Quadrennial Defense Review Results

SO/LIC Symposium
March 15, 2006
Introduction

- A wartime QDR: conducted during 4th year of a “long war”

- 20 year look – must prevail in current war and also prepare for wider range of challenges

- **Twin imperatives of review:**
  - Continue reorientation of capabilities to address asymmetric challenges (more irregular, catastrophic and disruptive in character)…
  - …while changing the Defense enterprise to support and accelerate that reorientation

- **Interim product in continuum of transformation**
Fighting a Long War – Lessons Learned

- Capitalized on lessons learned from operational experiences of the past 4 yrs in an age of uncertainty and unpredictability

- “Long war”
  - Prolonged irregular conflict (Afghanistan and Iraq)
  - Wider irregular operations “long war” (Philippines, Horn of Africa, Georgia, Pan-Sahel, elsewhere)
  - Humanitarian (tsunami, Pakistani earthquake) and anticipatory actions (Haiti, Liberia)
  - Operations in support of civil authorities at home (9/11, Katrina)

- Key lessons from these operations informed QDR – importance of
  - Uncertainty and unpredictability
  - Building partnership capacity – indirect approach and enabling others
  - Early anticipatory measures
  - Unity of effort
QDR Objective – Shift in Focus

Defeat terrorist networks
Defend homeland in depth
Prevent acquisition or use of WMD
Shape choices of countries at strategic crossroads

Capabilities for CoComs
Provide more options for President

Post-9/11 Security Challenges

Disruptive
Traditional
Catastrophic
Irregular

VULNERABILITY
Non-state and state actors, including non-state actors employed by state actors, using unconventional methods
catastrophic
Lower
Non-state and state actors
States employing military forces
Competitors employing technology or methods that might counter or cancel our current military advantages
Irregular
Terrorist or rogue state employment of WMD or methods producing WMD-like effects against U.S. interests
Catastrophic
States employing military forces in well-known forms of military competition and conflict
Traditional

“Shifting Our Weight”

Today’s Capability Portfolio

Continuing the reorientation of military capabilities and implementing enterprise-wide reforms to ensure structures and process support the President and the warfighter.
Implications

- Irregular Warfare
- Special Operations Forces
- Intelligence, Surveillance, and Reconnaissance (ISR)
  - From “Find – Fix – FINISH” to “FIND – FIX – Finish”
- Achieving Unity of Effort
  - For complex interagency operations abroad
Implications: Irregular Warfare

- General purpose forces will take on many tasks that Special Operations Forces currently perform (e.g., foreign military training missions)
- Reorganizing Army combat and support forces into modular brigade-based units will increase breadth and depth for the long war
  - Increased capabilities to conduct time-sensitive operations by fusing intelligence and operations at the tactical level
  - Increased numbers of Joint Tactical Air Controllers to achieve greater ground-air integration
- Greater emphasis on language and cultural understanding
- Converting four SSBNs to stealthy SOF platforms

Future warriors will be as proficient in irregular operations, including counterinsurgency and stabilization operations, as they are today in high-intensity combat
Implications: Special Operations Forces

- Key initial investments in greater SOF capabilities and capacity starting in FY07

- Grow overall SOF components by 15%, with targeted increases:
  - Increase Army Special Forces battalions by one-third
  - Expand PSYOPS, Civil Affairs units by 3,700 personnel (33% increase)

- Increase SEAL Team force levels to conduct direct action missions

- Establish a SOF UAV squadron to provide organic capabilities to locate and target enemies

- Establish a Marine Corps Special Operations Command (MARSOC) with 2,600 personnel

SOF will increase their capacity to perform more demanding and specialized tasks, especially long-duration, indirect, and clandestine operations in sensitive environments and denied areas.
Implications: ISR

- Expand capabilities and capacity of defense human intelligence to penetrate terrorist networks
- Increase MASINT and to identify enemy WMD and their delivery systems
- Increase investments in UAVs: double current orbit capacity
  - Identify and track moving targets in denied areas
- Implement a new imagery intelligence approach focused on achieving persistent collection capabilities
  - Investments in moving target indicator and synthetic aperture radar capabilities, including Space Radar

The ability of the future force to establish an “unblinking eye” over the battle space through persistent surveillance will be key to conducting effective joint operations.
Implications: Achieving Unity of Effort

- Enabling complex interagency operations abroad
  - Many USG agencies possess skills needed to perform critical tasks, but they are often not chartered or resourced for deployability
  - Department of Defense tends to be the default responder

- QDR recommendations….the Department will:
  - Support increased resources for State’s Coordinator for Reconstruction and Stability
  - Support broader Presidential authorities to redirect resources and task the best-suited agencies to respond
  - Strengthen DoD’s mechanisms for interagency coordination
  - Improve DoD’s ability to assess security cooperation activities and enable resource allocation decisions
  - Strengthen DoD Regional Centers in support of overall USG outreach

Other agencies’ capabilities and performance often play a critical role in allowing the Department of Defense to achieve its mission
Back-up: Refined Force Planning Construct

Construct for shaping the future force

- Steady-state & surge operations
  - Homeland Defense
  - Irregular Warfare
  - Conventional Campaigns

- Tailored Deterrence
  - Advanced military competitors, rogue states, terrorist networks
  - Strengthened deterrence against opportunistic aggression/coercion

- Two-war capacity
  - Varying levels of effort
  - Stress-on-the-force elasticity
Way Ahead

- Applying QDR strategic direction to FY08-13 future year defense program
- Managing implementation – 100+ action items under direction of DSD/VCJCS
- Execution Roadmaps
- Outreach efforts and consultative agenda
  - Put in place capabilities for next generation of leaders