effort***

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- ❑ **Enabling complex interagency operations abroad**
  - **Many USG agencies possess skills needed to perform critical tasks, but they are often not chartered or resourced for deployability**
  - **Department of Defense tends to be the *default responder***
- ❑ **QDR recommendations....the Department will:**
  - **Support increased resources for State's Coordinator for Reconstruction and Stability**
  - **Support broader Presidential authorities to redirect resources and task the best-suited agencies to respond**
  - **Strengthen DoD's mechanisms for interagency coordination**
  - **Improve DoD's ability to assess security cooperation activities and enable resource allocation decisions**
  - **Strengthen DoD Regional Centers in support of overall USG outreach**

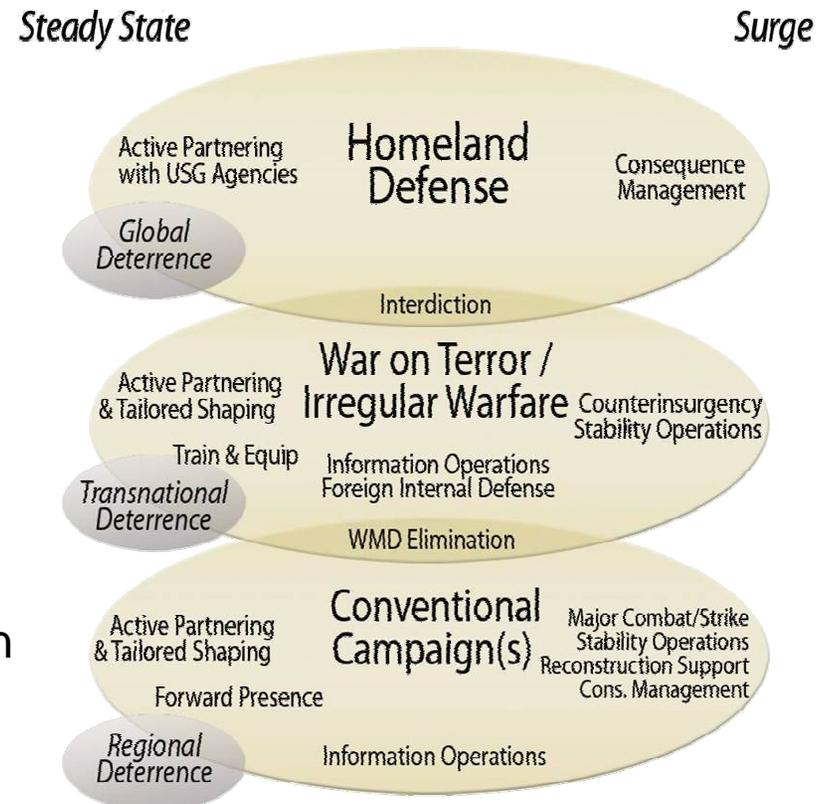
***Other agencies' capabilities and performance often play a critical role in allowing the Department of Defense to achieve its mission***



# Back-up: Refined Force Planning Construct

## Construct for shaping the future force

- ❑ **Steady-state & surge operations**
  - Homeland Defense
  - Irregular Warfare
  - Conventional Campaigns
  
- ❑ **Tailored Deterrence**
  - Advanced military competitors, rogue states, terrorist networks
  - Strengthened deterrence against opportunistic aggression/coercion
  
- ❑ **Two-war capacity**
  - Varying levels of effort
  - Stress-on-the-force elasticity



### Sizing Variables:

Frequency	Number	Scale / Intensity
Concurrency	Ops Risks	Duration
Policy	Environment	Partner Capabilities

# *Way Ahead*

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- Applying QDR strategic direction to FY08-13 future year defense program**
- Managing implementation – 100+ action items under direction of DSD/VCJCS**
- Execution Roadmaps**
- Outreach efforts and consultative agenda**
  - Put in place capabilities for next generation of leaders